20-11563-scc Doc 1348 Filed 06/23/21 Entered 06/23/21 17:15:42 Main Document Hearing Date and Time: Rogus of 15,32021 at 10:00 a.m. (prevailing Eastern Time)

Objection Date and Time: August 5, 2021 at 4:00 p.m. (prevailing Eastern Time)

SANTAMARINA Y STETA, S.C.

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Mexican Counsel to the Official Committee of Unsecured Creditors

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

	_	
)	
In re:)	Chapter 11
)	
GRUPO AEROMÉXICO, S.A.B. de C.V., et al.,)	Case No. 20-11563 (SCC
)	
Debtors. ¹)	(Jointly Administered)
)	,

COVERSHEET FOR SECOND INTERIM APPLICATION OF SANTAMARINA Y STETA, S.C AS COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES INCURRED FOR THE PERIOD JANUARY 1, 2021 THROUGH APRIL 30, 2021

Name of Applicant:	Santamarina y Steta, S.C.
Name of Client:	Official Committee of Unsecured Creditors
Petition Date:	June 30, 2020
Retention Date:	January 25, 2021, nunc pro tunc to November 10, 2020
Date of Order Approving Employment:	January 25, 2021 [Docket No. 834]

The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

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Time Period Covered by Application (the "Application Period"):	January 1, 2021 through April 30, 2021
Total Compensation and Expenses Requested During the Application Period and Any Amount(s) Previously Requested:	Compensation: \$294,398.72 Expenses: \$539.81 Previously Requested: \$52,069.50
Total Compensation and Expenses Previously Awarded by Court:	N/A
Name and Applicable Billing Rate for Each Person Who Billed Time During the Application Period, and Date of Bar Admission for Each Attorney:	Exhibit C to Application
Total Hours Billed and Total Amount of Billing for Each Person Who Billed Time During the Application Period:	Exhibit C to Application

This is a(n): $\underline{\hspace{1cm}}$ monthly $\underline{\hspace{1cm}}$ interim $\underline{\hspace{1cm}}$ final application.

<u>Summary of Monthly Applications for Application Period:</u>

Date Submitted and Docket No.	Application Period	Requested Fees (100%)	Requested Expenses (100%)	Fees Allowed (80%)	Expenses Allowed (100%)	Fee Holdback (20%)
06/01/2021 ECF No. 1254	01/01/2021 - 01/31/2021	\$33,463.10	\$0.00	\$26,770.48	\$0.00	\$6,687.82
06/01/2021 ECF No. 1255	02/01/2021 – 02/28/2021	\$58,995.86	\$0.00	\$47,196.69	\$0.00	\$11,799.17
06/01/2021 ECF No. 1256	03/01/2021 - 03/31/2021	\$91,087.84	\$0.00	\$72,870.27	\$0.00	\$18,217.57
06/08/2021 ECF No. 1290	04/01/2021 - 04/30/2021	\$110,851.92	\$539.81	\$88,681.54	\$539.81	\$22,170.38
TO	TALS	\$294,398.72	\$539.81	\$235,518.98	\$539.81	\$58,874.94

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Mexican Counsel to the Official Committee of Unsecured Creditors

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:)	Chapter 11
GRUPO AEROMÉXICO, S.A.B. de C.V., et al.,)	Case No. 20-11563 (SCC)
Debtors. ²)	(Jointly Administered)
)	

SECOND INTERIM APPLICATION OF SANTAMARINA Y STETA, S.C. AS COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES INCURRED FOR THE PERIOD JANUARY 1, 2021 THROUGH APRIL 30, 2021

Santamarina y Steta, S.C. ("Santamarina y Steta" or the "Applicant"), Mexican counsel to the Official Committee of Unsecured Creditors (the "Committee") of Grupo Aeroméxico, S.A.B. de C.V. and its debtor affiliates, as debtors and debtors in possession in the above-captioned chapter 11 cases (collectively, the "Debtors"), hereby submits its first interim application for compensation and reimbursement of expenses (the "Application") for the period from January 1, 2021, through April 30, 2021 (the "Application Period"). In

The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

support of the Application, Santamarina y Steta respectfully represents as follows:

JURISDICTION, VENUE AND STATUTORY PREDICATES

- 1. The United States Bankruptcy Court for the Southern District of New York (the "Court") has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue before this Court is proper pursuant to 28 U.S.C. §§ 1408 and 1409.
- 2. The statutory bases for the relief requested herein are sections 330, 331, and 1103 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and Rule 2016-1 of the Local Bankruptcy Rules for the Southern District of New York (the "Local Rules"). This Application has been prepared in accordance with General Order M-447, the Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases pursuant to Local Rule 2016-1(a) (as updated June 17, 2013) (the "Local Guidelines"), and the U.S. Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases, effective November 10, 2013 (the "U.S. Trustee Guidelines" and, together with the Local Guidelines, the "Guidelines"). Attached hereto as Exhibit A is a certification regarding compliance with the Local Guidelines.

BACKGROUND

A. The Chapter 11 Cases

3. On June 30, 2020 (the "**Petition Date**"), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors are operating their businesses and managing their properties as debtors-in-possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. No trustee or

examiner has been appointed in these chapter 11 cases. The Debtors' chapter 11 cases have been consolidated for procedural purposes only and are being jointly administered.

- 4. The factual background regarding the Debtors, including their business operations, their capital and debt structure, and the events leading to the filing of the chapter 11 cases is set forth in the *Declaration of Ricardo Javier Sánchez Baker in Support of the Debtors' Chapter 11 Petitions and First Day Pleadings* [Docket No. 20].
- 5. On July 13, 2020, the Office of the United States Trustee for the Southern District of New York (the "U.S. Trustee") appointed the Committee pursuant to section 1102 of the Bankruptcy Code [Docket No. 92].³

B. The Retention of Santamarina v Steta

- 6. Immediately following its appointment, the Committee conducted its initial meeting and selected Santamarina y Steta as its Mexican counsel.
- 7. On December 10, 2020, the Committee filed the Application for Entry of an Order Authorizing the Retention and Employment of Santamarina y Steta S.C. as Mexican Counsel to the Official Committee of Unsecured Creditors Nunc Pro Tunc to November 10, 2020 [Docket No. 714] (the "Santamarina y Steta Retention Application"). On January 25, 2021, the Court entered the Order Authorizing the Retention and Employment of Santamarina y Steta S.C. as Mexican Counsel to the Official Committee of Unsecured Creditors Nunc Pro Tunc to November 10, 2020 [Docket No. 834].

C. The Interim Compensation Order

8. On September 8, 2020, the Court entered the Order Pursuant to 11 U.S.C.

³ The current members of the Committee are: (a) Bank of New York Mellon; (b) Asociación Sindical de Pilotos Aviadores; (c) Nordic Aviation Capital; (d) Falko Regional Aircraft Limited; and (e) Sabre GLBL Inc.

§§ 105(a) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals [Docket No. 360] (the "Interim Compensation Order"). Pursuant to the Interim Compensation Order, Applicant is authorized to file and serve its monthly invoices on the Application Recipients (as defined in the Interim Compensation Order). If no objections are raised prior to the expiration of the applicable Objection Deadline, the Debtors are authorized to pay 80% of the fees and 100% of the expenses identified in the monthly fee statement.

D. <u>Case Status</u>

9. The Debtors have not yet filed a plan or disclosure statement in these chapter 11 cases. The remainder of the information set forth in Local Guidelines § A(2)(ii) and (iv) is not known to and cannot be reasonably ascertained by Applicant.

SUMMARY OF PROFESSIONAL COMPENSATION AND REIMBURSEMENT OF EXPENSES REQUESTED

- 10. By this Application, Applicant seeks entry of an order (a) approving interim compensation in the amount of \$294,398.72, (b) directing payment of \$58,874.94 in fees held back in connection with the Monthly Invoices (as defined herein), and (c) granting such other and further relief as may be just and proper.
- 11. As expressed in the following chart, the amount sought in this Application is the summation of the compensation and expenses sought in Applicant's monthly fee statements for the Application Period (the "Monthly Invoices"):

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Date Submitted and Docket No.	Application Period	Requested Fees (100%)	Requested Expenses (100%)	Fees Allowed (80%)	Expenses Allowed (100%)	Fee Holdback (20%)
Third Monthly 06/01/2021 ECF No. 1254	01/01/2021 - 01/31/2021	\$33,463.10	\$0.00	\$26,770.48	\$0.00	\$6,687.82
Fourth Monthly 06/01/2021 ECF No. 1255	02/01/2021 - 02/28/2021	\$58,995.86	\$0.00	\$47,196.69	\$0.00	\$11,799.17
Fifth Monthly 06/01/2021 ECF No. 1256	03/01/2021 – 03/31/2021	\$91,087.84	\$0.00	\$72,870.27	\$0.00	\$18,217.57
Sixth Monthly 06/08/2021 ECF No. 1290	04/01/2021 - 04/30/2021	\$110,851.92	\$539.81	\$88,681.54	\$539.81	\$22,170.38
TO	ΓALS	\$294,398.72	\$539.81	\$235,518.98	\$539.81	\$58,874.94

- 12. The Monthly Invoices submitted by Applicant are subject to a 20% holdback as provided for in the Interim Compensation Order. The aggregate amount of Applicant's holdback during the Application Period is \$58,874.94. To date, no party has objected to the Monthly Invoices.
- 13. In the ordinary course of its business, Applicant maintains computerized records of the time spent in connection with providing professional services to the Committee in connection with these chapter 11 cases. Attached hereto as **Exhibit B** is a schedule of the total amount of fees incurred under each of Applicant's internal task codes during the Application Period. In addition, attached hereto as **Exhibit C** is a billing summary for the Application Period, which identifies each attorney and paraprofessional who rendered services during the Application Period, each attorney's year of bar admission and area of practice, the aggregate time billed by each attorney and

paraprofessional during the Application Period, the hourly billing rate for each attorney and paraprofessional, and the aggregate amount of fees generated by each professional and paraprofessional. The compensation requested by Applicant is based on the customary compensation charged by comparably skilled practitioners in other similar bankruptcy cases.

- 14. Attached hereto as **Exhibit D** is a summary and comparison of the aggregateblended hourly rates billed by Santamarina y Steta's timekeepers to non-bankruptcy matters during the current fiscal year as available and the blended hourly rates billed to the Committee during the Application Period.
- 15. Attached hereto as **Exhibit E** a summary of Santamarina y Steta's budget for the Application Period. We expect the budget to be approved prior to the hearing on the Application and will notify the Court of any changes in advance of the hearing.
- 16. Attached hereto as **Exhibit F** is a summary of Santamarina y Steta's staffing plan for the Application Period. We expect the staffing plan to be approved prior to the hearing on the Application and will notify the Court of any changes in advance of the hearing.
 - 17. A copy of Applicant's computerized records of fees and expenses in the format specified by the Guidelines is attached hereto as **Exhibit G**.
 - 18. There is no agreement or understanding between Applicant and any other person, other than partners of the firm, for the sharing of compensation to be received for services rendered in these chapter 11 cases.

DESCRIPTION OF SERVICES AND EXPENSES AND RELIEF REQUESTED

19. In general, Applicant has represented the Committee in connection with the following aspects of the chapter 11 cases:

- (a) Advising the Committee in connection with Debtors' Collective Bargaining Agreements with several unions, and Debtor's financial affairs, intercompany mergers, tax implications and restrictions on foreign investment;
- (b) Assisting and advising the Committee in its consultation with the Debtors relative to the administration of these cases;
- (c) Attending meetings with the Committee's U.S. counsel and Debtors' advisors:
- (d) Assisting and advising the Committee in its examination and analysis of the conduct of the Debtors' affairs:
- (e) Assisting and advising the Committee in connection with the participation on rights and equity issuances to creditors in light of the relevant Mexican regulations pursuant to foreign investments restrictions, among others;
- (f) Assisting and advising the Committee in connection with priorities of claims in insolvency proceedings in Mexico;
- (g) Assisting and advising the Committee in connection with the Debtors' negotiation of Collective Bargaining Agreements pursuant to Mexican relevant laws;
- (h) Assisting and advising the Committee in connection with several of the Debtors' commercial agreements, including the implications of Mexico's aviation safety downgrade;
- (i) Preparation of several legal memorandums for the benefit of the Committee in connection with aforementioned activities; and
- (j) Performing all other necessary legal services in these cases as directed by the Committee in connection with these chapter 11 cases.
- 20. To provide an orderly and meaningful summary of the services rendered

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by Applicant on behalf of the Committee during the Application Period, Applicant established, in accordance with the Guidelines and its internal billing procedures, separate task codes in connection with the chapter 11 cases. The following is a summary of the most significant professional services rendered by Applicant during the Application Period organized in accordance with Applicant's internal system of task codes.

21. The summary is divided according to the project billing codes that Applicant created to best reflect the categories of tasks that it was required to perform in connection with these chapter 11 cases. Nevertheless, under the circumstances, and given the interconnectedness of the issues in these chapter 11 cases, certain of these categories may overlap with one another and it is possible that fees attributed to a particular category could have been attributed to other categories. For the avoidance of doubt, however, no work performed by Applicant has been included in more than one task code category.

(a) 0001 - Meetings and Communications with Committee Professionals

Lawyers' Fees: \$36,792.50 Total Hours: 73.7

- 22. This category includes time spent relating to communications with the Committee's advisors, including preparation for and participation on weekly videoconference calls with the Committee's advisors, as well as calls and correspondence in that regard.
- 23. In order to ensure that Santamarina y Steta provided the most efficient and cost- effective services to the Committee, each weekly call was typically attended by each member of the core Santamarina y Steta team working on this representation.
- 24. During Committee calls, Santamarina y Steta addressed key issues with the Committee's advisors. Prior to such calls, Santamarina y Steta reviewed pending matters requiring the Committee's attention, analyzed any underlying documentation in

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connection therewith, and coordinated with the Committee's advisors on providing advice to the Committee.

(b) 0002 - Analysis and Preparation of Documents on Mexican Law Issues.

Fees: \$148,983.50 Total Hours: 384.4

25. This category includes time spent on all matters relating to the Debtors' business operations. During the Application Period, Santamarina y Steta spent time: (a) analyzing various documents regarding the Debtors' capital structure, business operations, and related reporting; (b) reviewing Debtors' statements of financial affairs; (c) reviewing and opining on Debtors' Collective Bargaining Agreements with their respective unions; and (d) reviewing aspects related to rights and equity issuances to creditors in light of the relevant

Mexican regulations pursuant to foreign investments restrictions, among others.

26. Furthermore, this category also includes the preparation of legal memoranda for the benefit of the Committee and the Committee's advisors in connection with Mexican law matters for the followings: (a) Debtor's statements of financial affairs; (b) Debtor's intended merger with certain of its affiliates; (c) potential tax implications on intercompany loans and analysis on tax considerations regarding the amendment to Mexican tax laws; (d) participation rights and equity issuances to Debtor's creditors in light of the foreign investments restrictions, other restrictions and requirements, and alternatives; (e) antitrust considerations; (f) analysis on intercompany balances, and (g) general overview on the priority of the claims in a Mexican concurso mercantil proceeding and the categories of such claims pursuant to the Mexican Commercial Insolvency Law, among others.

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(c) **0003 – Labor & Unions.**

Fees: \$34,228 Total Hours: 85.6

27. This category includes all time spent on issues relating to employee benefits and related obligations, as well as considerations in connection with the Debtor's relationship with each of its unions. During the Application Period, Santamarina y Steta spent time reviewing, discussing, and conducting legal research and diligence with respect to the Debtors' Collective Bargaining Agreements proposals and the status of negotiations related thereto. Santamarina y Steta devoted a significant amount of time to analyzing the Debtors' Collective Bargaining Agreements, conducting and analyzing legal research in connection therewith, reviewing relevant Mexican legislation concerning such agreements and discussing open issues concerning the Collective Bargaining Agreements with the Committees' advisors.

(d) 0004 - Employment and Fee Applications Fees:

\$16,210.00 Total Hours: 55.8

28. This category includes time spent with respect to the retention and employment of the Committee's professionals. Specifically, during the Application Period, Santamarina y Steta spent time on various tasks relating to filings required under the Bankruptcy Code, Bankruptcy Rules, Local Rules, and Guidelines in connection with requests for the payment of fees and expenses. Moreover, during the Application Period, attorneys and paraprofessionals drafted and filed Santamarina y Stetas' fee statements for the months of January, February, March and April 2021.

0005 – Meetings and Communications with Committee (e)

> Fees: \$17,578.00 **Total Hours: 34.9**

29. This category includes time spent with respect to the weekly calls with the Committee.

APPLICANT STATEMENT PURSUANT TO APPENDIX B OF THE U.S. TRUSTEE GUIDELINES

30. The following statement is provided pursuant to \P C.5. of the U.S.

Trustee Guidelines.

(a) Question: Did you agree to any variations from, or alternatives to, your standard or customary billing rates, fees or terms for services pertaining to this engagement that were provided during the application period? If so, please explain.

Answer: No.

(b) **Question:** If the fees sought in this fee application as compared to the fees budgeted for the time period covered by this fee application are higher by 10% or more, did you discuss the reasons for the variation with the client?

Answer: Fees sought in this fee application do not exceed the fees budgeted for the time period covered by this fee application.

(c) Question: Have any of the professionals included in this fee application varied their hourly rate based on the geographic location of the bankruptcy case?

Answer: No.

(d) Question: Does the fee application include time or fees related to reviewing or revising time records or preparing, reviewing, or revising invoices? (This is limited to work involved in preparing and editing billing records that would not be compensable outside of bankruptcy and does not include reasonable fees for preparing a fee application.). If so, please quantify by hours and fees.

Answer: No

Question: Does this fee application include time or fees for (e) reviewing time records to redact any privileged or other confidential information? If so, please quantify by hours and fees.

Answer: No.

(f) Question: If the fee application includes any rate increases since retention: (i) Did your client review and approve those rate increases in advance? (ii) Did your client agree when retaining the law firm to accept all future rate increases? If not, did you inform your client that they need not agree to modified rates or terms in order to have you continue the representation, consistent with ABA Formal Ethics Opinion 11–458?

Answer: The Application does not include any rate increases.

CONCLUSION

- 31. Applicant believes that the services rendered during the Application Period on behalf of the Committee were reasonable and necessary within the meaning of section 330 of the Bankruptcy Code. Further, the expenses requested were actual and necessary to the performance of Applicant's services.
- 32. Applicant therefore requests an order (a) approving interim compensation in the amount of \$294,398.72, (b) directing payment of \$58,874.94 held back in connection with the Monthly Invoices and (c) granting such other and further relief as may be just and proper.

Dated: June 23, 2021

Mexico City, Mexico

SANTAMARINA Y STETA, S.C.

/s/ Jorge A. León Orantes B.

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EXHIBIT A

SANTAMARINA Y STETA, S.C.

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Mexican Counsel to the Official Committee of Unsecured Creditors

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

)	
In re:)	Chapter 11
GRUPO AEROMÉXICO, S.A.B. de C.V., et al.,)	Case No. 20-11563 (SCC)
Debtors. ¹)	(Jointly Administered)
Deutois.)	(Jointry Manninstered)

CERTIFICATION UNDER GUIDELINES FOR FEES AND DISBURSEMENTS FOR PROFESSIONALS IN RESPECT OF THE SECOND INTERIM APPLICATION OF SANTAMARINA Y STETA, S.C. AS MEXICAN COUNSEL FOR THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES INCURRED FOR THE PERIOD JANUARY 1, 2021 THROUGH APRIL 30, 2021

I, Jorge A. Leon Orantes, hereby certify that:

1. I am a partner with Santamarina y Steta, S.C. (the "Firm"), which serves as Mexican counsel to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., *et al.* and its affiliates that are debtors and debtors in possession in the above-captioned chapter 11 cases (collectively, the "Debtors").

The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

- 2. This certification is made in respect of the Firm's compliance with General Order M-447, Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases pursuant to Local Rule 2016-1(a) (as updated June 17, 2013) (the "Local Guidelines"), and the U.S. Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases, effective November 10, 2013 (the "US Trustee Guidelines" and, together with the Local Guidelines, the "Guidelines"), and the Order Pursuant to 11 U.S.C. §§ 105(a) an 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals [Docket No. 360] (the "Interim Compensation Order"), in connection with the Firm's herewith (the "Application"), for interim application filed contemporaneously compensation and reimbursement of expenses for the period commencing January 1, 2021 through and including April 30, 2021, in accordance with the Guidelines.
 - 3. In respect of Section B.1 of the Local Guidelines, I certify that:
 - (a) I have read the Application;
 - (b) to the best of my knowledge, information, and belief formed after reasonable inquiry, the fees and expenses sought fall within the Guidelines;
 - (c) the fees and disbursements sought are billed at rates and in accordance with practices customarily employed by the Firm and generally accepted by the Firm's clients; and
 - (d) in providing any reimbursable services reflected in the Application, the Firm did not make a profit on those services, whether performed by the Firm in-house or through a third party.

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I certify that the Firm has complied with the notice provisions of the 4. Interim Compensation Order with respect to notice of its monthly statements of fees and disbursements and this Application.

Dated: June 23, 2021 Mexico City, Mexico /s/ Jorge A. León Orantes B.

Jorge A. León Orantes B.

EXHIBIT B

SUMMARY OF PROFESSIONAL SERVICES RENDERED BY PROJECT CATEGORY ON BEHALF OF THE COMMITTEE DURING THE APPLICATION PERIOD

Project Category Number	Matter Description	Total Hours Billed	Total Fees Requested
0001	Meetings and Communications with Committee Professionals	73.7	\$ 36,792.50
0002	analysis and Preparation of Documents on Mexican aw Issues 38		\$ 148,983.50
0003	Labor & Unions	85.6	\$ 34,228.00
0004	Employment and Fee Applications	55.8	\$ 16,210.00
0005	Meetings and Communications with Committee	ngs and Communications with Committee 34.9 \$ 17,578.	
Total Incuri	red:	634.4	\$253,792.00
Value Added	Tax (16%)		\$40,606.72
Total Reque	ested:	634.4	\$294,398.72

EXHIBIT C

SUMMARY OF PROFESSIONAL SERVICES RENDERED BY PROFESSIONAL ON BEHALF OF THE COMMITTEE DURING THE APPLICATION PERIOD

Name	Position with the Applicant	Year Admitted or No. of Years with Firm	Department	Hourly Billing Rate	Total Hours Billed	Total Compensation
Partners and Of Coo	unsel					
Leon Orantes, Jorge	Partner	1994	Corporate	\$490.00	162.80	\$79,772.00
Machorro, Juan	Partner	1994	Corporate	\$525.00	121.50	\$63,787.50
De La Vega, Juan	Partner	1991	Labor	\$480.00	60.1	\$28,848.00
Grau, Vicente	Partner	1995	Corporate	\$450.00	4.50	\$2,025.00
Orea, Ricardo	Partner	2009	Corporate / Restructuring & Insolvency Group	\$410.00	27.3	\$11,193.00
Associates and Attor	rneys					
Ortiz, Raquel	Associate	2011	Labor	\$300.00	23.1	\$6,930.00
Szymanski, Iván	Associate	2013	Corporate	\$270.00	13.30	\$3,591.00
Ávila, Denisse	Associate	2015	Corporate	\$250.00	3.50	\$875.00
Remis, Andrés	Associate	2019	Aviation & Corporate	\$230.00	82.1	\$19,704.00
Lomelí, Gabriela	Associate	2020	Corporate	\$160.00	3.3	\$ 544.50
Ibarra, Ana Paula	Associate	2002	Corporate	\$220.00	62.6	\$13,772.00
Bolaños, Ilse	Associate	2021	Corporate	\$380.00	52.3	\$ 19,874.00
Osio, Cynthia	Associate	2015	Labor	\$160.00	2.50	\$400.00

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Cruz, Axel	Associate	2018	Labor	\$170.00	2.00	\$340.00		
Paraprofessionals	Paraprofessionals							
Cors, Daniela	Para- professional	2020	Corporate	\$110.00	1.50	\$165.00		
Leal, Gabriela	Para- professional	2020	Corporate	\$110.00	2.70	\$297.00		
Carrillo, Cesar	Para- professional	2020	Corporate	\$180.00	9.30	\$1,674.00		
Total Incurred:						\$253,792.00		
Value Added Tax (16%)						\$40,606.72		
Total Requested:					634.40	\$294,398.72		

EXHIBIT D

Blended Rates

PROFESSIONALS	BLENDED RATES	TOTAL HOURS BILLED	TOTAL COMPENSATION
Partners and Counsel	\$471	376.20	\$185,625.50
Associates and Attorneys	\$238	244.70	\$66,030.50
Total Incurred by All Attorneys:	\$709	620.90	\$251,656.00
Paraprofessionals and Non-Legal Staff	\$133	13.50	\$2,136
Total:	\$842	634.40	\$253,792.00

EXHIBIT E

BUDGET FOR THE APPLICATION PERIOD (ESTIMATED VS. ACTUAL)

Task Code	Project Category	Estimated Hours	Estimated Fees	Actual Hours	Actual Fees
0001	Meetings & Communications w/ Committee Professionals	100.00	\$46,000.00	73.70	\$36,792.50
0002	Analysis & Preparation of Documents on Mexican Law Issues	390.00	\$178,450.00	384.40	\$148,983.50
0003	Labor & Unions	125.00	\$54,290.00	85.60	\$34,228.00
0004	0004 Employment and Fee Applications		\$48,160.00	55.80	\$16,210.00
0005	Meetings and Communications with Committee	46.00	\$21,840.00	34.90	\$17,578.00
Totals:		739.00	\$348,740.00	634.4	\$253,792.00
Value Added Tax (16%)					\$40,606.72
Total Reg	uested:				\$294,398.72

EXHIBIT F

STAFFING PLAN FOR THE APPLICATION PERIOD

Category of Timekeeper	Number of Timekeepers Expected to Work on the Matter during the Application Period	Actual Number of Timekeepers that Worked on the Matter during the	Hourly Rates
Partner	6	5	\$410.00 - \$525.00
Of Counsel	2	0	\$450.00 - \$490.00
Associate	8	9	\$160.00 - \$380.00
Paralegal	2	3	\$110.00 - \$210.00

EXHIBIT G

Time Detail

Date	Services	Timekeeper	Hours	Value
MEETINGS A	AND COMMUNICATIONS WITH COMMITTEE	LAWYERS		
5 Ion 2021	Attend weekly cell with McEe	Laśn Onomtos Iones	0.50	245
5-Jan-2021 8-Jan-2021	Attend weekly call with MoFo. Attend weekly conference with UCC	León Orantes, Jorge	0.50	245
	Professionals.	, 6	0.50	245
12-Jan-2021	Attend conference call with MoFo.	León Orantes, Jorge	0.30	147
12-Jan-2021	Attend professionals call in anticipation to call with the Committee.	León Orantes, Jorge	0.30	147
12-Jan-2021	Attend conference with Counsel to the Debtor to discuss filings made with Labor boards to terminate CBAs.	León Orantes, Jorge	0.40	196
12-Jan-2021	Attendance to conference calls and virtual meetings with MoFo, weekly professionals call and call with counsel for Debtor.	Machorro, Juan	0.70	367.5
13-Jan-2021	Conference with the committee on the subject. Correspondence about meeting with ASPA. Conference with ASPA representatives.	De la Vega, Juan Carlos	1.80	864
19-Jan-2021	Attend conference call with Morrison and Foster to discuss labor status of CBA claim filed by Aeromexico, and steps moving forward. Attend weekly UCC Professionals call.	León Orantes, Jorge	1.10	539
19-Jan-2021	Conference call with Mofo lawyers in connection with labor issues related to the debtor.	De la Vega, Juan Carlos	0.80	384
26-Jan-2021	Attend conference call with J. Delgado and R. Rodríguez to review outstanding matters (labor status, credit priority claims, equity participation rights and due diligence) and steps moving forward.	León Orantes, Jorge	1.10	539
26-Jan-2021	Attend weekly conference call with professionals advising the Committee.	León Orantes, Jorge	0.50	245
26-Jan-2021	Attendance to weekly meetings with UCC professionals.	León Orantes, Jorge	1.10	539
2-Feb-2021	Attend weekly conference call with MoFo to review status of pending matters.	León Orantes, Jorge	0.60	294
9-Feb-2021	Attend weekly conference call with MoFo to review status ofpending matters.	León Orantes, Jorge	0.50	245
9-Feb-2021	Review of information provided in preparation of weeklycalls; conferences and correspondence.	Machorro, Juan	1.10	577.5
10-Feb-2021	Conference call with MoFo to discuss terms of Labor agreements with the Unions and the impact that it could have with respect to the rest of the claims.		0.50	245
10-Feb-2021	Conference with MoFo team about certain obligations assumed by debtor with with ASPA and ASSA.	De la Vega, Juan Carlos	0.50	240
16-Feb-2021	Attend conference call with MoFo to review status of outstanding matters. Attend professionals conference call.	León Orantes, Jorge	1.30	637
16-Feb-2021	Attendance to weekly call with MoFo and with UCCProfessionals.	Machorro, Juan	1.30	682.5
17-Feb-2021	Conference with Committee lawyers	Ibarra, Ana	0.50	110

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	regarding TIIE Mexican benchmark rate to			
	certain bonds.		1.15	1
17-Feb-2021	Conference with MoFo to discuss renewal conditions of CBA and CEBUREs rates. Further conference with MoFo. to discuss the terms of the Amendments to the CBAs with the Unions to determine course of action in claim to be filed on behalf of the Unsecured Creditors Committee.	León Orantes, Jorge	1.40	686
17-Feb-2021	Conference with Mofo lawyers responding question about unsecured credits in favor of unions		1.10	528
19-Feb-2021	Conference with lawyers of Mofo and A. Sainz in connection with about recognition of credit by Aeromexico yfavor of unions.		1.10	528
23-Feb-2021	Conference call with J. Delgado, G. Aviña, and J. de la Vega to discuss the Labor claims and alternatives that could be considered in light of the upcoming drawing and filing. (0.9). Attend UCC professionals standing weekly call.	León Orantes, Jorge	2.10	1029
23-Feb-2021	Conference with J. Delgado responding union related questions. Attend conference of experts.	De la Vega, Juan Carlos	1.50	720
2-Mar-2021	Attend weekly UCC Professionals Standing Weekly call.	León Orantes, Jorge	1.10	539
2-Mar-2021	Conference with J. Delgado, from MoFo, to review status of outstanding matters, and steps moving forward.	León Orantes, Jorge	0.40	196
2-Mar-2021	Attendance to MoFo and professional weekly calls.	Machorro, Juan	1.50	787.5
9-Mar-2021	Review antecedents on possible arguments for claims against Unsecured Credits in anticipation of call with MoFo attorneys. Attend conference with MoFo attorneys to discuss outstanding matters and steps moving forward.	León Orantes, Jorge	0.70	343
9-Mar-2021	Attend weekly UCC Professionals Standing Call.	León Orantes, Jorge	0.50	245
16-Mar-2021	Attend weekly professionals call.	León Orantes, Jorge	0.90	441
16-Mar-2021	Attend weekly calls with MoFo lawyers.	De la Vega, Juan Carlos	1.30	624
16-Mar-2021	Attendance to UCC professionals weekly call and preparation call with MoFo; review of information.	Machorro, Juan	1.50	787.5
23-Mar-2021	Attend conference call with MoFo J. Delgado and R. Rodríguez to discuss PLM financing, outsourcing of ground handling services and capitalization alternatives. (1.10). Attend weekly professionals call (0.30).	León Orantes, Jorge	1.40	686
23-Mar-2021	Attend AMX Professionals Call.	León Orantes, Jorge	0.60	294
23-Mar-2021	Conference with MoFo team in connection with outsourcing regulations to come. Attend conference with debtors representatives on the subject. Attend conference with large group. Edit information.			1056
23-Mar-2021 30-Mar-2021	Attendance to weekly calls with MoFo, UCC professionals, and UC professionals call with Debtor's financial and legal advisors. Review of materials for weekly call with the UCC on March 24. With J. Machorro, review results of conferences		2.30 0.30	1207.5 147

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	with MoFo,LLP and advisors, and steps moving			
	forward.			
30-Mar-2021	Conference with Mofo lawyers following labor aspects associated with possible subcontracting on the side of debtor.		0.70	336
30-Mar-2021	Attendance to UCC weekly professionals calls and reviewof materials.	Machorro, Juan	1.20	630
31-Mar-2021	Attend conference with J. Delgado and R. Rodríguez to discuss status of outstanding matters (capitalization alternatives, PLM arrangement and amendments to CBAs).		0.60	294
6-Apr-2021	Attend conference with MoFo to review outstanding items and work streams.	León Orantes, Jorge	0.40	196
6-Apr-2021	Attend weekly professionals call.	León Orantes, Jorge	0.70	343
6-Apr-2021	Attend UCC Professionals Standing Weekly Call.	León Orantes, Jorge	0.60	294
6-Apr-2021	Conference with J. Delgado to follow up on the Committee discussions. Further conference with J. Delgado to discuss the registration of liens on Aircrafts.		0.80	392
6-Apr-2021	Attendance to weekly meetings with MoFo, with Debtors' advisors and with UCC professionals and review of related information and meeting materials.	Machorro, Juan	1.50	787.5
7-Apr-2021	Attendance to UCC weekly meeting and review of meeting materials.	Machorro, Juan	1.10	577.5
12-Apr-2021	Conference call with J. Delgado and R. Rodríguez, to discuss the filing to be made with respect to the outsourcing issue and items related to PLM.		0.90	441
12-Apr-2021	Conferences and correspondence with MoFo team.	Machorro, Juan	0.90	472.5
13-Apr-2021	Attend weekly call with MoFo to review status of pending matters and steps moving forward.	León Orantes, Jorge	0.20	98
13-Apr-2021	Attend Recurring AMX Professionals Call (AlixPartners, FTI, Cervantes-Sainz, Davis Polk & Rothschild).	León Orantes, Jorge	0.90	441
13-Apr-2021	Attend Grupo AeroMexico: UCC Professionals Standing Weekly Call.	León Orantes, Jorge	0.80	392
13-Apr-2021	Attend committee meetings. Coordinate attention of further meetings.	De la Vega, Juan Carlos	0.90	432
13-Apr-2021	Conference call with Mofo team.	De la Vega, Juan Carlos	0.20	96
13-Apr-2021	Attendance to weekly meetings with MoFo, Debtors' professionals and UCC professionals, and review of	Machorro, Juan	1.90	997.5
13-Apr-2021	Conferences and correspondence with working group.	Machorro, Juan	0.90	472.5
13-Apr-2021	Attendance to weekly meetings with MoFo, Debtors' professionals and UCC professionals, and review of information.	Machorro, Juan	0.90	472.5
20-Apr-2021 20-Apr-2021	Conference with Messrs. J. Delgado, R. Rodríguez and the S+S working team to discuss the PLM arrangements and equity conversion rights. Analysis of bylaws and applicable legal provisions in anticipation to professionals call. Attend weekly professionals call. Attend subsequent UCC Advisor call. Attend AMX Professionals Call.	León Orantes, Jorge León Orantes, Jorge	0.70	1,813

20. Apr. 2021	Attand conference with Mofe leverers	De la Vega, Juan	0.70	226
20-Apr-2021	Attend conference with Mofo lawyers.	De la Vega, Juan Carlos	0.70	336
20-Apr-2021	Conferences and correspondence with working group.	Machorro, Juan	0.90	472.5
20-Apr-2021	Attendance to weekly meetings with MoFo, Debtors' professionals and UCC professionals, and review of information.	Machorro, Juan	3.10	1,627.5
22-Apr-2021	Review foreign investment structure in anticipation to call with Debtors advisors to restrictions and new alternatives. Attend conference with the group.	León Orantes, Jorge	0.60	294
23-Apr-2021	Attend conference with IFT and MoFo to discuss competition issues and equity conversion rights.	León Orantes, Jorge	0.90	441
23-Apr-2021	Attendance to conference call on aspects of merger control in Mexico that could apply in the case of a strategic partner for the Debtor companies.	Juan, Machorro	1.10	577.5
26-Apr-2021	Conference with FTI and Morrison and Foerster LLP. to discuss relevant corporate and governance provisions related to restructure plan.	_	0.90	441
26-Apr-2021	Review of information and attendance to conference call on aspects of (i) merger control in Mexico, and (ii) corporate and contractual aspects, that would apply in the case of a strategic partner for the Debtor companies	Machorro, Juan	0.90	472.5
27-Apr-2021	Attend conference with the MoFo and FTI teams, et al, to review alternatives.	León Orantes, Jorge	1.10	539
27-Apr-2021	Attend weekly call with MoFo to discuss outstanding matters and steps moving forward. Attend weekly professionals call.	León Orantes, Jorge	1.20	588
27-Apr-2021	Attend weekly Aeroméxico Professionals Call.	León Orantes, Jorge	0.70	343
27-Apr-2021	Attend meetings with Mofo lawyers.	De la Vega, Juan Carlos	0.60	288
27-Apr-2021	Attendance to weekly UCC professionals call and	Machorro, Juan	2.10	1,102.5
Total: 0001	Meetings and communications with Committee	lawyers	73.7	\$36,792.50
				,
ANALYSIS AN	ND PREPARATION OF DOCUMENTS ON MEX	ICAN LAW ISSUES		
5-Jan-2021	Review report on Due Diligence in anticipation of weekly call.	León Orantes, Jorge	0.30	147
5-Jan-2021	Review of public records on situation of negotiations on the labor front of Debtor.	·	0.90	472.5
6-Jan-2021	Review of information out of public records on situation of Debtor and status of negotiations on the labor front.		0.40	210
8-Jan-2021	Review of information on vote rejecting Debtor's Collective Bargaining Agreement proposal and aspects of extension granted by DIP Lenders to January 27, 2021.		0.40	210
11-Jan-2021	Internal review on report on SOFAs as well as review of press and news going back 5 years. Correspondence on the foregoing.		0.20	98
11-Jan-2021	Continue review of information on status of Debtor's Collective Bargaining Agreements in place and termination request. Review of information in SOFAs report and Information on public records on Debtor in Mexico.	,	0.90	472.5

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12-Jan-2021	Review aspects related with filing made by Aeromexico to request determination of Collective Bargaining agreement. With J. de la Vega, discuss alternatives and steps moving forward. Further correspondence with MoFo on the foregoing.		3.50	1,715
12-Jan-2021	Analyze labor actions pursued by Aeromexico and their context. Investigate. Conferences on the subject.		4.50	2,160
12-Jan-2021	Continued review of information on Debtor's Collective Bargaining Agreements in place and termination request, along with legal implications and possible outcome. Review of information.	Machorro, Juan	2.30	1,207.5
13-Jan-2021	With J. de la Vega, review documentation filed by Aeromexico to request termination of Collective Bargaining agreements. Correspondence to MoFo on the foregoing.		1.10	539
13-Jan-2021	Review the lawsuits for termination of collective bargaining agreement filed by Debtor.	De la Vega, Juan Carlos	1.10	528
13-Jan-2021	Continued review of information on Debtor's Collective Bargaining Agreements in place and termination request, legal implications and possible outcome. Review of information.	Machorro, Juan	2.10	1,102.5
14-Jan-2021	Continued review of information on Debtor's Collective Bargaining Agreements in place and termination request, legal implications and possible outcome.	Machorro, Juan	0.40	210
19-Jan-2021	Analysis of media related to Aeromexico and Union procedure. Review changes proposed for labor memorandum describing filing terminating CBA and related matters.	León Orantes, Jorge	1.10	539
19-Jan-2021	Review of aspects of order issuing letter rogatory and next steps involved.	Machorro, Juan	0.40	210
20-Jan-2021	Review and addition memo about labor issues.	De la Vega, Juan Carlos	1.30	624
21-Jan-2021	Review issues related to Equity Participation Rights and alternatives for the restructure. Correspondence on the foregoing. Review revised version of labor memorandum with information related to conciliation hearing and subsequent steps in the process. Adjustments.	León Orantes, Jorge	0.80	392
21-Jan-2021	Review status of labor proceedings at the Federal Conciliation and Arbitration Board. Correspondence.		1.10	528
21-Jan-2021	Continued review of information on status of labor actions by Debtor.	Machorro, Juan	0.40	210
22-Jan-2021	Review and analyze all public information, within the Mexican Stock Exchange, regarding the current bylaws of Grupo Aeroméxico, S.A.B. de C.V.	Cors Cepeda, Daniela	1.50	165
23-Jan-2021	Review and correct labor memo and review support information for that purpose.	De La Vega, Juan Carlos	2.20	1,056
25-Jan-2021	Analysis of current bylaws and applicable legal provisions in light of proposed capital restructure and alternatives being explored. Review memorandum on standing of credits with the debtor.	León Orantes, Jorge	3.10	1,519
25-Jan-2021	Quick final review to memo on labor matters.	De La Vega, Juan	0.30	144

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		Carlos		
25-Jan-2021	Initial analysis of information regarding request	Orea, Ricardo		
	of MoFo on memorandum regarding priority of claims under an insolvency proceeding in Mexico.	, in the second	0.50	205
26-Jan-2021	Continue analysis of current bylaws of Grupo Aeromexico and applicable legal provisions in connection with the structure. Review aspects related to deadline for termination of CBA. Review status of labor procedures, and steps moving forward.	León Orantes, Jorge	1.80	882
12-Jan-2021	Continued review of press information for the past 5 years in connection with claims investigation.	Remis, Andrés	2.5	575
26-Jan-2021	Review status of the Aeromexico labor conflict.	De La Vega, Juan Carlos	0.80	384
26-Jan-2021	Preparation of memorandum in connection with the different priorities claims in a Mexican concurso proceeding and its categories.		2.80	672
26-Jan-2021	Review of information on status of labor negotiation process in Mexico.	ŕ	0.30	157.5
26-Jan-2021	Initial preparation of memorandum regarding priorities of claims in insolvency proceedings in Mexico requested by MoFo; internal discussions in such regard.	Orea, Ricardo	1.10	451
27-Jan-2021	Review memorandum on priorities on Bankruptcy case. Prepare adjustments. Correspondence on the foregoing.	León Orantes, Jorge	0.70	336
27-Jan-2021	Continued review of information on status of labor negotiation process in Mexico. Review of aspects of priority claims under Mexican concurso law and legal memorandum.	Machorro, Juan	0.50	262.5
27-Jan-2021	Finalize preparation of memorandum regarding priorities of claims in insolvency proceedings in Mexico requested by MoFo.	Orea, Ricardo	1.30	682.5
28-Jan-2021	Review Aeromexico s chapter 11 process and its by-laws.	Ibarra Aguilar, Ana Paula	1.30	286
28-Jan-2021	Continued preparation of Priority of Claims in a Mexican Concurso Proceeding memo. Review of several provisions of the Commercial Insolvency Law. Internal discussions in that regard. Correspondence in that regard.		2.10	504
28-Jan-2021	Review of information on status of labor process in Mexico. Continued review of aspects of priority claims under Mexican concurso law and legal memorandum.		0.50	262.5
28-Jan-2021	Review and discuss queries and comments raised by MoFo to draft memorandum on priority of claims under Mexican law; review antecedents regarding treatment of claims under collective bargaining agreements; review revise draft of memorandum.	Orea, Ricardo	0.90	369
1-Feb-2021	Review of comments to legal memorandum on concursos mercantiles in Mexico. Correspondence with working group in that regard.	Machorro, Juan	0.40	210
2-Feb-2021	Review By-laws of Grupo Aeroméxico as well as	Ibarra, Ana	2.50	550

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		Т	1	
	the Securities Market Law regarding proposal of			
	answers to the questions of FTI regarding the			
	approval of the DIPfinancing of such company.			
2-Feb-2021	Prepare memorandum in relation with the	Lomelí, Gabriela	0.50	
	investigation that S+S has carried out regarding			
	the review of information related to the Chapter			82.5
	11 proceeding of Grupo Aeroméxico. Review			02.3
	final version of the abovementioned			
	memorandum.			
2-Feb-2021	Review proposed memorandum on Equity	León Orantes, Jorge	1.50	
	Participation Rights. Prepare preliminary			735
	adjustments.			
2-Feb-2021	Preparation of analysis abstract in connection	Remis, Andrés	1.80	
	with the assignments rendered by Santamarina y			122
	Steta to MoFo in connection with Grupo			432
	Aeroméxico Chapter 11 proceeding.			
2-Feb-2021	Continued review of aspects of legal memoranda	Machorro, Juan	0.80	
	requested on Mexican law aspects of Debtor.			
	Attendance to conference calls and			420
	correspondence with working group.			
2-Feb-2021	Internal discussions regarding precedents issued	Orea, Ricardo	0.50	
2-1 00-2021	by the Banking and Securities Commission	Orca, Ricardo	0.50	
	exempting offering authorization requirements for			205
	companies under insolvency proceedings; review			203
	such precedents.			
3-Feb-2021		I aán Onantas Isras	0.50	
3-Feb-2021	Review report proposed on SOFAs and related	León Orantes, Jorge	0.50	245
	issues investigation. Prepare adjustments.			243
4 E 1 2021	Correspondence on the foregoing.	T 1 C 1 : 1	1.00	
4-Feb-2021	Review and revise Grupo Aeromexico chart.	Leal, Gabriela	1.80	198
4 E-1- 2021	Conference callwith A. Ibarra	T1 A	1.20	
4-Feb-2021	Continued review of the chart that was provided	Ibarra, Ana	1.30	
	in regard to the approval of the Debtor-in-			20.6
	possession ("DIP") Financing process to secure			286
	sufficient liquidity to fund the Chapter 11			
4 E 1 2021	proceeding of Grupo Aeroméxico, S.A.B de C.V.	3.6 1 7	1.20	
4-Feb-2021	Review of public records and available	Machorro, Juan	1.30	
	information in connection with Debtors' SOFAs.			
	Review of updated information and report on			40.5
	(i) the Newrest adversary proceeding, (ii)			682.5
	certification with Apollo on compliance with the			
	DIP financing labor milestones, and (iii) motions			
	filed by Debtors on February 3.			
4-Feb-2021	Finalize analysis of regulation applicable to the	Orea, Ricardo	0.50	
	obtaining of offering registrations with the			
	National Banking and Securities Commission			205
	for companies undergoing financial struggle;			
	internal discussions with A. Ibarra in such regard.			
5-Feb-2021	Include comments to the chart that was provided	Ibarra, Ana	2.50	
	in regard to the approval of the Debtor-in-			
	possession ("DIP") Financing process to			550
	secure sufficient liquidity to fund the Chapter 11			
	proceeding of Grupo Aeroméxico, S.A.B deC.V.			
5-Feb-2021	Review memorandum on equity	León Orantes, Jorge	2.10	
	participation rights. Prepare changes and			1029
	adjustments			
8-Feb-2021	Review the information that the company has	Ibarra, Ana	1.20	
	disclosed to the public regarding the integration			264
	of their share capital in order to determinate the			
		•	•	•

	amount of shares that are neutral shares.			
9-Feb-2021	Review public information regarding the	Ibarra, Ana	2.80	
9-1-60-2021	integration of the capital stock of Grupo	Ibarra, Aria	2.60	
	Aeroméxico particularly of the breakdown of			
	which common shares are held by Mexicans and			
				616
	which shares are held by foreigners (considered			
	as "neutral investment"), as well as of its mayor			
	shareholders. Include comments about the equity			
	participation rights of such company.			
9-Feb-2021	Review new CBAs and procedure.	León Orantes, Jorge	0.80	392
10-Feb-2021	Include information to the Memorandum for	,	1.80	
	MoFo regarding the applicable requirement for			
	securities issued in Mexico but that will be trade			396
	in the NY Stock Exchange Market, as well as for			
	a private offer.			
10-Feb-2021	Review and revise memorandum on Equity	León Orantes, Jorge	0.80	392
	ParticipationRights. Prepare adjustments.			392
10-Feb-2021	Research in connection with legal criteria	Ortíz, Raquel	1.10	220
	regarding thecommercial bankruptcy.	,,		330
10-Feb-2021	Review and analyze amendments to collective	Orea, Ricardo	4.50	
10 100 2021	bargaining agreements of Aeromexico	orea, recardo	1.50	
	including a Bankruptcy Protection Covenant			
	with ASPA; analyze implications of said			
	amendments in light of queries raised by MoFo;			1845
	prepare, review and revise draft memorandum			
	requested by MoFo; internal discussions in such			
11 E-1 2021	regard with labor team.	I - (- O t I	2.40	
11-Feb-2021	Further adjustments to memorandum on	León Orantes, Jorge	2.40	
	Equity Participation Rights. Review adjustments			1176
	proposed by MoFo. Correspondence on the			
	foregoing.			
11-Feb-2021	Continued preparation of a memorandum in	Remis, Andrés	1.80	
	connection with several amendments to collective			
	bargaining agreements in light of a bankruptcy			432
	protection covenant pursuant to Mexican laws.			
	Internal discussions in that regard.			
11-Feb-2021	Finalize draft memorandum on priorities and		1.80	
	present value under collective bargaining			738
	agreements; review comments by MoFo to said			736
	draft memorandum.			
12-Feb-2021	Review and include information to the	Ibarra, Ana	2.50	
	memorandum regarding conditions under which			
	a private bid may be an option to consider for the			550
	financial restructure. Confirm certain criteria in			
	connection with the foregoing.			
15-Feb-2021	Review the chart that refers to the different	Ibarra, Ana	0.50	
	statutory and by-law provisions that are relevant		1	
	to the implementation of the potential			110
	restructuring plan. Comments with J. León			
	Orantes in connection with the foregoing.			
15-Feb-2021	Further adjustments to memorandum addressing	León Orantes, Jorge	2.80	+
13-100-2021	Equity Participation Rights. Correspondence on	Leon Grantes, Jurge	2.00	1372
				13/4
17 Eat 2021	the foregoing.	Thomas A :	1.10	
17-Feb-2021	Analyze public information regarding the	Ibarra, Ana	1.10	242
45.77.1.2021	short-terms andlong term bonds issued by GAM.	T (0	2.10	+
17-Feb-2021	Analysis of consequences for not renewing CBA	León Orantes, Jorge	2.10	1.000
	and applicable terms, together with			1029
	possibility of Union modifying it unilaterally.			

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	Analysis of CEBUREs.			
17-Feb-2021	Review of information on labor amendments to	Machorro Juan	2.10	
17 100 2021	CBAs and legal implications in Mexico on	iviaciioiro, saaii	2.10	
	aspects of present value discounts. Review of			
	aspects of rate of interest applicable to			1102.5
	CEBURES issued by Debtor as of the insolvency			
	filing date. Conferences and correspondence.			
18-Feb-2021	Adjustments to correspondence to MoFo with	León Orantes Torge	0.80	
10 1 00 2021	respect to enforceability of amendments with	Econ Grances, vorge	0.00	392
	the Unions and alternatives.			572
18-Feb-2021		Remis, Andrés	1.10	
10100 2021	connection with the analysis of the Amendments	Troinis, randros	1.10	
	to the Collective Bargaining Agreements			
	(CBAs) executed by Aerolitoral and			
	Aeroméxico with ASPA and ASSA, specifically			264
	as regards the debt recognition provision by			
	the Debtor companies, and the net present value			
	reduction issue.			
18-Feb-2021	Continued review of information on labor	Machorro, Juan	1.10	
15 1 00 2021	amendments to CBAs, legal implications in	induition of duti	1	
	Mexico on aspects of present value discounts, and			577.5
	review of legal note requested. Conferences and			311.3
	correspondence.			
19-Feb-2021	Review comments to SOFAs by MoFo.	León Orantes, Jorge	0.20	98
19-Feb-2021	Review of FTI response to SOFAs report and red	Remis, Andrés	2.10	70
19 1 00 2021	flags. Review and revise draft claims memo in	Reims, rindres	2.10	504
	connection with thetransactions vetted by FTI.			301
19-Feb-2021	Continued review of information on labor	Machorro, Juan	2.50	
19 100 2021	amendments to CBAs and legal implications in	iviaciioiio, saaii	2.50	
	Mexico; review of aspects of present value			1312.5
	discounts; Correspondence.			
20-Feb-2021	Review comments of FTI to our report on	León Orantes, Jorge	0.30	
20100 2021	SOFAs. Review proposed memo of MoFo	Zeon oranies, vorge	0.00	1
	on the foregoing. Correspondence to the			147
	working group.			
23-Feb-2021	Analyze Union claims under Mexican bankruptcy	León Orantes, Jorge	0.20	
20 1 00 2021	law to see if they would be valid under	Zeon oranies, vorge	0.20	
	Mexican law and the requirements that would			98
	need to be met to agree to them.			
23-Feb-2021	Initial preparation of draft note requested by	Orea, Ricardo	2.10	
20 1 00 2021	MoFo on the validity of a company subject to an	0104, 11104140	2.13	
	insolvency proceeding in Mexico to obtain new			
	credit with or without approval, taking into			
	consideration the claims recognized by			861
	Aeromexico in favor of ASPA and ASSA			001
	under the CBA Amendments; review applicable			
	statute provisions and judicial precedents in such			
	regard.			
24-Feb-2021	Consider requirements that would apply for	León Orantes, Jorge	0.60	
	Unions claim under the amendments to the			
	CBA under Mexican Bankruptcy Law.			294
	Review proposed communication. Prepare			=
	adjustments.			
24-Feb-2021		Remis, Andrés	2.10	
2.150 2021	Insolvency Law. Preparation of	1301110, 11110100	2.10	
	memorandum in connection with the approval			504
	for contracting or obtaining new loans or credits			301
	which are not related to the ordinary operation of			
	which are not related to the ordinary operation of	l	1	

	the debtor companies business.			
24-Feb-2021	Continued preparation, review and revision of	Orea, Ricardo	1.50	
2.100 2021	draft noterequested by MoFo on the validity of a	orea, ricardo	1.00	
	company subject to an insolvency proceeding in			
	Mexico to obtain new credit with or without			615
	approval, taking into consideration the claims			
	recognized by Aeromexico in favor of ASPA and			
	ASSA under the CBA Amendments.			
25-Feb-2021	Review of aspects of the treatment that could	Machorro, Juan	0.30	
	be given tothe claims of the Unions under the			157.5
	Amendments to the CBAs, if the bankruptcy			137.3
	process were being tried in Mexico.			
25-Feb-2021	Finalize preparation, review and revision of draft	Orea, Ricardo	0.50	
	note requested by MoFo on the validity of a			
	company subject to an insolvency proceeding in			205
	Mexico to obtain new credit with or without			203
	approval of the conciliator under a Mexican			
2677.257	insolvency proceeding.	14.1	0.20	
26-Feb-2021	Review of aspects of the treatment that could be	Machorro, Juan	0.30	
	given to the claims of the Unions under the			157.5
	Amendments to the CBAs, if the bankruptcy			
26 E 1 2021	process were being tried in Mexico.	D : A 1 /	1.50	
26-Feb-2021	Review of CBAs. Preparation of arguments for	Remis, Andrés	1.50	
	the creditors to rise in the context of a Mexican			360
	concurso in connection with the ASPA and ASSA claims.			
26-Feb-2021	Initial analysis from an insolvency perspective of	Orea, Ricardo	0.50	
20-560-2021	potential arguments to question and challenge the	Olea, Kicardo	0.50	
	validity of CBA Amendments entered into by			205
	Aeromexico with its unions as per the request of			203
	MoFo.			
1-Mar-2021	Continued review of aspects of the treatment that	Machorro, Juan	1.10	
1 1/141 2021	could be given to claims of the Unions under	- Transfer of the control of the con	1.10	
	Amendments to the CBAs if bankruptcy process			577.5
	were being carried out in Mexico.			
1-Mar-2021	Preparation of legal memorandum in connection	Remis, Andrés	2.50	
	with the CBA Amendments and several			
	arguments that the creditors could raise in the			600
	context of a Mexican concurso vs. a Chapter 11			600
	proceeding. Review of legal documents in that			
	regard.			
1-Mar-2021	Continue analysis from an insolvency	Orea, Ricardo	3.10	
	perspective of potential arguments to question			
	and challenge the validity of CBA Amendments			1271
	entered into by Aeromexico with its unions as per			12/1
	the request of MoFo; initial review and revision			
	of draft list of said arguments.			
2-Mar-2021	Review of aspects of the treatment of claims of		2.50	
	the Unions under Amendments to the CBAs if			1312.5
	bankruptcy process were being carried out in			
0.14 0001	Mexico. Preparation of legal memorandum.	D : 4 : 4	0.10	
2-Mar-2021	Continued preparation of analysis under		2.10	
	Mexican bankruptcy law in connection with			504
	several arguments to potentially challenge the			
2 Mai: 2021	CBA Amendments.	Oman Dissert	2.10	
2-Mar-2021	Finalize analysis from an insolvency perspective	Orea, Ricardo	3.10	1271
	of potential arguments to question and challenge			1271
	the validity of CBA Amendments entered into by			

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		<u> </u>	F	1
	Aeromexico with its unions as per the request of			
	MoFo; finalize preparation of draft list of said			
2 Mar. 2021	arguments.	M1 T	1.50	
3-Mar-2021	Continued review of information and aspects	Machorro, Juan	1.50	707.5
	of the treatment of claims of the Unions under			787.5
5 M 2021	Amendments to the CBAs.	N/ 1 T	0.00	
5-Mar-2021	Review of additional questions and queries	Machorro, Juan	0.90	
	regarding interpretation rules applying in Mexico			470.5
	for determination of NPV considerations on			472.5
	claims recognized by the Debtor Company with			
5) f 2021	Unions.	0 7: 1	0.50	
5-Mar-2021	Analyze query raised by MoFo on the judicial	Orea, Ricardo	0.50	
	rules for interpretation of contractual provisions			205
	on amounts reflected on both present and			205
	future values; review judicial antecedents in			
	such regard.			
16-Mar-2021	Review antecedents on outstanding matters.	León Orantes, Jorge	0.60	
	Conference with J. Delgado and R. Rodríguez,			294
	from Mofo, LLP, to review outstanding matters			274
	and steps moving forward. (o.6)			
22-Mar-2021	Analyze alternatives for the administration	Ibarra, Ana	1.10	242
	attending theForeign Ownership regulation.			242
22-Mar-2021	Continued preparation of foreign ownership and	Remis, Andrés	2.10	
	foreign investment restrictions in Mexican air			504
	transport service entities.			
22-Mar-2021	Review of aspects of foreign investment	Machorro, Juan	0.50	
	restriction on Mexican airlines and legal			262.5
	memorandum; correspondence.			
22-Mar-2021	Review and revise draft memorandum prepared	Orea, Ricardo	0.40	
	regarding rules applicable to foreign investment			164
	in Mexican airlinecompanies.			
23-Mar-2021	Review Final DIP Order as well as the following	Bolaños, Ilse	5.50	
	PLM Agreements: Irrevocable Security Trust			
	Agreement with Reversion Rights No. F/1416,			
	Pre-Paid Seat Asset Purchase Agreement,			
	Shareholders Agreement, Amendment			
	Agreement to the Irrevocable Guarantee Trust			
	Agreement with Reversion Rights N. F/1416,			
	dated September 13, 2010, Amended and			2090
	Restated Intercompany Revolving Loan			
	Agreement, Amendment No. 1, to			
	Shareholders Agreement, Amended and Restated			
	Pre-Paid Seat Asset Purchase Agreement, and the			
	Side Letter Agreement to the Trust Agreement.			
	Internal discussions with J. León Orantes.			
23-Mar-2021		Loón Orontos Jorga	2 20	
23-iviai-2021	Review documentation executed with PLM, to	León Orantes, Jorge	2.30	
	regulate its relationship and credits granted by the			
	debtor. Review Amended and Restated			1127
	Intercompany Revolving Loan Agreement dated			1127
	May 13, 2020, Side Letter Agreement dated June			
	29, 2020 (2.2) Review labor presentation for the			
22 M 2021	Committee (0.1).	I aán Omite I	0.50	
23-Mar-2021	Review antecedents of capitalization	León Orantes, Jorge	0.50	245
22.14 2221	alternatives inanticipation of call with MoFo.	36.1.	2.10	
23-Mar-2021	Continued review of aspects of foreign	Machorro, Juan	3.10	
	investment restriction on Mexican airlines;			1627.5
	review of aspects of subcontracting carried out			1
	by the Debtor group in light of imminent change			

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	of regulation in Mexico; review of PLA			
	agreements and aspects of amended and restated			
	loan and security granted in Mexico over shares			
	held by Debtor companies and aspects of			
	perfection of related guaranty trust. Conferences			
	and correspondence with working group.			
24-Mar-2021	Review of information in connection with the	Remis, Andrés	2.10	
	alleged termination of Andrés Conesa as CEO of	,		504
	Aeroméxico.			
24-Mar-2021	Discuss with J. Machorro and J. León Orantes re:	Bolaños, Ilse	6.10	
2111111 2021	novation of the Amended and Restated IRLA.	Bolanos, fise	0.10	
	Review doctrine and judicial precedents in			
	connection with the requirements for the novation			
	to take place, mainly regarding type of consent			2318
	and the meaning of substantially amend. Review			2316
	RUGs public records for the registration of the			
	Trust Agreement or any of its amendments.			
2434 2021	Prepare Memo in connection with the above.	T (O : T	1.00	
24-Mar-2021	Review proposed memorandum on PLM loan,	León Orantes, Jorge	1.80	
	review related provisions, applicable court			000
	presidents, prepare adjustments to			882
	communication. (1.5). Analyze alternatives for			
	capitalization of Apollo loan (.30).			
24-Mar-2021	Continued review of aspects of PLM agreements	Machorro, Juan	3.80	
	and aspects of amended and restated loan and			
	security granted in Mexico over shares held by			
	Debtor companies and aspects of perfection of			1995
	related guaranty trust. Preparation of legal			
	memorandum. Conferences and correspondence			
	with working group.			
25-Mar-2021	Review and analyze the final order dated October	Ibarra, Ana	12.10	
	13, 2020, granting, among others, Debtors'	,		
	motion to related relief and to the certain			
	Super-Priority Debtor-in-Possession Term Loan			
	Agreement entered into by and between AMX			
	as Borrower, Apollo Management Holdings, L.P.,			
	on behalf of one or more affiliates and/or funds or			
	separate accounts managed by Apollo			2662
	Management Holdings, L.P. or its affiliates,			2002
	among others, as Lenders and UMB Bank			
	National Association as Administrative Agent and			
	Collateral Agent. Analyze public information regarding the shareholder			
	\mathcal{E}			
	structure of Aeromexico, prepare calculations in			
25 Mar 2021	such regard.	Danis Au 17	1.00	
25-Mar-2021	Continued review of information in connection	Remis, Andrés	1.80	
	with the alleged termination of Andrés			432
	Conesa as CEO of Aeroméxico.			
25.15. 2024	Correspondence in that regard.	D 1 ~ H	- FO	
25-Mar-2021	Review DIP Loan Agreement as well as Foreign	Bolaños, Ilse	6.50	
	Investmentprovisions applicable to the conversion			
	of shares under the DIP Loan. Review			2470
	Aeroméxico's By-laws. Internal discussions			
	in connection with the structure of the capital			
	stock of Aeroméxico.			
25-Mar-2021	Further adjustments to memorandum addressing	León Orantes, Jorge	5.50	
	PLM loans and enforceability of guarantees.			2695
	Discuss alternatives for capitalization light of DIP			
			1	1

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	loan, Foreign Investment restrictions and			
	Mexican Stock Exchange regulations. Prepare			
	initial draft of memorandum. Review			
	communication related with alleged departure of			
	Andrés Conesa from the Company. Prepare			
	adjustments.			
25-Mar-2021	Continued review of aspects to be included in	Machorro, Juan	1.10	
	legal memorandum on aspects of PLA			
	agreements and amended and restated loan and			
	security granted in Mexico over shares held by			577.5
	Debtor companies and aspects of perfection.			
	Conferences and correspondence with working			
	group.			
262-Mar-2021	Review terms of the DIP Loan and comments	Ibarra, Ana	5.50	
	with Ilse Bolaños regarding the drafting of a			1210
	memorandum with the alternatives of			1210
	capitalization to be considered.			
26-Mar-2021	Internal discussions re: alternatives for the	Bolaños, Ilse	6.10	
	Committee of Unsecured Creditors to convert		1	
	their debt to equity. Preparefirst draft of Memo in		1	2219
	connection with the above. Review RUG in			2318
	connection with the recordation of Irrevocable			
	TrustAgreement F/1416.			
26-Mar-2021	Confirm lack of registration of Trust in RUG to	León Orantes, Jorge	0.30	
	Mr. Juan Delgado with respect to the lack of	, ,		1.45
	registration of the amendment to the trust			147
	agreement with RUG. Review antecedents.			
26-Mar-2021	Review relevant provisions of DIP Loan. With	León Orantes, Jorge	0.80	
	I. Bolaños, discuss alternatives for capitalization.			392
26-Mar-2021	Continued review of aspects of PLA agreements	Machorro, Juan	1.10	
	and amended and restated loan and security			
	granted in Mexico as well as aspects of foreign			577.5
	investment limitations of participation in the			
	equity of air carriers.			
28-Mar-2021	Review terms of the DIP LOAN and by laws of	Ibarra, Ana	9.10	
	Aeromexico regarding the foreign investment		1	
	limitations of ownership and analyze information			
	regarding the current proportion of the capital			2002
	stock that t is considered as neutral investment.			2002
	Prepare information with the capital structure			
	of the Aeromexico.			
28-Mar-2021	Cont. preparing Memo re: alternatives for the	Bolaños, Ilse	2.10	
20 1/141 2021	Committee of Unsecured Creditors to convert their	Bolulios, 11st	2.10	798
	debt to equity.			,,,,
29-Mar-2021	Include comments to the memorandum	Ibarra, Ana	0.80	
25 1.141 2021	regarding the considerations for Debt	,		176
	Conversion in Equity of Aeromexico.		1	1.0
29-Mar-2021	Cont. preparing Memo re: alternatives for the	Bolaños, Ilse	0.50	
2) 111d1-2021	Committee of Unsecured Creditors to convert their	20101103, 1130	0.50	190
	debt to equity.			
30-Mar-2021	Review communication to Debtors CEO with	León Orantes Torge	0.40	
50-1 v1 a1-2021	respect to the business plan and time for	Leon Orantes, Jorge	0.70	196
	comments.		1	170
30-Mar-2021	Review Dip loan. Review memorandum with	León Orantos Jorga	4.10	+
50-iviai-2021	capitalization alternatives in compliance with	Leon Orantes, Jorge	4.10	2009
			1	2009
30-Mar-2021	foreign investment law and regulations. Continued review of aspects of amended CBAs,	Machorro, Juan	1.10	+
50-1VIAI-2021	bankruptcy protection covenant vis-a-vis discount	iviaciioiio, Juali	1.10	577.5
	I hand muntary protection correspond trice a trice discrete			

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г		T	1	1
	to Net Present Value, and aspects of business plan			
21.15 2021	requested from Debtors.	D : 1 1 (2.10	
31-Mar-2021	Review the amended and restated BCP from a	Remis, Andrés	3.10	
	Mexican law perspective in light of the original			744
	BCP among Grupo Aeromexico, Aerovías de			744
	México, Aerolitoral and ASPA. Correspondence			
21.14 2021	in that regard.	D 1 ~ H	0.40	
31-Mar-2021	Internal discussions in connection with the Memo	Bolaños, Ilse	0.40	150
	with alternatives for the Committee of Unsecured			152
21.25	Creditors to convert their debt to equity.		1.00	
31-Mar-2021	Review amended and restated bankruptcy	León Orantes, Jorge	1.80	
	protection covenant among grupo			
	Aeromexico, Aerovías de México,			
	S.A. de C.V. and Aerolitoral, S.A. de C.V. and			882
	Asociación Sindical de Pilotos Aviadores de			
	México. Review original amendments. Review			
	proposed communication. Prepare adjustments.			
31-Mar-2021	Continue analysis of foreign investment	León Orantes, Jorge	1.30	
	restrictions under the bylaws and Mexican			637
	law for purposes of the capitalization			
31-Mar-2021	Continued review of aspects of amended	Machorro, Juan	2.10	
	CBAs and bankruptcy protection covenant;			
	analysis of aspects of outsourcing of ground			
	operation personnel in Mexico in light of changes			
	in regulation in Mexico; review of aspects of			1102.5
	business plan requested from Debtors, PLM			1102.5
	agreements and perfection of security interest and			
	foreign investment limitations; review of			
	information provided by MoFo LLP. Attendance			
	to conference call with MoFo LLP.			
1-Apr-2021	Continued review of aspects of DIP financing and	Machorro, Juan	1.10	577.5
	possible alternatives on			
	participation/capitalization in the equity of			
	Debtors by foreign investors according to			
	regulation.			
2-Apr-2021	Continued review of aspects and documents on	Machorro, Juan	0.50	262.5
	DIP financing and arrangements on capitalization			
	in the equity of Debtors.			
5-Apr-2021	Cont. preparing Memorandum with alternatives	Bolaños, Ilse	5.10	1,938
	for the Committee of Unsecured Creditors to			
	convert their debt to equity. Review Shareholders			
	Support Agreement and new shareholding			
	structure sent by MoFo. Conference with N.			
	Cohen, M. Bilbao, V. González, J. Machorro and			
	J. León Orantes			
5-Apr-2021	Review Shareholder Support agreement. Review	León Orantes, Jorge	3.10	1,519
	CapTable. Review revised version of			
	memorandum with different alternatives for			
	capitalization of DIP loan. Conference call with			
	IFTT to discuss the restrictions on participation of			
	foreign investment and bylaws for the			
	capitalization. Discuss alternatives.			
5-Apr-2021	Continued review of aspects of Mexican	Machorro, Juan	1.50	787.5
	regulation on participation in the equity			
	of Mexican airlines in light of DIP			
	financing and possible market			
	opportunities for the Debtor companies;			
	attendance to conference call with FTI			
			_	

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	Consulting.			
6-Apr-2021	Cont. preparing Memorandum with alternatives for the Committee of Unsecured Creditors to convert their debt to equity. Review DIP Loan Agreement and Aeroméxico's by- laws in connection with Delta's authority to block any capital increase		1.60	608
6-Apr-2021	Review of certain pledge agreements granted by Aerovías de México and Brasilmex Leasing LLC in favor of Wilmington Trust. Preformed search request at the RUG and International Registry in connection with said pledge agreements. Report preparation in that regard. Conference calls and correspondence with officials at the Mexican Aeronautics Registry to confirm registration of said Pledge Agreements.		4.10	984
6-Apr-2021	Review of aspects of Mexican regulation on participation in the equity of Mexican airlines. Review of information on Embraer aircraft and GE engines financed to Debtors, pledge security interests involved and registration thereof with the International Registry under Cape Town Convention, with the Mobile Security Register and with the Mexican Aeronautic Register, and review of information and antecedents; conferences and correspondence with working group.	Machorro, Juan	3.50	1,837.5
7-Apr-2021	Correspondence to R. Rodríguez with respect to the Aeroméxico shares and their listing in the BMA.ecedents in such regard.	León Orantes, Jorge	0.30	147
7-Apr-2021	Continued review of information in connection with the recordation of certain pledge agreements with the Mexican Aeronautics Registry. Conference calls and correspondence with officials at the Mexican Aeronautics Registry in that regard. Filing of several title search requests with the registry.	Remis, Andrés	3.10	744
7-Apr-2021	Preparation and filing of Title Searches before the Mexican Aeronautic Registry for 10 aircrafts and 20 engines.		3.10	558
7-Apr-2021	Continued review of aspects of Mexican regulation on outsourcing activities, motion to enter into new collective bargaining agreements, and information on Embraer aircraft and GE engines financed to Debtors and registration of security documents with the Mexican Aeronautic Register; conferences and correspondence with working group.	Machorro, Juan	1.80	945
8-Apr-2021	Review by laws of Aeroméxico regarding the governance process for the appointment of members of the Board of Directors and the rights granted to Delta in such regard as strategic partner.		3.10	682
8-Apr-2021	Review Aeroméxico's by-laws re: "Strategic Partner" for Delta's ability to appoint members of the Board.	Bolaños, Ilse	0.30	114

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0 4 2021	Mosting with AEAC officials in compation with	Damia Andréa	2.10	504
8-Apr-2021	Meeting with AFAC officials in connection with the title search requests filed with the Mexican	Remis, Andres	2.10	504
	Aeronautics Registry related to 10 Embraer			
	aircraft operated by Aeromexico Connect.			
8-Apr-2021	Continued review of aspects of Mexican	Machorro, Juan	0.50	262.5
8-Apr-2021		Machorio, Juan	0.30	202.3
	regulation on outsourcing activities and information on Embraer aircraft and GE engines			
	financed to Debtors and registration of security			
	documents with the Mexican Aeronautic Register.			
0. 4 2021		Dalagas Ilaa	0.20	114
9-Apr-2021	Discuss with J. León Orantes re: changes to	Bolaños, Ilse	0.30	114
0. 4 2021	Memo.	I - (O I	1.20	500
9-Apr-2021	Further analysis and adjustments to memorandum	León Orantes, Jorge	1.20	588
	describing alternatives for the exercise of the			
0 4 2021	Equity Conversion Rights.	T (0 T	2.20	1.7.60
9-Apr-2021	Review bylaws of Grupo Aeroméxico. Review	León Orantes, Jorge	3.20	1,568
	resolutions of Shareholders' Meetings of Grupo			
	Aeroméxico SAB that amend the bylaws to			
	contemplate the existence of Strategic Partners.			
	Correspondence to R. Rodríguez on the			
	foregoing.			
12-Apr-2021	Review the public information regarding the	Ibarra, Ana Paula	0.30	66
	number of shares that are owned by foreign			
	shareholders. Prepare e- mail in connection with			
	the foregoing.			
12-Apr-2021	Continue memorandum on different alternatives	León Orantes, Jorge	3.10	1,519
_	for equity conversion under the DIP Loan, current			
	bylaws and Foreign Investment regulations.			
12-Apr-2021	Review of legal aspects in connection with	Remis, Andrés	1.50	360
1	ground operation services, airport counter staff	,		
	and flight dispatch services.			
12-Apr-2021	Review of aspects of Mexican regulation on	Machorro, Juan	1.60	840
	outsourcing activities, activities planned by			
	Debtor companies to continue to be outsourced			
	and legal provisions and interpretative arguments;			
	review of information on PLM documents entered			
	sent for review and aspects of registration of			
	security interests in Mexico. Conferences and			
	correspondence with MoFo team.			
13-Apr-2021	Analyze the contractual obligation that the	Ibarra Ana Paula	2.30	506
13-Apr-2021	Support Shareholders assumed under the DIP		2.30	300
	Loan Agreement and Support Agreement to			
	approve the Chapter 11 Plan and if such			
	obligations may restrict the right to vote for or			
	against the resolutions of the meeting. Include			
12 Apr 2021	comments to the memo.	Doloños Ilas	4.10	1 550
13-Apr-2021	Review the following documents: Commercial	Bolaños, Ilse	4.10	1,558
	Participation & Services Agreement, Netting			
	Agreement, Floating Lien Pledge Agreement,			
	Amended and Restated Pre-Paid Seat Asset			
	Purchase Agreement, Amended and Restated			
	Commercial Participation & Services Agreement,			
	Amendment No. 1 to the Amended and Restated			
	Commercial Participation & Services Agreement,			
	Amendment No. 2 to the Amended and Restated			
	Commercial Participation & Services Agreement,			
	Intercompany Revolving Loan Agreement, First			
	Amendment to the Intercompany Revolving Loan			
	Agreement, Letter of Intent and IRLA			

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	Disbursement Request. Prepare summary of said			1
	documents.			
13-Apr-2021	Analyze enforceability of support obligations of shareholders under the Shareholder Support Agreement. Review applicable provisions of Mexican law. Final adjustments to equity conversion Memo.		2.10	1,029
13-Apr-2021	With A. Ibarra, review support obligations on their Shareholders Support agreement, and consequences for approval of restructuring plan.		0.30	147
13-Apr-2021	Continued review of aspects of Mexican regulation on outsourcing activities, legal provisions, new PLM documents provided entered sent for review.	Machorro, Juan	1.90	997.5
14-Apr-2021	Adjust the memorandum regarding the equity conversion rights process regarding the authorization of the issuance of convertible shares (shares with limited vote, restricted o without vote right) that me be required from the Banking and Securities National Commission.		0.80	176
14-Apr-2021	Prepare changes to Memo on secured obligations in order to include secured obligations under the PPSA		2.10	798
14-Apr-2021	Continued review of information shared on PLM documents provided.	Machorro, Juan	1.30	682.50
15-Apr-2021	Analyze the public information of AMX regarding the current position that the foreign investment have in AMX capital stock regarding the equity Conversion Rights memo.		1.30	286
15-Apr-2021	Review and revise equity conversion rights memo in light of the foreign investment restrictions on Mexican air carriers.	Remis, Andrés.	2.50	600
15-Apr-2021	Discuss with J. Machorro re: security interests guaranteeing the Aeroméxico's obligation under the PPSA, as amended. Prepare changes to Memo on secured obligations. Review RUG in connection with the registration of the Floating Lien Pledge Agreement. Review the Commerce Code, the General Law on Negotiable Instruments and the Regulations of the Public Registry of Commerce in connection with the ratification and registration of said Floating Lien Pledge Agreement.		5.50	2,090
15-Apr-2021	Final comments to memo on equity conversion rights and alternatives that could be considered for the conversion of the DIP Loan. Analysis of documentation executed for PLM loans. Review proposed memorandum.		5.50	2,695
15-Apr-2021	Review of legal memorandum on aspects of foreign investment restrictions according to Mexican Foreign Investment Law and existing alternatives in light of DIP Financing documents. Review of legal memorandum on PLM documents provided and related information.		5.50	2,887.5
16-Apr-2021	Review communication to Debtors CEO with respect to the business plan and time for comments.	León Orantes, Jorge	0.10	49
16-Apr-2021	Review Dip loan. Review memorandum with	León Orantes, Jorge	3.10	1,519

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	capitalization alternatives in compliance with			
	foreign investment law and regulations.			
16-Apr-2021	Continued review of aspects of amended CBAs,	Machorro, Juan	2.40	1,260
10 71pt 2021	bankruptcy protection covenant vis-a-vis discount	Widehorro, saari	2.10	1,200
	to Net Present Value, and aspects of business plan			
	requested from Debtors.			
20-Apr-2021	Follow up with the Mexican Aeronautic Registry	Remis, Andrés	1.10	264
	in connection with the title search request filed in			
	regarding several Embraer aircraft and its			
	engines.			
20-Apr-2021	Continued review of aspects of Mexican	Machorro, Juan	2.60	1,365
	regulation on PLM documents and legal			
20. 4 2021	memorandum.	D-1-2 II	2.10	700
20-Apr-2021	Discuss with R. Orea re: enforceability against third parties. Review changes to the legislation	Bolaños, Ilse	2.10	798
	applicable to the ratification and registration of			
	floating pledge agreements and guarantee trusts			
20-Apr-2021	Initial review and analysis of draft memorandum	Orea, Ricardo	0.70	287
20 11p1 2021	regarding security structure created in favor of		0.70	
	PLM; review comments thereon by MoFo.			
21-Apr-2021	Review comments of MoFo to memorandum	León Orantes, Jorge	3.10	1,519
•	describing security under PLM documentation,			
	imperfections and steps moving forward. Review			
	supporting documentation. Review revised			
	version of memorandum reflecting such			
21 4 2021	comments.	M 1 T	0.70	262.7
21-Apr-2021	Continued review of aspects of PLM documents	Machorro, Juan	0.50	262.5
21	and legal memorandum. Review doctrines in connection with the	Bolaños, Ilse	1.80	684
21-Apr-2021	enforceability against third parties given by the	Bolanos, fise	1.00	004
	registration of certain acts. Discuss with Ricardo			
	Orea in connection with the changes to the			
	legislation applicable to the ratification and			
	registration of floating pledge agreements and			
	guarantee trusts.			
21-Apr-2021	Continued review and revisions to draft	Orea, Ricardo	3.10	1,271
	memorandum prepared regarding trust agreement			
	and additional security between PLM and			
	Aeromexico and the validity and perfection			
22 Apr 2021	thereof.	Poloños Ilaa	1.10	110
22-Apr-2021	Cont. preparing Memo. Discuss with J. León Orantes re: ratification and registration of floating	Bolaños, Ilse	1.10	418
	pledge agreements and guarantee trusts.			
22-Apr-2021	Further adjustments to memo on PLM security	León Orantes, Jorge	2.90	1,421
	interest. Review related contractual	25011 01411100, 50120	2.70	1,121
	documentation and applicable legal provisions.			
22-Apr-2021	Review of aspects of PLM documents and legal	Machorro, Juan	1.50	787.5
-	memorandum. Review of information on motion			
	filed by PLM seeking approval of stipulation			
	among Debtors, PLM and Aimia.			
23-Apr-2021	Prepare new version of memorandum on Equity	León Orantes, Jorge	0.80	392
	Conversion Rights to reflect discussions with			
22 4 2021	AMX advisors.	D : 4 1 4	1.10	264
23-Apr-2021	Follow up with the Mexican Aeronautics Registry	Remis, Andrés	1.10	264
	in connection with the title search requests filed regarding several Embraer aircraft and its			
	Trevarianto severar empraer africtati and its	ī	1	i
	engines.			

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	that could apply in the case of a strategic partner			
	for the Debtor companies and review of legal			
22 Amm 2021	memorandum.	Machama Ivan	2.40	1.260
23-Apr-2021	Continued review of aspects of PLM documents	Machorro, Juan	2.40	1,260
	and legal memorandum. Review of antecedents			
	on resolutions issued by the competition authority			
	in Mexico on mergers in the aviation industry.			
	Review of corporate documents of the Debtor			
22 4 2021	companies and review of Support Agreement.	O D: 1	0.20	02
23-Apr-2021	Prepare final version of memorandum prepared in		0.20	82
	connection with validity and perfection of			
	security trust and non-possessory pledge between			
22 4 2021	PLM and Aeromexico.	0 1: 1 /	2.10	5.67
23-Apr-2021	Research of antitrust resolution on the air	Szymanski, Iván	2.10	567
24.4. 2021	transportation markets.	T	2.10	1.02
24-Apr-2021	Analyze the support agreement entered with the	Ibarra, Ana Paula	2.10	462
	sharehoders of Aeromexico, the regulation of the			
	by-laws and the Mexican law regarding the voting			
	restrictions that may be applicable.			
24-Apr-2021	Review and analysis of antitrust resolutions on	Szymanski, Iván	3.10	837
	the air transportation market.		1	1
25-Apr-2021	Prepare memorandum including (i) a detailed	Szymanski, Iván	4.50	1,215
	description of the concept of concentration; (ii)			
	the thresholds used to determine whether a			
	concentration shall require the previous			
	authorization from the Mexican Federal			
	Economic Competition Commission (the			
	"Commission") before having effects in Mexico;			
	(iii) the process of the review of a concentration			
	before the Commission and (iv) a brief analysis of			
	the factors used by the Commission to define the			
	relevant market in previous cases dealing with			
	airlines and air transportation services.			
25-Apr-2021	Review, changes and additions to Memorandum	Grau, Vicente	1.70	765
	to the client as to requirements for the pre-merger			
	notification, thresholds and criteria from the			
	COFECE, definition of markets in previous			
	resolutions.			
26-Apr-2021	Analyze the documents executed, by -laws and	Ibarra, Ana Paula	3.50	770
_	applicable dispositions in Mexico regarding the			
	capitalization plan to determinate if the current			
	shareholders of AMX, specifically Delta Airlines			
	Inc. ("Delta"), are bound to support the			
	investment to be made by an alternate investor.			
26-Apr-2021	Investigation regarding judicial criteria relative to	Leal Garza, Gabriela	0.90	99
*	the contravention to shareholders' agreements.	, , , , , ,		
26-Apr-2021	Analysis of relevant corporate and governance	León Orantes, Jorge	5.20	2,548
	provisions related to restructure plan. Review	,		
	contractual support of AMX. Review relevant by			
	law and legal provisions. With A. Ibarra and J.			
	Machorro, review related matters. Prepare note on			
	the foregoing. With J. Delgado, review related			
	matters. Further analysis off anti- trust provisions			
	I. Szymanski, review relate to the matters.			
26-Apr-2021	Review of Joint Operation Agreement with Delta.	Machorro, Juan	4.60	2,415
	Review of aspects of PLM documents, legal	- Inclinatio, budii		
	memorandum and additional background			
	documents received from MoFo. Review of			
	documents received from Moro, Keview of	l		1

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	information on "Boeing Motion" and "Air Lease			
	Motion" filed by the Debtor.			
26-Apr-2021	Preparing responses to the certain comments on the memorandum prepared on Antitrust Issues.	Szymanski, Iván	0.50	135
26-Apr-2021	Review, changes and additions to Memorandum to the client as to requirements for the pre-merger notification, thresholds and criteria from the COFECE, definition of markets in previous resolutions.	Grau, Vicente	1.70	765
27-Apr-2021	Review law cases and include considerations to the capitalization plan that it is being evaluated as part of the restructure plan. Analyze by-laws in connection with the foregoing.	Ibarra, Ana Paula	2.30	506
27-Apr-2021	Review Joint Cooperation agreement executed with Delta. Review proposed communication to Morrison & Foerster LLP. With Mr. Juan Carlos Machorro, review related matters. Review memorandum on antitrust clearance issues. Prepare adjustments. Correspondence on the foregoing. Prepare revisions to PLM memorandum to reflect comments of MoFo. Correspondence on the foregoing.	León Orantes, Jorge	3.90	1,911
27-Apr-2021	Continued review of information on aspects merger control in Mexico and legal memorandum, and corporate and contractual aspects, that would apply for the Debtor companies. Review of aspects of Joint Cooperation Agreement sent in the Spanish language, entered into with Delta. Continued review of aspects of PLA documents, revisions to legal memorandum in light of additional background documents and comments received from MoFo. Attendance to conference call with FTI and MoFo teams. Correspondence.	Machorro, Juan	2.50	1,312.5
27-Apr-2021	Review additional documents sent by MoFo regarding amendments to Security Trust entered into between PLM and Aeromexico; analyze implications on draft memorandum prepared in such regard.	Orea, Ricardo	0.50	205
28-Apr-2021	Discuss with R. Orea in connection with new documents sent. Discuss with J. León Orantes in connection with changes to the Memo. Continue preparing Memo.	Bolaños, Ilse	1.10	418
28-Apr-2021	Review changes proposed by MoFo to the memorandum on antitrust issues. Review resolutions issued by the COFECE on the air transportation market. Answer comments made by J. Delgado and modify the memorandum.	Szymanski, Iván	3.10	837
28-Apr-2021	Review comments, additions and inquiries to our Memorandum from J. Delgado from MOFO. Work in changes, additions and comments. Email correspondence with I. Szymanski. Videoconference with I. Szymanski to discuss additional comments.		1.10	495
29-Apr-2021	Review revised version of Antitrust memorandum. Prepare adjustments. Correspondence on the foregoing.		0.80	392
30-Apr-2021	Review annual report filed by Grupo Aeroméxico	Ibarra, Ana Paula	0.30	66

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	before the Mexican stock exchange.			
30-Apr-2021	Review of information on annual report presented	Machorro, Juan	0.50	262.5
	by the company on this date on the Mexican			
	Stock Exchange and correspondence.			
T. 4 1 0003			204.4	φ1.40.002. 5 0
Total: 0002	Analysis and preparation of documents on Mexi	can law issues	384.4	\$148,983.50
LABOR & UN	IONS			
4-Feb-2021	Review aspects related with labor updates,	León Orantes, Jorge		
	exclusivity motion, claims, claims procedures		0.50	245
	motion and Newrest adversary proceeding.			
9-Feb-2021	Briefly review agreements signed with the			
	labor organizations modifying temporarily the	Carlos	3.10	1488
	working conditions.			
9-Feb-2021	Review of files on new collective bargaining	Machorro, Juan	1.20	630
10 E 1 2021	agreements.	T (O) T	2.10	
10-Feb-2021	Analysis of agreements reached with the	León Orantes, Jorge	2.10	1029
10-Feb-2021	Unions from alabor and bankruptcy perspective. Review of the Collective Bargaining	Ávila, Denisse	3.50	
10-560-2021	Agreements of Aerovías de México, S.A. de	Aviia, Dellisse	3.30	
	C.V. with Sindicato Nacional de Trabajadores			
	al Servicio de la Líneas Aéreas,			
	Transportes, Servicios, Similares y			
	Conexos "Independencia", Aerolitoral, S.A. de			
	C.V. with Sindicato de Trabajadores de la			875
	Industria Aeronáutica y Comunicación, Similares			0/3
	y conexos de la República Mexicana (S.T.I.A)			
	and Aerovías de México, S.A de C.V. with			
	Asociación Sindical de Pilotos Aviadores de			
	México (ASPA). Communication to R. Ortiz to			
	provide the information obtain of such			
10-Feb-2021	agreements. Coordinate revision of collective agreements to	De la Vega, Juan	2.00	
10-560-2021	identify other similar obligations. Analyze legal	De la Vega, Juan Carlos	2.00	
	aspects of the credit obligation assumed by	Carios		960
	Aeromexico as a consequence of the cost			700
	reduction in the collective bargaining agreements.			
10-Feb-2021	Review the collective bargaining agreements	Ortíz, Raquel	5.30	
	provided to identify any clauses related to special	, .		
	obligations of future payments. Prepare a			1590
	summary of the collective bargainagreements and			
	the special obligations of future payments.			
10-Feb-2021	Review of amendments to collective labor	Remis, Andrés	3.30	
	agreements and bankruptcy protection covenant.			702
	Review of priority of labor claims under such			792
	amendments. Preparation of memorandum			
10-Feb-2021	in that regard. Review of aspects of labor settlements,	Machorro, Juan	2.10	
10-1-60-2021	related documentation ratified with labor boards	iviaciioiio, Judii	2.10	
	and aspects of priority of claims under Mexican			
	rules, and preparation of legal note for MoFo.			1102.5
	Conferences and correspondence with working			
	group.			
11-Feb-2021	Review documentation executed with the Unions	León Orantes, Jorge	2.40	
	(ASPA, ASSA, INDEPENDENCIA and STIA) in			
	connection with the amendments to the Collective			1176
	Bargaining Agreements. Review proposed			
	communication. Prepare adjustments.			

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	Further adjustments to memorandum on Equity			
	Participation Rights. Review adjustments			
	proposed by MoFo. Correspondence on the			
11 E 1 2021	foregoing.	D 1 17 1	1.10	
11-Feb-2021		De la Vega, Juan Carlos	1.10	528
	connection with recognition of credit to the unions.	Carios		328
11-Feb-2021	Continued review of aspects of labor	Machorro, Juan	1.30	
11-1-60-2021	settlements, documentation ratified with labor	iviaciioiio, Juaii	1.50	
	boards and memorandum on aspects of priority of			682.5
	claims under Mexican rules and net present value			002.3
	of claims. Conferences and correspondence.			
17-Feb-2021	Review and respond question about amendments	De la Vega, Juan	1.10	
	to the collective bargaining agreements.	Carlos		
	Conference on the subject. Discuss with J. Leon			528
	Orantes formalities to meet for ASPA to change			
	terms of agreement.			
18-Feb-2021	Analysis of ASPA and ASSA agreements to	<u> </u>	2.70	
	determine scope of debtor's commitment as	Carlos		
	relates to certain claims deriving from savings			1296
	when renegotiating the collective bargaining			
10 E.1 2021	agreements. Prepare note.	D. 1. 37	0.50	
19-Feb-2021	Review information about breach of collective	U ,	0.50	240
22 E-1- 2021	bargainingagreements and damages. Review results of analysis with counsel to the	Carlos	0.40	
23-Feb-2021	Debtor with respect to the agreements reached	León Orantes, Jorge	0.40	
				196
	with the Unions and steps moving forward. Analyze alternatives.			
23-Feb-2021	Discuss with J. León Orantes outcome of	De la Vega, Juan	0.20	
23-1 00-2021	conversation with Sainz as relates to unions.	Carlos	0.20	96
25-Feb-2021	Prepare adjustments to communication		0.80	
	addressing requirements under Mexican			
	bankruptcy law to enter into new credits and			392
	debts, in light of the claims agreed under the			
	amendments to the CBAs in favor of the Unions.			
10-Mar-2021	Review of amendments executed with the Unions	León Orantes, Jorge	2.60	
	for the CBAs. Analyze validity of said			
	amendments under labor and Bankruptcy			1274
	Mexican law Meeting with labor,			127.
	bankruptcy and litigation areas to discuss the			
10 Mor 2021	foregoing.	Loón Oventes Janes	0.60	
10-Mar-2021	Review document request to be filed with the U.S. Bankruptcy Court. Correspondence to J.	León Orantes, Jorge	0.60	294
	Delgado, from MoFo LLP, on the foregoing.			∠J +
10-Mar-2021	Comment with J León Orantes about arguments	De la Vega, Juan	0.50	
10 17101 2021	to annul agreements signed by the unions with		3.23	240
	Aeroméxico. Discusswith R. Ortiz.			
10-Mar-2021	Proposed memorandum to MoFo with respect to	León Orantes, Jorge	2.20	
	the validity of the CBA Amendments with the	,		1079
	Unions, and applicability of certain provisions			1078
	under Mexican law.			
10-Mar-2021	Develop arguments to be sustained against the		2.10	
	validity of the agreements signed by debtor with	Carlos		1008
	unions. Prepare writ thereon. Conference with			- 300
10.34 2021	MoFo lawyers on the subject.	T (O) *	0.00	
10-Mar-2021	Prepare final version of memorandum with	León Orantes, Jorge	0.80	202
	arguments on validity of Amendments to the			392
	CBAs under Mexican Law. Correspondence on			

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	the foregoing.			
11-Mar-2021	Correspondence to J. Delgado, from MoFo, requesting certain documents for inclusion within the document request form to be submitted to the court.	León Orantes, Jorge	0.30	147
11-Mar-2021	Review amendments to CBAs executed with Independencia and STIA, considering wording of Net Present Value included in the amendments. Correspondence on the foregoing.		0.80	392
11-Mar-2021	Coordinate analysis and responses to open labor questions on outsourcing. Actions to obtain bylaws of the unions. Review of agreements signed by Independencia and STIA and provide interpretation about present net value.		1.80	864
17-Mar-2021	Review the new collective bargaining agreements provided and include the relevant provisions in the chart of CBAs.	Ortíz, Raquel	3.10	930
18-Mar-2021	Review the agreements entered into with Independencia/STIA from a judicial point of view surrounding the application of a discount to the amounts, to bring them to present value. Attention conference calls with C. Olvera on this regard.	Osio, Cynthia	2.50	400
19-Mar-2021	Review judicial interpretation that could be given to clause agreed with Independencia an STIA clause if it were interpreted in Mexico. With C. Olvera, review related matters.	León Orantes, Jorge	1.10	539
23-Mar-2021	Review request for interpretation of labor provision in the agreements with unions recognizing certain credit. Obtain ASSA bylaws.		1.20	576
23-Mar-2021	Look for the collective bargaining agreements executed between the companies and the unions in the webpage of the Federal Labor Board in order to determine the services that could be outsourced or any prohibition within such agreements to outsource services.	Ortíz, Raquel	2.50	750
25-Mar-2021	Review the ASSA and ASPA charters to look for additional arguments to nulidad the executed collective bargain agreements.	Ortíz, Raquel	3.80	1140
25-Mar-2021	Review memorandum of Mexican counsel to the Debtorwith respect to the amendments to the CBAs for land handling services that allow outsourcing.		0.50	245
25-Mar-2021	Conference with lawyers of the firm following up labormatters. Conference with experts group.	De la Vega, Juan Carlos	1.10	528
25-Mar-2021	Review and analyze opinion from Sainz Abogados about outsourcing agreed with Sindicato Independencia. Prepare opinion.	De la Vega, Juan	3.30	1584
25-Mar-2021	With C. de la Vega, review aspects related to amendments to ground handling services CBA that allow outsourcingmechanisms.		0.30	147
25-Mar-2021	Review question from R. Rodríguez about ground handlers. Organize works to produce response.	De la Vega, Juan Carlos	0.30	144
25-Mar-2021	Actions to try to obtain the collective bargaining agreements executed between the companies and the unions to verify the workers' positions contemplated in each agreement.	Ortíz, Raquel	2.30	690
25-Mar-2021	Comment with internal team status of research to	De la Vega, Juan	0.50	240

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	identify the employees' positions mentioned			1290
25-Mar-2021	within them. Draft a chart that reflects the collective bargain	Ortíz, Raquel	0.70	
23-Wai-2021	agreements that each company has executed	Ortiz, Raquei	0.70	
	with the Unions, as well as the employees'			210
	positions included within them.			
6-Apr-2021	Conference with J. Delgado to follow up on the	León Orantes, Jorge	1.60	784
	Committee discussions. Further conference with			
	J. Delgado to discuss the registration of liens on Aircrafts. Review further amendment to			
	arrangement with the union allowing outsourcing.			
6-Apr-2021	Participate in different meetings with Mofo's	De la Vega, Juan	2.30	1,104
0 11p1 2021	union and other groups to address labor issues.		2.00	1,10.
	Review draft of agreement to extend			
	implementation of certain provisions under the			
7. 4. 2021	modifying agreement. Prepare note.	1 (0)	0.20	1.47
7-Apr-2021	Review note of Counsel to Debtor on outsourcing under CBA with Independencia. With Mr. Juan	León Orantes, Jorge	0.30	147
	Carlos de la Vega, review related matters.			
7-Apr-2021	Briefly review labor aspects of motion to	De la Vega, Juan	1.20	576
•	authorize new terms of the collective bargaining			
	agreements. Review email from Sainz about			
7. 4 2021	outsourcing. Review of CBAs in connection with the aviation	Dania Andria	1.10	264
7-Apr-2021	services provided for therein.	Remis, Andrés	1.10	264
9-Apr-2021	Per instructions of Mr. Juan Carlos De la Vega	Gómez, Axel	2.00	340
, F	obtain copies of a collective bargaining	,		
	agreement filed at the Federal Conciliation and			
	Arbitration Board.			
12-Apr-2021	Continue analysis of different documents related		2.50	1,200
	to savings from outsourcing. Conference with Mofo's team on the subject. Prepare email for	Carios		
	Mofo on the subject. Prepare email for Sainz			
	requesting additional information.			
13-Apr-2021	Review language for the final motion re CBAs.	León Orantes, Jorge	0.10	49
	Review proposed adjustments. Prepare changes.			
13-Apr-2021	Review and amend language related to		1.70	816
	outsourcing provision and Independencia collective bargaining agreements.	Carios		
	concentre ourgaining agreements.			
Total: 0003	Labor & Clams		85.6	\$34,228
EMPLOYMEN	NT AND FEE APPLICATIONS			
5-Jan-2021	Review and revise the draft of our monthly fee	Lomelí, Gabriela		
	submission with respect to November in order to			
	include some final comments of J. Leon Orantes.		0.50	82.5
	Prepare final version of the abovementioned fee			
	statement. Correspondence to K. Richardson with our filing	León Orantes, Jorge		
5_Ian_2021		Leon Oranies, Juige	ĺ	I
5-Jan-2021				
5-Jan-2021	proposed for authorization of fees corresponding		1.10	539
5-Jan-2021			1.10	539

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	of November. The foregoing in order to include			
	some comments proposed by J. Delgado and K.			
	Richardson.			
13-Jan-2021	Conduct additional internal review with respect to Additional Parties in interest.	León Orantes, Jorge	0.20	98
14-Jan-2021	Continue internal process for conflict check in light of second supplemental interested parties list. Correspondence and conference on the foregoing. Review supplemental declaration to be filed with supplemental interested parties list.	León Orantes, Jorge	1.50	735
18-Jan-2021	Prepare comments on the foregoing. Prepare the fee submission to be filed by S+S as counsel to the official committee of unsecured creditors for compensation and reimbursement of expenses incurred for the period from December 1, 2020 through December 31, 2020.	Lomelí, Gabriela	1.10	181.5
20-Jan-2021	Review adjustments suggested for supplemental declaration in connection with the Committee's retention of S+S as Mexican Counsel, and related materials. Correspondence on the foregoing.	León Orantes, Jorge	0.50	245
10-Feb-2021	Comments to Santamarina's fees filing.	León Orantes, Jorge	0.70	343
11-Feb-2021	Review and revise the fee statement to be filed by S+S for November in order to include some comments proposed by K. Richardson.	,	0.80	132
11-Feb-2021	Employment and Fee Applications: Review and revise Fee applications for October through January, to comply with billing requirements.	León Orantes, Jorge	1.10	539
16-Feb-2021	Prepare further submission for the Court corresponding to November 2020 and January 2021	León Orantes, Jorge	2.30	1127
17-Feb-2021	Final adjustments to November and December 2020 and January 2021 fee statements to be filed with the Court. Correspondence on the foregoing.	León Orantes, Jorge	1.50	735
19-Feb-2021	Fee application for December 2020.	León Orantes, Jorge	0.20	98
24-Feb-2021	Coordinate preparation of interim fee application for the fees incurred during the months of November and December 2020. Correspondence to Ms. K. Richardson, from MoFo, on the foregoing.	León Orantes, Jorge	0.40	196
26-Feb-2021	Continued preparation of interim fee application for the fees incurred during the months of November and December 2020.		2.10	504
1-Mar-2021	Continued preparation of SyS's interim fee statement.Review of past fee applications.	Remis, Andrés	2.10	504
1-Mar-2021	Review proposed First Interim Fee Application. Preparechanges thereto.	León Orantes, Jorge	0.60	294
2-Mar-2021	Continued preparation of SyS's interim fee application.Internal correspondence in that regard.		3.10	744
2-Mar-2021	Additional review of Additional Parties in Interestfor purposes of conflict check procedure.	, 6	0.30	147
3-Mar-2021	Prepare final adjustments to Interim Fee Application.	León Orantes, Jorge	0.30	147
8-Mar-2021	Continued preparation of interim fee including VAT.	Remis, Andrés	2.50	600
8-Mar-2021	Prepare adjustments to Interim Fee	León Orantes, Jorge	0.80	392

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and December 2020. Correspondence on the foregoing. P-Mar-2021 Prepare further adjustments to October and NovemberInterim Fee Application. Preparation of monthly fee applications. Remis, Andrés 2.10 504 Review and revise SyS's February fees application. Remis, Andrés 3.50 840 312 16-Mar-2021 Continued review of SySs fees during January and February 2021 fee application for budgeting purposes. 17-Mar-2021 Continued review of SyS's fees for January and February 2021 fee application for budgeting purposes. 17-Mar-2021 Continued review of SyS's fees for January and February by project category. 17-Mar-2021 Continued review of SyS's fees for January and February by project category. 17-Mar-2021 Continued preparation of SyS's interim fee application. 29-Mar-2021 Continued preparation of interim fee application budget. 29-Mar-2021 Continued preparation of interim fee application. 20-Mar-2021 Review of SyS's march fees, Preparation of fee statements. 13-Apr-2021 Review of SyS's march fees, Preparation of fee statements. 13-Apr-2021 Preparation of fee statements. 13-Apr-2021 Preparation of fee statements. 20-Apr-2021 Attendweckly committee and its advisors. 360 360 360 360 360 360 360 36	Γ	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	<u> </u>	1	<u> </u>
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16-Mar-2021	12-1/101-2021	•	Keilis, Alidies	3.30	840
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17-Mar-2021 Continued review of SyS's fees for January and Pebruary by project category. 23 360 36	16-Mar-2021	February 2021 fee application for budgeting	León Orantes, Jorge	0.50	245
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13-Apr-2021 Continued preparation of fee statements. Remis, Andrés 2.50 600 13-Apr-2021 Preparation of fee statement for February. Carrillo, César 3.10 558 14-Apr-2021 Fee submission corresponding to March 2021. León Orantes, Jorge 0.30 147 19-Apr-2021 Continued review and revise S+S February fee statements. León Orantes, Jorge 0.40 672 20-Apr-2021 Final adjustments to fee applications corresponding to January and February 2021, and estimate for Interim Fee Application. León Orantes, Jorge 0.40 196 20-Apr-2021 Continued review and revise of S+S's January and February fee statements. Preparation of counsel budget. Solution Sebruary fee statements. Preparation of counsel budget. Solution Sol	12-Apr-2021	Review of SyS' march fees. Preparation of fee	Remis, Andrés	2.50	600
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19-Apr-2021 Continued review and revise S+S February fee statements. 2.80 672	_	•	León Orantes, Jorge	0.30	147
Statements Final adjustments to fee applications Corresponding to January and February 2021, and estimate for Interim Fee Application. 196				2.80	672
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Unsecured Creditors and advisors. 27-Jan-2021 Attend committee meeting. 27-Jan-2021 Attendance to weekly meeting with UCC. 3-Feb-2021 Attend weekly call with the Committee of Unsecured Creditors and advisors. 3-Feb-2021 Attendance to weekly UCC call. Machorro, Juan 0.50 240 27-Jan-2021 León Orantes, Jorge 0.50 245 245 245	20-Jan-2021			0.50	245
27-Jan-2021 Attend committee meeting. 27-Jan-2021 Attendance to weekly meeting with UCC. 3-Feb-2021 Attend weekly call with the Committee of UnsecuredCreditors and advisors. Attendance to weekly UCC call. Machorro, Juan 1.10 577.5 245 245 245	27-Jan-2021		León Orantes, Jorge	0.5	245
Carlos 0.50 240 27-Jan-2021 Attendance to weekly meeting with UCC. Machorro, Juan 1.10 577.5 3-Feb-2021 Attend weekly call with the Committee of UnsecuredCreditors and advisors. León Orantes, Jorge 0.50 245 3-Feb-2021 Attendance to weekly UCC call. Machorro, Juan 0.50 262.5				0.5	4 1 3
Carlos 0.30 240 27-Jan-2021 Attendance to weekly meeting with UCC. Machorro, Juan 1.10 577.5 3-Feb-2021 Attend weekly call with the Committee of UnsecuredCreditors and advisors. León Orantes, Jorge UnsecuredCreditors and advisors. 245 3-Feb-2021 Attendance to weekly UCC call. Machorro, Juan 0.50 262.5	27-Jan-2021	Attend committee meeting.		0.50	240
3-Feb-2021 Attend weekly call with the Committee of UnsecuredCreditors and advisors. León Orantes, Jorge UnsecuredCreditors and advisors. 245 Attendance to weekly UCC call. Machorro, Juan 0.50 262.5			Carlos		
UnsecuredCreditors and advisors. 3-Feb-2021 Attendance to weekly UCC call. Machorro, Juan 0.50 245 262.5	27-Jan-2021			1.10	577.5
3-Feb-2021 Attendance to weekly UCC call. Machorro, Juan 0.50 262.5	3-Feb-2021		León Orantes, Jorge	0.50	245
		UnsecuredCreditors and advisors.			
10 Feb 2021 Award	3-Feb-2021	Attendance to weekly UCC call.	Machorro, Juan	0.50	262.5
	10-Feb-2021	Attend weekly conference call with the	León Orantes, Jorge	0.50	245
Committee.		Committee.			273
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D TAX (16%)			\$40,606.72
12), ·		UJ7.7	
ES		634.4	\$253,792.00
Meetings and communications with Committee		34.9	\$17,578.00
			447.5-0.00
Attendance to weekly UCC call and review of		1.80	945
Attend weekly call with the Committee.	León Orantes, Jorges	1.40	686
Attend committee meetings.	U ,	0.90	432
Attendance to UCC weekly meeting; review of	Machorro, Juan	0.80	420
Attend weekly call with the Committee and advisors	León Orantes, Jorge	0.20	98
	De la Vega, Juan Carlos	0.80	384
Attendance to meeting with Debtor companies		0.90	472.5
Attend meetings of the unsecured claims		0.90	432
Attendance to weekly UCC meeting and review	Machorro, Juan	1.30	682.5
		1.30	637
Attend conference of the committee.	De la Vega, Juan	0.90	432
Attend weekly call with the Committee.	León Orantes, Jorge	0.90	441
Attendance to UCC weekly call and review of	Machorro, Juan	1.40	735
Attend weekly call with the Committee.	León Orantes, Jorge	0.90	441
Attendance to UCC weekly call and review of materials.		1.30	682.5
Attend committee meetings.	De la Vega, Juan		528
	León Orantes. Jorge	1.10	539
		1.10	577.5
Attend weekly meeting with the committee.	U ,	0.60	288
	León Orantes, Jorge	0.70	343
Attendance to UCC weekly call.	Machorro, Juan	0.50	262.5
Attend committee meeting.	0	0.30	240
			196
			262.5
·	· · · · · · · · · · · · · · · · · · ·		577.5
Attend weekly conference with the Committee.	León Orantes, Jorge	1.10	539
Attend weekly call with the Committee.	León Orantes, Jorge	1.10	539
Attendance to weekly UCC call and review of	Machorro, Juan	1.10	577.5
	León Orantes, Jorge	1.10	539
	advisors. Attendance to weekly UCC call and review of relevantreports. Attend weekly call with the Committee. Attendance to UCC weekly call. Attend weekly meeting with the Committee. Attend weekly conference call with the Committee. Attend weekly meeting with the committee. Attend weekly meeting with the committee. Attendance to UCC weekly call and review of information. Attend weekly conference with the Committee. Attendance to UCC weekly call and review of materials. Attendance to UCC weekly call and review of materials. Attendance to UCC weekly call and review of materials. Attend weekly call with the Committee. Attend conference of the committee. Attend weekly call with the Committee. Attend weekly call with the Committee and review supporting documentation. Attendance to weekly UCC meeting and review of information. Attend meetings of the unsecured claims committee. Attend meetlings of the unsecured claims committee. Attend meetlings of the unsecured claims committee. Attend meetlings of the unsecured claims committee. Attendance to weekly uCC meeting. Attend conference with members of the committee. Attend weekly call with the Committee and advisors Attendance to weekly call with the Committee and advisors Attendance to uCC weekly meeting; review of support information. Attend weekly call with the Committee. Attendance to weekly uCC call and review of information.	Attendance to weekly UCC call and review of relevantreports. Attend weekly call with the Committee. Attend weekly conference with the Committee. Attendance to UCC weekly call. Attend weekly conference call with the Committee. Attend weekly conference call with the Committee. Attend weekly meeting with the committee. Attendance to UCC weekly call and review of information. Attend weekly conference with the Committee. Attend weekly conference with the Committee. Attend weekly conference with the Committee. Attendance to UCC weekly call and review of materials. Attend weekly call with the Committee. Attendance to UCC weekly call and review of materials. Attend weekly call with the Committee. Attend weekly call with the Committee. Attend conference of the committee. Attend weekly call with the Committee. Attend weekly call with the Committee and review of information. Attend meetings of the unsecured claims committee. Attend meetings of the unsecured claims officials, and special UCC meeting. Attend weekly call with the Committee and advisors Attend and special UCC meeting. Attend weekly call with the Committee and advisors Attend weekly call with the Committee and carlos Attend weekly call with the Committee and advisors Attend weekly call with the Committee and advisors Attend onference with members of the committee. Attend weekly call with the Committee and advisors Attendance to Weekly weekly meeting; review of support information. Attend committee meetings. León Orantes, Jorge De la Vega, Juan Carlos Attend onference with members of the committee. Attend onference with members of the committee. Attend weekly call with the Committee. Attend onference with members of the committee. Attend onference with members of the león	Artendance to Weekly call. Attend weekly conference with the Committee. Attendance to UCC weekly call. Attend weekly conference call with the Committee. Attend weekly meeting with the committee. Attend weekly meeting with the committee. Attend weekly meeting with the committee. Attend weekly conference with the Committee. Attend weekly conference with the Committee. Attend committee meetings. Attendance to UCC weekly call and review of information. Attend weekly conference with the Committee. Attend weekly conference with the Committee. Attendance to UCC weekly call and review of materials. Attend weekly call with the Committee. Attendance to UCC weekly call and review of materials. Attend weekly call with the Committee. Attend weekly call with the Committee and review of information. Attendance to weekly UCC meeting and review of information. Attendance to meeting with Debtor companies officials, and special UCC meeting. Attendance to meeting with Debtor companies officials, and special UCC meeting. Attendance to meeting with Debtor companies officials, and special UCC meeting. Attendance to UCC weekly meeting; review of support information. Attendance to UCC weekly meeting; review of support information. Attendance to weekly uCC call and review of information. Attendance to weekly UCC call and review of information.

Summary of Expenses

Expense Category	Expense Amount
Payment of duties regarding the 10 aircraft title search requests with the Mexican Aeronautic Registry.	\$92.49
Payment of duties regarding the 20 engine title search requests with the Mexican Aeronautic Registry.	\$264.54
Payment of duties regarding copies of certain collective bargaining agreements before the Federal Conciliation and Arbitration Board	\$108.32
TOTAL INCURRED	\$465.35
VALUE ADDED TAX (16%)	74.45
TOTAL REQUESTED	\$539.81