20-11563-scc Doc 1349 Filed 06/23/21 Entered 06/23/21 17:19:18 Main Document Hearing Date and bime: August 12, 2021 at 10:00 a.m. (prevailing Eastern Time)

Objection Date and Time: August 5, 2021 at 4:00 p.m. (prevailing Eastern Time)

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

-	
In re:	Chapter 11
GRUPO AEROMÉXICO, S.A.B. de C.V., et	Case No. 20-11563 (SCC)
al., Debtors. ¹	(Jointly Administered)

COVER SHEET FOR THIRD APPLICATION OF FTI CONSULTING, INC., FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF GRUPO AEROMÉXICO, S.A.B. de C.V., *ET AL*. FOR INTERIM ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM JANUARY 1, 2021 THROUGH APRIL 30, 2021

Name of Applicant:	FTI Consulting, Inc.
Name of Client:	Official Committee of Unsecured Creditors
Petition Date:	June 30, 2020
Date of Retention:	October 2, 2020, nunc pro tunc to July 17, 2020
Date of Order Approving Employment:	October 2, 2020 [Docket No. 501]
Time Period Covered by Application (the "Application Period"):	January 1, 2021 through April 30, 2021
	Compensation: \$1,500,000
Total Compensation and Expenses	
Requested During the Application	Expenses: \$0.00
Period and Any Amount(s) Previously	
Requested:	Previously Requested: Chart on Page 3 of
	Application

This is a:	monthly_	X	_interim_	final application
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¹The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is Located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

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Total Compensation and Expenses Previously Awarded by Court:	Chart on Page 3 of Application
Total Hours Billed for Each Person Who Billed Time During the Application Period:	Chart on Page 4 of Application

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Summary of Monthly Fee Statements for Application Period and Prior Interim Fee Applications

Date Filed Docket No.	Period Covered	Fees Requested (100% Fees)	Fees due (80% Fees) Holdback (20% Fees)		Expenses Requested (100% Expenses)	Amounts Paid to Date	Remaining Unpaid Amount
10/06/2020					•		
Doc 510	July 17, 2020 - August 31, 2020	\$ 556,451.61	\$ 445,161.29	\$ 111,290.32	\$ 39.95	\$ 500,846.40	\$ 55,645.16
First Interim	Total	\$ 556,451.61	\$ 445,161.29	\$ 111,290.32	\$ 39.95	\$ 500,846.40	\$ 55,645.16
10/29/2020							
Doc 588	September 1, 2020 - September 30, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
11/30/2020							
Doc 679	October 1, 2020 - October 31, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
12/28/2020							
Doc 768	November 1, 2020 - November 30, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
1/26/2021							
Doc 850	December 1, 2020 - December 31, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
Second Interi	m Total	\$ 1,500,000.00	\$ 1,200,000.00	\$ 300,000.00	S -	\$ 1,350,000.00	\$ 150,000.00
2/26/21							
Doc 928	January 1, 2021 - January 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 300,000.00	\$ 75,000.00
4/2/2021							
Doc 1046	February 1, 2021 - February 28, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 300,000.00	\$ 75,000.00
5/13/21							
Doc 1184	March 1, 2021 - March 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 300,000.00	\$ 75,000.00
5/13/21							
Doc 1184	April 1, 2021 - April 30, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ -	\$ 375,000.00
Third Interin	1 Total	\$ 1,500,000.00	\$ 1,200,000.00	\$ 300,000.00	S -	\$ 900,000.00	\$ 600,000.00
Case Total		\$ 2,056,451.61	\$ 1,645,161,29	\$ 411,290,32	\$ 39.95	\$ 1,850,846,40	\$ 805,645.16

SUMMARY OF HOURS BY PROFESSIONAL DURING THE APPLICATION PERIOD

GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC) SUMMARY OF HOURS BY PROFESSIONAL FOR THE PERIOD JANUARY 1, 2021 TO APRIL 30, 2021

Professional	Position	Specialty	Total Hours
Star, Samuel	Sr Managing Dir	Restructuring	124.1
Gonzalez, Vicente	Sr Managing Dir	Restructuring - Mexico	83.3
Bilbao, Marc	Sr Managing Dir	Airlines - Banking	124.0
Cohen, Neal	Sr Managing Dir	Airlines - Operations	104.2
Hazel, Steven	Sr Managing Dir	Valuation	1.1
Ellis, Jeffrey	Sr Managing Dir	Lease Accounting	0.5
Farnsworth, Scott	Managing Dir	Airlines - Operations	210.4
Roy JR, Barbeau	Managing Dir	Airlines - Banking	230.1
O'Brien, Daniel	Managing Dir	Restructuring	74.7
Wilson, Garrett	Managing Dir	Valuation	16.1
Kazanovski, Joseph	Managing Dir	Airlines - Banking	1.3
Nielsen, Justin	Senior Director	Valuation	20.2
Faldetta, Ross	Director	Airlines - Operations	334.6
Gutierrez Munoz, Octavio	Director	Restructuring - Mexico	11.2
Teynor, Joseph	Director	Valuation	33.6
Kirchgraber, James	Sr Consultant	Restructuring	485.0
Xiao, Yao	Sr Consultant	Valuation	4.3
Sunderland, Grant	Sr Consultant	Public Affairs - Mexico	105.0
Etnyre, Emily	Sr Consultant	Valuation	2.0
Healy, Monica	Consultant	Restructuring	376.4
Gruber, Jacob	Consultant	Restructuring	98.2
Gray, Michael	Consultant	Restructuring	1.4
Pfeiffer, Jenna	Consultant	Valuation	6.5
Teliz Martinez, Elizabeth	Consultant	Public Affairs - Mexico	1.0
Boyd, Anna	Consultant	Public Affairs - Mexico	6.5
Hellmund-Mora, Marili	Project Asst	Restructuring	1.3
TOTAL			2,457.0

SUMMARY OF HOURS BY PROJECT CATEGORY DURING THE APPLICATION PERIOD

GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC) SUMMARY OF HOURS BY TASK FOR THE PERIOD JANUARY 1, 2021 TO APRIL 30, 2021

Task Code	Task Description	Total Hours
1	Current Operating Results & Airline Operations	158.4
2	Cash & Liquidity Analysis	212.9
3	Financing Matters (DIP, Exit, Other)	144.8
4	Trade Vendor Issues	5.6
6	Aircraft/Equipment & Asset Sales	282.1
7	Analysis of Business Plan	403.8
8	Valuation and Related Matters	61.3
9	Analysis of Employee Compensation Programs	216.7
10	Analysis of Tax Issues	1.1
11	Prepare for and Attend Court Hearings	2.8
12	Analysis of SOFAs & SOALs	6.8
13	Analysis of Other Miscellaneous Motions	24.8
14	Analysis of Claims/Liabilities Subject to Compromise	31.2
15	Analyze Intercompany Claims, RP Transactions, Substantive Consolidation	167.9
16	Analysis, Negotiate and Form of POR & DS	24.0
19	Case Management	118.0
20	General Meetings with Debtor & Debtors' Professionals	120.6
21	General Meetings with UCC & UCC Counsel	240.8
22	Meetings with Other Parties	15.4
23	Firm Retention	6.4
24	Preparation of Fee Application	54.7
33	Monitoring: Industry/LATAM and Avianca Bankruptcy Proceedings	44.4
34	Monitoring: Government Activities/Political Reporting	112.5
	TOTAL	2,457.0

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UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

GRUPO AEROMÉXICO, S.A.B. de C.V., et

al.,

Debtors.²

Chapter 11

Case No. 20-11563 (SCC)

(Jointly Administered)

THIRD INTERIM APPLICATION OF FTI CONSULTING, INC., FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF GRUPO AEROMÉXICO, S.A.B. de C.V., *ET AL*. FOR INTERIM ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM JANUARY 1, 2021 THROUGH APRIL 30, 2021

FTI Consulting, Inc., together with its wholly owned subsidiaries, (the "Applicant" or "FTI"), financial advisor to the Official Committee of Unsecured Creditors (the "Committee") to the above-captioned debtors and debtors-in-possession (the "Debtors"), hereby submits its third interim application for compensation and reimbursement of expenses (the "Application") for professional services performed by FTI for the period commencing January 1, 2021 through and including April 30, 2021 (the "Application Period"). In support of the Application, FTI respectfully represents as follows:

JURISDICTION, VENUE AND STATUTORY PREDICATES

The United States Bankruptcy Court for the Southern District of New York (the "Court") has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue before this Court is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

² The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is Located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

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1. The statutory bases for the relief requested herein are sections 330, 331, and 1103 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), Rule 2016-1 of the Local Rules for the United States Bankruptcy Court for the Southern District of New York (the "Local Rules"). This Application has been prepared in accordance with General Order M-447, the Amended Guidelines for Fees and Disbursements for Professionals in the Southern District of New York (June 17, 2013) promulgated pursuant to Local Bankruptcy Rule 2016-1(a) (the "Local Guidelines"), and the United States Trustee's Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under 11 U.S.C. § 330 for Attorneys in Larger Chapter 11 Cases, effective as of November 1, 2013 (the "U.S. Trustee Guidelines" and, together with the Local Guidelines, the "Guidelines"). Attached hereto as Exhibit A is a certification regarding compliance with the Local Guidelines.

BACKGROUND

- 2. On June 30, 2020 (the "**Petition Date**"), the Debtors filed with the United States Bankruptcy Court for the Southern District of New York (this "**Court**") their voluntary petitions for relief under Chapter 11 of the Bankruptcy Code. For the bankruptcy process, the Debtors selected Davis Polk & Wardwell LLP as counsel ("**Davis Polk**"), AlixPartners, LP as financial advisor ("**AlixPartners**"), Skyworks Capital, LLC as aircraft fleet restructuring financial advisor ("**Skyworks**"), and Rothschild & Co as its investment banker ("**Rothschild**").
- 3. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to sections 1107 and 1108 of the Bankruptcy Code. No trustee or examiner has been appointed in the Chapter 11 cases.
- 4. On July 13, 2020, the Office of the United States Trustee for the Southern District (the "**US Trustee**") filed the *Notice of Appointment of Official Committee of Unsecured Creditors*

20-11563-scc Doc 1349 Filed 06/23/21 Entered 06/23/21 17:19:18 Main Document Pg 8 of 101 [Docket No. 92] pursuant to section 1102 of the Bankruptcy Code.³ On July 15, 2020 the Committee selected Morrison & Foerster LLP ("Morrison & Foerster") as its counsel, and on July 17, 2020, the Committee selected FTI as its financial advisor.

- 5. On October 2, 2020, the Court entered the *Order Authorizing the Retention and Employment of FTI Consulting, Inc. as Financial Advisor to the Official Committee of Unsecured Creditors* Nunc Pro Tunc *to July 17, 2020* [Docket No. 501].
- 6. On September 8, 2020, the Court entered the *Order Pursuant to 11 U.S.C. §§ 105(a)* and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals [Docket No. 360] (the "Interim Compensation Order"). Pursuant to the Interim Compensation Order, FTI is authorized to file and serve its monthly invoices on the Application Recipients (as defined in the Interim Compensation Order). If no objections are raised prior to the expiration of the applicable Objection Deadline, the Debtors are authorized to pay 80% of the fees and 100% of the expenses identified in the monthly fee statement.
- 7. On June 4, 2021, Willkie Farr & Gallagher LLP ("Willkie Farr") filed an Application to Employ / Application for Entry of an Order Authorizing the Retention and Employment of Willkie Farr & Gallagher LLP as Counsel to the Official Committee of Unsecured Creditors Nunc Pro Tunc to May 1, 2021 [Doc 1280].
- 8. The Debtors have not yet filed a plan or disclosure statement in these chapter 11 cases. The remainder of the information set forth in Local Guidelines § A(2)(ii) and (iv) is not known to and cannot be reasonably ascertained by Applicant.

SUMMARY OF PROFESSIONAL COMPENSATION REQUESTED

³ The initial members of the Committee were: (a) The Bank of New York Mellon; (b) Association Sindical de Pilotos Aviadores; (c) Nordic Aviation Capital; (d) Falko Regional Aircraft Limited; (e) General Electric Company; (f) World Fuel Services ("World Fuel"); and (g) Sabre GLBL Inc. World Fuel resigned from the Committee, effective February 3, 2021. General Electric Company resigned from the Committee, effective May 27, 2021.

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- 9. By this Application, FTI seeks entry of an order (i) approving interim compensation in the amount of \$1,500,000, (ii) directing payment of \$600,000 for fees held back or not yet paid in connection with the Monthly Fee Statements (as defined herein), (iii) directing payment of \$55,645.16 in fees held back in connection with the First Interim Application (as defined herein) (iv) directing payment of \$150,000.00 in fees held back in connection with the Second Interim Application (as defined herein) and (iv) granting such other and further relief as may be just and proper.
- 10. In accordance with the Interim Compensation Order, on October 15, 2020, FTI filed the First Application for Interim Professional Compensation/First Interim Application of FTI Consulting, Inc., Financial Advisor to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., et al. for Interim Allowance of Compensation and Reimbursement of Expenses for the Period from July 17, 2020 through August 31, 2020 [Docket No. 541] (the "First Interim Application").
- 11. In accordance with the Interim Compensation Order, on February 12, 2021, FTI filed the Second Application for Interim Professional Compensation/Second Interim Application of FTI Consulting, Inc., Financial Advisor to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., et al. for Interim Allowance of Compensation and Reimbursement of Expenses for the Period from September 1, 2020 through December 31, 2021 [Docket No. 890] (the "Second Interim Application").
- 12. On February 26, 2021, FTI filed the Sixth Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from January 1, 2021 through January 31, 2021 [Docket No. 928] (the "Sixth Monthly Fee Statement"), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (i.e., \$300,000.00).

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- 13. On April 2, 2021 FTI filed the Seventh Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from February 1, 2021 through February 28, 2021 [Docket No. 1046] (the "Seventh Monthly Fee Statement"), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (i.e., \$300,000.00).
- 14. On May 13, 2021, FTI filed the Eighth Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from March 1, 2021 through March 31, 2021 [Docket No. 1184] (the "Eighth Monthly Fee Statement"), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (i.e., \$300,000.00).
- 15. On May June 10, 2021, FTI filed the *Ninth Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from April 1, 2021 through April 30, 2021* [Docket No. 1302] (the "Ninth Monthly Fee Statement"), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (*i.e.*, \$300,000.00).
- 16. The amount sought in this Application is the summation of the compensation and expenses sought in FTI's Sixth, Seventh, Eighth, and Ninth Monthly Fee Statements (the "Monthly Fee Statements") for the Application Period for a total of \$1,500,000.00. To date, no party has objected to the Monthly Fee Statements.
- 17. This Application summarizes the services rendered by FTI on behalf of the Committee during the Application Period. While it is not possible or practical to describe each and every activity undertaken by FTI, FTI has maintained contemporaneous time records which

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include a detailed chronology of the daily services rendered, describing the precise nature of the

work, the specific tasks performed, and the time expended by each professional. A breakdown of

the hours by professional is annexed hereto as **Exhibit B**. A breakdown of the hours by project

category is annexed hereto as **Exhibit C**. A detailed copy of the time records for the Application

Period is annexed hereto as **Exhibit D**.

DESCRIPTION OF SERVICESAND RELIEF REQUESTED

18. The primary services rendered by FTI include, but are not limited to, the categories

set forth below. FTI's Application and project billing format is generally consistent, or

substantially conforms, with and is inclusive of all of the concepts in Exhibit A to the Local

Guidelines.

Task Code 1: Current Operating Results & Airline Operations

Total Hours: 158.4

19. During this Application Period, FTI monitored the Debtors' weekly, monthly, and

quarterly operational and financial results, including analysis of the Debtors' monthly profit and

loss reports vs. the business plan, monthly traffic reports and public earnings releases. FTI also

reviewed weekly Key Performance Indicator ("KPI") packages received from the Debtors and

participated in bi-weekly calls with AlixPartners to discuss the KPI results.

20. Time in this task code includes preparation of materials for the Committee

summarizing the Debtors' performance. Topics include, but are not limited, to (i) revenue trends,

(ii) capacity, (iii) operating expenses, (iv) load factor and (v) and yield metrics.

Task Code 2: Cash & Liquidity Analysis

Total Hours: 212.9

21. During the Application Period, FTI monitored the Debtors' liquidity position and

analyzed the Debtors' cash burn on a weekly basis. Time in this task code includes reviewing the

Debtors' monthly 13-week cash flow forecasts and weekly holdbacks relating to trust and credit

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card processors and monitoring the ability to meet the minimum liquidity covenant required by

the DIP Financing. FTI analyzed the Debtors' actual performance compared to the various cash

flow forecasts to assess impacts of any variances on future liquidity as well as the accuracy of their

forecasting methodologies.

22. Additionally, FTI participated on weekly calls with the Debtors to understand the

assumptions and drivers of the cash flow forecasts as well as the budget to actual results. FTI

prepared periodic reporting to the Committee regarding the Debtors' current and projected

liquidity position.

Task Code 3: Financing Matters (DIP, Exit, Other)

Total Hours: 144.8

23. During the Application Period, FTI monitored progress towards the final DIP

draw and the exit financing process. FTI participated on calls with Debtor, Committee, and the Ad

Hoc Group of Noteholder professionals, as well as potential investors, to discuss the status,

strategy, and marketing for exit financing. Time in this task code includes scenario analysis

regarding PIK vs. cash pay interest payment type and timing of the DIP draw and the implications

on the exit financing strategy. FTI also reviewed the DIP agreement to assess the impact of

conversion and default on the exit financing strategy. Additionally, FTI performed research on

potential strategic investment opportunities as an alternative exit strategy.

Task Code 6: Aircraft/Equipment & Asset Sales

Total Hours: 282.1

24. During the Application Period, FTI evaluated the Debtors' fleet restructuring and

claims methodology and provided input where appropriate. FTI participated in calls with the

management and their advisors to better understand the Debtors' lease liability claims and

underlying calculations. FTI performed independent research to assess the Debtors' assumptions

around IFRS 16 lease accounting and evaluated the impact on the Debtors' claims. Time in this

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task code includes the review of information regarding existing equipment lease and debt terms,

power-by-hour stipulations, potential savings for proposed maintenance contracts, and motions

regarding Boeing, Air Lease, and other executory contracts. FTI prepared periodic materials for

the Committee to provide progress updates on the fleet restructuring. Additionally, FTI continued

to maintain a database for the Debtors' fleet and relevant claims.

Task Code 7: Analysis of Business Plan

Total Hours: 403.8

25. During the Application Period, FTI analyzed and evaluated the Debtors' April

business plan and monitored their performance against the related financial projections in the

September business plan. FTI participated in calls with the management team and their advisors

to understand the assumptions and methodologies in the April business plan and its underlying

modules, including revenue, network, and cost savings. Time in this task code includes time spent

composing various communications to the Company regarding FTI's views on the underlying

assumptions and resultant financial projections, including the projected EBITDAR levels over the

next five years. Additionally, FTI prepared a presentation to the Committee on comparing the

April and September business plans and addressing our view of the latest financial projections.

26. In order to perform a thorough review of the April business plan, FTI analyzed the

historical operational and financial performance of the Company and its competitors and reviewed

analyst reports on the industry's recovery and economics. FTI researched and prepared analyses

to independently assess the reasonableness of assumptions, as well as the potential risks and

opportunities. Time in this task code was crucial to assist the Committee in developing its

understanding of the underlying drivers of the Debtors' business and their ability to achieve or

exceed.

Task Code 9: Analysis of Employee Compensation Plans

Total Hours: 216.7

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During the Application Period, FTI was actively engaged in the review and 27.

assessment of the Debtors' labor claims, labor agreements, and targeted savings for union and

non-union labor costs. Time in this task code includes research on the discount rate to be used for

present value calculations. FTI also reviewed the proposed profit-sharing formula and revised

collective bargaining agreements

Task Code 15: Analyze Intercompany Claims, Related Party Transactions and

Substantive Consolidation

Total Hours: 167.9

28. During the Application Period FTI reviewed the operating and loan agreements

between the Debtors and PLM Premier, the joint venture partner for the Debtors' customer loyalty

program ("PLM"). FTI reviewed historical transaction level data with PLM in order to assess the

costs and benefits of the stipulation between the two parties. Time in this task code also includes

evaluating PLM's intercompany claim with the Debtors and the underlying methodology. FTI

participated on frequent calls with the Debtors' professionals to better understand the

intercompany relationship and claim with PLM.

29. Additionally, FTI monitored the Debtors' intercompany-related activity reporting

as established in the cash management order and prepared monthly diligence questions on the

matter for the Company and its professionals.

Task Code 19: Case Management

Hours: 118.0

30. Due to the size, complexity, and international scope of these cases, FTI held weekly

internal calls to discuss the status of workstreams and key case issues, including matters related to

the April and September business plans, labor and fleet strategies and claims, DIP and exit

financing, PLM, liquidity, operating results, and various motions, amongst others. Time in this

task code also includes ad hoc internal calls to coordinate next-steps for impending issues and

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determination of key deliverables and agenda items for weekly calls with the Committee.

Task Code 20: General Meetings with Debtor and Debtors' Professionals

Hours: 120.6

31. During the Application Period, FTI participated in several weekly calls with the

Debtors' and their advisors on key case issues including, but not limited to, (i) status of outstanding

diligence items, (ii) DIP and exit financing, (iii) September and April business plan, (iv) Mexican

political and regulatory matters, and (v) labor and fleet strategies and claims. Time in this task

code also includes preparation for and participation in such calls with the Debtors and their

advisors.

Task Code 21: General Meetings with UCC & UCC Counsel

Hours: 240.8

32. During the Application Period, FTI participated in weekly calls with the Committee

to present findings on key case issues on topics including, but not limited to, (i) liquidity, (ii) fleet

updates, (iii) PLM, (iv) labor savings, (v) April business plan, (vi) operating results, and (vii)

pertinent public affairs and regulatory developments in Mexico.

33. Additionally, FTI participated in weekly calls with Morrison & Foerster to discuss

key case issues, status of workstreams, and the agenda for the weekly Committee calls, with topics

including, but not limited to, (i) review of various motions (ii) DIP and exit financing, (iii) PLM,

(iv) the April and September business plans, and (v) fleet and labor strategies and claims

recharacterization. Time in this task code also includes preparation for and participation in such

calls with the Committee and Morrison & Foerster.

Task Code 34: Monitoring: Government Activities/Political Reporting

Hours: 112.5

During the Application Period, FTI monitored political and regulatory affairs in 34.

Mexico on a daily basis and assessed potential impacts on the case. FTI prepared periodic reports

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REASONABLENESS OF FEES

- 35. FTI seeks compensation for actual, necessary professional services rendered and reimbursement of reasonable expenses incurred on behalf of the Committee during the Application Period. During the Application Period, FTI charged \$1,500,00.00 in fees. FTI submits that its fees are reasonable for the work performed in these cases and the results obtained.
- 36. All of the services for which interim compensation is sought herein were rendered for and on behalf of the Committee and not on behalf of any other entity. FTI respectfully submits that the professional services rendered were necessary, appropriate and have contributed to the effective administration of the Debtors' chapter 11 cases and maximization of value. It is respectfully submitted that the services rendered to the Committee were performed efficiently, effectively and economically, and the results obtained have benefited the unsecured creditor body as a whole and the Debtors' estates.

CONCLUSION

- 37. In accordance with the factors enumerated in section 331 of the Bankruptcy Code, the amounts requested herein are fair and reasonable given (i) the complexity of the cases, (ii) the time expended, (iii) the nature and extent of the services rendered, (iv) the value of such services, and (v) the costs of comparable services other than in a case under the Bankruptcy Code.
- 38. FTI therefore requests an order (i) approving interim compensation in the amount of \$1,500,000.00, (ii) directing payment of \$600,000 for fees held back or not yet paid in connection with the Monthly Fee Statements, (iii) directing payment of \$55,645.16 in fees held back in connection with the First Interim Application, (iv) directing payment of \$150,000 in fees held back in connection with the Second Interim Application and (iv) and granting such other and further relief as may be just and proper.

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Dated: June 22, 2021 New York, New York

FTI CONSULTING, INC.

/s/ Samuel E. Star

Samuel E. Star, Senior Managing Director Three Times Square, 10th Floor

New York, New York 10036 Telephone: (212) 841-9368

Email: samuel.star@fticonsulting.com

Financial Advisor to the Official Committee of Unsecured Creditors

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EXHIBIT A

GRUPO AEROMÉXICO, S.A.B. DE C.V., ET AL. - CASE NO. 20-11563 (SCC) CERTIFICATION REGARDING COMPLIANCE WITH LOCAL GUIDELINES

UNITED STATES BANKRUPTCY COU	JRT
SOUTHERN DISTRICT OF NEW YOR	K

In re:)	Chapter 11
GRUPO AEROMÉXICO, S.A.B. de C.V., et al.,)	Case No. 20-11563 (SCC)
)	
Debtors. ¹)	(Jointly Administered)
)	

CERTIFICATION UNDER GUIDELINES FOR FEES AND DISBURSEMENTS FOR PROFESSIONALS IN RESPECT OF THE SECOND INTERIM APPLICATION OF FTI CONSULTING, INC., FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES INCURRED FOR THE PERIOD JANUARY 1, 2021 THROUGH APRIL 30, 2021

- I, Samuel E. Star, hereby certify that:
- 1. I am a senior managing director with FTI Consulting, Inc. (together with its wholly owned subsidiaries, "FTI"), which serves as financial advisor to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., *et al.* (the "Committee"). This certification is made in respect of the FTI's compliance with General Order M-447, Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases pursuant to Local Rule 2016-1(a) (as updated June 17, 2013) (the "Local Guidelines"), and the U.S. Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases, effective November 1, 2013 (the "UST Guidelines" and, together with

¹ The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

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the Local Guidelines, the "Guidelines"), and the Order Pursuant to 11 U.S.C. §§ 105(a) an 331

Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses

for Retained Professionals [Docket No. 360] (the "Interim Compensation Order"), in

connection with the FTI's application filed contemporaneously herewith (the "Application"), for

interim compensation and reimbursement of expenses for the period commencing January 1, 2021

through and including April 30, 2021, in accordance with the Guidelines.

2. In respect of Section B.1 of the Local Guidelines, I certify that:

(a) I have read the Application;

(b) to the best of my knowledge, information, and belief formed after reasonable inquiry, the fees and expenses sought fall

within the Guidelines:

(c) the fees and disbursements sought are billed in accordance

with practices customarily employed by FTI and generally

accepted by FTI's clients; and

(d) in providing any reimbursable services reflected in the

Application, FTI did not make a profit on those services, whether performed by FTI in-house or through a third party.

3. I certify that the Firm has complied with the notice provisions of the Interim

Compensation Order with respect to notice of its monthly statements of fees and disbursements

and this Application.

Dated: June 22, 2021

New York, New York

FTI CONSULTING, INC.

/s/ Samuel E. Star

Samuel E. Star, Senior Managing Director

Three Times Square, 10th Floor

New York, New York 10036

Telephone: (212) 841-9368

Email: samuel.star@fticonsulting.com

Financial Advisor to the Official Committee of

Unsecured Creditors

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EXHIBIT B GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC) SUMMARY OF HOURS BY PROFESSIONAL FOR THE PERIOD JANUARY 1, 2021 TO APRIL 30, 2021

Professional	Position	Specialty	Total Hours
Star, Samuel	Sr Managing Dir	Restructuring	124.1
Gonzalez, Vicente	Sr Managing Dir	Restructuring - Mexico	83.3
Bilbao, Marc	Sr Managing Dir	Airlines - Banking	124.0
Cohen, Neal	Sr Managing Dir	Airlines - Operations	104.2
Hazel, Steven	Sr Managing Dir	Valuation	1.1
Ellis, Jeffrey	Sr Managing Dir	Lease Accounting	0.5
Farnsworth, Scott	Managing Dir	Airlines - Operations	210.4
Roy JR, Barbeau	Managing Dir	Airlines - Banking	230.1
O'Brien, Daniel	Managing Dir	Restructuring	74.7
Wilson, Garrett	Managing Dir	Valuation	16.1
Kazanovski, Joseph	Managing Dir	Airlines - Banking	1.3
Nielsen, Justin	Senior Director	Valuation	20.2
Faldetta, Ross	Director	Airlines - Operations	334.6
Gutierrez Munoz, Octavio	Director	Restructuring - Mexico	11.2
Teynor, Joseph	Director	Valuation	33.6
Kirchgraber, James	Sr Consultant	Restructuring	485.0
Xiao, Yao	Sr Consultant	Valuation	4.3
Sunderland, Grant	Sr Consultant	Public Affairs - Mexico	105.0
Etnyre, Emily	Sr Consultant	Valuation	2.0
Healy, Monica	Consultant	Restructuring	376.4
Gruber, Jacob	Consultant	Restructuring	98.2
Gray, Michael	Consultant	Restructuring	1.4
Pfeiffer, Jenna	Consultant	Valuation	6.5
Teliz Martinez, Elizabeth	Consultant	Public Affairs - Mexico	1.0
Boyd, Anna	Consultant	Public Affairs - Mexico	6.5
Hellmund-Mora, Marili	Project Asst	Restructuring	1.3
TOTAL			2.457.0

EXHIBIT C GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC) SUMMARY OF HOURS BY TASK FOR THE PERIOD JANUARY 1, 2021 TO APRIL 30, 2021

Task Code	Task Description	Total Hours
1	Current Operating Results & Airline Operations	158.4
2	Cash & Liquidity Analysis	212.9
3	Financing Matters (DIP, Exit, Other)	144.8
4	Trade Vendor Issues	5.6
6	Aircraft/Equipment & Asset Sales	282.1
7	Analysis of Business Plan	403.8
8	Valuation and Related Matters	61.3
9	Analysis of Employee Compensation Programs	216.7
10	Analysis of Tax Issues	1.1
11	Prepare for and Attend Court Hearings	2.8
12	Analysis of SOFAs & SOALs	6.8
13	Analysis of Other Miscellaneous Motions	24.8
14	Analysis of Claims/Liabilities Subject to Compromise	31.2
15	Analyze Intercompany Claims, RP Transactions, Substantive Consolidation	167.9
16	Analysis, Negotiate and Form of POR & DS	24.0
19	Case Management	118.0
20	General Meetings with Debtor & Debtors' Professionals	120.6
21	General Meetings with UCC & UCC Counsel	240.8
22	Meetings with Other Parties	15.4
23	Firm Retention	6.4
24	Preparation of Fee Application	54.7
33	Monitoring: Industry/LATAM and Avianca Bankruptcy Proceedings	44.4
34	Monitoring: Government Activities/Political Reporting	112.5
	TOTAL	2,457.0

Task				
Category	Date	Professional	Hours	Activity
1	1/4/2021	O'Brien, Daniel	0.2	Review docket postings, data room postings, case proceedings and news releases update.
1	1/4/2021	Healy, Monica	0.1	Prepare daily update on docket entries and dataroom uploads.
1	1/6/2021	Farnsworth, Scott		Review weekly KPI and discuss with team.
1	1/6/2021	Faldetta, Ross		Review commercial KPI report.
1	1/6/2021	Kirchgraber, James		Review updated flight restrictions tracker provided by MoFo.
1	1/11/2021	Gray, Michael		Review changes in capacity for the Company and competitors for domestic and international routes.
1	1/11/2021	Gruber, Jacob		Conduct analysis on new markets entered for Viva Aerobus and Volaris.
1	1/13/2021	Gutierrez Munoz, Octavio	1.0	Search for information about Aeromexico's operations in AICM and other airports.
1	1/13/2021	Cohen, Neal	0.5	Participate on call with Debtors and advisors re: commercial KPI report.
1	1/13/2021	Faldetta, Ross		Participate on call with Company and AlixPartners to discuss commercial KPI report.
1	1/13/2021	Faldetta, Ross	0.4	Review transborder routes operated by Aeromexico.
1	1/13/2021	Faldetta, Ross		Review commercial KPI report.
1	1/13/2021	Gruber, Jacob		Conduct analysis on markets served by Volaris and Aeromexico.
1	1/13/2021	Gruber, Jacob		Conduct analysis on transborder routes flown by Delta and Aeromexico.
1	1/13/2021	Kirchgraber, James		Review updated flight restrictions chart provided by MoFo.
1	1/14/2021	Gray, Michael		Review changes in capacity for Aeromexico and competitor for domestic and international routes.
1	1/14/2021	Gruber, Jacob	1.5	Conduct routes analysis on Volaris and Aeromexico routes entered and routes served.
1	1/20/2021	Faldetta, Ross		Review commercial KPI report.
1	1/20/2021	Kirchgraber, James		Review updated flight restrictions chart prepared by MoFo.
1	1/21/2021	Faldetta, Ross		Participate on team call to discuss commercial KPI results.
1	1/26/2021	Faldetta, Ross		Review slides for UCC on recent revenue and bookings trends.
1	1/26/2021	Farnsworth, Scott		Review presentation materials on December results and provide comments to team.
1	1/26/2021	Healy, Monica		Prepare slides on December results, including capacity, bookings and revenue trends.
1	1/27/2021	Bilbao, Marc		Review latest financial forecast and KPI metrics.
1	1/27/2021	Cohen, Neal		Review weekly commercial KPI report.
1	1/27/2021	Faldetta, Ross		Review slides for UCC on recent revenue and bookings trends.
1	1/27/2021	Faldetta, Ross		Review weekly commercial KPI report.
1	1/27/2021	Faldetta, Ross		Correspond with UCC member re: question on December results.
1	1/27/2021	Faldetta, Ross		Participate on call with Company and AlixPartners to discuss commercial KPI report.
1	1/27/2021	Faldetta, Ross		Participate on UCC call to discuss recent revenue and booking trends.
1	1/27/2021	Healy, Monica		Review commercial KPI report prior to call with AlixPartners.
1 1	1/27/2021 1/27/2021	Healy, Monica Star, Samuel		Review commercial KPI report with AlixPartners. Review ASK, load factor, revenue and fuel trends and provide follow up
1	1/21/2021	V:	0.0	questions to team.
1	1/31/2021	Kirchgraber, James		Prepare summary of market cap data for competing airlines.
1	2/3/2021 2/3/2021	Faldetta, Ross Kirchgraber, James		Review commercial KPI report.
1 1	2/4/2021	Healy, Monica		Review latest flight restrictions chart provided by MoFo. Review bookings and passengers flown in most recent cash flow package.
1	2/4/2021	Healy, Monica		Monitor dataroom and docket to incorporate in daily team update.
1	2/5/2021	Healy, Monica		Monitor dataroom and docket to incorporate in daily team update.
1	2/8/2021	Bilbao, Marc		Review January revenue and capacity trends per KPI report.
1	2/8/2021	Healy, Monica	1.4	Prepare slides on January trends, including capacity and revenue recovery.
1	2/9/2021	Farnsworth, Scott	0.5	Review presentation materials on January operating trends and provide edits to team.
1	2/9/2021	Healy, Monica	1.1	Continue to prepare slides for UCC, including bookings, load factor, yield and other metrics.

Task Category	Date	Professional	Hours	Activity
1	2/9/2021	Star, Samuel		Review cash flow forecast and operations update presentation for UCC an
1	2/ // 2021	Star, Samuel	0.4	provide comments to team.
1	2/10/2021	Faldetta, Ross	0.5	Participate on call with Company to discuss commercial KPI results.
1	2/10/2021	Faldetta, Ross		Review commercial KPI report.
1	2/10/2021	Healy, Monica		Monitor dataroom and docket to incorporate in daily team update.
1	2/10/2021	Healy, Monica		Review weekly KPI report, including corporate passenger recovery.
1	2/10/2021	Healy, Monica		Participate on bi-weekly KPI call with AlixPartners.
1	2/12/2021	Bilbao, Marc		Review operating metrics, including bookings and revenue information.
1	2/15/2021	Healy, Monica		Monitor dataroom and docket to incorporate in daily team update.
1	2/17/2021	Faldetta, Ross		Review commercial KPI report.
1	2/17/2021	Faldetta, Ross		Review 4Q20 earnings release.
1	2/17/2021	Kirchgraber, James		Review flight restrictions chart provided by MoFo.
1	2/17/2021	Roy JR, Barbeau		Participate on call with team member re: weekly KPI report.
1	2/18/2021	Healy, Monica		Monitor dataroom and docket to incorporate in daily team update.
1	2/19/2021	Healy, Monica		Perform analysis on Company's 4Q20 revenue and operating expense vs.
		•		competitors and prepare slides on same.
1	2/19/2021	Healy, Monica	2.7	Perform analysis on 4Q20 capacity trends for Latin American airlines and
		•		prepare slides on same.
1	2/19/2021	Healy, Monica	0.2	Monitor dataroom and docket to incorporate in daily team update.
1	2/20/2021	Healy, Monica		Prepare slides on Company and it's competitors 4Q20 liquidity status and
		·		balance sheet metrics.
1	2/21/2021	Healy, Monica	2.6	Perform analysis on 4Q20 load factor, yield, PRASK and CASK vs.
		·		competitors and prepare slides on same.
1	2/22/2021	Bilbao, Marc	1.0	Review 4Q20 earnings release.
1	2/22/2021	Faldetta, Ross	2.4	Review slides for UCC on 4Q20 competitive results, including
				revenue/capacity recovery and other metrics.
1	2/22/2021	Faldetta, Ross	1.2	Review Company's 4Q20 results, including operating performance and
				liquidity.
1	2/22/2021	Faldetta, Ross	0.5	Review competitors' 4Q20 results, including operating performance and
				liquidity.
1	2/22/2021	Healy, Monica	1.7	Perform benchmarking analysis on EBITDAR and margins for 4Q20 and
				prepare slides on same.
1	2/22/2021	Healy, Monica	2.7	Continue to prepare slides on 4Q20 EBITDAR and margin benchmarking
1	2/22/2021	Healy, Monica	2.8	Incorporate comments from team on 4Q20 results presentation.
1	2/22/2021	Healy, Monica		Continue to incorporate comments from team on 4Q20 performance,
1	2/22/2021	ricary, wionica	2.4	including liquidity and operating results.
1	2/23/2021	Faldetta, Ross	1.7	Review 4Q20 EBITDAR, load factor and yield benchmarking.
1	2/23/2021	Faldetta, Ross		Review competitors' 4Q results, including yield, PRASK and CASK.
1	2/23/2021	Farnsworth, Scott		Review UCC presentation on 4Q20 competitive results and provide
	2/23/2021	r arnsworth, beott	0.5	comments to team.
1	2/23/2021	Healy, Monica	1.4	Finalize presentation on 4Q20 performance vs. competitors for distribution
-		,,		to UCC.
1	2/23/2021	Star, Samuel	0.5	Review analysis of 4Q 2020 operating performance relative to prior year
_		~, ~		and competitors and provide comments to team.
1	2/24/2021	Faldetta, Ross	0.5	Review commercial KPI report.
1	2/24/2021	Faldetta, Ross		Participate on call with Company to discuss commercial KPI report.
1	2/24/2021	Faldetta, Ross		Prepare to discuss 4Q20 competitive results with UCC.
1	2/24/2021	Healy, Monica		Participate in KPI call with AlixPartners.
1	2/24/2021	Healy, Monica		Review KPI report, including corporate passengers and revised revenue a
		, ,		capacity forecast.
1	2/24/2021	Healy, Monica	0.1	Monitor dataroom and docket to incorporate in daily team update.
-	3/1/2021	Healy, Monica		Prepare presentation for UCC on January and February operating results
1	J. 112021	-1011, 111011101	2.4	revenue, capacity, and other KPIs.
1				
	3/1/2021	Healy, Monica	0.7	
1	3/1/2021	Healy, Monica	0.7	Prepare presentation for UCC on January and February operating results
	3/1/2021 3/2/2021	Healy, Monica Faldetta, Ross		Prepare presentation for UCC on January and February operating results a booking trends. Review booking trends.

Task Category	Date	Professional	Hours	Activity
1	3/2/2021	Healy, Monica		Update UCC presentation on January and February operations, including
	3/2/2021	ricary, momen	2.0	revenue, capacity, and booking trends.
1	3/3/2021	Faldetta, Ross	0.5	Prepare to discuss booking trends on UCC call.
1	3/3/2021	Faldetta, Ross		Review commercial KPI report.
1	3/3/2021	Kirchgraber, James		Review updated flight restrictions chart provided by MoFo.
1	3/4/2021	_		
		Faldetta, Ross		Review competition entering Colombian market.
1	3/5/2021	Bilbao, Marc		Review latest December results posted to data room.
1	3/8/2021	Faldetta, Ross	0.5	Review documents posted to data room on December and January result
1	3/8/2021	Healy, Monica	0.5	Monitor dataroom and docket for daily update to team.
1	3/8/2021	Kirchgraber, James	1.5	Analyze December and January operating results provided by the Company.
1	3/10/2021	Cohen, Neal	0.5	Participate on call with AlixPartners to review commercial KPI report.
1	3/10/2021	Faldetta, Ross		Review weekly commercial KPI report.
1	3/10/2021	Faldetta, Ross		Discuss commercial KPIs with Company and AlixPartners.
1	3/10/2021	Healy, Monica		Participate on call with AlixPartners re: KPI report
1	3/10/2021	Kirchgraber, James		Review latest flight restriction chart provided by MoFo.
1	3/10/2021	Roy JR, Barbeau		Review weekly KPI package.
1	3/10/2021	Kirchgraber, James		Assess forward bookings curve data provided by the Company.
1	3/17/2021	Bilbao, Marc		Review January results posted to data room.
1	3/17/2021	Faldetta, Ross		Review commercial KPI results.
1	3/17/2021	Faldetta, Ross		Review bookings and market trends.
1	3/17/2021	Kirchgraber, James		Review updated flight restrictions chart provided by MoFo.
1	3/18/2021	Faldetta, Ross	0.5	E .
1	3/18/2021	Healy, Monica		Prepare presentation on latest booking trends for upcoming UCC call.
1	3/19/2021	Healy, Monica	2.2	Review analyst reports and research on airline industry multiples, currer and projected through 2023.
1	3/21/2021	Faldetta, Ross	1.0	Review slides on recent booking trends.
1	3/21/2021	Healy, Monica	3.4	Perform analysis and research on historical and projected EV/EBITDA multiples for Latin American airlines.
1	3/21/2021	Healy, Monica	3.7	Perform analysis and research on historical and projected EV/EBITDAR multiples for North American airlines.
1	3/21/2021	Healy, Monica	1.2	Continue to prepare presentation on recent trends and market activity reincluding passenger and booking trends.
1	3/21/2021	Kirchgraber, James	2.4	Prepare slides for presentation to the UCC re: stock prices and other comparable metrics.
1	3/21/2021	Kirchgraber, James	1.8	Continue to update recent market activity presentation to the UCC re: st prices and other comparable metrics.
1	2/22/2021	H1- M:	1.2	
1	3/22/2021	Healy, Monica	1.3	Continue to prepare slides on recent trends and market activity re: booki trends.
1	3/22/2021	Healy, Monica	1.1	Perform research on 2022 projected rent estimates for North American airlines.
1	3/22/2021	Healy, Monica	0.9	Perform further analysis on projected EV/EBITDA(R) multiples for Nor and Latin American airlines.
1	3/22/2021	Healy, Monica	1.1	Revise deck on current trends and market activity.
1	3/22/2021	Healy, Monica		Review docket and data room to prepare daily update.
1	3/24/2021	Faldetta, Ross		Participate on call with UCC to discuss recent booking and market trend
1	2/24/2021	E-14-4- P	0.7	Decree to discuss according to the state of the state of
1	3/24/2021	Faldetta, Ross		Prepare to discuss recent booking and market trends on UCC call.
1	3/24/2021	Faldetta, Ross		Review commercial KPI report.
1	3/24/2021	Faldetta, Ross		Review commercial KPIs with Company and AlixPartners.
1	3/24/2021	Healy, Monica	0.5	1
1	3/24/2021	Kirchgraber, James	0.5	£ 1 ,
1	3/29/2021	Healy, Monica	0.2	Monitor docket and dataroom for daily update to send to team.
1	3/30/2021	Healy, Monica	0.3	Participate on call with AlixPartners to discuss outstanding diligence ite
1	3/30/2021	Healy, Monica	2.4	Prepare overview of US to Latin American markets served by Aeromex and select airlines.

Task				
Category	Date	Professional	Hours	Activity
1	3/31/2021	Faldetta, Ross		Review commercial KPI report.
1	3/31/2021	Healy, Monica		Monitor docket and dataroom for daily update to send to team.
1	3/31/2021	Healy, Monica	1.3	Discuss with team and incorporate comments on overview of US to Latin
				American markets served by Aeromexico and select airlines.
1	3/31/2021	Kirchgraber, James	0.5	Review latest flight restrictions chart Prepare by MoFo.
1	4/1/2021	Star, Samuel	0.1	Review February operating results vs. plan and prior year.
1	4/5/2021	Faldetta, Ross		Review new markets from Mexico City.
1	4/5/2021	Faldetta, Ross	2.6	Review slides for UCC on January and February financial results.
1	4/5/2021	Gruber, Jacob		Create summary of new route and markets for Company and competitors.
1	4/5/2021	Gruber, Jacob	1.8	Review new routes and new markets for international and domestic destinations for Company and competitors.
1	4/5/2021	Healy, Monica	0.2	Review docket and data room to prepare update for team
1	4/5/2021	Healy, Monica		Review January and February P&L results, including in comparison to last
1	4/5/2021	H1 M!	2.0	year and to plan
1	4/5/2021	Healy, Monica	2.8	Prepare presentation on January and February results, including revenue/capacity/operating expense recovery and passenger/booking trend
1	4/5/2021	Healy, Monica	1.9	Prepare presentation on January and February results, including revenue/capacity/EBIT in comparison to September plan
1	4/5/2021	Healy, Monica	1.2	Prepare presentation on January and February results, including load factor/yield/PRASK recovery
1	4/5/2021	Healy, Monica	0.4	Prepare presentation on January and February results, including domestic capacity recovery compared to ULCC competitor
1	4/6/2021	Faldetta, Ross	1.2	Review slides for UCC on January and February financial results.
1	4/6/2021	Farnsworth, Scott		Review UCC presentation materials on January and February results and make edits to the same
1	4/6/2021	Farnsworth, Scott	0.2	Review updated UCC presentation on latest financial results
1	4/6/2021	Roy JR, Barbeau		Review monthly operating discussion materials for UCC
1	4/6/2021	Star, Samuel		Review report to UCC regarding short term cost budget and
1	4/0/2021	Star, Samuel	1.4	January/February operating results and trends and provide comments to team.
1	4/6/2021	Healy, Monica	0.9	Correspond with team re: comments to UCC presentation on January and February results
1	4/6/2021	Healy, Monica	0.8	Summarize professional fees incurred to date as filed on the docket for presentation to UCC.
1	4/6/2021	Healy, Monica	2.3	Incorporate comments from team on January/February results presentation to UCC
1	4/7/2021	Faldetta, Ross	0.5	Discuss commercial KPI results with Company.
1	4/7/2021	Faldetta, Ross		Review commercial KPI report, including bookings, fare, and passenger recovery
1	4/7/2021	Farnsworth, Scott	0.3	Review March operating statistics release
1	4/7/2021	Kirchgraber, James		Review updated flight restrictions chart provided by MoFo.
1	4/7/2021	Healy, Monica		Review commercial KPI report for trends on revenue, AOC margin, and passenger recovery
1	4/7/2021	Healy, Monica	0.5	Participate on call with Company advisors re: bi-weekly KPI review
1	4/9/2021	Kirchgraber, James		Update summary of professional fee payments in November MOR re:
	4/0/2021	II 1 M '	0.1	reimbursements from certain professionals.
1	4/9/2021	Healy, Monica		Review docket and data room to prepare update for team
1	4/12/2021	Healy, Monica		Review docket and data room to prepare update for team
1	4/14/2021	Faldetta, Ross	0.5	Review commercial KPI report, including, booking, fare, and passenger trends.
1	4/14/2021	Kirchgraber, James	0.3	Review latest flight restrictions chart provided by MoFo.
1	4/14/2021	Healy, Monica		Review commercial KPI report for trends on revenue, AOC margin, and passenger recovery
				· ·
1	4/15/2021	Healy, Monica	0.1	Review docket and data room to prepare update for team
1 1	4/15/2021 4/16/2021	Healy, Monica O'Brien, Daniel		Review docket and data room to prepare update for team Review March MOR

Task Category	Date	Professional	Hours	Activity
1	4/20/2021	Farnsworth, Scott		Review Company's press release re: Q1 operating results and correspond
1	4/20/2021	ramsworm, scou	0.3	with team re: same
1	4/20/2021	Healy, Monica	0.2	Review docket and data room to prepare update for team
1	4/21/2021	Farnsworth, Scott		Participate on call with Company and Company advisors and FTI team on
•	., 21, 2021	Turnsworth, Beott	0.5	package
1	4/21/2021	Star, Samuel	0.1	Review press release for 1Q results
1	4/21/2021	Healy, Monica		Review commercial KPI report, including, booking, fare, and passenger
		· · · , · · · · · · · · · · · · · · · · · · ·		trends.
1	4/21/2021	Healy, Monica	0.5	Participate on call with Company advisors re: bi-weekly KPI review
1	4/21/2021	Faldetta, Ross		Participate on call with Company to discuss commercial KPI results.
1	4/21/2021	Faldetta, Ross		Review weekly commercial KPI report.
1	4/22/2021	Kirchgraber, James		Review latest flight restrictions chart provided by the Company.
1	4/22/2021	Healy, Monica	0.1	Review docket and data room to prepare update for team
1	4/26/2021	Healy, Monica	0.1	Review docket and data room to prepare update for team
1	4/28/2021	Healy, Monica	0.2	Review commercial KPI report for trends on revenue, AOC margin, and
				passenger recovery
1	4/28/2021	Faldetta, Ross	0.5	Review commercial KPI results.
1	4/30/2021	Roy JR, Barbeau	0.2	Review daily updates on case proceedings
1	4/30/2021	Healy, Monica		Review docket and data room to prepare update for team
1	4/30/2021	Healy, Monica	2.4	Review earnings releases and prepare slides for UCC on 1Q21 Company
				and competitor results re: income statement and balance sheet metrics
1	4/20/2021	Haaly Manias	1.0	Propose clides for LICC on 1021 Company and competitor results re-
1	4/30/2021	Healy, Monica	1.9	Prepare slides for UCC on 1Q21 Company and competitor results re:
1	4/20/2021	H1 M:	1.6	capacity/revenue/operating expense recovery
1	4/30/2021	Healy, Monica	1.0	Prepare slides on passenger, bookings, corporate demand, and fuel trends
1 Total			158.4	for presentation to UCC
2	1/7/2021	Faldetta, Ross		Review latest cash flow variance report.
2	1/7/2021	Healy, Monica		Review cash flow variance report and new DIP budget to prepare diligence
2	1/ // 2021	ricary, wionica	2.3	questions.
2	1/7/2021	Kirchgraber, James	2.9	Review latest cash flow report and updated forecast to prepare questions to
-	1///2021	Timengracer, vames	2.,	the Company.
2	1/8/2021	Faldetta, Ross	0.5	Participate on call with AlixPartners to review updated cash forecast.
2	1/8/2021	Healy, Monica		Participate on weekly cash flow call with AlixPartners.
2	1/8/2021	Healy, Monica		Prepare liquidity update for UCC, including slides on cumulative budget
		,		actuals variance and 12/11 vs 1/8 forecast-over-forecast variance.
2	1/8/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners to discuss cash flow results and
		8		updated DIP budget.
2	1/8/2021	Kirchgraber, James	3.4	Prepare slides on cash flow update for UCC, including 13 week liquidity
				outlook and summary of DIP draws.
2	1/11/2021	Faldetta, Ross	0.5	Review slides for UCC on cash forecast.
2	1/11/2021	Healy, Monica	0.4	Prepare invoice with modified address per Company's request.
2	1/12/2021	Faldetta, Ross	0.5	Participate on call with MoFo to discuss liquidity.
2	1/12/2021	Faldetta, Ross	0.5	Review slides for UCC on cash flow forecast.
2	1/12/2021	Healy, Monica	0.5	Prepare presentation on cash flow results for UCC meeting.
2	1/12/2021	Kirchgraber, James	0.9	Update cash flow presentation for UCC to include comments from team.
2	1/12/2021	Star, Samuel	0.3	Review draft cash forecast/liquidity performance and variance report and
				provide comments to team.
2	1/13/2021	Faldetta, Ross	1.0	Prepare to discuss cash flow forecast on UCC call.
2	1/13/2021	Faldetta, Ross	0.8	Participate on UCC call to discuss cash flow forecast.
2	1/13/2021	Kirchgraber, James		Analyze TUA payments included in latest cash flow forecast.
2	1/14/2021	Faldetta, Ross	0.5	Review latest cash flow variance report.
2	1/14/2021	Faldetta, Ross	1.0	Participate on internal call to discuss liquidity.
2	1/14/2021	Healy, Monica	3.5	Review latest budget vs. actuals report to update model and prepare
				diligence questions.
		TZ: 1 1 T	1.0	
2	1/14/2021	Kirchgraber, James	1.3	Review updated cash flow actuals provided by the Company in order to
2	1/14/2021	Kirchgraber, James		prepare follow up questions. Continue to prepare analysis of cash burn included in the business plan.

Task Category	Date	Professional	Hours	Activity
2	1/14/2021	Kirchgraber, James		Prepare analysis of cash burn included in the business plan.
2	1/15/2021	Faldetta, Ross		Review latest cash flow variance report.
2	1/15/2021	Kirchgraber, James		Participate on weekly cash flow update call with the Debtors.
2	1/19/2021	Faldetta, Ross		Participate on UCC professionals call to discuss liquidity.
2	1/21/2021	Faldetta, Ross		Review latest cash flow results.
2	1/21/2021	Kirchgraber, James		Update cash flow forecasting accuracy analysis to include latest results.
2	1/21/2021	Kirchgraber, James		Review latest cash flow actuals provided by the Company to prepare follow
_	1/21/2021	Timengracer, vames	1.0	up questions.
2	1/22/2021	Faldetta, Ross	0.5	Participate on call with AlixPartners to discuss cash results.
2	1/22/2021	Healy, Monica		Review latest variance report to update model and prepare diligence
		•		questions.
2	1/22/2021	Kirchgraber, James	0.5	Participate on weekly cash flow call with AlixPartners.
2	1/26/2021	Faldetta, Ross		Participate on UCC professionals call to discuss liquidity.
2	1/28/2021	Faldetta, Ross		Review latest cash flow report.
2	1/28/2021	Healy, Monica		Review latest cash flow variance report to update model and prepare
				diligence questions.
2	1/28/2021	Kirchgraber, James	0.9	Review latest cash flow results to prepare follow up questions for the
				Company.
2	1/29/2021	Faldetta, Ross	0.5	Review latest cash flow results.
2	1/29/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss the latest cash flow actual
				results.
2	2/2/2021	Roy JR, Barbeau		Review updated liquidity forecast/downside scenario analysis.
2	2/2/2021	Roy JR, Barbeau	0.3	Correspond with internal team re: liquidity outlook and downside review.
2	2/3/2021	Faldetta, Ross		Review latest cash flow variance report.
2	2/4/2021	Faldetta, Ross		Review liquidity forecast included in latest DIP budget.
2	2/4/2021	Faldetta, Ross		Participate on team call to discuss liquidity.
2	2/4/2021	Farnsworth, Scott		Review liquidity forecast and downside scenario analysis with team.
2	2/4/2021	Healy, Monica	0.5	1 1 1
2	2/4/2021	Healy, Monica	1.8	Review latest cash report to update model and prepare diligence questions.
2	2/4/2021	Kirchgraber, James	0.8	Review latest cash flow actuals received from the Company to prepare
2	2/5/2021	E-14-44- D	0.5	questions.
2 2	2/5/2021	Faldetta, Ross		Participate on call with AlixPartners to discuss updated cash forecast.
2	2/5/2021	Healy, Monica		Compare overlapping weeks of latest DIP budget to previous budget and prepare diligence questions.
2	2/5/2021	Healy, Monica		Participate on weekly cash flow call with AlixPartners.
2	2/5/2021	Kirchgraber, James	0.5	Participate on weekly cash flow call with AlixPartners to discuss actual results and the updated forecast.
2	2/5/2021	Kirchgraber, James	0.7	Finalize cash flow questions for upcoming call with AlixPartners.
2	2/5/2021	Kirchgraber, James	2.4	Prepare presentation on weekly cash flow results and updated cash flow
				forecast for the UCC.
2	2/8/2021	Faldetta, Ross	0.5	Review liquidity forecast.
2	2/8/2021	Faldetta, Ross	0.6	Review slides for UCC on liquidity forecast and booking trends.
2	2/8/2021	Kirchgraber, James	0.7	Update presentation on cash flow update for upcoming presentation to the UCC.
2	2/8/2021	Roy JR, Barbeau	0.5	Review prior weekly cash flow forecast and discuss results with team member.
2	2/9/2021	Faldetta, Ross	1.8	Review slides for UCC on liquidity forecast and booking trends.
2	2/9/2021	Faldetta, Ross		Review cash forecast over forecast variance explanations.
2	2/9/2021	Roy JR, Barbeau		Review updated cash flow forecast and sensitivity analysis and correspond with MoFo re: same.
2	2/10/2021	Faldetta, Ross	1.0	Prepare to discuss cash forecast and booking trends on UCC call.
2	2/10/2021	Faldetta, Ross		Participate on call with UCC to discuss liquidity forecast and booking
				trends.
2	2/10/2021	Kirchgraber, James		Review updated long-term liquidity forecast provided by Rothschild.
2	2/10/2021	Star, Samuel		Review business deterioration sensitivity analysis on liquidity.
2	2/11/2021	Faldetta, Ross	1.8	Review downside liquidity scenarios and prepare follow-up questions.

Task				
Category	Date	Professional	Hours	Activity
2	2/11/2021	Faldetta, Ross	1.0	Participate on team call to discuss Company's liquidity and latest variance
2	2/11/2021	Faldetta, Ross	0.5	report. Participate on call with AlixPartners to discuss Company's downside
				liquidity scenario.
2	2/11/2021	Farnsworth, Scott	0.5	Participate on call with AlixPartners on downside liquidity forecast.
2	2/11/2021	Farnsworth, Scott	0.9	Participate on internal calls on liquidity forecasts and review of related
2	2/11/2021	II 1 M '	0.7	supporting documents and analysis.
2	2/11/2021	Healy, Monica		Review latest cash flow report and update model.
2	2/11/2021	Kirchgraber, James	3.9	Perform detailed review of Company's downside liquidity scenarios, including revenue and capacity assumptions.
2	2/11/2021	Kirchgraber, James	3.3	Prepare summary of the Company's downside liquidity scenarios, including
2	2/11/2021	Virgharahar James	1.6	key assumptions, monthly outlook and DIP fees.
2 2	2/11/2021 2/11/2021	Kirchgraber, James		Review latest cash flow actuals to prepare questions for the Company. Participate on internal calls re: liquidity scenario analysis.
2	2/11/2021	Roy JR, Barbeau Roy JR, Barbeau		
2	2/11/2021	Roy JR, Darbeau	0.3	Participate on call with AlixPartners re: latest liquidity forecast and
2	2/12/2021	Faldetta, Ross	1.0	downside scenario analysis. Review liquidity forecast in business plan vs. downside scenario.
2	2/12/2021	Faldetta, Ross		Prepare for and participate on call with AlixPartners to discuss cash results
2	2/12/2021	raidella, Ross	0.3	rrepare for and participate on can with Anxiratiners to discuss cash results
2	2/12/2021	Farnsworth, Scott		Participate on calls re: downside scenarios and liquidity.
2	2/12/2021	Healy, Monica		Review cash flow report and prepare diligence questions.
2	2/12/2021	Healy, Monica		Participate on cash call with AlixPartners.
2	2/12/2021	Kirchgraber, James	1.1	Continue preparing analysis of downside liquidity scenario for team re: changes to business plan revenue.
2	2/12/2021	Kirchgraber, James	3.7	Prepare analysis of downside liquidity scenario for team re: changes to
2	2/12/2021	Kirchgraber, James	3.1	business plan revenue.
2	2/12/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners to discuss latest cash flow actual
		<i>g</i> ,		results.
2	2/12/2021	Roy JR, Barbeau	1.5	Review and update liquidity analysis and discussion materials.
2	2/12/2021	Roy JR, Barbeau		Participate on internal calls re: discussion materials on downside liquidity
				assessment.
2	2/14/2021	Faldetta, Ross	0.9	Review liquidity forecasts in business plan and latest DIP budget.
2	2/15/2021	Faldetta, Ross	0.8	1 , 1 ,
2	2/15/2021	Kirchgraber, James	2.6	Update analysis of the Debtors' downside liquidity scenario to send to MoFo.
2	2/15/2021	Roy JR, Barbeau	1.0	Update diligence questions re: downside liquidity scenarios.
2	2/15/2021	Roy JR, Barbeau	1.5	Review and provide comments to team on liquidity analysis.
2	2/15/2021	Star, Samuel	0.8	Review projected liquidity for balance of 2021 under various fuel price an
				demand recovery scenarios.
2	2/16/2021	Faldetta, Ross	1.0	Review Company's downside liquidity scenario, including capacity and revenue assumptions.
2	2/16/2021	Kirchgraber, James	1.0	Finalize presentation on the Debtors' downside liquidity scenario for the UCC.
2	2/18/2021	Faldetta, Ross	0.5	Review latest cash and variance results.
2	2/18/2021	Healy, Monica		Reconcile cash figures in MOR to weekly actuals from variance reports.
2	2/18/2021	Kirchgraber, James		Review latest cash flow actuals from the Company to prepare follow up
2	2/10/2021	Timengraper, values		questions.
2	2/19/2021	Faldetta, Ross		Discuss cash results with AlixPartners.
2	2/19/2021	Healy, Monica		Participate on weekly cash flow call with AlixPartners.
2	2/19/2021	Kirchgraber, James		Participate on weekly cash flow call with AlixPartners.
2	2/25/2021	Healy, Monica		Review cash flow report to update model.
2	2/25/2021	Kirchgraber, James	0.8	Review latest cash flow actuals to prepare follow up questions for AlixPartners.
2	2/26/2021	Faldetta, Ross	0.5	Review weekly cash results.
2	2/26/2021	Healy, Monica		Review cash flow variance report to prepare diligence questions.
	2/26/2021	Healy, Monica		Update cash flow forecasting accuracy model.
2	2/20/2021	ricary, wronnea	1.1	opdate easil flow forceasting accuracy model.

2 2/26/2021 Kirchgraber, James of actuals on cash flow forecasting accuracy to include lat of actuals 2 3/4/2021 Faldetta, Ross 0.5 Participate on call with AlixPartners re: weekly cash flow actual 2 3/4/2021 Kirchgraber, James 0.5 Participate on call with AlixPartners re: weekly cash flow actual 5 provided by the Company in order to follow up questions. 2 3/4/2021 Kirchgraber, James 1.6 Prepare analysis of decrease in cash receipts compared to prior of forecasts. 2 3/5/2021 Faldetta, Ross 1.5 Participate on call with AlixPartners to discuss updated cash forecasts. 2 3/5/2021 Healy, Monica 1.6 Prepare analysis of decrease in cash receipts compared to prior of forecasts. 3 3/5/2021 Kirchgraber, James 1.9 Update cash flow actual sto provide to test export 1.9 Update cash flow actuals to provide to test export 2 3/5/2021 Kirchgraber, James 1.9 Update cash flow variance tracker and review latest results. 3 3/5/2021 Kirchgraber, James 1.9 Update cash flow actuals to provide to test of the UCC performance. 2 3/5/2021 Kirchgraber, James 1.5 Prepare summary presentation of cash flow update for the UCC vs. forecast variance. 2 3/9/2021 Kirchgraber, James 1.5 Prepare summary presentation on cash flow update for the UCC vs. forecast variance. 2 3/9/2021 Kirchgraber, James 1.6 Prepare summary of cash burn included in the current DIP budg to the business plan. 2 3/9/2021 Kirchgraber, James 1.6 Review slides for UCC on latest cash forecast on UCC call. 3 3/10/2021 Faldetta, Ross 1.6 Review cash flow actual sto provide comm team. 3 1/2/2021 Faldetta, Ross 1.6 Review cash flow actual sto provide comm team. 4 3/10/2021 Faldetta, Ross 1.6 Review cash flow actual stop report of UCC call. 5 Seview cash flow actual stop report of UCC call. 5 Seview cash flow actual stop report of provide comm team. 5 Prepare to discuss cash flow call with AlixPartners to review variance report to UCC on latest cash flow call with AlixPartners to review variance report to UCC call. 5 Review cash flow actual stop repora questions for or propagator on	ask egory	Date	Professional	Hours	Activity
2 2/26/2021 Faldetta, Ross 0.5 Participate on call with AlixPartners re: weekly cash flow actua 3/4/2021 Faldetta, Ross 0.5 Participate on team call to discuss liquidity. 0.8 Review updated cash forecast. 0.5 Participate on team call to discuss liquidity. 0.8 Review cash flow actuals provided by the Company in order to follow up questions. 0.5 Participate on team call to discuss liquidity. 0.8 Review cash flow actuals provided by the Company in order to follow up questions. 0.5 Participate on call with AlixPartners to discuss updated cash forecasts. 0.5 Participate on call with AlixPartners to discuss updated cash forecasts. 0.5 Participate on call with AlixPartners to discuss updated cash forecasts. 0.5 Participate on call with AlixPartners to discuss updated cash forecasts. 0.5 Participate on weekly cash flow call with AlixPartners to review variance report 0.5 Participate on weekly cash flow call with AlixPartners to review variance report 0.5 Participate on weekly cash flow call with AlixPartners to review variance report 0.5 Participate on weekly cash flow call with AlixPartners to review variance report 0.5 Participate on weekly cash flow call with AlixPartners 0.5 Participate on weekly cash flow call with AlixPartners 0.5 Participate on weekly cash flow call with AlixPartners 0.7 Prepare summary presentation of cash flow update for the UCC vs. forecast variance. 0.5 Participate on weekly cash flow call with AlixPartners 0.7 Prepare presentation of cash flow update for the UCC vs. forecast variance. 0.5 Participate on weekly cash flow call with AlixPartners 0.7 Prepare presentation of cash flow update for the UCC vs. forecast variance. 0.8 Prepare summary of cash burn included in the current burst 0.7 Prepare presentation for the UCC vs. forecast 0.7 Prepare presentation for the UCC vs. forecast 0.7 Prepare 1.7 Prepare presentation for the UCC vs. forecast 0.7 Prepare 1.7 Prepare presentation for the UCC vs. forecast 0.7 Prepare 1.7 P		2/26/2021	Kirchgraber, James		Update analysis on cash flow forecasting accuracy to include last 3 months
2 3/4/2021 Faldetta, Ross 0.5 Review updated cash forecast. 2 3/4/2021 Kirchgraber, James 0.8 Review cash flow actuals provided by the Company in order to follow up questions. 2 3/4/2021 Kirchgraber, James 1.6 Prepare analysis of decrease in cash receipts compared to prior of forecasts. 2 3/5/2021 Faldetta, Ross 1.5 Participate on call with AlixPartners to discuss updated cash for forecasts. 2 3/5/2021 Faldetta, Ross 1.5 Participate on call with AlixPartners to discuss updated cash for forecasts. 2 3/5/2021 Faldetta, Ross 1.5 Participate on weekly cash flow call with AlixPartners to review variance report 1.9 Update cash flow variance tracker and review latest results. 2 3/5/2021 Kirchgraber, James 1.5 Prepare summary presentation of cash flow update for the UCC performance. 2 3/5/2021 Kirchgraber, James 1.5 Prepare summary presentation of cash flow update for the UCC vs. forecast variance. 2 3/5/2021 Kirchgraber, James 1.5 Prepare summary presentation of cash flow update for the UCC vs. forecast variance. 2 3/9/2021 Faldetta, Ross 2.0 Review slides for UCC on updated cash forecast. 2 3/9/2021 Kirchgraber, James 2.8 Prepare summary of cash burn included in the current DIP budg to the business plan. 2 3/9/2021 Kirchgraber, James 2.8 Prepare to discuss cash forecast on UCC call. 3 3/10/2021 Faldetta, Ross 2.5 Prepare to discuss cash flow call with AlixPartners or eview each flow actual results provided by the Company to put up questions. 2 3/10/2021 Faldetta, Ross 2.5 Prepare to discuss cash flow call with AlixPartners or eview variance report 2. 3/12/2021 Kirchgraber, James 2.3 Review each flow actual results provided by the Company to put up questions. 3 1/12/2021 Faldetta, Ross 2.5 Prepare to discuss cash forecast on UCC call. 3 1/12/2021 Kirchgraber, James 2.5 Prepare to discuss cash flow actual with AlixPartners to review variance report 2. 3/12/2021 Kirchgraber, James 2.3 Prepare questions for upcoming call with MixPartners 2.3 Prepare questions for upcoming call with MixPartners 2.3 Prepare presentation on	2 2	2/26/2021	Kircharahar James	0.3	
2 3/4/2021 Kirchgraber, James 0.5 Participate on team call to discuss liquidity. 2 3/4/2021 Kirchgraber, James 1.6 Prepare cash flow actuals provided by the Company in order to follow up questions. 2 3/4/2021 Kirchgraber, James 1.6 Prepare analysis of decrease in cash receipts compared to prior of forecasts. 2 3/5/2021 Faldetta, Ross 0.5 Participate on call with AlixPartners to discuss updated cash for creats of the decrease in cash receipts compared to prior of forecasts. 2 3/5/2021 Healy, Monica 0.5 Participate on call with AlixPartners to discuss updated cash for cash flow call with AlixPartners to review variance report 1.9 Update cash flow variance tracker and review latest results. 3 3/5/2021 Kirchgraber, James 0.4 Finalize questions on cash flow actuals to provide to team. 0.4 Finalize questions on cash flow update for the UCC performance. 2 3/5/2021 Kirchgraber, James 0.5 Participate on weekly cash flow call with AlixPartners to review variance summary presentation of cash flow update for the UCC performance. 2 3/5/2021 Kirchgraber, James 1.5 Prepare summary presentation of cash flow update for the UCC vs. forecast variance. 2 3/9/2021 Faldetta, Ross 2.0 Review slides for UCC on updated cash forecast. 2 3/9/2021 Kirchgraber, James 2.8 Prepare summary of cash burn included in the current DIP budg to the business plan. 2 3/9/2021 Kirchgraber, James 2.8 Prepare summary of cash burn included in the current budget compared to the business plan. 3 Continue to prepare summary of cash burn included in the current budget compared to the business plan. 3 Review cash flow presentation of the UCC re: variance of chan receipts in current forecast compared to prior forecasts. 3 3/9/2021 Faldetta, Ross 0.5 Prepare to discuss cash forecast on UCC call. 3 3/10/2021 Faldetta, Ross 0.5 Prepare to discuss cash forecast on UCC call. 3 3/10/2021 Faldetta, Ross 0.5 Prepare questions for Company on cash flow call with AlixPartners to review variance report 0.5 Prepare questions for upcoming call with the during questions. 4 3/			•		
2 3/4/2021 Kirchgraber, James 0.8 Review cash flow actuals provided by the Company in order to follow up questions. 2 3/4/2021 Kirchgraber, James 2.1 Prepare cash flow update presentation for the UCC re: cumulati actual results. 2 3/5/2021 Faldetta, Ross 0.5 Participate on call with AlixPartners to discuss updated cash for forecasts. 2 3/5/2021 Healy, Monica 0.5 Participate on weekly cash flow call with AlixPartners to review variance report 1.9 Update cash flow variance tracker and review latest results. 2 3/5/2021 Kirchgraber, James 0.4 Finalize questions on cash flow actuals to provide to team. 0.7 Prepare summary presentation of cash flow update for the UCC performance. 2 3/5/2021 Kirchgraber, James 0.5 Participate on weekly cash flow call with AlixPartners. 2 3/5/2021 Kirchgraber, James 0.5 Participate on weekly cash flow call with AlixPartners. 3 3/9/2021 Kirchgraber, James 1.5 Prepare summary presentation of cash flow update for the UCC vs. forecast variance. 2 3/9/2021 Faldetta, Ross 2.0 Review slides for UCC on updated cash forecast and latest DIP budg to the business plan. 2 3/9/2021 Kirchgraber, James 2.8 Prepare summary of cash burn included in the current budget compared to the business plan. 3 1. Continue to prepare summary of cash burn included in the current budget compared to the business plan. 3 1. Review cash flow actual results provided by the Company to purp questions. 3 3/9/2021 Faldetta, Ross 0.5 Prepare to discuss cash forecast and provide commared to Healty, Monica 1.8 Review cash flow actual results provided by the Company to purp questions. 3 3/11/2021 Faldetta, Ross 0.5 Prepare questions for Company on cash flow results. 3 3/12/2021 Faldetta, Ross 0.5 Prepare to discuss cash flow actual to the Call. 3 3/12/2021 Faldetta, Ross 0.5 Prepare to discuss cash flow actual to the Call. 3 3/12/2021 Faldetta, Ross 0.5 Prepare to discuss cash flow actual to the Call. 3 3/12/2021 Faldetta, Ross 0.5 Prepare to discuss cash flow call with AlixPartners to review variance report 0.5 Prepare question					
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2 4/8/2021 Kirchgraber, James 0.6 Analyze professional fee disbursements included in the latest cash flo forecast.	2	4/8/2021	Kirchgraber, James	2.3	Analyze operating cash burn in updated cash flow forecast.
			_		Analyze professional fee disbursements included in the latest cash flow
	2	4/9/2021	Faldetta, Ross	0.3	

Task				
Category	Date	Professional	Hours	Activity
2	4/9/2021	Kirchgraber, James		Prepare summary on operating cash burn since the Petition Date.
2	4/9/2021	Kirchgraber, James	0.3	Prepare follow up questions for upcoming cash flow call with AlixPartners
2	4/9/2021	Kirchgraber, James	0.3	Participate on cash flow call with AlixPartners.
2	4/9/2021	Healy, Monica		Participate on weekly cash flow call with AlixPartners to review latest
		•		variance report
2	4/9/2021	Healy, Monica	0.8	Reconcile operating cash burn to FDM spend
2	4/9/2021	Healy, Monica		Prepare analysis of operating cash burn to date and review with team
2	4/9/2021	Healy, Monica	0.8	Perform further analysis to adjust cash burn for prepetition payments and
		•		release of withholdings
2	4/15/2021	Faldetta, Ross	0.6	Review cash flow variance report.
2	4/15/2021	Kirchgraber, James	1.4	Review updated cash flow forecast to prepare questions for upcoming call
				with the Company.
2	4/16/2021	Faldetta, Ross	0.4	Discuss cash results with Company.
2	4/16/2021	Kirchgraber, James	0.3	Finalize cash flow questions for upcoming call with AlixPartners.
2	4/16/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: weekly cash flow update.
2	4/16/2021	Healy, Monica	0.4	Participate on weekly cash flow call with AlixPartners to review latest
				variance report
2	4/16/2021	Healy, Monica	1.3	Review cash flow variance report to update internal model and prepare
				diligence questions.
2	4/21/2021	Kirchgraber, James	1.2	Review cash flow forecast included in the business plan re: true up to
				weekly cash flow.
2	4/22/2021	Kirchgraber, James		Review latest cash flow actuals to prepare questions for the Company.
2	4/22/2021	Faldetta, Ross		Review cash performance.
2	4/23/2021	Kirchgraber, James		Finalize cash flow questions to provide to team.
2	4/23/2021	Kirchgraber, James		Participate on weekly cash flow call with AlixPartners.
2	4/23/2021	Healy, Monica	0.3	Participate on weekly cash flow call with AlixPartners to review latest
2	4/22/2021	Haaly Manias	1.2	variance report
2	4/23/2021	Healy, Monica	1.3	Review cash flow variance report to update model and prepare diligence questions
2	4/23/2021	Faldetta, Ross	0.5	Discuss cash results with AlixPartners.
2	4/29/2021	Kirchgraber, James		Review updated cash flow forecast to prepare questions for AlixPartners.
2	7/2//2021	Kirchgraber, James	1.5	Review appeared easis now forceast to prepare questions for Affair artifers.
2	4/29/2021	Kirchgraber, James	1.7	Prepare presentation on updated cash flow forecast re: forecast vs. forecast
_				variance.
2	4/29/2021	Kirchgraber, James	2.2	Prepare analysis of cash burn in prior business plan vs. actuals case to date
		-		
2	4/29/2021	Kirchgraber, James	1.3	Prepare analysis of ending liquidity vs. current business plan assumptions
2	4/30/2021	Kirchgraber, James	19	Prepare summary of cash flow update for the UCC.
2	4/30/2021	Kirchgraber, James		Prepare cash flow update re: 4-week actuals vs. prior budget.
2	4/30/2021	Healy, Monica		Participate on weekly cash flow call with AlixPartners to review latest
-	., 50, 2021	11041, 111011104	0.5	variance report
2	4/30/2021	Healy, Monica	0.5	Review cash flow variance and new forecast.
2	4/30/2021	Faldetta, Ross		Review cash results.
2	4/30/2021	Faldetta, Ross		Discuss cash results with AlixPartners.
2 Total		•	212.9	
3	1/7/2021	Roy JR, Barbeau		Research DIP assignment provisions.
3	1/7/2021	Bilbao, Marc		Review DIP documents.
3	1/7/2021	Bilbao, Marc	1.0	Participate on internal call re: potential DIP issues.
3	1/8/2021	Roy JR, Barbeau	0.3	
3	1/8/2021	Star, Samuel	0.1	Develop bondholder pricing analysis.
3	1/8/2021	Healy, Monica		Correspond and prepare materials on bond trade activity for \$400M
				issuance.
3	1/12/2021	Healy, Monica	1.0	Prepare bond pricing analysis.
		•		
3	1/13/2021	Star, Samuel	0.1	Analyze trends in bond pricing.

Task Category	Date	Professional	Hours	Activity
3	1/20/2021	O'Brien, Daniel		Review stipulation and correspondence with Counsel on aircraft financing
		,		
3	1/25/2021	Roy JR, Barbeau	1.2	Review DIP term sheets and forecast to prepare for discussion re: 3rd dra
3	1/26/2021	Roy JR, Barbeau	0.5	Research DIP provisions and fee structure re: exit financing efforts.
3	1/29/2021	Roy JR, Barbeau	0.4	Correspond with Rothschild re: DIP update.
3	1/29/2021	Roy JR, Barbeau	0.2	Correspond with Rothschild re: DIP financing.
3	2/1/2021	Bilbao, Marc		Prepare for and participate on call with Rothschild on Apollo strategy and potential DIP defaults.
3	2/1/2021	Farnsworth, Scott	0.3	Correspond internally re: DIP draws and status of labor milestones.
3	2/1/2021	O'Brien, Daniel		Review BNDES financing stipulation and correspond with team on same
3	2/1/2021	Roy JR, Barbeau	1.2	Participate on call with Rothschild re: DIP status and strategy.
3	2/1/2021	Roy JR, Barbeau		Review BNDES claims information for lien review.
3	2/2/2021	Bilbao, Marc		Participate on internal call to discuss Apollo's DIP issue and strategy.
3	2/2/2021	Kirchgraber, James		Follow up with MoFo re: BNDES financing stipulation.
3	2/3/2021	Faldetta, Ross		Review DIP draw analysis to assess timing of draw and interest payment type.
2	2/2/2021	V:hh I	2.2	
3	2/3/2021	Kirchgraber, James		Prepare analysis for different timing scenarios of DIP draw.
3	2/3/2021	Kirchgraber, James		Prepare analysis of PIK vs. cash payment for DIP draw scenarios.
3	2/3/2021	Kirchgraber, James		Perform further analysis of potential DIP draw scenarios.
3	2/3/2021	Roy JR, Barbeau		Participate on internal call re: modelling of DIP draw scenarios.
3	2/4/2021	Bilbao, Marc		Participate on call with Debtors' professional on DIP issues.
3	2/4/2021	Faldetta, Ross	0.6	Review DIP covenants.
3	2/4/2021	Faldetta, Ross	1.3	Continue to review DIP draw analysis to assess timing of draw and intere- payment type.
3	2/4/2021	Farnsworth, Scott	0.5	Participate on internal call re: status of DIP analysis.
3	2/4/2021	Farnsworth, Scott		Participate on internal call re: DIP scenarios and draw strategies.
3	2/4/2021	Farnsworth, Scott		Participate on call with Rothschild and MoFo re: DIP.
3	2/4/2021	Gonzalez, Vicente	1.0	
3	2/4/2021	Kirchgraber, James		Review status of equity conversion mechanics in comparable DIP agreements.
3	2/4/2021	Kirchgraber, James	2.0	Update analysis on DIP draw needs re: cash burn in 2021.
3	2/4/2021	Kirchgraber, James Kirchgraber, James		Update DIP draw analysis to include summary of 2021 cash needs.
3	2/4/2021	Roy JR, Barbeau		Review and discuss with team re: DIP draw modelling and analysis of liquidity outlook.
3	2/4/2021	Roy JR, Barbeau	1.2	Participate on calls with Debtor and UCC advisors re: DIP draw and liquidity requirements.
3	2/4/2021	Roy JR, Barbeau	0.8	Participate on call with internal team re: Apollo draw and potential report or UCC on DIP analysis.
3	2/4/2021	Star, Samuel	0.1	Correspond with Rothschild re: DIP financing draws including amount a
3	2/4/2021	Star, Samuel	1.2	timing. Participate on calls with DPW, AlixPartners and Rothschild re: DIP
3	2/5/2021	Faldetta, Ross	0.1	financing draw timing. Review DIP draw analysis.
3	2/5/2021	Roy JR, Barbeau		Participate on call with team member re: DIP draw strategy.
3	2/5/2021	Roy JR, Barbeau	0.2	
3	2/5/2021	Roy JR, Barbeau		Review DIP loan docs re: valuation analysis timeframe and correspond v
3	2/5/2021	Star, Samuel	0.4	re: impact on exit financing timeline. Develop position on DIP financing draw timing given implications on ex strategy.
3	2/8/2021	Kirchgraber, James	0.3	Review DIP CPs per DIP credit agreement.
3	2/8/2021	Star, Samuel	0.1	
3	2/8/2021	Star, Samuel		Correspond with MoFo re: timing of DIP draw and next steps.
	2/9/2021	Bilbao, Marc	0.8	
3				
3			1.0	
3 3 3	2/9/2021 2/9/2021	Faldetta, Ross Gonzalez, Vicente	1.0 0.5	

Task Category	Date	Professional	Hours	Activity
3	2/12/2021	Kirchgraber, James		Prepare summary of interest rates used in DIP.
3	2/12/2021	Faldetta, Ross		Review DIP fees and interest.
3	2/15/2021	Farnsworth, Scott		Review UCC letter to BOD re: the 3rd DIP draw.
3	2/15/2021	Healy, Monica		Prepare summary of \$400M notes trade activity.
3	2/15/2021	Kirchgraber, James		Assess related DIP terms and metrics for inclusion into summary letter to the Debtors' Board of Directors.
3	2/15/2021	Roy JR, Barbeau	0.5	Review and provide edits for the letter to the BOD re: the 3rd DIP draw.
3	2/15/2021	Star, Samuel	0.9	Review draft letter to BOD re: UCC concerns on financing process and provide comments to MoFo.
3	2/15/2021	Star, Samuel	0.1	Discussion with Rothschild re: Board letter addressing UCC concerns
3	2/16/2021	Bilbao, Marc	0.8	including, marketing process for exit financing. Participate on call with Debtor professionals Re: next DIP draw and labor milestones.
3	2/16/2021	Bilbao, Marc	0.8	Participate on weekly call with MoFo re: BOD letter and strategy on DIP
3	2/16/2021	Roy JR, Barbeau	0.2	Follow-up with Debtors re: DIP diligence items.
3	2/17/2021	Kirchgraber, James		Prepare summary of Rothschild DIP fees as requested by MoFo.
3	2/18/2021	Healy, Monica		Review latest cash flow report to update model and prepare diligence
				questions.
3	2/19/2021	Roy JR, Barbeau	0.3	Correspond with team re: DIP draw request and research on timeframe.
3	2/19/2021	Star, Samuel		Review correspondence re: status of remaining Tranche 2 DIP draw.
3	2/22/2021	Roy JR, Barbeau		Review exit financing timeline from Rothschild.
3	2/22/2021	Star, Samuel		Review illustrative exit financing timeline.
3	2/23/2021	Farnsworth, Scott		Discuss with team member re: topics of equity raise, prospective investor
_				timing and strategy.
3	2/23/2021	Star, Samuel		Correspond with MoFo re: illustrative exit financing timeline.
3	2/24/2021	Bilbao, Marc		Review and discuss exit financing timeline and marketing list.
3	2/24/2021	Faldetta, Ross	0.5	Review DIP draw funding status.
3	2/25/2021	Bilbao, Marc	1.0	Participate in internal discussion on marketing process and strategy.
3	2/25/2021	Roy JR, Barbeau	0.4	Research Use of Proceeds in DIP credit agreement for potential use with PLM purchase.
3	2/26/2021	Bilbao, Marc	1.5	Review and discuss valuation, marketing time line and Apollo strategy winternal team.
3	2/26/2021	Farnsworth, Scott	0.2	Participate on call with prospective lender re: exit financing alternatives.
3	2/26/2021	Farnsworth, Scott		Participate on internal call re: valuation, marketing and strategy.
3	3/1/2021	Bilbao, Marc		Review SPAC listing and availability for Aeromexico exit financing.
3	3/2/2021	Kirchgraber, James		Prepare summary of BNDES deferral agreement re: outstanding principal balance as of the petition date.
3	3/2/2021	Roy JR, Barbeau	0.5	Prepare for and participate on call to discuss with Ad Hoc professionals a exit financing and claims methodology issues.
3	3/2/2021	Roy JR, Barbeau	1.0	Review exit financing list from Rothschild.
3	3/3/2021	Bilbao, Marc		Prepare for and participate on call with Ad Hoc Group advisors on exit financing.
3	3/3/2021	Kirchgraber, James	1.3	Analyze outstanding balances included in BNDES deferral agreement rebalance as of 6/30/20.
3	3/3/2021	Kirchgraber, James	1.7	Continue to analyze prepetition balances included in the BNDES deferra agreement.
3	3/3/2021	Roy JR, Barbeau	0.4	Review BNDES loan docs for lien review.
3	3/3/2021	Roy JR, Barbeau		Prepare for and participate on call with Ducera re: exit financing strategy
3	3/4/2021	Kirchgraber, James		Prepare summary of EDC financing motion.
3	3/5/2021	Bilbao, Marc	0.5	Review DIP documents and Tranche B conversion issues.
3	3/5/2021	Kirchgraber, James	1.4	Prepare summary of initial long term cash forecast for February vs. actual performance.
	3/9/2021	Bilbao, Marc	1.0	Prepare for and participate in call with a Committee member re: exit
3	5/7/2021			
3	3/9/2021	Farnsworth, Scott		financing issues and process. Participate on call with UCC member on exit financing and process.

Task				
Category	Date	Professional	Hours	Activity
3	3/10/2021	Bilbao, Marc		Correspond with Rothschild re: exit financing issues.
3	3/10/2021	Farnsworth, Scott		Participate on call with internal team re: exit financing matters.
3	3/10/2021	Farnsworth, Scott		Participate on call with Rothschild re: exit financing strategy.
3	3/11/2021	Farnsworth, Scott		Participate on call with internal team re: exit financing.
3	3/17/2021	Farnsworth, Scott	0.5	Participate on internal call re: UCC follow-up on marketing process for exifinancing
3	3/17/2021	Farnsworth, Scott	1.0	Discuss exit financing and marketing follow-ups from UCC call with team member
3	3/17/2021	Kirchgraber, James	1.1	Prepare checklist of activities before exit re: exit financing.
3	3/19/2021	Bilbao, Marc	0.3	Participate in call with team member re: follow-ups on marketing strategy.
3	3/19/2021	Bilbao, Marc		Correspond with team on public listing opportunities.
3	3/19/2021	Farnsworth, Scott	0.4	Participate on call with potential investor on financing alternatives.
3	3/19/2021	Farnsworth, Scott		Correspond with team re: UCC follow-ups on exit financing.
3	3/19/2021	Roy JR, Barbeau	0.6	Participate on call with internal team re: exit debt structure.
3	3/19/2021	Roy JR, Barbeau	0.3	Correspond with team re: SPAC transaction possibilities
3	3/22/2021	Bilbao, Marc	1.0	Review UCC presentation on exit financing issues.
3	3/26/2021	Gonzalez, Vicente	0.5	Participate on call with Sanatander re: PDP facilities.
3	3/27/2021	Bilbao, Marc	0.6	Participate on call with team re: exit financing issues.
3	3/27/2021	Farnsworth, Scott	0.6	Discuss exit financing matters with team member.
3	3/29/2021	Bilbao, Marc	1.0	Discuss exit issues and strategies with team member.
3	3/29/2021	Bilbao, Marc	0.5	Research potential use of SPAC in exit financing.
3	3/29/2021	Roy JR, Barbeau	1.0	Participate on call with team re: exit financing timing, plan, and structures
3	3/31/2021	Star, Samuel	0.7	Review shareholder agreement provisions and potential impact on exit financing process and discuss with MoFo.
3	4/1/2021	Healy, Monica	1.3	Perform research on U.S Latin American networks to prepare analysis for potential strategic investor
3	4/1/2021	Healy, Monica	2.6	Perform research on U.S Latin American passengers to prepare analysis for potential strategic investor
3	4/2/2021	Bilbao, Marc	0.9	Review and analyze potential buyer list for exit financing
3	4/2/2021	Bilbao, Marc		Correspond with potential investor on SPAC exit and potential options
3	4/2/2021	Cohen, Neal		Participate on call with investment bankers to discuss potential financing of Company exit from bankruptcy.
3	4/2/2021	Farnsworth, Scott	0.5	Participate on call with FTI team and potential investor re: SPAC exits
3	4/2/2021	Roy JR, Barbeau		Participate on call with potential investor and FTI teams re: exit financing options
3	4/2/2021	Healy, Monica	2.1	Perform research and analysis on fleet and engine commonalities between
				Company and potential strategic investor.
3	4/2/2021	Healy, Monica	1.0	Participate on internal call to review research and analysis on potential opportunities with strategic investor
3	4/4/2021	Healy, Monica	2.9	Compile financials for airline alliance to prepare analysis for potential opportunities with strategic investor
3	4/4/2021	Healy, Monica	1.3	Perform analysis on income statement of airlines in certain alliance to identify potential opportunities with strategic investor
3	4/5/2021	Gonzalez, Vicente	0.8	Participate on call with Santamarina & Steta to discuss restriction for foreign investors to invest in Company equity
3	4/5/2021	Healy, Monica	1.1	Prepare updated summary of fleet commonalities between Company and potential strategic investor
3	4/6/2021	Bilbao, Marc	1.0	Correspond with team re: exit discussion on potential buyers
3	4/6/2021	Star, Samuel		Review outline of approach to strategies in exit financing process.
3	4/6/2021	Star, Samuel		Participate on call with team re: marketing efforts, regulatory issues and Delta allowance.
3	4/6/2021	Healy, Monica	1.3	Perform research and prepare points on Mexican market growth, network, and alliance for script to potential strategic investor
3	4/6/2021	Healy, Monica	0.7	Prepare points on recent Company operations and bankruptcy proceedings liquidity, fleet, and process for script to potential strategic investor

Task Category	Date	Professional	U	Activity
3	4/6/2021	Healy, Monica	Hours 0.7	Activity Consolidate team comments and revise script for potential strategic investor
3	4/0/2021	ricary, Monica	0.7	Consondate team comments and revise script for potential strategic investo
3	4/7/2021	O'Brien, Daniel	0.7	Review script for call with strategic investor.
3	4/7/2021	Star, Samuel	0.3	Review list of potential strategic capital sources for exit from bankruptcy and develop approach.
3	4/7/2021	Healy, Monica	0.9	Review public financials to research major U.S airlines use of regional airlines for use in script to potential strategic investor
3	4/7/2021	Healy, Monica	0.2	Calculate CAGR on Mexican market for use in scrip to potential strategic investor
3	4/7/2021	Healy, Monica	0.4	Summarize public cost savings targets, including labor, use in scrip to potential strategic investor
3	4/8/2021	Bilbao, Marc	1.6	Review and discuss strategic purchaser options with team
3	4/8/2021	Bilbao, Marc		Review latest timeline posted by the Company
3	4/8/2021	Star, Samuel		Review Company case time line for exit financing and POR process.
3	4/9/2021	Farnsworth, Scott		Participate on call with FTI team on exit financing and marketing process
3	4/14/2021	Bilbao, Marc		Participate on call with potential investor
3	4/14/2021	Bilbao, Marc		Review and discuss DIP Conversion Issues with internal team.
3	4/14/2021	Farnsworth, Scott		Participate on call with FTI team on exit financing alternatives
3	4/14/2021	Roy JR, Barbeau		Participate on call with FTI re: exit financing strategy
3	4/15/2021	Bilbao, Marc		Review DIP Agreement and Conversion issues
3	4/15/2021	Bilbao, Marc		review marketing issues and potential SPAC Acquirors
3	4/15/2021	Faldetta, Ross		Review DIP agreement equity conversion provisions.
3	4/15/2021	Roy JR, Barbeau		Participate on calls with FTI team and at Akin re: exit strategy
3	4/18/2021	Star, Samuel	0.1	1
3	4/19/2021	Bilbao, Marc	1.0	1
3	4/19/2021 4/19/2021	Bilbao, Marc Farnsworth, Scott	1.0 0.7	Correspond with Ad Hoc Group Counsel on exit process Participate on call with FTI and noteholder counsel re: marketing process
3	4/19/2021	Farnsworth, Scott	0.5	Participate on call with FTI and MoFo re: marketing process
3	4/19/2021	Farnsworth, Scott	0.3	Follow up call with FTI team re: marketing process
3	4/19/2021	Roy JR, Barbeau	0.5	Participate on call with FTI and MoFo re: strategic investors
3	4/19/2021	Roy JR, Barbeau	0.7	1
3	4/19/2021	Roy JR, Barbeau	0.3	Participate on call with FTI re: exit strategy and alternatives
3	4/20/2021	Bilbao, Marc		Correspond with potential investors
3	4/20/2021	Roy JR, Barbeau		Participate on call with FTI re: strategic investors
3	4/22/2021	Bilbao, Marc	0.8	Participate on call with Mexican Counsel on shareholder issues impacting financing
3	4/22/2021	Bilbao, Marc	1.0	Participate on call with Rothschild on exit issues and strategy
3	4/22/2021	Farnsworth, Scott	0.3	Follow up call with FTI team re: marketing process
3	4/22/2021	Roy JR, Barbeau		Participate on call with FTI re: exit strategy issues
3	4/23/2021	Bilbao, Marc	1.5	Review and discuss exit issues including Foreign Ownership complication
3	4/23/2021	Cohen, Neal	1.0	Review antitrust restrictions with UCC counsel re: their impact on exit financing opportunities
3	4/23/2021	Gonzalez, Vicente	0.8	Participate on call with Santamarina re: antitrust rules in Mexico
3	4/26/2021	Bilbao, Marc		Review and discuss with Mexican Shareholders potential equity/ownershi issues
3	4/26/2021	Cohen, Neal	0.5	Review potential shareholder issues with UCC counsel.
3	4/26/2021	Roy JR, Barbeau		Review updated script for discussion with potential strategic investor
3	4/26/2021	Star, Samuel		Participate on call with MoFo re: Mexican ownership requirements and
3	4/26/2021	Healy, Monica	1.2	impact on exit financing process Update script for potential strategic investor to include Boeing motion and latest case status/operations/liquidity.
3	4/27/2021	Bilbao, Marc	1.5	Prepare for and discuss strategic opportunity with potential investor
3	4/27/2021	Roy JR, Barbeau		Review marketing teaser from Rothschild
3	4/27/2021	Star, Samuel		Participate on call with potential exit financing polly re: case statues and
-	3., 2021	,	0.7	process

Task Category	Date	Professional	Hours	Activity
3	4/28/2021	Bilbao, Marc		Correspond with potential investor
3	4/30/2021	Bilbao, Marc		Participate on call with Ducera on exit Issues
3	4/30/2021	Bilbao, Marc		Participate on call with UCC Member on exit Issues
3	4/30/2021	Bilbao, Marc		Continue to review marketing teaser from Rothschild
3	4/30/2021	Farnsworth, Scott		Correspond with FTI team re: CIM, marketing teaser, and marketing
3	4/30/2021	ramsworm, scott	0.5	process
3	4/30/2021	Farnsworth, Scott	0.6	Participate on call with Ducera and FTI re: CIM, marketing teaser and
3	4/30/2021	ransworm, scou	0.0	marketing process
3	4/30/2021	Roy JR, Barbeau	0.6	Participate on call with FTI re: marketing teaser
3		•		Review marketing teaser
	4/30/2021 4/30/2021	Roy JR, Barbeau		•
3		Roy JR, Barbeau		Correspond with FTI team re: marketing teaser modifications
3 2 Tatal	4/30/2021	Faldetta, Ross		Review marketing teaser for exit financing.
3 Total	2/4/2021	O'Deien Deniel	144.8	Designation of the state of the
4	2/4/2021	O'Brien, Daniel	0.2	Review weekly critical vendor report from AlixPartners Partners for
	2/2/2021	Y7' 1 1 Y	0.2	movement on claim categories.
4	3/3/2021	Kirchgraber, James		Review customer programs notice provided by AlixPartners.
4	3/22/2021	O'Brien, Daniel		Correspond internally re: critical vendor payments review.
4	3/29/2021	Kirchgraber, James	0.5	Review notices for vendor payments provided by AlixPartners to prepare
				follow up questions.
4	4/1/2021	Kirchgraber, James	1.0	Prepare follow up questions for the Company re: February critical vendor
				reporting.
4	4/7/2021	Kirchgraber, James	0.2	Review critical vendor notices provided by the Company for certain
				payments.
4	4/9/2021	O'Brien, Daniel	0.3	Review weekly critical vendor summary report received from AlixPartner
4	4/20/2021	Kirchgraber, James	0.2	Review critical vendor notice for certain vendor.
4	4/20/2021	O'Brien, Daniel	0.3	Review assumption motions on airport groups OMA, AICM, GAAP and
				ASUR and correspond on same
4	4/21/2021	Kirchgraber, James	0.3	Review contract cures under airport assumption motions.
4	4/22/2021	Kirchgraber, James		Review assumption motion for certain vendors to follow up with the
				Company.
4	4/22/2021	O'Brien, Daniel	0.5	Review executory contract assumption motions, summary savings
				negotiated and discussion on cash flow impact
4	4/23/2021	Kirchgraber, James	0.4	Review updated critical vendor reporting provided by the Company.
4 Total		<i>y</i>	5.6	
6	1/4/2021	Roy JR, Barbeau	0.3	Coordinate with MoFo re: requesting fleet claims and analysis.
6	1/5/2021	Roy JR, Barbeau		Participate on call with MoFo re: aircraft claims analysis.
6	1/5/2021	Bilbao, Marc		Participate on call with MoFo on aircraft strategy.
6	1/5/2021	Cohen, Neal	0.5	
6	1/5/2021	Farnsworth, Scott		Participate on call with MoFo re: lease rejections and damage claim
Ü	1,0,2021	Turns worting Scott	0.0	estimates and review of related analysis in other bankruptcy cases.
6	1/5/2021	Farnsworth, Scott	2.0	Prepare for call with MoFo fleet on lease rejection and damage claims.
6	1/6/2021	Bilbao, Marc		Review latest fleet and financial information.
6	1/7/2021	Roy JR, Barbeau		Review updates on lessor negotiation status summary.
6	1/7/2021	Roy JR, Barbeau		Participate on call with Skyworks re: claims model and status update on
U	1/ // 20/21	Roy JR, Daibeau	0.2	
6	1/8/2021	Doy ID Darbass	0.2	fleet negotiations. Participate on call with LICC member resetatus of fleet negotiations.
6	1/8/2021	Roy JR, Barbeau		Participate on call with UCC member re: status of fleet negotiations.
6	1/10/2021	Bilbao, Marc	1.5	Discuss UCC member information request with internal team re:
	1/10/2021	E 11 " D	0 -	sustainability of fleet mix given business plan.
6	1/10/2021	Faldetta, Ross		Review risks related to MAX aircraft.
6	1/11/2021	Roy JR, Barbeau		Review MAX aircraft delivery schedule.
6	1/11/2021	Roy JR, Barbeau		Research PDP financing and MoFo inquiry re: JSA SLB transaction.
6	1/12/2021	Roy JR, Barbeau	1.0	Participate on call with Skyworks re: maintenance agreements and lease
				negotiations status and.
	1/12/2021	Roy JR, Barbeau		Continue review of fleet negotiations snapshot.
6				0 1 11 01 1 270 27477 1 0 1 1
6 6	1/14/2021	Roy JR, Barbeau		Correspond with Skyworks re: NG vs. MAX aircraft analysis.
	1/14/2021 1/15/2021 1/15/2021	Roy JR, Barbeau Faldetta, Ross	0.5	Review Company slide on MAX economics. Review Volaris fleet to compare to Aeromexico.

Task	D.4.	Duofessies al	TT	A official
Category 6	Date 1/15/2021	Professional Roy JR, Barbeau	Hours	Activity Review MAX vs. NG aircraft analysis.
6	1/15/2021	Roy JR, Barbeau Roy JR, Barbeau		Correspond with MoFo re: BNDES stipulations and claims methodology.
Ü	1/1//2021	Roy JR, Barocau	0.3	correspond with Mor of C. BINDLS supulations and claims inculoadology.
6	1/19/2021	Roy JR, Barbeau	0.6	Participate on call with UCC member re: aircraft negotiations and claims matters.
6	1/20/2021	Roy JR, Barbeau	0.9	Research Malaysian Airlines lessor agreements and compare to AMX.
6	1/20/2021	Roy JR, Barbeau	0.6	Participate on call with UCC member re: aircraft negotiations and claims matters.
6	1/20/2021	Faldetta, Ross		Review fleet documents posted to data room.
6	1/20/2021	O'Brien, Daniel		Review Debtors' responses to questions on aircraft financing stipulations and direct response Counsel.
6	1/20/2021	Roy JR, Barbeau	2.6	Review BNDES stipulations and email follow-up questions to Skyworks.
6	1/20/2021	Roy JR, Barbeau		Research aircraft claims methodologies from other bankruptcy cases.
6	1/21/2021	Roy JR, Barbeau		Review BNDES aircraft financing stipulation.
6	1/22/2021	Roy JR, Barbeau		Participate on call with UCC member re: fleet.
6	1/26/2021	Roy JR, Barbeau		Prepare updated diligence requests re: fleet status, engine maintenance and NG vs. MAX analyses.
6	1/26/2021	Roy JR, Barbeau		Review aircraft rejection claims methodologies.
6	1/27/2021	Farnsworth, Scott		Participate on call with UCC member on 190 engine SB.
6	1/27/2021	Farnsworth, Scott		Participate on call with Skyworks on CF34 engine SB and fleet negotiations.
6	1/27/2021	Roy JR, Barbeau		Correspond with MoFo and Skyworks re: claims methodology call, GE engine SB issues and UCC member information request.
6	1/27/2021	Roy JR, Barbeau		Participate on call with Skyworks re: fleet negotiations.
6	1/27/2021	Roy JR, Barbeau	0.6	Participate on call with UCC member re: GE engine SB and lease negotiations.
6	1/27/2021	Roy JR, Barbeau	0.4	Review fleet scorecard.
6	1/28/2021	O'Brien, Daniel	0.4	Review and discuss BDNES stipulation on aircraft financing, petition claim discrepancy and follow up for UCC Counsel.
6	1/28/2021	Kirchgraber, James	2.2	Review claim amounts included in SOALs related to BNDES aircraft financing.
6	1/29/2021	Roy JR, Barbeau	0.5	Participate on internal call re: claims and LOIs.
6	1/29/2021	Roy JR, Barbeau		Review fleet diligence request list to be sent to Skyworks.
6	1/29/2021	Roy JR, Barbeau	0.2	Correspond with MoFo re: fleet claims methodology.
6	1/29/2021	Roy JR, Barbeau		Update and send information request list for Skyworks on fleet matters.
6	1/31/2021	Gruber, Jacob		Review LOIs and fleet scorecard.
6	2/1/2021	Farnsworth, Scott	0.3	Participate on internal call re: aircraft claims methodology.
6	2/1/2021	Farnsworth, Scott	1.0	1 2
6	2/1/2021	Farnsworth, Scott	1.0	
6	2/1/2021	Gruber, Jacob		Review LOIs submitted by lessor counterparties to compare to LOI tracker that Company provided.
6	2/1/2021	Roy JR, Barbeau		Draft fleet workplan for review of leases, claims and other matters.
6	2/1/2021	Roy JR, Barbeau		Participate on internal call re: aircraft claims methodology.
6	2/1/2021	Roy JR, Barbeau		Review aircraft claims methodology and update question list for call with Skyworks and Counsel.
6	2/1/2021	Roy JR, Barbeau	1.0	Participate on call with Skyworks, White & Case, MoFo and Ad Hoc Group re: aircraft claims methodology.
6	2/2/2021	Gruber, Jacob		Participate on internal call re: aircraft claims build up.
6	2/2/2021	Gruber, Jacob	1.6	Incorporate fleet claims filed into the fleet claims tracker.
6	2/2/2021	Healy, Monica	0.5	Participate on internal call to discuss aircraft claims methodology and lease tracker.
6	2/2/2021	Kirchgraber, James	1.9	Prepare summary of fleet claims.
6	2/2/2021	Roy JR, Barbeau		Participate on call with team re: aircraft claim methodology and lease database.
6	2/2/2021	Roy JR, Barbeau	0.2	Participate on call with team re: inquiry from MoFo on JSA SLB transaction.
6	2/3/2021	Gruber, Jacob	0.6	Incorporate fleet claims filed from docket into the fleet claims tracker.

Task	Data	Duofossional	U	A ativitu
Category	2/3/2021	Professional Healy Manias	Hours	Activity
6 6	2/3/2021 2/4/2021	Healy, Monica Gruber, Jacob		Begin preparation of aircraft lease agreement tracker. Review fleet claims filed on docket to incorporate into fleet claims tracker.
Ü	2/4/2021	Gruber, Jucob	1.3	Review neet claims fried on docket to incorporate into neet claims tracke
6	2/4/2021	Gruber, Jacob	2.4	Incorporate fleet claims from docket into the fleet claims tracker.
6	2/4/2021	Healy, Monica	0.5	Create aircraft lease agreement tracker.
6	2/4/2021	Roy JR, Barbeau	0.3	Participate on internal call re: aircraft claims database.
6	2/5/2021	Gruber, Jacob	0.5	Participate on internal call to discuss fleet claims progress.
6	2/5/2021	Healy, Monica	0.9	Continue to create aircraft lease agreement tracker.
6	2/5/2021	Kirchgraber, James	0.7	Analyze aircraft claims filed to date.
6	2/8/2021	Gruber, Jacob	1.2	Review docket to incorporate claims into fleet claims database.
6	2/9/2021	Gruber, Jacob	1.6	
6	2/9/2021	Gruber, Jacob	1.0	Review fleet claims filed on docket to incorporate into fleet claims tracket
6	2/10/2021	Gruber, Jacob	0.8	Incorporate fleet claims filed on docket into the fleet claims database tracker.
6	2/10/2021	Gruber, Jacob	1.4	Review fleet claims filed on the docket to incorporate into fleet claims
Ü	2/10/2021	Gruber, Jacob	1.4	database.
6	2/11/2021	Healy, Monica	1.3	Review airctarft lease agreements to include in lease agreement tracker.
6	2/11/2021	Roy JR, Barbeau	0.5	Review lease tracker analysis.
6	2/12/2021	Gruber, Jacob	0.5	Participate on internal call re: fleet claims build up.
6	2/12/2021	Kirchgraber, James	0.8	Review analysis of fleet claims database.
6	2/12/2021	Roy JR, Barbeau	0.5	Participate on call with team re: lease tracker, lease research, claims
				analysis.
6	2/15/2021	Gruber, Jacob	1.4	Review operating leases for minimum return conditions.
6	2/15/2021	Roy JR, Barbeau	0.6	Correspond with Skyworks re: fleet claims and follow-up on diligence
				items.
6	2/16/2021	Cohen, Neal	0.5	Discuss aircraft claim method with team.
6	2/16/2021	Gruber, Jacob	1.3	Review operating leases to track minimum return conditions.
6	2/16/2021	Gruber, Jacob	1.0	Review operating leases for minimum return conditions.
6	2/16/2021	Roy JR, Barbeau	0.5	Participate on internal call re: aircraft claims methodology.
6	2/17/2021	Gruber, Jacob	0.6	Review leases for minimum return conditions.
6	2/17/2021	Roy JR, Barbeau	0.4	Review updates to 737NG RFP responses.
6	2/18/2021	Roy JR, Barbeau	0.5	Review Akin Gump fleet claim assessment and research Company fleet
				data.
6	2/18/2021	Roy JR, Barbeau	0.8	Review aircraft return condition summary analysis.
6	2/20/2021	Roy JR, Barbeau		Review lease claims terms and database and provide comments to team.
6	2/22/2021	Gruber, Jacob		Review operating leases for minimum return conditions for major
				components.
6	2/22/2021	Roy JR, Barbeau	0.2	Correspond with MoFo re: call with Ad Hoc Group on fleet claims
		•		methodology.
6	2/23/2021	Bilbao, Marc	0.8	Participate on aircraft claims analysis call with Company advisors.
6	2/23/2021	Cohen, Neal		Participate on aircraft claims analysis call with Company advisors.
6	2/23/2021	Farnsworth, Scott		Partially participate on call with Debtor advisors re: aircraft claims methodology.
6	2/23/2021	Gruber, Jacob	0.3	Participate on call with MoFo and FTI on fleet claims methodology.
6	2/23/2021	Roy JR, Barbeau		Participate on internal call with re: claims analysis for aircraft.
6	2/23/2021	Roy JR, Barbeau		Participate on call with MoFo: aircraft claims methodology and review of
3	1 202 1 1	110, ori, Darocau	0.5	Akin Gump example.
6	2/24/2021	Gruber, Jacob	0.7	Review operating leases of FALKO and NAC for return conditions.
6	2/24/2021	Gruber, Jacob		Participate on call with team to discuss End of Lease Compensation imp
		,		on claims.
6	2/24/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: engine discussion.
6	2/24/2021	Roy JR, Barbeau		Review updated aircraft claims methodology and lessor discount rates.
6	2/25/2021	Gruber, Jacob		Review lease return conditions for GECAS and JSA operating leased
-		,		aircraft.
6	2/25/2021	Gruber, Jacob	0.8	Conduct analysis for weighted average lease term based on rent remaining
		•		for operating aircraft.

Task Category	Date	Professional	Hours	Activity
6	2/25/2021	Gruber, Jacob		Review of fleet claims methodology provided by the Company.
6	2/25/2021	Roy JR, Barbeau		Coordinate call with Skyworks and Company re: GE service bulletin and negotiation strategy.
6	2/26/2021	Farnsworth, Scott	0.5	Participate on call with Ad Hoc Group and MoFo re: updated aircraft claims methodology.
6	2/26/2021	Farnsworth, Scott	0.4	Participate on call with Skyworks re: fleet update and status sheet.
6	2/26/2021	Roy JR, Barbeau		Participate on call with Skyworks re: fleet update and review of status sheet.
6	2/26/2021	Roy JR, Barbeau	0.1	Participate on call with team to provide fleet updates for diligence request list.
6	2/26/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group and UCC advisors re: aircraft claim methodology.
6	2/26/2021	Roy JR, Barbeau	0.6	Review analysis of lease weighted average life.
6	3/1/2021	Roy JR, Barbeau	1.0	Review GE HPT engine settlement proposal and draft follow-up question
6	3/2/2021	Roy JR, Barbeau	0.8	Review BBAM LOI terms.
6	3/3/2021	Gruber, Jacob		Participate on call with internal team re: PBH actuals vs. stipulation rates.
6	3/3/2021	Gruber, Jacob	2.1	Review fleet letters of intent rental rates and PBH rates and compare to business plan rates.
6	3/3/2021	Roy JR, Barbeau	1.0	Review ALC LOI and direct team on analysis of same.
6	3/4/2021	Cohen, Neal		Participate on call with Skyworks re: claims discount methodology.
6	3/4/2021	Gruber, Jacob	1.0	Review Aeromexico fleet liabilities and interest rates per the business pla for year end 2021.
6	3/4/2021	Gruber, Jacob	0.7	Participate on call with Skyworks re: fleet claims methodology.
6	3/4/2021	O'Brien, Daniel	1.0	Correspond with Aeromexico re: engine leasing deal.
6	3/4/2021	Roy JR, Barbeau	1.0	Prepare for and participate on call with Skyworks re: claims methodology
6	3/4/2021	Roy JR, Barbeau	0.3	Research on cost of debt capital at exit to assess discount rate for fleet claims.
6	3/5/2021	Roy JR, Barbeau		Review LOI analysis and email diligence questions to Skyworks.
6	3/5/2021	Roy JR, Barbeau	0.4	Review CF34 engine lease analysis from Aeromexico.
6	3/5/2021	Roy JR, Barbeau		Review BBAM motion and correspond with Skyworks and Ducera re: same.
6	3/8/2021	Bilbao, Marc		Review outstanding lease motions.
6	3/8/2021	Roy JR, Barbeau		Review BBAM form of PBH lease.
6	3/8/2021	Roy JR, Barbeau		Respond to Ducera inquiry re: aircraft motions.
6	3/8/2021	Roy JR, Barbeau		Prepare for and participate on call with Ducera re: BBAM motion.
6	3/9/2021	Gruber, Jacob	1.3	Update letter of intent tracker to incorporate latest documents received from the Company.
6	3/9/2021	Gruber, Jacob	0.5	Continue to update letter of intent tracker based on additional documents provided by the Company on lessor negotiations.
6	3/9/2021	Roy JR, Barbeau	0.7	Review BBAM LOI and respond to inquiry from Ducera.
6	3/9/2021	Roy JR, Barbeau		Prepare for UCC discussion re: fleet update.
6	3/11/2021	Roy JR, Barbeau	0.7	Review Boeing amendment.
6	3/11/2021	Roy JR, Barbeau	0.7	Participate on call with UCC member re: engine leasing.
6	3/11/2021	Roy JR, Barbeau	0.4	Follow-up with UCC member re: engine leasing.
6	3/11/2021	Roy JR, Barbeau	0.3	Correspond with UCC member re: engine leasing deal.
6	3/11/2021	Roy JR, Barbeau	0.5	
6	3/12/2021	Faldetta, Ross		Discuss timing of fleet business plan assumptions with team.
6	3/12/2021	Farnsworth, Scott	0.9	1 0
6	3/12/2021	Roy JR, Barbeau	0.7	Review updated LOI tracker.
6	3/12/2021	Roy JR, Barbeau		Review Merx and BBAM LOIs and related motions.
6 6	3/12/2021 3/12/2021	Roy JR, Barbeau Roy JR, Barbeau	0.5	
U			0.2	1
6				
6 6	3/12/2021 3/12/2021	Roy JR, Barbeau Roy JR, Barbeau	1.0	Participate on call with Skyworks re: HPTN, LOIs, and engine lease-in. Direct team on fleet update slides for presentation to UCC.

6 6 6	3/13/2021 3/14/2021	Professional Roy JR, Barbeau	Hours	Activity Correspond with Aeromexico re: engine leasing deal
6		Koy JK, Barbeau		
6	3/14/2021	Gruber, Jacob		Create summary of BBAM and Merx motions to allow Company to enter
		Gruber, Jacob	1.0	into letters of intent for new 737-800 aircraft.
6	3/14/2021	Gruber, Jacob	1.5	Create summary of Boeing purchase agreement amendment and fleet scorecards.
U	3/15/2021	Farnsworth, Scott	1.0	Participate on call with Skyworks, MoFo, and White & Case re: Boeing agreement.
6	3/15/2021	Roy JR, Barbeau	1.4	Review Boeing docs and draft question list for Skyworks.
6	3/15/2021	Roy JR, Barbeau		Participate on call with Skyworks, White & Case, and MoFo re: Boeing agreement.
6	3/15/2021	Roy JR, Barbeau	1.0	Review summary slides on aircraft and Boeing negotiations and key term on Max delivery financings.
6	3/16/2021	Gruber, Jacob	1.2	Conduct analysis on fleet term sheets and Boeing 737 MAX financing agreement.
6	3/16/2021	Roy JR, Barbeau	0.4	Participate on call with UCC member re: engine leasing.
6	3/16/2021	Roy JR, Barbeau		Draft outline for fleet update materials for presentation to UCC.
6	3/17/2021	Gruber, Jacob		Conduct analysis on fleet scorecard provided by Skyworks.
6	3/17/2021	Gruber, Jacob		Create slide regarding update on negotiation status of the Company and
O	3/11/2021	Gruber, Jucob	1.0	aircraft counterparties.
6	3/17/2021	Roy JR, Barbeau	1.5	Research Max SLB transaction comps and review/update discussion
	5,11,2021	rioj vri, Barovaa	1.0	materials for UCC re: fleet.
6	3/17/2021	Roy JR, Barbeau	0.4	Correspond with Skyworks re: MAX comps and analysis
6	3/18/2021	Gruber, Jacob		Review sale leaseback transactions associated with the 737 MAX aircraft
		,		compare to Aeromexico sale leaseback transactions.
6	3/18/2021	Roy JR, Barbeau	0.5	Review updated draft of presentation on aircraft and Boeing update.
6	3/19/2021	Gruber, Jacob		Update summary on agreement with Boeing provided by the Company.
6	3/19/2021	Gruber, Jacob		Update fleet scorecard presentation to include latest information provide by the Company.
6	3/19/2021	Roy JR, Barbeau	1.0	Review fleet and Boeing update slides to provide comments to team.
6	3/19/2021	Roy JR, Barbeau		Participate on call with Seabury re: fleet updates.
6	3/20/2021	Roy JR, Barbeau		Continue to review and edit slides on fleet update, including Boeing agreement.
6	3/21/2021	Farnsworth, Scott	0.8	Discuss with team on fleet review and materials on same for UCC deck.
6	3/21/2021	Gruber, Jacob		Update analysis on Boeing agreement and fleet scorecard based on comments provided by team.
6	3/21/2021	Roy JR, Barbeau	0.6	Review LOI details and update presentation materials.
6	3/21/2021	Roy JR, Barbeau		Review and revised discussion materials on fleet LOIs, Boeing, and SLB comps for presentation to UCC.
6	3/21/2021	Roy JR, Barbeau	0.8	Participate on call with team to review fleet discussion materials before distribution to Skyworks.
6	3/22/2021	Gruber, Jacob	0.5	Conduct analysis on sale leaseback transactions for 737 MAX aircraft.
6	3/22/2021	Roy JR, Barbeau		Review FUYO term sheet.
6	3/22/2021	Roy JR, Barbeau		Correspond with team re: Boeing discussion materials
6	3/25/2021	Farnsworth, Scott		Research on discount rates used for IFRS-16
6	3/25/2021	Gruber, Jacob		Update Boeing term sheet slide with comments from Skyworks.
6	3/25/2021	Roy JR, Barbeau		Review Boeing PDP file and discuss with Skyworks re: same.
6	3/25/2021	Roy JR, Barbeau		Perform research on IFRS lease discount rates.
6	3/26/2021	Bilbao, Marc	0.8	
6	3/26/2021	Faldetta, Ross	1.0	
6	3/26/2021	Faldetta, Ross	0.5	Review current incremental borrowing rates for other Latin American airlines to assess lease rate.
6	3/26/2021	Faldetta, Ross	0.5	Prepare sensitivity analysis for incremental borrowing rate to assess lease rate.
6	3/26/2021	Farnsworth, Scott	0.1	Correspond with team re: IFRS 16 rates and Aeromexico IBR
6	3/26/2021	Farnsworth, Scott	1.0	
6	3/26/2021	Roy JR, Barbeau		Update fleet materials based on Skyworks feedback.
0	3/26/2021	Roy JR, Barbeau		Review updated materials on fleet and Boeing updates for UCC.

Task Category	Date	Professional	Hours	Activity
6	3/26/2021	Roy JR, Barbeau		Participate on call with MoFo re: labor claims, PLM and other key issues
		•		
6	3/26/2021	Roy JR, Barbeau	0.3	Participate on call with Debtors' professionals on case issues, including labor claims and others.
6	3/26/2021	Roy JR, Barbeau	0.3	Correspond with Debtor and UCC counsel re: getting Boeing materials
6	3/26/2021	Xiao, Yao	2.4	approved and distributed to UCC Prepare discount rate analysis comparison among peer airlines in Latin
Ü	3/20/2021	71140, 740	2.1	America to assess lease rates.
6	3/27/2021	Faldetta, Ross	0.5	Review incremental borrowing rates of other airlines to assess lease rate.
6	3/27/2021	Farnsworth, Scott	0.5	Review public filings for IFRS-16 discount rates.
6	3/27/2021	Farnsworth, Scott	0.5	Review peer analysis for IBR and IFRS-16 accounting and communicati with team on same.
6	3/27/2021	Xiao, Yao	0.3	Update discount rate analysis comparison among peer airlines in Latin America to assess lease rate.
6	3/29/2021	Bilbao, Marc	0.5	Participate on call with FTI expert re: IFRS 16 lease accounting.
6	3/29/2021	Faldetta, Ross		Review lease liability discount rate accounting methodology.
6	3/29/2021	Faldetta, Ross	0.3	Participate on call with team to discuss lease liability discount
	2/20/2021	E 4.0 "	0.5	methodology.
6	3/29/2021	Farnsworth, Scott	0.5	Organize and participate on call with team on IFRS-16 and IBR definition rules
6	3/29/2021	Farnsworth, Scott	1.0	Participate on call with team re: IFRS rules and impact on financial mode
6	3/29/2021	Roy JR, Barbeau	0.7	Update slides on Boeing and LOI status.
6	3/29/2021	Roy JR, Barbeau		Participate on call with team member re: IFRS lease accounting in busing plan.
6	3/29/2021	Roy JR, Barbeau	0.4	Correspond with MoFo teams re: Boeing discussion materials
6	3/30/2021	Bilbao, Marc		Review UCC presentation on fleet and Boeing update.
6	3/30/2021	Gruber, Jacob	0.3	Update Boeing amendment agreement slide.
6	3/30/2021	Roy JR, Barbeau		Update fleet discussion materials for UCC meeting.
6	3/30/2021	Roy JR, Barbeau		Participate on call with Skyworks re: Boeing NDAs.
6	3/31/2021	Bilbao, Marc		Review materials on Boeing and fleet update.
6	3/31/2021	Roy JR, Barbeau		Prepare to present fleet updates to UCC.
6	3/31/2021	Roy JR, Barbeau	0.3	Correspond with Skyworks re: Boeing amendment and emails with UCC advisors re: same
6	4/1/2021	Farnsworth, Scott	0.3	Participate on call with Rothschild and FTI teams re: IFRS matters impacting financing process
6	4/1/2021	Roy JR, Barbeau	0.3	Participate on call with Rothschild and FTI teams re: IFRS issues impact
		,,		exit financing and marketing process
6	4/1/2021	Roy JR, Barbeau	0.3	Participate on call with MoFo and FTI teams re: IFRS issues
6	4/1/2021	Bilbao, Marc	0.5	Participate on call with MoFo re: IFRS-16
6	4/1/2021	Farnsworth, Scott	0.4	Participate on call with FTI and MoFo re: IFRS-16 and outsourcing-rela claims
6	4/1/2021	Roy JR, Barbeau	0.3	Correspond with FTI team re: aircraft claims
6	4/6/2021	Roy JR, Barbeau	0.2	Review diligence responses re: discount rates
6	4/6/2021	Roy JR, Barbeau	0.2	Follow-up emails with MoFo re: fleet diligence
6	4/6/2021	Roy JR, Barbeau	0.8	Review GE engine contract negotiation summary from Skyworks
6	4/6/2021	Roy JR, Barbeau	0.2	1 3
6	4/7/2021	Faldetta, Ross		Review historical fleet.
6	4/7/2021	Farnsworth, Scott		Participate on call re: aircraft claims calculation methodology
6	4/7/2021	Roy JR, Barbeau	0.9	Participate on call with Skyworks and FTI teams re: aircraft claims methodology and JSA
6	4/7/2021	Roy JR, Barbeau	0.3	Review aircraft claims model
6	4/8/2021	Roy JR, Barbeau	0.2	Correspond with Ducera team re: aircraft claims methodology coordinate call for next week
6	4/8/2021	Roy JR, Barbeau	0.2	Correspond with FTI team re: lease claim discount rates
6	4/9/2021	Farnsworth, Scott	0.2	Participate on call with FTI team on claims calculation
6	4/9/2021	Gruber, Jacob	0.4	Participate on call with FTI team on discount rate for aircraft claims.

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Category	Date 4/9/2021	Professional	Hours	Activity Paviary plains model from Clayyards recording circust valeted plains
6		Gruber, Jacob		Review claims model from Skyworks regarding aircraft related claims.
6	4/9/2021	Roy JR, Barbeau		Participate on call with SkyWorks re: Boeing update and correspondence with MoFo re: same
6	4/9/2021	Roy JR, Barbeau	0.3	Research and emails with Skyworks re: Boeing electrical issue on Max aircraft
6	4/9/2021	Roy JR, Barbeau	0.2	Participate on call with FTI team re: aircraft claims analysis
6	4/10/2021	Faldetta, Ross		Review plan savings from lease rate reductions.
6	4/10/2021	Farnsworth, Scott		Correspond with IFRS-16 experts at FTI and review of related accountinguidelines and definitions
6	4/10/2021	Roy JR, Barbeau	0.4	Correspond with Skyworks re: fleet claims diligence and coordinating follow-up
6	4/11/2021	Roy JR, Barbeau	0.3	Correspond with FTI team re: lease accounting
6	4/12/2021	Farnsworth, Scott		Coordinate with AlixPartners and FTI teams for IFRS discussion
6	4/12/2021	Cohen, Neal		Correspond with internal FTI resources on claims discount rate.
6	4/12/2021	Farnsworth, Scott		Follow up call with beau re: fleet portion of business plan analysis
6	4/12/2021	Farnsworth, Scott		Participate on call with FTI team re: discount rates for aircraft claims
6	4/12/2021	Gruber, Jacob		Review Skyworks model on Jackson Square fleet claims calculations.
6	4/12/2021	Roy JR, Barbeau	0.2	1
6	4/12/2021	Roy JR, Barbeau		Participate on call with FTI team re: discount rate for fleet claims
6	4/12/2021	Roy JR, Barbeau		Participate on call with UCC member re: discount rate for fleet claims
6	4/12/2021	Roy JR, Barbeau	0.5	Correspond and coordinate calls with Skyworks and Ad Hoc Group
				advisors re: aircraft claims
6	4/12/2021	Roy JR, Barbeau		Review JSA claims calculations
6	4/12/2021	Star, Samuel		Participate on call with team re: discount rates for lease claims.
6	4/12/2021	Wilson, Garrett		Attend internal conference call to discuss lease liability claims.
6	4/13/2021	Faldetta, Ross	0.5	Participate on call with Company to discuss lease liability capitalization
6	4/13/2021	Faldetta, Ross		Review incremental borrowing rates at other Latin American airlines release accounting.
6	4/13/2021	Farnsworth, Scott	0.4	Review JSA claim calcs vs Company claim calcs
6	4/13/2021	Farnsworth, Scott	1.0	Participate on call with FTI, MoFo and Skyworks on JSA claims calc at claim methodology
6	4/13/2021	Farnsworth, Scott	0.4	Participate on call with FTI team on incremental borrowing rate for leas
6	4/13/2021	Gruber, Jacob	0.2	Review Jackson Square Aviation leases to review maintenance escalation rates.
6	4/13/2021	Gruber, Jacob	0.4	Review competitor IFRS16 discount rates used for fleet lease liabilities.
6	4/13/2021	Gruber, Jacob		Review fleet claims model provided by Skyworks for entire fleet claims
Ü	4/13/2021	Gruber, Jacob		
6	4/13/2021	Gruber, Jacob	0.1	Participate on call with FTI team re: fleet claims models.
6	4/13/2021	Gruber, Jacob	1.1	Participate on call with Skyworks, MoFo and FTI re: fleet claims model review.
6	4/13/2021	Roy JR, Barbeau	0.2	Participate on call with Skyworks re: Boeing agreement
6	4/13/2021	Roy JR, Barbeau	1.1	Participate on call with Skyworks, WC, MoFo and FTI teams re: JSA claims
6	4/14/2021	Wilson, Garrett	2.9	Research lease claim liability discount rate issues.
6	4/15/2021	Faldetta, Ross		Review operating lease liability.
6	4/15/2021	Farnsworth, Scott		Correspond with FTI team re: capitalized lease liability
6	4/15/2021	Farnsworth, Scott		Participate on call with FTI and Skyworks re: aircraft claims and Boeing agreement
6	4/15/2021	Nielsen, Justin	1.0	Analyze owned and leased plane discount rates
6	4/15/2021	Pfeiffer, Jenna		Review competitor annual and quarterly filings for information on aircreleases and summarized available information to assist in discount rate development.
6	4/15/2021	Roy JR, Barbeau	0.2	Respond to Akin inquiry re: lease information
	4/15/2021	Rov JR. Barbeau	0.2.	Review recent lease documents posted to data room
6 6	4/15/2021 4/15/2021	Roy JR, Barbeau Roy JR, Barbeau		Review recent lease documents posted to data room Participate on call with Skyworks re: aircraft claims calculations

Task Category	Date	Professional	Hours	Activity
6	4/16/2021	Pfeiffer, Jenna	3.0	Reviewed competitor annual and quarterly filings for information on
				aircraft leases and summarized available information to assist in discount rate development.
6	4/16/2021	Roy JR, Barbeau	0.1	Respond to MoFo re: lease files and access to same
6	4/17/2021	Wilson, Garrett		Review and edit lease discount rate determination schedules and source
U	4/17/2021	wiison, Garrett	2.1	documents.
6	4/18/2021	Roy JR, Barbeau	0.2	Review court decision re: lease discount rates and schedule call re: analysi
U	4/10/2021	Roy JR, Barbeau	0.3	of same
6	4/19/2021	Farnsworth, Scott	0.4	Review supporting docs for IFRS-16 and discuss with team
6	4/19/2021	Farnsworth, Scott		Research MRO ownership and value
6	4/19/2021	Gruber, Jacob		Review latest letter of intent posted to the dataroom.
6	4/19/2021	Nielsen, Justin		Review filings for comparable lease guidelines in publicly traded
O	4/19/2021	Meisen, Justin		companies
6	4/19/2021	Pfeiffer, Jenna	0.6	Research lease expense in various competitor 10-Ks/20Fs in relation to
				lease valuation.
6	4/19/2021	Roy JR, Barbeau		Review lease summary terms for MAX9 lease-in
6	4/19/2021	Roy JR, Barbeau	0.2	Correspond with team re: MRO ownership and valuation
6	4/19/2021	Star, Samuel	0.1	Review MSR Golf court decision re: discount rates used for contract
				rejection claims
6	4/19/2021	Healy, Monica	0.4	Review recent fleet documents added to data room and distribute to team
6	4/19/2021	Faldetta, Ross	1.0	Review IBR documents posted to data room.
6	4/20/2021	Farnsworth, Scott		Participate on call with FTI team on aircraft claims and discount rates
6	4/20/2021	Farnsworth, Scott		Participate on call with FTI and Skyworks re: lessor claims
6	4/20/2021	Farnsworth, Scott		Review modified aircraft claims calc and discuss with FTI team
6	4/20/2021	Gruber, Jacob		Pull data on competitor order books.
6	4/20/2021	Gruber, Jacob		Review AerCap and Air Lease claims calculations provided by Skyworks.
6	4/20/2021	Nielsen, Justin	1.0	Participate on call with internal team to discuss lease claims discount rate.
6	4/20/2021	Nielsen, Justin	2.2	Finalize discount rate matrix in preparation for team call to discuss lease
	4/20/2021	n m n 1	0.4	claims discount rate.
6	4/20/2021	Roy JR, Barbeau		Participate on call with Skyworks re: aircraft claims
6	4/20/2021	Roy JR, Barbeau		Participate on call with FTI re: discount rate for aircraft claims
6	4/20/2021	Star, Samuel		Participate on call with team re: lease claim discount rates
6	4/21/2021	Farnsworth, Scott	1.0	Review from counsel SDNY precedent on discount rate for claim
				calculations and internet research re: same
6	4/21/2021	Farnsworth, Scott		Review motion to assume executory contracts
6	4/21/2021	Gruber, Jacob		Create summary of AerCap and Air Lease claims calculations.
6	4/22/2021	Farnsworth, Scott	0.8	Participate on call with FTI and Skyworks re: GEES negotiations and savings
6	4/22/2021	Roy JR, Barbeau	0.2	Review case correspondence and coordinate calls re: aircraft matters
6	4/22/2021	Roy JR, Barbeau	0.8	Participate on call with FTI and Skyworks re: GE engine settlement
6	4/22/2021	Roy JR, Barbeau	0.2	Partially participate on call with White & Case and MoFo re: Boeing settlement
6	4/22/2021	Star, Samuel	0.2	Review MoFo analysis of discount rates to be used for damage claims
6	4/26/2021	Farnsworth, Scott		Review rating agency approach to IFRS and GAAP lease liabilities and
				correspond with FTI team re: same
6	4/26/2021	Roy JR, Barbeau		Correspond with FTI and MoFo teams re: Boeing motion
6	4/26/2021	Roy JR, Barbeau	2.3	Review Boeing, Delta and GE documents and motions and draft outline fo discussion materials for UCC
6	4/26/2021	Roy JR, Barbeau	0.2	Participate on call with FTI re: claims for aircraft lessors
6	4/26/2021	Healy, Monica		Review Boeing and Air Lease motions to summarize relief requested to
-		,		prepare summary for UCC presentation
6	4/26/2021	Healy, Monica	1.8	Review GE maintenance contracts to summarize terms and savings for
	., 20, 2021	, ,	1.0	· · · · · · · · · · · · · · · · · · ·
				presentation to UCC.

Task Category	Date	Professional	Hours	Activity
6	4/27/2021	Farnsworth, Scott		Participate on call with FTI, Delta, Company and Company advisors re:
O	4/27/2021	i amsworth, beott	1.2	fleet planning
6	4/27/2021	Gruber, Jacob	0.5	Review Boeing and Air Lease motion.
6	4/27/2021	Gruber, Jacob		Review Boeing and Air Lease motion summary presentation.
6	4/27/2021	Gruber, Jacob		Incorporate edits to Boeing and Air Lease motion presentations.
6	4/27/2021	Gruber, Jacob		Review Boeing and Air Lease motion presentation to incorporate latest
		,		information from Skyworks.
6	4/27/2021	Kirchgraber, James	0.5	Review draft of presentation to the UCC on Boeing updates to provide
		ζ,		comments.
6	4/27/2021	Roy JR, Barbeau	0.5	Participate on call with FTI re: discussion materials on Boeing motion
6	4/27/2021	Roy JR, Barbeau		Participate on call with FTIs re: fleet discussion materials for UCC
6	4/27/2021	Roy JR, Barbeau		Participate on call with FTI to review and edit Boeing and relation motion
		•		discussion materials for UCC
6	4/27/2021	Roy JR, Barbeau	1.5	Review Boeing motion and related materials for UCC discussion
6	4/27/2021	Roy JR, Barbeau	0.3	Review updated UCC deck on Boeing and fleet update and provide
				comments to team
6	4/27/2021	Healy, Monica	2.8	Review current fleet and delivery materials from SkyWorks and prepare
				summary for presentation to UCC
6	4/27/2021	Healy, Monica	1.1	Continue to review Boeing and Air Lease motions to summarize relief
				requested to prepare summary for UCC presentation
6	4/27/2021	Healy, Monica	0.8	Continue to review GE maintenance contracts to summarize terms and
				savings for presentation to UCC.
6	4/27/2021	Faldetta, Ross	1.0	Participate on call with Company, Delta, and AlixPartners to discuss
				network and fleet planning process.
6	4/27/2021	Faldetta, Ross	1.0	Review aircraft lease liability model.
6	4/28/2021	Bilbao, Marc	0.8	Review and prepare to discuss UCC materials re: Boeing.
6	4/28/2021	Farnsworth, Scott	0.2	Follow up call with FTI team on fleet agreements
6	4/28/2021	Farnsworth, Scott	0.3	Correspond with FTI, Skyworks and MoFo re: aircraft settlements and
				hearing timing
6	4/28/2021	Gruber, Jacob	1.0	Update letter of intent tracker to incorporate into the presentation regarding
				the Boeing and Air Lease motions.
6	4/28/2021	Gruber, Jacob	2.6	Participate on call with FTI team regarding review and edits of Boeing and
				Air Lease motion presentations.
6	4/28/2021	Roy JR, Barbeau	0.2	Participate on call with FTI to make changes to deck re: Boeing and fleet
				update for UCC call
6	4/28/2021	Roy JR, Barbeau		Prepare for UCC discussion on Boeing agreement
6	4/28/2021	Roy JR, Barbeau		Participate on call with UCC member re: Boeing motion
6	4/28/2021	Roy JR, Barbeau		Follow-up for UCC member diligence questions re: Boeing
6	4/28/2021	Roy JR, Barbeau		Call and emails with Skyworks re: Boeing negotiations
6	4/28/2021	Roy JR, Barbeau		Correspond with FTI team re: analyses on Boeing
6	4/28/2021	Star, Samuel	0.6	Draft response to UCC member re: pros and cons of proposed Boeing dea
				and implications for fleet capacity
6	4/28/2021	Healy, Monica	2.6	Participate on team call re: review of Boeing and Air Lease motion
				presentation to UCC.
6	4/28/2021	Healy, Monica		Incorporate comments to Boeing/Air Lease and GE contract deck
6	4/28/2021	Faldetta, Ross		Review Boeing motion.
6	4/28/2021	Faldetta, Ross		Review trip cost of MAX vs. regional aircraft.
6	4/28/2021	Faldetta, Ross		Review fleet lease timing.
6	4/29/2021	Farnsworth, Scott	0.5	Review analysis of backfilling potentially delayed Max order with E-910's
6	4/29/2021	Farnsworth, Scott		Participate on follow up call with FTI and MoFo re: fleet plan
6	4/29/2021	Gruber, Jacob	1.3	Conduct analysis on total fleet under power-by-hour agreements through
				business plan forecast.
6	4/29/2021	Gruber, Jacob	2.1	Participate on call with FTI team regarding updated power-by-hour
				analysis.
	4 /00 /0004	Gruber, Jacob	1.1	Participate on call with FTI team re: review of power-by-hour analysis.
6	4/29/2021	Graber, Jacob	1.1	
6 6	4/29/2021 4/29/2021 4/29/2021	Roy JR, Barbeau	0.4	Correspond with FTI re: trip cost analysis Participate on call with FTI team re: Boeing status and materials

Task Category	Date	Professional	Hours	Activity
6	4/29/2021	Roy JR, Barbeau		Participate on call with FTI to develop and review Boeing analyses
	4/29/2021			Develop materials for Committee on re: Boeing and ALC motions and
6	4/29/2021	Roy JR, Barbeau	1.0	direct team.
6	4/20/2021	Day ID Darbaau	1.2	
6	4/29/2021	Roy JR, Barbeau	1.2	Review discussion materials prepared for Committee re: Boeing and AL
_	4/20/2021	G. G. 1	0.0	motions
6	4/29/2021	Star, Samuel	0.8	Correspond with MoFo re: recommended UCC position on Boeing motion
	1/20/2021	TT 1 M .	2.4	and statement for court
6	4/29/2021	Healy, Monica	2.4	Review LOIs and perform analysis on lease rate difference between Boe
_	1/20/2021	711 · 7	2.0	MAX and ALC MAX
6	4/29/2021	Faldetta, Ross		Review trip cost of Max vs. regional aircraft.
6	4/30/2021	Kirchgraber, James		Review update for the UCC re: Boeing motion.
6	4/30/2021	Roy JR, Barbeau		Participate on call with UCC member re: Boeing analysis
6	4/30/2021	Star, Samuel	0.2	Participate on call with Ad Hoc Group professionals re: Boeing motion a
				statements to court
6	4/30/2021	Faldetta, Ross		Participate on call with Committee member to discuss Boeing motion.
6 Total			282.1	
7	1/4/2021	Cohen, Neal		Review slides on codeshare agreement with LATAM.
7	1/4/2021	Faldetta, Ross	2.5	Review slides on codeshare agreements.
7	1/5/2021	Farnsworth, Scott		Review materials prepared for codeshare agreements.
7	1/7/2021	Roy JR, Barbeau	0.5	Review UBS research report re: revenue forecast and valuation metrics to
				assess business plan assumptions.
7	1/8/2021	Faldetta, Ross	1.0	Review Delta partnership agreements.
7	1/8/2021	Faldetta, Ross	0.5	Review potential US carrier partners.
7	1/8/2021	Roy JR, Barbeau	0.5	Review research reports on demand curves and recovery estimates to ass
		·		business plan.
7	1/8/2021	Gutierrez Munoz, Octavio	2.0	Prepare slides on Mexico City's Airport for presentation to UCC.
7	1/9/2021	Gutierrez Munoz, Octavio		Prepare slides about Mexico City Airport.
7	1/9/2021	Cohen, Neal		Assess business plan re: potential US carrier partners.
7	1/9/2021	Faldetta, Ross		Review presentation for UCC on Mexico City airports.
7	1/10/2021	Farnsworth, Scott		Review UCC member's diligence request for business plan and related
		,		analysis.
7	1/10/2021	Faldetta, Ross	2.0	Review historical profitability by market segment to asses business plan
7	1/10/2021	Farnsworth, Scott	1.1	Participate on internal call to discuss UCC member business plan reques
,	1/10/2021	ransworm, scou	1.1	and related research.
7	1/10/2021	E	2.4	
7	1/10/2021	Farnsworth, Scott	2.4	Review business plan materials re: network, airports and potential airline
7	1/10/2021		1.0	partners to address UCC member requests.
7	1/10/2021	Cohen, Neal		Participate on call with Ross regarding business plan.
7	1/10/2021	Roy JR, Barbeau	1.0	Participate on call with internal team re: UCC member business plan
_	1/10/2021			question and follow-up.
7	1/10/2021	Cohen, Neal		Prepare for call with UCC member re: business plan status.
7	1/10/2021	Faldetta, Ross		Review regional market historical data to assess business plan.
7	1/10/2021	Faldetta, Ross		Review slides on Delta partnership.
7	1/10/2021	Faldetta, Ross		Review potential Mexico City airport constraints.
7	1/10/2021	Farnsworth, Scott		Perform research for UCC member re: business plan diligence request.
7	1/11/2021	Cohen, Neal		Participate on internal call re: business plan review.
7	1/11/2021	Roy JR, Barbeau	1.1	Participate on call with internal team re: UCC member's diligence items
_				business plan.
7	1/11/2021	Bilbao, Marc	1.0	Discuss with internal team re: UCC member request on network, airport
				and equipment projections in business plan.
7	1/11/2021	Farnsworth, Scott	1.0	Participate on call with internal team on materials requested by UCC
				member.
7	1/11/2021	Faldetta, Ross		Review network profitability to assess plan.
7	1/11/2021	Faldetta, Ross		Review network plan.
7	1/11/2021	Faldetta, Ross		Review slides on network plan.
7	1/11/2021	Farnsworth, Scott	2.5	Review materials on profitability by market type.
7	1/12/2021	Roy JR, Barbeau	0.4	Participate on call with internal team re: UCC member business plan

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Category	Date	Professional Foldette Page	Hours	Activity Paviary clides on naturals plan
7	1/12/2021	Faldetta, Ross		Review slides on network plan.
7 7	1/12/2021 1/12/2021	Kirchgraber, James Star, Samuel		Prepare analysis of business plan forecasting accuracy. Review draft codeshare analysis and provide comments to team.
				• •
7	1/13/2021	Faldetta, Ross		Review data on airline routes from Mexican Ministry of Transport to assess network plan.
7	1/13/2021	Faldetta, Ross		Review slides on network plan.
7	1/13/2021	Kirchgraber, James	1.5	Update business plan forecasting accuracy analysis to include revised data from the Company.
7	1/14/2021	Roy JR, Barbeau	0.5	Review UCC member's diligence materials on business plan.
7	1/14/2021	Faldetta, Ross	0.5	Review spokes dropped in last few years.
7	1/14/2021	Faldetta, Ross	1.3	Review slides on network plan.
7	1/14/2021	Faldetta, Ross	0.5	Review spokes served by Volaris but not Aeromexico.
7	1/14/2021	Farnsworth, Scott	1.3	Review presentation for UCC member on business plan, including network 737 MAX, POR and other matters.
7	1/15/2021	Roy JR, Barbeau	1.2	Participate on call with UCC member re: business plan diligence questions
7	1/15/2021	Farnsworth, Scott	1.1	Participate on call with UCC member re: business plan and other issues.
7	1/15/2021	Bilbao, Marc		Prepare presentation to UCC member on Boeing MAX and airport hub
				infrastructure issue.
7	1/15/2021	Faldetta, Ross	1.5	Participate on call with UCC member to discuss network plan.
7	1/15/2021	Faldetta, Ross	0.5	Review Mexico hub markets.
7	1/15/2021	Faldetta, Ross	1.1	Review slides on network plan.
7	1/15/2021	Farnsworth, Scott	2.0	Review and script business plan diligence slides for UCC member.
7	1/15/2021	Farnsworth, Scott	1.5	Prepare for business plan diligence discussion with UCC member.
7	1/15/2021	Roy JR, Barbeau	1.1	Prepare on call for UCC member re: business plan.
7	1/15/2021	Cohen, Neal	1.0	Participate on call with UCC member re: business plan.
7	1/20/2021	Farnsworth, Scott	2.0	Review company models, sub-modules and benchmarking analysis to assessusiness plan.
7	1/20/2021	Roy JR, Barbeau	0.2	Review updated CAPA demand forecast data.
7	1/25/2021	Farnsworth, Scott		Review capacity, revenue and operating expense forecasts in business plan
7	1/26/2021	Faldetta, Ross	0.5	Review open diligence requests pertaining to the business plan.
7	1/27/2021	Farnsworth, Scott	0.5	Assess status of open business plan diligence items.
7	2/1/2021	Roy JR, Barbeau	0.3	Research COVID travel restrictions to assess capacity outlook.
7	2/3/2021	Roy JR, Barbeau	0.2	Review survey data on air traveler risk tolerance around COVID to assess capacity outlook.
7	2/4/2021	Healy, Monica	2.8	Perform benchmarking analysis on professional fees included in business plan.
7	2/9/2021	Farnsworth, Scott	0.1	Correspond with team on status of business plan diligence matters.
7	2/9/2021	Healy, Monica		Perform analysis on vaccination rates for countries in Company's market.
7	2/9/2021	Roy JR, Barbeau	0.3	Review vaccine rollout progress by country for the Company's markets.
7	2/10/2021	Healy, Monica		Continue to perform analysis on vaccination rates for countries in Company's markets.
7	2/11/2021	Healy, Monica	0.6	Finalize analysis on vaccination rates in Company's markets.
7	2/15/2021	Cohen, Neal		Review analysis of professional fees included in business plan.
7	2/15/2021	Faldetta, Ross		Review vaccination rates by country for Aeromexico markets.
7	2/15/2021	Healy, Monica		Monitor case professional fees to date.
7	2/17/2021	Cohen, Neal	0.5	
7	2/17/2021	Healy, Monica		Perform benchmarking analysis on professional fees included in business plan.
7	2/19/2021	Healy, Monica	20	Perform analysis to assess professional fees in business plan.
7	2/19/2021	Healy, Monica		Continue to prepare benchmarking for professional fees included in
		•		business plan and fees to date.
7	2/24/2021	Star, Samuel		Review benchmarking analysis for professional fees.
7	2/25/2021	Healy, Monica	3.0	Continue to perform analysis of professional fees included in business plan and fees to date.

Task				
Category	Date	Professional	Hours	Activity
7	2/25/2021	Healy, Monica	2.2	Continue to perform analysis of professional fees included in business plan and fees to date.
7	2/26/2021	Healy, Monica	0.5	Review professionals included in business plan with team.
7	3/2/2021	Faldetta, Ross		Review open business plan diligence requests.
7	3/9/2021	Faldetta, Ross		Review open diligence requests.
7	3/12/2021	Cohen, Neal		Participate on team call to review professional fee analysis of business plar
				forecast.
7	3/12/2021	Healy, Monica	0.8	Prepare for and participate in call with team re: professional fees in business plan.
7	3/17/2021	Kirchgraber, James	2.3	Prepare checklist of activities before exit re: business plan related tasks.
7	3/25/2021	Kirchgraber, James	0.4	Review letter to the board re: sharing of Prepare by MoFo.
7	3/25/2021	Roy JR, Barbeau		Review letter re: business plan review timing and case updates.
7	3/26/2021	Kirchgraber, James		Prepare summary of business plan forecasting accuracy re: historical results.
7	3/26/2021	Kirchgraber, James	2.1	Continue to prepare summary of business plan forecasting accuracy re: historical results.
7	3/26/2021	Star, Samuel	0.1	Correspond with AlixPartners and Rothschild re: business plan timing.
7	3/28/2021	Kirchgraber, James		Update business plan forecasting accuracy re: ending cash variance.
7	3/29/2021	Faldetta, Ross		
7	3/29/2021	Farnsworth, Scott		Discuss business plan review process with AlixPartners. Participate on call with internal team re: business plan review
	3/29/2021	· · · · · · · · · · · · · · · · · · ·		
7		Kirchgraber, James		Revise analysis on business plan forecast accuracy re: revenue improvements vs. plan.
7	3/29/2021	Kirchgraber, James	1.7	Revise analysis on business plan forecast accuracy re: operating disbursements vs. plan.
7	3/30/2021	Bilbao, Marc	0.5	Develop follow up requests for network and revenue plan.
7	3/30/2021	Cohen, Neal	1.5	Review business plan with company including management and AlixPartners.
7	3/30/2021	Faldetta, Ross	0.5	Review fleet and network business plan assumptions document.
7	3/30/2021	Faldetta, Ross		Participate on call with Company and its professionals to discuss network and fleet business plan assumptions.
7	3/30/2021	Faldetta, Ross	0.2	Review next steps of business plan diligence with internal team.
7	3/30/2021	Farnsworth, Scott		Review network and fleet plan presentation in advance of call with Debtor
_	2/20/2021	T 1.0	0.7	
7	3/30/2021	Farnsworth, Scott		Participate on call with team re: business plan review.
7	3/30/2021	Farnsworth, Scott	1.0	Review company presentation and prepare summary for use on UCC call.
7	3/30/2021	Healy, Monica	1.6	Attend call with the and advisors re: fleet and network overview.
7	3/30/2021	Kirchgraber, James	0.5	Review presentation on the fleet and network in preparation for upcoming call with Debtors.
7	3/30/2021	Kirchgraber, James	1.6	Participate on call with the Company and AlixPartners re: fleet and network overview.
7	3/30/2021	Kirchgraber, James	0.6	Finalize letter to Company re: delivery of business plan.
7	3/30/2021	Roy JR, Barbeau		Participate on call with Debtors re: fleet and network updates for business
7	3/30/2021	Pov ID Rachani	0.5	plan. Participate on follow-up call with team re: fleet and network.
7	3/30/2021	Roy JR, Barbeau Star, Samuel		Review MoFo draft of letter to management re: UCC input to business pla
7	2/21/2021	Cohon Noci	0.5	Participate on call with team reviews also review
7	3/31/2021	Cohen, Neal		Participate on call with team re: business plan review.
7	3/31/2021	Faldetta, Ross	0.5	1
7	3/31/2021	Faldetta, Ross		Discuss follow up questions on fleet and network assumptions with team.
7	3/31/2021	Faldetta, Ross	1.0	Review fleet and network assumptions and determine follow questions.
7	3/31/2021	Farnsworth, Scott	0.4	Participate on call with internal team re: network and fleet plan diligence
7	3/31/2021	Farnsworth, Scott	0.5	Make edits to transcript describing business plan review
7	3/31/2021	Farnsworth, Scott	0.5	
7	3/31/2021	Farnsworth, Scott	1.4	
7	3/31/2021	Farnsworth, Scott	1.5	Review prior presentations on network plan and business plan and compar
				to updated plan

Task				
Category	Date	Professional	Hours	Activity
7	3/31/2021	Kirchgraber, James		Update business plan forecasting accuracy analysis to include comments
		•		from team.
7	3/31/2021	Roy JR, Barbeau	0.3	Review diligence questions for network and fleet follow-up.
7	3/31/2021	Roy JR, Barbeau		Participate on call with team re: business plan diligence questions.
7	3/31/2021	Star, Samuel		Participate on call with Rothschild re: business plan timeline.
7	3/31/2021	Star, Samuel		Draft email to MoFo re: business plan timeline.
7	4/1/2021	Faldetta, Ross		Review actual results variance vs. September business plan.
7	4/1/2021	Kirchgraber, James		Revise presentation on business plan forecasting accuracy to send to teat
7	4/1/2021	Star, Samuel	0.1	Review Company response to business plan timeline and list discussion items for MoFo.
7	4/2/2021	Star, Samuel	0.1	Discuss business plan timeline with Rothchild.
7	4/5/2021	Roy JR, Barbeau		Correspond with FTI team re: business plan review and update call with
		,,		Company
7	4/6/2021	Kirchgraber, James	1.3	Prepare summary of ending cash vs. the business plan to be included in UCC presentation.
7	4/6/2021	Healy, Monica	0.2	Review data room to confirm Delta agreements had not been posted
7	4/7/2021	Cohen, Neal		Participate on business plan P&L review call with Company and financi advisors.
7	4/7/2021	Cohen, Neal	0.5	Participate on internal call to discuss review of business plan.
7	4/7/2021	Faldetta, Ross		Discuss draft April business plan with Company, AlixPartners, Rothsch and Skyworks.
7	4/7/2021	Faldetta, Ross	4.0	Prepare dynamic 3-statement financial model to flex certain business pla assumptions.
7	4/7/2021	Faldetta, Ross	1.5	Review Company's historical market cap and enterprise value to assess strategic opportunities.
7	4/7/2021	Faldetta, Ross	0.5	Review next steps for business plan diligence process.
7	4/7/2021	Faldetta, Ross		Review passenger growth rate of US-Mexican markets.
7	4/7/2021	Farnsworth, Scott		Participate on call with Company and Company advisors re: business pl
7	4/7/2021	Farnsworth, Scott	0.5	Draft list of preliminary business plan issues
7	4/7/2021	Farnsworth, Scott		Participate on call with FTI team re: business plan assumptions
7	4/7/2021	Farnsworth, Scott		Draft list of modeling points to team for business plan assumptions
,	4/ // 2021	ransworth, scott	0.4	Draft list of moderning points to team for business plan sensitivity analys
7	4/7/2021	Kirchgraber, James	1.8	Participate on call with the Company and their advisors re: updated business plan.
7	4/7/2021	Kirchgraber, James	1.2	Review updated P&L presentation provided by the Company.
7	4/7/2021	Kirchgraber, James		Research Delta JCA on US DOJ website.
7	4/7/2021	Roy JR, Barbeau		Participate on call with Company, AlixPartners, FTI teams re: review of
7	4/7/2021	D ID D 1	0.5	updated business plan
7	4/7/2021	Roy JR, Barbeau		Participate on call with FTI team re: business plan diligence
7	4/7/2021	Healy, Monica		Participate on call with the Company to review new business plan
7	4/7/2021	Healy, Monica		Review P&L presentation for new business plan in advance of call.
7	4/8/2021	Faldetta, Ross	1.2	Review airline enterprise values and EBITDAR to for illustrative valual multiples analysis.
7	4/8/2021	Faldetta, Ross	0.5	Review dynamic 3-statement model on business plan assumptions.
7	4/8/2021	Faldetta, Ross	0.5	Review next steps for business plan discussion between Company and UCC.
7	4/8/2021	Faldetta, Ross	0.7	Review revenue assumptions in business plan.
7	4/8/2021	Farnsworth, Scott		Review case timeline and professional fees forecast included in busines plan
7	4/8/2021	Farnsworth, Scott	2.0	Prepare draft analysis of business plan evaluation and review related materials
7	4/8/2021	Farnsworth, Scott	1.5	Model pro-forma adjustments to business plan and evaluate impact on valuation and hypothetical creditor recoveries
7	4/8/2021	Kirchgraber, James	1.0	Review full business plan presentation uploaded to the data room.

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Category	Date	Professional	Hours	Activity
7	4/9/2021	Kirchgraber, James	1.1	Prepare summary of ending cash variances from September 2020 business
7	4/0/2021	Y7' 1 1 Y		plan, updated business plan, and the latest cash flow forecast.
7	4/9/2021	Kirchgraber, James	1.4	Continue to prepare summary of ending cash variances from September
				2020 business plan, updated business plan, and the latest cash flow foreca
7	4/9/2021	Bilbao, Marc	1.6	Review April business plan uploaded to data room.
7	4/9/2021	Cohen, Neal	0.5	Participate on internal call to discuss business plan.
7	4/9/2021	Cohen, Neal	0.5	Participate on internal call to prepare for providing business plan feedback
7	4/9/2021	Faldetta, Ross	0.5	Discuss initial thoughts on business plan with MoFo.
7	4/9/2021	Faldetta, Ross		Review business plan cash forecast relative to other cash forecasts
7	4/9/2021	Foldatta Boss	0.0	provided.
7 7		Faldetta, Ross		Review cost savings achieved in April plan vs. prior plan.
/	4/9/2021	Faldetta, Ross	1.7	Review 3-statement financial model scenario analysis on impact of potential adjustments to business plan.
7	4/9/2021	Faldetta, Ross	1.1	Review initial internal analysis of business plan.
7	4/9/2021	Faldetta, Ross	0.5	Review variances of actuals vs. prior plan to assess new plan forecasts.
7	4/9/2021	Farnsworth, Scott	1.1	Participate on call with FTI team re: business plan review and next steps
7	4/9/2021	Farnsworth, Scott		Participate on call with FTI team and MoFo re: business plan review and next steps
7	4/9/2021	Farnsworth, Scott	0.5	Draft letter to Company on business plan findings
7	4/9/2021	Farnsworth, Scott		Develop outline for letter to Company re: business plan concerns
7	4/9/2021	Roy JR, Barbeau		Participate on call with FTI team re: review of business plan
7	4/9/2021	Roy JR, Barbeau		Participate on call with MoFo and FTI teams re: review of business plan
7	4/9/2021	Star, Samuel		Participate on call with team re: risks and opportunities in business plan
1 4/9/	4/ // 2021	Star, Samuer	1.1	Company follow up.
7	4/10/2021	Faldetta, Ross	2.0	Review business plan assumptions regarding Interjet.
7	4/10/2021	Farnsworth, Scott	1.0	
7	4/10/2021	Farnsworth, Scott		Review prior presentations on business plan
7	4/10/2021	Farnsworth, Scott		Review favorable variances to date, actual vs series of ongoing forecasts
7	4/10/2021	Farnsworth, Scott	2.5	Draft letter to CEO with preliminary findings on updated business plan
7	4/10/2021	Farnsworth, Scott		Review and make edits to FTI letter to CEO on business plan
7	4/10/2021	Farnsworth, Scott		Review and make further edits to FTI letter to CEO on business plan
7	4/10/2021	Roy JR, Barbeau	0.2	concerns Coordinate business plan follow-up with Rothschild
7	4/10/2021	Cohen, Neal		Review letter to Company to respond to business plan materials presented
_				on 4/7/2021.
7	4/11/2021	Faldetta, Ross		Review airline demand recovery projections.
7	4/11/2021	Farnsworth, Scott		Correspond with FTI team re: review of updated business plan
7	4/11/2021	Farnsworth, Scott	1.0	Research public statements by airline executives re: COVID and impact of business travel
7	4/11/2021	Farnsworth, Scott	1.0	Research recovery curves by market
7	4/11/2021	Roy JR, Barbeau		Coordinate change to business plan follow-up with Rothschild
7	4/11/2021	Star, Samuel		Review and comment on draft letter to Company re: business plan.
7	4/11/2021	Xiao, Yao		Conduct research on business travel recovery and long-term demand
7	4/12/2021	D:11 M	1.0	recovery
7	4/12/2021	Bilbao, Marc		Review business plan feedback letter to CEO
7	4/12/2021	Bilbao, Marc		Discuss with FTI team re: business plan letter to CEO
7	4/12/2021	Cohen, Neal	0.5	Follow-up call with Company advisors on business plan presented on 4/7/2021.
7	4/12/2021	Cohen, Neal	2.0	Preparation and review of letter to Company re: business plan issues.
7	4/12/2021	Faldetta, Ross	1.0	Discuss initial business plan feedback with Company and AlixPartners.
7	4/12/2021	Faldetta, Ross		Review business demand recovery.
7	4/12/2021	Faldetta, Ross		Review business plan letter appendix on revenue issues.
7	4/12/2021	Faldetta, Ross		Review business plan revenue assumptions.
7	4/12/2021	Faldetta, Ross	0.9	Review cost appendix to business plan letter.

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Category	Date	Professional	Hours	Activity
7	4/12/2021	Faldetta, Ross	1.7	Review initial business plan diligence list.
7	4/12/2021	Faldetta, Ross		Review potential impact of inflation on revenue.
7	4/12/2021	Farnsworth, Scott	0.3	Review proposed changes to draft business plan letter to Company from FTI team
7	4/12/2021	Farnsworth, Scott	0.6	Incorporate changes from UCC professionals into draft business plan letter to Company
7	4/12/2021	Farnsworth, Scott	0.5	Participate on call with FTI team re: business plan review and findings
7	4/12/2021	Farnsworth, Scott		Participate on calls with FTI team re: governance process for business plan approval and similar issues
7	4/12/2021	Farnsworth, Scott	0.7	Participate on call with FTI team, Company and its advisors re: UCC concerns with business plan
7	4/12/2021	Farnsworth, Scott	0.2	Follow up call with FTI team re: business plan review
7	4/12/2021	Farnsworth, Scott		Draft changes to letter to Company re: business plan review
7	4/12/2021	Farnsworth, Scott		Review Company's presentation on business plan and work with team on diligence list
7	4/12/2021	Farnsworth, Scott	1.0	Review changes from MoFo to letter re: business plan review. Make final edits and circulate for internal review and approval
7	4/12/2021	Farnsworth, Scott	0.4	Incorporate additional changes from Neal and combine documents. Circulate to team for final review and signoff
7	4/12/2021	Farnsworth, Scott	0.2	Review ancillary revenue slide from Company in support of revised business plan and query on questions for same on diligence list
7	4/12/2021	Farnsworth, Scott	0.2	Review MoFo modifications to business plan feedback letter
7	4/12/2021	Kirchgraber, James		Prepare summary of impacts of inflation on revenue in the updated busines plan.
7	4/12/2021	Kirchgraber, James	1.7	Prepare summary of operating metrics compared to September 2020 business plan.
7	4/12/2021	Roy JR, Barbeau	0.4	Review draft comments on letter to Company re: business plan
7	4/12/2021	Roy JR, Barbeau		Participate on call with FTI team re: letter to Company on business plan
7	4/12/2021	Roy JR, Barbeau		Call with Company re: business plan diligence questions and observations on new plan
7	4/12/2021	Roy JR, Barbeau	0.3	Participate on call with FTI team re: business plan diligence follow-up and letter to Company
7	4/12/2021	Roy JR, Barbeau	0.4	Review edits to letter to Company re: business plan
7	4/12/2021	Star, Samuel		Review and comment on revised letter to Company re: business plan issues
7	4/12/2021	Healy, Monica	1.2	Analyze and summarize 4Q20 domestic corporate recovery to assess business plan assumption
7	4/12/2021	Healy, Monica	1.0	Prepare summary a monthly summary of ASK/TRASK/yield performance vs. business plan
7	4/12/2021	Healy, Monica	0.5	Prepare April business plan diligence list for distribution to AlixPartners
7	4/13/2021	Bilbao, Marc		IFRS-16 correspond with FTI SME and Company
7	4/13/2021	Bilbao, Marc		Review and comment on Proposed Company CEO Letter
7	4/13/2021	Bilbao, Marc		Participate on call with Rothschild on business plan issues
7	4/13/2021	Faldetta, Ross		Draft and review slides for UCC on updated business plan.
7	4/13/2021	Faldetta, Ross		Review cash payments at exit included in business plan.
7	4/13/2021	Farnsworth, Scott		Participate on internal call re: review and edits of business plan letter to CEO
7	4/13/2021	Farnsworth, Scott	0.2	Direct team on outline for business plan review presentation to UCC
7	4/13/2021	Farnsworth, Scott		Participate on call with FTI and Rothschild on business plan
7	4/13/2021	Farnsworth, Scott		Participate on call with Ad Hoc Group and UCC advisors re: business plan review
7	4/13/2021	Farnsworth, Scott	0.5	Follow up calls with FTI Team on presentations and business plan review
7	4/13/2021	Farnsworth, Scott	0.2	Participate on call with FTI re: Company presentation and UCC response
7	4/13/2021	Farnsworth, Scott	0.2	Review draft UCC presentation materials re: business plan review
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Task				
Category	Date	Professional	Hours	Activity
7	4/13/2021	Kirchgraber, James	2.7	Prepare presentation to the UCC re: developments since September 2020 business plan.
7	4/13/2021	Kirchgraber, James	1.8	Prepare presentation to the UCC re: operating variances case to date vs. September 2020 business plan.
7	4/13/2021	Roy JR, Barbeau	0.2	Coordinate diligence calls re: business plan
7	4/13/2021	Roy JR, Barbeau		Participate on calls with Company and FTI team re: IFRS accounting and
				follow-up re: same
7	4/13/2021	Roy JR, Barbeau	0.5	Participate on call with Rothschild and FTI teams re: business plan modifications
7	4/13/2021	Roy JR, Barbeau	0.2	Participate on call with FTI re: Company business plan presentation and UCC response
7	4/13/2021	Roy JR, Barbeau	0.3	Review draft deck of FTI business plan review for presentation to UCC
7	4/13/2021	Star, Samuel		Review and comment on final draft of letter to Company on business pla adjustments.
7	4/13/2021	Star, Samuel	0.2	Draft email to UCC re: business plan status.
7	4/13/2021	Healy, Monica		Prepare slides on initial business plan assessment for UCC, including
		-		EBITDAR, revenue, and unit metrics
7	4/13/2021	Healy, Monica		Review business plan and prepare slides for UCC, including September plan vs. April plan
7	4/13/2021	Healy, Monica	1.6	Review initial business plane review deck for UCC with team and incorporate comments
7	4/14/2021	Bilbao, Marc	1.0	Review FTI business plan materials prepared for UCC
7	4/14/2021	Cohen, Neal	0.5	Correspond with team on business plan in preparation for UCC meeting.
7	4/14/2021	Faldetta, Ross	1.0	Draft redacted business plan letter to Company for distribution to UCC
7	4/14/2021	Faldetta, Ross	1.2	Review impact of growth on business plan profitability.
7	4/14/2021	Faldetta, Ross	1.9	Review slides for UCC on updated business plan.
7	4/14/2021	Farnsworth, Scott		Follow up with FTI team on possible additional letter and findings
7	4/14/2021	Farnsworth, Scott		Review redacted letter for use with the UCC
7	4/14/2021	Kirchgraber, James		Finalize presentation for the UCC re: areas for concern in revised busine plan.
7	4/14/2021	Roy JR, Barbeau	0.2	Participate on call with Rothschild re: UCC diligence of business plan
7	4/14/2021	Star, Samuel		Participate on calls with team re: initial business plan assessment presentation to UCC.
7	4/14/2021	Star, Samuel	0.5	Participate on calls with AlixPartners and DPW re: business plan
7	4/14/2021	Star, Samuel	0.1	Information to be shared with UCC. Participate on call with MoFo re: redaction to letter to Company re:
_	4/4.4/2024	a. a. 1	0.1	business plan issues.
7	4/14/2021	Star, Samuel	0.1	Correspond with AlixPartners re: Company business plan presentation timing.
7	4/14/2021	Healy, Monica	1.3	Finalize business plan assessment deck for UCC
7	4/15/2021	Cohen, Neal	0.3	Correspond with internal team on proposed outline for response to upcoming Company meeting.
7	4/15/2021	Faldetta, Ross	0.5	Participate on call with AlixPartners to discuss historical financials.
7	4/15/2021	Farnsworth, Scott		Participate on call with team member re: Delta conference call and busin travel outlook
7	4/15/2021	Farnsworth, Scott	0.5	Participate on call with FTI and Company re: adjustments to historical financials
7	4/15/2021	Farnsworth, Scott	1.0	Review documents posted by Company in support of business plan re: recover, profitability, fuel and others.
7	4/15/2021	Star, Samuel	Λ 1	Review suggested UCC questions for business plan presentation
7	4/15/2021	Star, Samuel Star, Samuel		Participate on call with MoFo re: UCC questions on business plan for
7	4/16/2021	Bilbao, Marc	1.0	Company presentation Review business plan support materials uploaded to data room, including revenue recovery and profitability.
7	4/16/2021	Bilbao, Marc	2.0	Participate on call for Company's presentation of business plan to UCC
7	4/16/2021	Bilbao, Marc		Participate on follow-up call and discussion with UCC re: Company's business plan presentation

Task Category	Date	Professional	Hours	Activity
7	4/16/2021	Cohen, Neal		Attend call with Company to review business plan presentation with UCC
7	4/16/2021	Cohen, Neal	0.5	Participate on call with internal team to debrief Company's business plan presentation to UCC.
7	4/16/2021	Faldetta, Ross	0.5	Debrief with UCC after Company business plan presentation.
7	4/16/2021	Faldetta, Ross		Participate on Company presentation of business plan to UCC
7	4/16/2021	Faldetta, Ross		Perform detailed review of business plan and initial diligence materials posted to data room, including models for reporting, demand and recovery and costs.
7	4/16/2021	Faldetta, Ross	0.5	Review announced competitor cost savings to assess savings in Company' business plan.
7	4/16/2021	Faldetta, Ross	0.5	Review next steps for business plan analysis and feedback.
7	4/16/2021	Faldetta, Ross	0.5	Review response from CEO on business plan issues.
7	4/16/2021	Farnsworth, Scott	2.0	Participate on follow up call with UCC re: business plan
7	4/16/2021	Farnsworth, Scott	1.0	Review additional supporting information for business plan, including operating statistics and others
7	4/16/2021	Farnsworth, Scott	0.6	Participate on call with UCC and Company re: business plan
7	4/16/2021	Farnsworth, Scott	0.2	Participate on call with FTI Team re: business plan review and conversations with Company advisors
7	4/16/2021	Farnsworth, Scott	0.5	Review Company response to UCC concerns on business plan
7	4/16/2021	Farnsworth, Scott	0.3	Participate on call with FTI team re: Company response to business plan concerns letter
7	4/16/2021	Gonzalez, Vicente	2.0	Attend Company's business plan presentation to UCC
7	4/16/2021	Gonzalez, Vicente	0.5	Participate on UCC debrief call post Company business plan presentation
7	4/16/2021	Kirchgraber, James	0.7	Participate partially on call with UCC and Company to discuss updated business plan forecast.
7	4/16/2021	Kirchgraber, James	0.5	Participate on follow up call with UCC to discuss Company presentation.
7	4/16/2021	O'Brien, Daniel	1.0	Partially attend Company's rescheduled presentation of revised business plan to UCC and advisors
7	4/16/2021	Roy JR, Barbeau	0.5	Review Company response re: business plan feedback letter.
7	4/16/2021	Roy JR, Barbeau		Participate on call with Company, UCC and professionals to review updated business plan
7	4/16/2021	Roy JR, Barbeau	0.6	Participate on follow-up call with UCC and advisors re: Company busines plan presentation
7	4/16/2021	Star, Samuel	2.0	Participate on call with UCC, Ad Hoc Group representatives, and Compare: business plan presentation
7	4/16/2021	Star, Samuel	0.2	Review CEO letter in response to business plan issues and provide comments to team
7	4/16/2021	Star, Samuel	0.7	Participate on call with UCC to debrief on Company business plan presentation
7	4/16/2021	Star, Samuel	0.3	Participate on call with AlixPartners and Rothschild re: potential adjustments to business plan
7	4/16/2021	Star, Samuel	0.3	Participate on call with team re: potential adjustments to business plan
7	4/16/2021	Healy, Monica	0.7	Attend Company presentation on business plan to UCC
7	4/16/2021	Healy, Monica		Participate on follow-up call with UCC to discuss Company's business plepresentation.
7	4/16/2021	Healy, Monica		Review business plan cost model uploaded to data room.
7	4/16/2021	Healy, Monica		Review and compare cost saving metrics in new business plan to public information from competitors.
7	4/17/2021	Faldetta, Ross		Review underlying business plan models, including demand and recovery costs and other support.
7	4/18/2021	Bilbao, Marc	1.5	Participate on team call to review business plan and direct response to Company.
7	4/18/2021	Cohen, Neal	1.5	Analyze business plan, including demand and revenue recovery.
7	4/18/2021	Cohen, Neal		Participate on team call to direct business plan review and response to
				Company.

Task Category	Date	Professional	Hours	Activity
7	4/18/2021	Faldetta, Ross		Participate on internal call to discuss response to Company on outstanding
		,		business plan issues.
7	4/18/2021	Faldetta, Ross	2.9	Perform detailed review of business plan demand and revenue model.
7	4/18/2021	Faldetta, Ross		Review baseline 2019 PRASK adjusted for 2023 plan assumptions.
7	4/18/2021	Farnsworth, Scott		Participate on call with FTI team on revised business plan and follow-up:
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7	4/18/2021	Farnsworth, Scott	0.5	Review analysis of key revenue assumptions
7	4/18/2021	Roy JR, Barbeau		Participate on call with FTI re: business plan diligence and follow-up
		•		questions for Company and advisors
7	4/18/2021	Roy JR, Barbeau	0.4	Participate on calls with FTI team re: approach to business plan forecast
		•		modifications
7	4/18/2021	Roy JR, Barbeau	0.3	Review internal correspondence re: business plan review and response
7	4/18/2021	Star, Samuel		Participate on call with team re: business plan issues and quantification of
				EBITDAR impact
7	4/18/2021	Healy, Monica	0.6	Review and summarize historical and projected RASM and PRASM figures.
		• •		from Delta analyst reports to assess business plan
7	4/19/2021	Cohen, Neal	0.5	Partially participate on call with Company and advisors to review busine
		,		plan.
7	4/19/2021	Cohen, Neal	0.5	Review Company network plan.
7	4/19/2021	Farnsworth, Scott		Make edits to call script re: business plan and circulate for internal review
		,		
7	4/19/2021	Farnsworth, Scott	0.3	Correspond with FTI team re: business plan review and review of draft
		,		script
7	4/19/2021	Farnsworth, Scott	0.1	Participate on call with team member re: revenue analysis and follow ups
7	4/19/2021	Farnsworth, Scott	0.8	Participate on call with Company and advisors re: business plan review
7	4/19/2021	Farnsworth, Scott		Participate on call with team member re: business plan call with Compan
7	4/19/2021	Kirchgraber, James	2.6	Review business plan reporting model and other supporting models and
		-		prepare diligence questions for the Company.
7	4/19/2021	Kirchgraber, James	2.2	Continue to review business plan reporting model and other supporting
				models and prepare diligence questions for the Company.
7	4/19/2021	Kirchgraber, James	0.7	Review presentation prepared by the Company re: purchase of PLM as
				business plan scenario
7	4/19/2021	Roy JR, Barbeau	0.3	Coordinate response re: business plan diligence with FTI team
7	4/19/2021	Roy JR, Barbeau		Review business plan diligence follow-up questions
7	4/19/2021	Roy JR, Barbeau		Coordinate call with third party network planner
7	4/19/2021	Roy JR, Barbeau		Review business plan diligence materials uploaded to data room
7	4/19/2021	Star, Samuel		Participate on call with AlixPartners and Company re: business plan issu
7	4/19/2021	Healy, Monica	2.3	Prepare analysis and summary of metric performance to date vs 2019, vs
		•		old plan, and vs new plan
7	4/19/2021	Healy, Monica	2.1	Perform detailed review of reporting module and prepare diligence
		•		questions for AlixPartners.
7	4/19/2021	Healy, Monica	1.4	Perform detailed review of reporting module and prepare diligence
		• •		questions for AlixPartners.
7	4/19/2021	Healy, Monica	1.2	Perform detailed review of demand and recovery module and prepare
		,		diligence questions for AlixPartners.
7	4/19/2021	Healy, Monica	1.3	Perform detailed review of cost module and prepare diligence questions f
		,,		AlixPartners.
7	4/19/2021	Faldetta, Ross	1.0	Review TechOps Mexico to assess April business plan.
7	4/19/2021	Faldetta, Ross		Review monthly performance vs. plan, including revenue, capacity, and
•	, -0-1	,	2.0	unit metrics.
7	4/19/2021	Faldetta, Ross	3.0	Review business plan ahead of call with Company.
7	4/20/2021	Cohen, Neal	0.5	
7	4/20/2021	Cohen, Neal	1.0	
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7	4/20/2021	Farnsworth, Scott	0.6	Participate on call with FTI team on business plan diligence, including ta

Task				
Category	Date	Professional	Hours	Activity
7	4/20/2021	Kirchgraber, James		Update tracker of business plan requests to provide to AlixPartners.
7	4/20/2021	Kirchgraber, James	1.3	Prepare memo for team re: potential concerns with updated business plan data provided by the Company.
7	4/20/2021	Kirchgraber, James	1.3	Review outstanding issues with updated business plan diligence to provid follow ups to AlixPartners.
7	4/20/2021	Roy JR, Barbeau	1.0	Participate on call with MoFo and FTI teams re: business plan review and exit process
7	4/20/2021	Roy JR, Barbeau	0.8	Participate on call with FTI team re: business plan assumptions
7	4/20/2021	Faldetta, Ross		Review business plan diligence issues including cure payments and tax assumptions.
7	4/20/2021	Faldetta, Ross	1.0	Discuss revenue plan assumptions with Company and AlixPartners.
7	4/20/2021	Faldetta, Ross		Review next steps on revenue assumptions diligence.
7	4/20/2021	Faldetta, Ross		Review TechOps Mexico to assess April business plan.
7	4/20/2021	Faldetta, Ross		Review business plan demand model, including coroporate demand and other underlying assumptions.
7	4/20/2021	Faldetta, Ross	0.5	Review research reports on key competitor Volaris to assess business plan assumptions.
7	4/20/2021	Faldetta, Ross	0.5	Review change in seats per departure in plan.
7	4/21/2021	Bilbao, Marc		Review revenue and cost memorandum re: business plan
7	4/21/2021	Farnsworth, Scott		Review and suggest edits to letter re: revenue model concerns and follow
				up requests and related info from Company
7	4/21/2021	Farnsworth, Scott	0.2	Participate on call with UCC on business plan review
7	4/21/2021	Roy JR, Barbeau		Review internal correspondence re: business plan diligence
7	4/21/2021	Star, Samuel		Prepare for presentation to UCC on business plan issues
7	4/21/2021	Faldetta, Ross		Participate on UCC call to discuss business plan.
7	4/21/2021	Faldetta, Ross		Review next steps in revenue assumptions diligence.
7	4/21/2021	Faldetta, Ross		Review memo on concerns about business plan revenue assumptions.
7	4/22/2021	Faldetta, Ross		Review business plan revenue assumptions.
7	4/22/2021	Faldetta, Ross		Review consensus estimates for Delta's recovery to assess business plan revenue assumptions.
7	4/23/2021	Cohen, Neal	0.5	Participate on call with team member to discuss business plan and next steps.
7	4/23/2021	Farnsworth, Scott	2.2	Review Company presentations on revised business plan and revenue assumptions
7	4/23/2021	Farnsworth, Scott	0.5	Participate on call with internal team re: business plan review response to Company
7	4/23/2021	Farnsworth, Scott	0.5	Draft letter to Company re: business plan modifications
7	4/23/2021	Farnsworth, Scott		Review analysis of 2019 revenue and related adjustments to pro-forma
,	4/23/2021	i anisworai, scott	0.7	2023 estimate
7	4/23/2021	Farnsworth, Scott	0.3	Review changes to business plan response letter to Company
7	4/23/2021	Faldetta, Ross		Review business plan revenue assumptions diligence next steps.
7	4/23/2021	Faldetta, Ross		Review baseline PRASK for 2023 and underlying assumptions.
, 7	4/23/2021	Faldetta, Ross		Review memo on business plan assumptions.
7	4/25/2021	Healy, Monica		Review data room for uploaded agreements, including Delta JCA, and se update to team.
7	4/26/2021	Cohen, Neal	1.0	Discuss Delta Company agreement with UCC counsel
7	4/26/2021	Cohen, Neal		Direct team on next steps for business plan review
7	4/26/2021	Farnsworth, Scott		Review updated analysis for pro-forma adjustments re: business plan scenarios
7	4/26/2021	Gonzalez, Vicente	0.4	Correspond with team member re: Delta agreements
7	4/26/2021	Gonzalez, Vicente		Performed detailed review of Delta agreements documents uploaded to de room
7	4/26/2021	Gutierrez Munoz, Octavio	1.9	Perform detailed review of the Aeromexico-Delta Agreements.
7	4/26/2021	Gutierrez Munoz, Octavio		Translate and prepare a summary of the Delta agreements for internal review and discussion.
7	4/26/2021	Kirchgraber, James	0.5	Revise information request list to reflect business plan diligence items received to date.

Task				
Category	Date	Professional	Hours	Activity
7	4/26/2021	O'Brien, Daniel	1.0	Review PLM incremental contribution opportunities materials posted by Company to data room re: impact on business plan scenario
7	4/26/2021	Faldetta, Ross	0.5	Review business plan next steps.
7	4/26/2021	Faldetta, Ross		Review memo on business plan, including suggestions on revenue and cos
7	4/27/2021	Cohen, Neal	1.0	assumptions. Correspond with AlixPartners, advisors and Delta regarding business plan review process.
7	4/27/2021	Roy JR, Barbeau	0.5	Participate on call with Company re: revenue and fleet diligence
7	4/27/2021	Faldetta, Ross		Review open diligence requests with AlixPartners.
7	4/27/2021	Faldetta, Ross		Review incremental flying profitability document posted to data room.
7	4/27/2021			Review responses to FTI diligence questions document posted to data room.
		Faldetta, Ross		re: the business plan
7	4/28/2021	Bilbao, Marc		Participate on UCC call re: Boeing discussion and other case updates
7	4/28/2021	Farnsworth, Scott		Review update on PLM purchase scenario in business plan
7	4/28/2021	Gutierrez Munoz, Octavio		Perform detailed review of the Aeromexico-Delta agreements.
7	4/28/2021	Kirchgraber, James	0.6	Review responses to business plan related questions provided by the Company.
7	4/28/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners to discuss PLM incremental revenue opportunity.
7	4/28/2021	Roy JR, Barbeau	0.3	Review PLM analysis from Company re: impact on EBITDAR in busines plan scenarios
7	4/28/2021	Star, Samuel	0.1	Review status of PLM opportunities for loyalty programs re: impact on business plan
7	4/28/2021	Faldetta, Ross	0.5	Review updated business plan.
, 7	4/28/2021	Faldetta, Ross		Review plan utilization by fleet type.
7	4/29/2021	Cohen, Neal		Participate on call with team member to discuss PLM re: business plan scenario analysis.
7	4/29/2021	Gutierrez Munoz, Octavio	1.0	Participate on internal call re: review and summary of the Delta agreemen
7	4/29/2021	Kirchgraber, James		Prepare summary of PAX revenue from September business plan.
7	4/29/2021	Faldetta, Ross		Participate on team call to discuss business plan.
7	4/29/2021	Faldetta, Ross	1.0	Review feedback on business plan revenue assumptions.
7	4/29/2021	Faldetta, Ross	0.5	Review consensus Delta recovery forecasts.
7	4/29/2021	Faldetta, Ross	1.0	Review baseline 2023 PRASK analysis.
7	4/30/2021	Cohen, Neal	0.5	Review business plan with regards to PLM opportunity.
7	4/30/2021	Gonzalez, Vicente	1.2	Review internal report on Delta agreements.
7	4/30/2021	Kirchgraber, James		Prepare for upcoming call with the Company re: potential PLM purchase.
7	4/30/2021	Roy JR, Barbeau	0.7	Partially participate on call with Rothschild and FTI teams re: PLM
7 Total			402.0	analysis and impact on business plan
	2/1/2021	Vinshamban James	403.8	Dronous summary of comparely antomnics values of various sinlines
8	2/1/2021	Kirchgraber, James		Prepare summary of comparable enterprise values of various airlines.
8	2/2/2021	Kirchgraber, James		Update summary of TEV for airline competitors.
8	2/3/2021	Kazanovski, Joseph		Research loyalty program valuation methodologies.
8	2/24/2021	Hazel, Steven		Perform discount rate analysis for purposes of valuation.
8	2/26/2021	Farnsworth, Scott	1.5	Analyze enterprise value of major network carriers and discuss with team on same.
8	3/1/2021	Bilbao, Marc	1.0	Review and discuss Avianca research and valuation report for use in assessing Aeromexico valuation.
8	3/8/2021	Bilbao, Marc	1.0	Assess potential valuation issues to prepare for call with UCC member.
8	3/17/2021	Healy, Monica		Review financials of competitor set to begin valuation multiple analysis for North and Latin American airlines.
8	3/18/2021	Kirchgraber, James	1.4	Review presentation on recent trading multiples to provide comments.
8	3/18/2021	Kirchgraber, James		Continue to review presentation on recent trading multiples to provide comments.
8	3/19/2021	Bilbao, Marc	0.8	Direct team on competitive set for use in valuation analysis.
8	3/19/2021	Cohen, Neal		Participate on call with team to review market multiples for potential Aeromexico evaluation exercise.

Task Category	Date	Professional	Hours	Activity
8	3/19/2021	Faldetta, Ross		Participate on call with team to discuss hypothetical valuation scenario.
8	3/19/2021	Faldetta, Ross		Review airline valuation trends.
8	3/19/2021	Farnsworth, Scott		Participate on call with team re: hypothetical valuation
8	3/19/2021	Farnsworth, Scott		Participate on call with team on valuation and recoveries
8	3/19/2021	Healy, Monica		Update cash flow variance tracking and prepare diligence questions based
O	3/17/2021	ricary, wionica	1.7	on variance report.
8	3/19/2021	Healy, Monica	2 2	Collect data and prepare analysis on Latin American airline EV and
0	3/19/2021	Heary, Monica	3.3	
0	2/10/2021	77: 1 1 T	1.6	EBITDAR.
8	3/19/2021	Kirchgraber, James		Review presentation to the UCC on competitor valuation multiples.
8	3/20/2021	Kirchgraber, James	2.2	Provide comments on comparable enterprise values for upcoming
				presentation to the UCC.
8	3/22/2021	Faldetta, Ross		Review analysis and slides for UCC on industry valuation multiples.
8	3/22/2021	Healy, Monica	2.2	Continue to prepare slides on recent trends and market activity re: histori
				and projected EV/EBITDA(R) multiples.
8	3/23/2021	Faldetta, Ross		Review UCC slides on market enterprise values and trading multiples.
8	3/23/2021	Faldetta, Ross	0.5	Review Company's current market capitalization to assess valuation.
8	3/23/2021	Healy, Monica	2.9	Prepare slides for UCC on competitor valuation multiples from 2019 to
				2022 estimated.
8	3/23/2021	Healy, Monica	3.1	Prepare slides for UCC on historical industry enterprise values.
8	3/23/2021	Kirchgraber, James		Analyze findings on Volaris' EV/EBITDAR multiple compared to other
				airlines.
8	3/23/2021	Star, Samuel	0.7	Review preliminary market activity analysis for competitors and provide
				comments to team.
8	3/24/2021	Faldetta, Ross	0.5	Review Reorg analysis of Avianca and LATAM valuations.
8	3/26/2021	Star, Samuel		Correspond with team re: lease liabilities for valuation analysis.
8	3/29/2021	Star, Samuel		Correspond with team re: incremental borrowing rate for leases for equit
O	3/2//2021	Star, Samuer	0.5	valuation purposes.
8 3	3/29/2021	Healy, Monica	2.0	Collect data and prepare analysis on North American airline EV and
o	3/29/2021	ricary, Monica	2.9	EBITDAR.
0	4/9/2021	Bilbao, Marc	0.8	Review latest airline valuation metrics
8	4/8/2021			
8	4/8/2021	Farnsworth, Scott		Participate on call with team member re: valuation models
8	4/8/2021	Roy JR, Barbeau		Participate on call with team member re: valuation methodology
8	4/8/2021	Roy JR, Barbeau		Review industry trading multiples
8	4/8/2021	Healy, Monica	1.9	Review public financials to determine EV/EBITDAR multiples for
				Company and competitor set
8	4/8/2021	Healy, Monica	1.1	Review analyst reports on projected EV/EBITDAR multiples for Compa
				and competitor set
8	4/8/2021	Healy, Monica	1.0	Perform analysis and prepare summary for team on historical and project
				multiples for Company and competitors
8	4/9/2021	Farnsworth, Scott	0.4	Participate on call with team member re: valuation models
8	4/10/2021	Farnsworth, Scott	1.0	Update preliminary valuation analysis and related sensitivity analysis
8	4/14/2021	Roy JR, Barbeau	0.3	Review analyst report on trading comps
8	4/16/2021	Faldetta, Ross		Review airline earnings projections and trading multiples to assess
				preliminary valuation.
8	4/16/2021	Farnsworth, Scott	0.2	Discuss valuation methodology with team
8	4/16/2021	Roy JR, Barbeau		Participate on call with FTI re: market multiples
8	4/16/2021	Healy, Monica		Update multiples analysis to new competitor set and add 2023 forecast
8	4/16/2021	Healy, Monica	0.7	
8				Review industry projections and trading multiples for bearings on potent
0	4/18/2021	Faldetta, Ross	1.1	
0	4/10/2021	F 4.6	0.2	Company valuation multiple.
8	4/18/2021	Farnsworth, Scott		Review updated analysis of market valuation multiples
8	4/21/2021	Healy, Monica	2.5	Review consensus estimates and analyst reports for 2022 and 2023
				multiples.
8	4/21/2021	Faldetta, Ross		Review consensus industry earning projections and enterprise values.
8	4/27/2021	Faldetta, Ross		Review Reorg recovery analysis for valuation multiples used.
8 Total			61.3	
9	1/4/2021	Roy JR, Barbeau	0.3	Review news articles on labor negotiations.
9	1/4/2021	Star, Samuel	0.4	Discuss AlixPartners re: labor negotiations update.

Task Category	Date	Professional	Hours	Activity
9	1/5/2021	Bilbao, Marc		Participate on UCC professionals call on labor strategy across groups an
	1,0,2021	Dilotto, Illia	1.0	CBAs.
9	1/5/2021	Faldetta, Ross	0.5	Participate on call with MoFo to discuss labor milestones.
9	1/5/2021	Kirchgraber, James		Review KERP presentation slides for the UCC.
9	1/5/2021	Cohen, Neal		Partially participate on weekly call all-hands professionals call re: DIP,
		,		KERP and other matters.
9	1/7/2021	Faldetta, Ross	0.5	Review labor milestones.
9	1/7/2021	Gonzalez, Vicente	0.5	Participate on call with MoFo and Cervantes Sainz re. Union negotiation
9	1/8/2021	Gonzalez, Vicente		Participate on call with debtor re. status of negotiations with unions.
9	1/8/2021	O'Brien, Daniel	0.1	Review Union correspondence with Debtor and UCC Counsel on
	1/0/0001		0.0	withdrawing the proposed KERP.
9	1/8/2021	Roy JR, Barbeau		Review news monitor updates re: labor negotiations.
9	1/8/2021	Star, Samuel	0.1	Review articles on labor negotiations and related DIP financing covenar
9	1/10/2021	Faldetta, Ross	0.5	Review labor savings in business plan.
9	1/11/2021	Gonzalez, Vicente		Participate on call with to discuss labor matters.
9	1/11/2021	Cohen, Neal		Participate on call with internal team regarding labor update.
9	1/11/2021	Star, Samuel		Discuss with team re: status of labor negotiations.
9	1/14/2021	Farnsworth, Scott	2.7	Review CASK and margin comparisons between Company and ULCC
				competitors to assess savings in business plan.
9	1/19/2021	Faldetta, Ross	0.5	Review diligence requests pertaining to labor.
9	1/20/2021	Farnsworth, Scott	1.0	Review profit sharing and labor analysis.
9	1/21/2021	Faldetta, Ross	0.5	Review labor documents posted to data room.
9	1/21/2021	Kirchgraber, James	0.6	Review labor profit sharing analyses prepared by the Debtors.
9	1/21/2021	Star, Samuel	0.1	Review preliminary labor savings and resultant claims analysis.
9	1/21/2021	Star, Samuel		Review preliminary profit sharing framework for unions.
9	1/25/2021	Faldetta, Ross		Review labor savings for DIP labor milestones.
9	1/25/2021	Roy JR, Barbeau		Review labor updates.
9	1/26/2021	Faldetta, Ross		Review open diligence requests pertaining to labor.
9	1/28/2021	Farnsworth, Scott		Participate on call with Seabury re: labor milestones for DIP.
9	1/28/2021	Kirchgraber, James		Prepare summary of labor-related requests to provide to AlixPartners.
9	1/28/2021	Roy JR, Barbeau		Participate on call with Seabury re: labor milestone for DIP.
9	1/29/2021	Faldetta, Ross	0.5	Review request to AlixPartners for detail on labor savings agreed with
0	1/20/2021	E 4.0 "	0.7	unions.
9	1/29/2021	Farnsworth, Scott		Review information request list re: labor savings.
9	1/29/2021 2/1/2021	Kirchgraber, James		Prepare labor side by side template to be sent to AlixPartners.
9 9	2/1/2021 2/2/2021	Farnsworth, Scott Farnsworth, Scott		Correspond with team on labor deal.
9	2/2/2021	Farnsworth, Scott	0.4	Review diligence requests on labor savings, claims and profit sharing ar
9	2/2/2021	Gonzalez, Vicente	1.0	correspond with team on same. Participate on call with Sainz re: labor contracts.
9	2/3/2021	Faldetta, Ross		Review labor savings diligence plan.
9	2/3/2021	Farnsworth, Scott		Participate on internal call on labor savings and claim diligence.
9	2/4/2021	Star, Samuel		Participate on call with MoFo re: labor contract assumption motion.
9	2/5/2021	Star, Samuel		Review labor union settlement economics.
9	2/8/2021	Faldetta, Ross		Review new pilot CBA.
9	2/8/2021	Farnsworth, Scott		Review ASPA settlement and other settlement documents and compare
-		· · · · · · · · · · · · · · · · · · ·	0	summary from the Company on same.
9	2/9/2021	Farnsworth, Scott	0.3	Participate on internal call with re: labor diligence and claim calculation
	A /4 A / 4 :	T.11 T		B. 44
9	2/10/2021	Faldetta, Ross		Participate on call with AlixPartners to discuss labor savings.
9	2/10/2021	Faldetta, Ross		Review CBA summaries.
9	2/10/2021	Faldetta, Ross		Review labor savings estimates for pilots, ground handling and FAs through 2024.
	0/10/0001	Farnsworth, Scott	1.0	Review AlixPartners analysis on cost savings and labor claims.
9	2/10/2021	ramsworm, scon		
9 9	2/10/2021 2/10/2021	Farnsworth, Scott		Participate on call with AlixPartners and Counsel on cost savings and la claims.

Task Category	Date	Professional	Hours	Activity
9	2/10/2021	Gonzalez, Vicente		Attend labor savings call with Company and advisors.
9	2/10/2021	Roy JR, Barbeau		Participate on internal call re: labor savings and claims.
9	2/11/2021	Faldetta, Ross		Continue to review labor savings estimates for pilots, ground handling ar
	2/11/2021	i aracta, Ross	1.5	Fast through 2024.
9	2/12/2021	Faldetta, Ross	1.0	Review discount rate assumptions for labor claims.
9	2/12/2021	Faldetta, Ross		Continue to review labor savings estimates for pilots, ground handling at
-	_,,	,		FAs through 2024.
9	2/12/2021	Faldetta, Ross	0.5	Draft questions for AlixPartners regarding labor savings.
9	2/12/2021	Farnsworth, Scott		Review and discuss labor claims analysis with team.
9	2/12/2021	Farnsworth, Scott		Review and provide comments to labor claim analysis and information
		,		request list.
9	2/12/2021	Star, Samuel	0.7	Review analysis of labor settlement claim and alternative calculations.
9	2/15/2021	Bilbao, Marc		Participate on call with MoFo re: labor claim analysis.
9	2/15/2021	Cohen, Neal		Review analysis of labor claims.
9	2/15/2021	Faldetta, Ross		Review projected labor savings for pilots, ground handling and FAs
				through 2024.
9	2/15/2021	Faldetta, Ross	0.5	Review labor savings summary posted to data room.
9	2/15/2021	Farnsworth, Scott		Prepare for and participate on call with MoFo on labor claims.
9	2/15/2021	Farnsworth, Scott		Review labor claim support documents.
9	2/15/2021	Farnsworth, Scott		Review and provide comments to labor savings and claim presentation
				materials for Wednesday UCC call.
9	2/15/2021	Gonzalez, Vicente	2.0	Prepare for and attend call with Debtors and advisors re: labor claims.
9	2/15/2021	Roy JR, Barbeau		Review updated labor claims analysis.
9	2/15/2021	Roy JR, Barbeau	1.1	Participate on call with MoFo re: labor claims analysis.
9	2/15/2021	Star, Samuel	0.8	Participate on call with MoFo re: labor claim analysis.
9	2/16/2021	Cohen, Neal	1.0	Participate on call with MoFo re: labor claim analysis, BOD letter and
				others.
9	2/16/2021	Cohen, Neal	0.5	Participate on call with UCC Counsel re: labor claims analysis.
9	2/16/2021	Faldetta, Ross		Participate on team call with MoFo to discuss labor savings.
9	2/16/2021	Faldetta, Ross	0.5	Review airline WACC benchmark data to assess discount rate used in lal
				claim.
9	2/16/2021	Faldetta, Ross		Review projected labor savings, including estimated profit sharing.
9	2/16/2021	Farnsworth, Scott	1.4	Research labor savings and related claims in other aviation bankruptcy
				cases.
9	2/16/2021	Healy, Monica	3.3	Prepare slides on labor savings and claims summary, including projected
				costs through 2024 and illustrative discount ranges.
9	2/16/2021	Roy JR, Barbeau		Research CBA claims treatment in bankruptcy.
9	2/16/2021	Star, Samuel	0.3	Participate on call with UCC member re: labor settlement economics and
				potential claims.
9	2/16/2021	Star, Samuel	0.5	Review labor savings on related claim analysis for UCC and provide
	2/17/2021	711 P	0.5	comments to team.
9	2/17/2021	Faldetta, Ross		Review CBA savings analysis.
9	2/17/2021	Faldetta, Ross		Prepare to discuss labor savings with the UCC.
9	2/17/2021	Roy JR, Barbeau		Review labor agreement and emails re: pilot claim treatment.
9	2/17/2021	Star, Samuel		Correspond with MoFo re: labor claim negotiation process.
9	2/18/2021	Cohen, Neal		Participate on team call to discuss labor savings.
9	2/18/2021	Faldetta, Ross	1.0	
9	2/18/2021	Roy JR, Barbeau	0.2	Participate on call with MoFo re: research of labor claims treatment in bankruptcy.
9	2/19/2021	Faldetta, Ross	0.5	Continue to review CBAs.
9	2/19/2021	Faldetta, Ross		Review projected labor savings through 2024.
9	2/19/2021	Gonzalez, Vicente		Participate on call with Sainz and MoFo re: labor claims.
9	2/19/2021	Kirchgraber, James		Assess employee labor claims at various debtor and non-debtor entities.
9	2/19/2021	Faldetta, Ross		Review projected labor savings.
9	2/23/2021	Bilbao, Marc		Follow up call with UCC professionals.
9	2/23/2021	Faldetta, Ross	0.5	
9	2/23/2021	Faldetta, Ross		Review estimated labor savings for pilots and FAs.
9	2/23/2021			· .
9	2/23/2021	Faldetta, Ross	1.3	Review statutory profit sharing document from Company.

Task				
Category	Date	Professional	Hours	Activity
9	2/23/2021	Faldetta, Ross	1.0	Review profit sharing projections.
9	2/23/2021	Farnsworth, Scott	1.0	Review prior information requests on labor claims and advisor presentations.
9	2/23/2021	Farnsworth, Scott	0.3	Participate on internal call to assess status of open labor diligence requests.
9	2/23/2021	Gonzalez, Vicente	0.5	Participate on call with Sainz re: labor claim.
9	2/24/2021	Faldetta, Ross	1.0	Review labor savings.
9	2/24/2021	Farnsworth, Scott	0.3	Correspond with MoFo re: labor agreements, claims and savings calculations.
9	2/24/2021	Star, Samuel	0.5	Research discount rates for labor saving present value calculation.
9	2/25/2021	Cohen, Neal	1.0	Determine labor claim analysis follow-ups and assess status of diligence.
9	2/25/2021	Faldetta, Ross	1.0	Participate on team call to discuss labor claims.
9	2/25/2021	Faldetta, Ross	1.0	
9	2/25/2021	Faldetta, Ross	1.0	Participate on call with AlixPartners, Sainz, DPW, and MoFo to discuss labor claims.
9	2/25/2021	Faldetta, Ross	0.5	Review domestic stations and ground outsourcing plans to assess ground
		, , , , , , , , , , , , , , , , , , , ,		handling labor projections.
9	2/25/2021	Faldetta, Ross	0.5	Review profit sharing projections.
9	2/25/2021	Farnsworth, Scott	0.4	Review outsourcing assumptions in business plan to assess labor savings
				projections.
9	2/25/2021	Farnsworth, Scott	1.0	Participate on call with Company and advisors re: labor claims and savings calculations.
9	2/25/2021	Farnsworth, Scott	0.5	Participate on follow up call with MoFo re: labor claims and savings.
9	2/25/2021	Gonzalez, Vicente	1.0	Participate on call with debtor and advisors re: labor claims.
9	2/25/2021	Star, Samuel	0.2	Research discount rate for labor contract claims.
9	2/26/2021	Cohen, Neal	1.0	Participate on call with debtor and advisors re: labor claims.
9	2/26/2021	Cohen, Neal	1.0	Determine labor claim analysis follow-ups and assess status of diligence.
9	2/26/2021	Cohen, Neal	0.5	Participate on follow up call with MoFo re: labor claims and savings.
9	2/26/2021	Faldetta, Ross	1.0	Review labor savings projected through 2024 for pilots, FAs and ground handling.
9	2/26/2021	Faldetta, Ross	0.5	Review CBA amendable dates.
9	2/26/2021	Farnsworth, Scott	0.1	Review information request list for inclusion of labor-savings support requests.
9	2/26/2021	Farnsworth, Scott	0.2	Coordinate for labor-savings diligence call.
9	2/26/2021	Nielsen, Justin		Participate on internal call to discuss labor claim and strategy.
9	2/26/2021	Star, Samuel	0.5	Develop discount rate analysis for labor claim.
9	2/26/2021	Wilson, Garrett	0.5	Participate on internal call regarding labor claim.
9	2/26/2021	Wilson, Garrett	1.1	Conduct research and analysis of discount rate to be used in present value calculation of labor claim.
9	2/26/2021	Wilson, Garrett	0.4	Discuss required methodologies and allocate tasks for discount rate analysis for use in labor claim.
9	3/1/2021	Cohen, Neal	1.0	Participate on crew cost calculations call.
9	3/1/2021	Faldetta, Ross		Participate on call with Company to discuss crew CBA savings.
9	3/1/2021	Faldetta, Ross		Review crew cost files posted to data room.
9	3/1/2021	Faldetta, Ross	0.4	Review CBA amendable dates.
9	3/1/2021	Faldetta, Ross	0.7	Review proposed severance motions.
9	3/1/2021	Farnsworth, Scott		Participate on call with internal team re: labor savings.
9	3/1/2021	Farnsworth, Scott		Follow-up call with team re: labor savings diligence and CBA amendable rates
9	3/1/2021	Farnsworth, Scott	0.9	Review supporting analysis from company re: labor savings
9	3/1/2021	Farnsworth, Scott	1.0	
9	3/1/2021	Hazel, Steven		Perform research on discount rates for use on labor claims.
9	3/1/2021	Teynor, Joseph		Research publicly traded comparable companies for discount rate analysis re: discounting of labor claims.
9	3/1/2021	Teynor, Joseph	2.8	Prepare company discount rate analysis re: discounting of labor claims.

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Category	Date	Professional	Hours	Activity Control of the Control of t
9	3/1/2021	Teynor, Joseph	1.6	Perform further analysis on Company discount rate re: discounting of labor
9	3/1/2021	Teynor, Joseph	0.8	claims. Correspond with internal team re: discount rate analysis re: discounting of
9	3/1/2021	reynor, Joseph	0.8	labor claims.
9	3/1/2021	Wilson, Garrett	0.2	Review and edit discount rate analysis re: discounting of labor claims.
9	3/2/2021	Etnyre, Emily		Compile Bloomberg data for use in discount rate analysis.
9	3/2/2021	Faldetta, Ross		Continue to review draft severance motions.
9	3/2/2021	Faldetta, Ross		Review and assess assumptions of pilot labor savings.
9	3/2/2021	Faldetta, Ross		Participate on UCC professionals call to discuss labor savings.
9	3/2/2021	Faldetta, Ross	1.7	
9	3/2/2021	Faldetta, Ross		Participate on call with AlixPartners to review labor savings.
9	3/2/2021	Gonzalez, Vicente		Review claim agreements STIIA and Independencia.
9	3/2/2021	Nielsen, Justin		Review Duff & Phelps and international cost of equity schedules re: re:
9	3/2/2021	Meisen, Justin	1.3	discount rate for labor claims.
9	2/2/2021	Nielson Justin	1.6	
9	3/2/2021	Nielsen, Justin	1.0	Review and select guideline comparable companies for capital asset pricin
0	2/2/2021	T1	2.6	model.
9	3/2/2021	Teynor, Joseph		Prepare company discount rate analysis re: discounting of labor claims.
9	3/2/2021	Teynor, Joseph	3.1	Continue to prepare company discount rate analysis re: discounting of laboration
0	2/2/2021	TD Y 1	0.2	claims.
9	3/2/2021	Teynor, Joseph		Correspond with team re: discount rate analysis.
9	3/2/2021	Wilson, Garrett		Review and edit draft capital asset pricing model.
9	3/2/2021	Wilson, Garrett		Review and edit discount analysis.
9	3/3/2021	Cohen, Neal		Prepare for and participate on call with team member re: labor claims.
9	3/3/2021	Faldetta, Ross		Perform analysis on labor claims savings scenarios.
9	3/3/2021	Faldetta, Ross		Review proposed severance motions.
9	3/3/2021	Gonzalez, Vicente		Review old CBAs and call with Sainz re: amendable dates.
9	3/3/2021	Gonzalez, Vicente		Review amendable dates document prepared by Sainz.
9	3/3/2021	Gonzalez, Vicente		Participate on call with team to review amendable labor claims.
9	3/3/2021	Nielsen, Justin	2.2	Research relevant Aeromexico industry capital structure and discount rates
9	3/3/2021	Teynor, Joseph	2.1	Prepare company discount rate analysis re: discounting of labor claims.
9	3/3/2021	Teynor, Joseph		Continue to prepare company discount rate analysis re: discounting of labor chains.
				claims.
9	3/3/2021	Wilson, Garrett		Participate on internal conference call to discuss discount rate analysis.
9	3/3/2021	Wilson, Garrett		Review and edit discount rate analysis.
9	3/4/2021	Etnyre, Emily		Continue to compile Bloomberg data for use in discount rate analysis.
9	3/4/2021	Faldetta, Ross		Continue to review severance motions.
9	3/4/2021	Faldetta, Ross		Determine potential adjustments to Company's labor savings scenario.
9	3/4/2021	Farnsworth, Scott	0.2	Participate on call with Ad Hoc Group re: labor claims.
9	3/4/2021	Farnsworth, Scott	0.5	Participate on call re: labor claim estimation
9	3/4/2021	Kirchgraber, James		Update labor claims in high level recovery model.
9	3/4/2021	Nielsen, Justin	2.6	Perform audit of capital asset pricing model re: labor claim discount rate analysis.
9	3/4/2021	Nielsen, Justin	1.2	Review guideline comparable company cost of debt schedule to be used in
	3/4/2021	Tviciscii, Justiii	1.2	capital asset pricing model.
9	3/4/2021	Roy JR, Barbeau	0.3	Participate on call with Ducera re: labor claims discount rate.
9	3/4/2021	Star, Samuel		Review revised calculation of potential labor claim offsets.
9	3/4/2021	Teynor, Joseph		Correspond with team re: discount rate analysis for use on labor claims.
	3/4/2021	Teynor, Joseph		Prepare company discount rate analysis.
9		Cohen, Neal		
9	3/5/2021	Gonzalez, Vicente		Participate on call with team re: discount rate use for labor claims.
9	3/5/2021	· · · · · · · · · · · · · · · · · · ·		Participate on call with team re: labor claim discounting methodology.
9	3/5/2021	Nielsen, Justin	1.9	Review Aeromexico 10-K filings and 10-K filings for selected guideline
	2/5/2021	n m n .	1.0	comparable companies used in capital asset pricing model.
9	3/5/2021	Roy JR, Barbeau	1.0	Participate on call with internal team to discuss labor claims dicsount rate
9	3/5/2021	Star, Samuel	0.9	Participate on call with team re: labor claim discounting methodology.
9	3/5/2021	Teynor, Joseph	0.5	Correspond with team re: discount rate analysis for use on labor claims.
9		, ,		Correspond with team re. discount rate unarysis for use on labor claims.

Task Category	Date	Professional	Hours	Activity
9	3/5/2021	Wilson, Garrett		Review additional supporting analysis from the company on labor saving
9	3/5/2021	Wilson, Garrett	0.8	Internal conference call to discuss discount rate analysis.
9	3/8/2021	Cohen, Neal	0.5	Correspond with team re: labor claims.
9	3/8/2021	Faldetta, Ross	0.1	Review slides on CBA amendments.
9	3/8/2021	Faldetta, Ross	0.7	Review severance motions.
9	3/8/2021	Farnsworth, Scott	0.5	Participate on internal call re: severance motions and labor savings diligence
9	3/8/2021	Gonzalez, Vicente	1.0	Analyze discount rate to be used on labor claims.
9	3/8/2021	Nielsen, Justin	0.5	Participate on call with team to discuss results of updated CAPM analysi re: labor claim discount rate.
9	3/8/2021	Roy JR, Barbeau	0.9	Participate on call with internal team re: labor claim discount rates.
9	3/8/2021	Star, Samuel	0.8	Participate on call with internal team re: labor claims, business plan
				diligence, PLM, exit financing and other open issues.
9	3/8/2021	Star, Samuel	0.6	Review discount rates used for present valuing claims resulting from modifications to CBA's.
9	3/8/2021	Teynor, Joseph	3.0	Perform Company discount rate analysis.
9	3/8/2021	Wilson, Garrett		Discuss appropriate discount rate with internal team.
9	3/8/2021	Wilson, Garrett		Review and edit capital asset pricing models re: labor claim discount rate
9	3/9/2021	Farnsworth, Scott	0.7	Participate on call with company and UCC advisors re: labor claims
9	3/10/2021	Faldetta, Ross	0.5	Discuss crew CBA savings with Company and AlixPartners.
9	3/10/2021	Farnsworth, Scott		Participate on call with Debtors' advisors re: labor savings.
9	3/11/2021	Faldetta, Ross	1.0	Participate on team call to discuss labor savings.
9	3/12/2021	Faldetta, Ross	0.5	Review labor savings.
9	3/14/2021	Faldetta, Ross	1.0	Review pilot savings in labor materials.
9	3/14/2021	Star, Samuel	0.1	Develop labor claim ask.
9	3/15/2021	Faldetta, Ross	0.5	Discuss labor savings and claim with Ducera.
9	3/15/2021	Star, Samuel	0.2	Participate on call with Ducera re: components with labor claim.
9	3/16/2021	Faldetta, Ross	0.5	Review labor savings and potential claim adjustments.
9	3/16/2021	Faldetta, Ross	1.0	Participate on call with MoFo to discuss labor claim.
9	3/17/2021	Faldetta, Ross	2.5	Review calculation of potential adjusted labor claim by labor group and adjustment based on latest available estimates.
9	3/18/2021	Bilbao, Marc	0.5	Prepare for and participate on call with Ad Hoc Group re: labor claim.
9	3/18/2021	Farnsworth, Scott	0.3	Participate on call with Ad Hoc Group re: labor claims.
9	3/19/2021	Faldetta, Ross		Review labor savings, assumptions and claim.
9	3/19/2021	Farnsworth, Scott	0.6	Participate on call with team re: discount rate for labor claims.
9	3/19/2021	Farnsworth, Scott	0.5	Review updated claims bridge from AlixPartners for pilot claim and correspond with team re: same.
9	3/19/2021	Farnsworth, Scott		Participate on call with AlixPartners re: pilot claim analysis
9	3/19/2021	Star, Samuel		Review Debtors' ASPA claim proposal and list follow ups for teams.
9	3/22/2021	Cohen, Neal		Participate on call with team member to discuss potential labor claim.
9	3/22/2021	Faldetta, Ross		Review analysis of labor claim.
9	3/22/2021	Faldetta, Ross		Review changes in proposed adjustments to labor claim over time.
9	3/22/2021	Faldetta, Ross		Review ground outsourcing savings included in labor claim.
9	3/22/2021	Farnsworth, Scott	0.4	i &
9	3/22/2021	Gonzalez, Vicente		Participate on call with Sainz re: labor claims.
9	3/22/2021	Star, Samuel		Participate on call with team re: labor claim analysis.
9	3/22/2021	Star, Samuel		Review status of ASP union vote review and comment on professional for summary for UCC.
9	3/23/2021	Faldetta, Ross		Discuss labor savings with team.
9 9	3/23/2021 3/23/2021	Faldetta, Ross Faldetta, Ross		Participate on UCC professionals call to discuss labor claim. Review inflation rate assumption used in Company's pilot savings estimated in Company's pilot savings.
9	3/23/2021	Faldetta, Ross		Review 2020 pilot savings Company is required to reimburse in 2021.
9 9	3/23/2021	Faldetta, Ross		Prepare slides for UCC on potential labor claims. Draft and review follow up requests for AlixPartners regarding labor
フ	3/23/2021	Faldetta, Ross	0.5	claims.

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Task				
Category	Date	Professional	Hours	Activity
9	3/23/2021	Farnsworth, Scott	0.3	Review comments from counsel on outsourcing and comm with internal
				team re: same.
9	3/23/2021	Farnsworth, Scott		Review claims diligence responses with team
9	3/23/2021	Gonzalez, Vicente		Participate on call with Sainz re: labor claims.
9	3/24/2021	Faldetta, Ross		Update UCC slides on labor claims.
9	3/24/2021	Star, Samuel		Correspond with MoFo re: recommended UCC position on labor claim.
9	3/28/2021	Faldetta, Ross		Review changes in estimated labor claim adjustments.
9	3/29/2021	Faldetta, Ross		Review labor savings.
9	3/29/2021	Star, Samuel	0.4	Review bridge of prior and latest labor claim estimates for UCC member
9	3/30/2021	Faldetta, Ross	0.5	Participate on call with UCC member to discuss labor savings and claim.
9	3/30/2021	Star, Samuel	0.6	Participate on call with UCC member re: labor claim calculations.
9	3/31/2021	Star, Samuel		Review summary of CBA assumption motion Prepare by MoFo and list next steps.
9	4/7/2021	Kirchgraber, James	0.3	Review declarations filed in conjunction with the CBA motions.
9	4/8/2021	Faldetta, Ross	1.0	Review proposed labor motion, including claims.
9	4/8/2021	Kirchgraber, James		Review labor claims included in CBA motions.
9	4/8/2021	Star, Samuel	0.8	Review motion to enter into new labor agreements and list questions for team and MoFo
9	4/12/2021	Faldetta, Ross	1.2	Review labor claims by legal entity.
9	4/13/2021	Faldetta, Ross		Review labor claim by legal entity.
9	4/13/2021	Kirchgraber, James		Review the Company' intercompany relationship with Sistemas re: labor
,	4/13/2021	Kirchgraber, James	0.8	claims allocation.
9	4/13/2021	O'Brien, Daniel	0.2	Correspond on labor claim allocation between Company entities
9	4/13/2021	Star, Samuel		Evaluate impact of not enforcing labor claims against non- Company
9	4/14/2021	Star, Samuer		entities.
9	4/15/2021	Faldetta, Ross	0.5	Review labor claim for ground handling outsourcing.
9	4/19/2021	Gonzalez, Vicente	1.0	Participate on call with ASPA re: labor claim
9	4/19/2021	Star, Samuel	0.1	Review revisions to CBA assumption orders and provide comments to MoFo
9 Total			216.7	1101
10	3/25/2021	Kirchgraber, James		Review tax notice provided by the Company to prepare follow up
10	3/23/2021	rinengraeer, vanies	0.0	questions.
10	3/26/2021	Kirchgraber, James	0.3	Review follow up responses from Sainz re: tax payments to be made going
40.70 . 1				forward.
10 Total			1.1	
11	3/17/2021	O'Brien, Daniel		Attend 2nd interim fee hearing and corresponded on same.
11	4/30/2021	Bilbao, Marc		Attend hearing on Boeing Assumption
11	4/30/2021	Cohen, Neal	0.5	Attend hearing on Boeing motion.
11	4/30/2021	Roy JR, Barbeau	1.2	Attend hearing re: Boeing and ALC motions
11 Total			2.8	
12	1/29/2021	Kirchgraber, James	0.5	Participate on call with MoFo to discuss SOFA/SOAL diligence process
12	2/1/2021	Kirchgraber, James	0.8	Prepare summary of SOFA diligence process as requested by MoFo.
12	2/1/2021	O'Brien, Daniel		Provide comments on SOFA/SOALs review write up for UCC Counsel.
12	2/18/2021	Kirchgraber, James		Prepare summary responses to MoFo regarding SOFA follow up question
12	4/19/2021	Kirchgraber, James	0.4	Correspond with Company re: payments to Delta included in the SOFAs
12	4/19/2021	O'Brien, Daniel	0.2	Correspond with team re: pre-petition payments to Delta in SOFA for correspondence to MoFo
12	4/25/2021	Kirchgraber, James	1.4	Prepare summary of prepetition payments to Delta included in the SOFA
12	4/26/2021	Kirchgraber, James	1.0	at the request of MoFo. Update summary of payments to Delta included in the SOFAs to provide MoFo.
12	4/26/2021	O'Brien, Daniel	0.5	Discuss Delta payments per SOFA/SOAL and analysis prepared from Company responses for submission to MoFo

Task Category	Date	Professional	Hours	Activity
12	4/27/2021	Kirchgraber, James		Correspond with the Company re: prepetition payments to Delta included
12 Total			6.8	the SOFAs.
13	1/4/2021	Healy, Monica		Monitor case professional fees to date.
13	1/4/2021	Roy JR, Barbeau		Review AlixPartners monthly fee application.
13	1/13/2021	Healy, Monica		Prepare analysis of case professional fees.
13	1/14/2021	Kirchgraber, James		Review status of Rothschild's retention order.
13	1/21/2021	Healy, Monica		Prepare analysis on case professional fees.
13	1/26/2021	Kirchgraber, James		Prepare summary of potential fees payable to Rothschild under existing fe
		8 ,		structure to assess if \$25M cap is reached.
13	1/26/2021	Kirchgraber, James	2.2	Continue to prepare summary of potential fees payable to Rothschild under
		<i>Q</i> ,		existing fee structure re: \$25M fee cap assessment.
13	1/27/2021	Kirchgraber, James	1.0	Update summary of Rothschild fees to send to team.
13	1/27/2021	Roy JR, Barbeau		Review Rothschild success fee structure to prepare analysis.
13	1/29/2021	Star, Samuel		Review Rothschild fee calculation.
13	2/3/2021	Healy, Monica		Review other FDM reporting, including customer programs, tax and
		• •		insurance.
13	2/22/2021	O'Brien, Daniel	1.0	Review Debtor's second Rule 2015.3 filing for joint venture and non-debt
		,		financial statements.
13	2/23/2021	Healy, Monica	0.6	Export rule 2015 filing to excel to review financials.
13	2/23/2021	Kirchgraber, James		Review the Debtors' updated 2015.3 motion as requested by MoFo.
13	2/24/2021	Healy, Monica		Export financials from rule 2015 filing for further analysis.
13	2/26/2021	Healy, Monica		Continue to export financials from rule 2015 filing for further analysis.
13	2/26/2021	Healy, Monica	0.3	
13	2/26/2021	Kirchgraber, James		Review schedule 2015.3 filing re: non-debtor financials as of 12/31/20.
13	3/1/2021	Faldetta, Ross		Review proposed Gran Plan motion.
13	3/1/2021	Kirchgraber, James		Review contract various contract rejections filed by the Debtors re: office
		<i>Q</i> ,		leasing space.
13	3/2/2021	Faldetta, Ross	0.6	Continue to review draft Gran Plan motion.
13	3/2/2021	Kirchgraber, James	0.9	Review Gran Plan motion to prepare follow up questions for AlixPartners
13	3/2/2021	Kirchgraber, James	0.7	Prepare summary of office lease rejection motion.
13	3/3/2021	Kirchgraber, James	0.9	Review data provided by the Company on Gran Plan motion to follow up
		•		with MoFo.
13	3/4/2021	O'Brien, Daniel	0.7	Discuss latest round of motions and next steps for diligencing financial
				features and updating counsel
13	3/16/2021	O'Brien, Daniel	0.3	Review status of objections pending omnibus fee hearing.
13	3/22/2021	Star, Samuel	0.1	
13	3/30/2021	Kirchgraber, James	0.4	Review current draft of assumptions procedures motion.
13 Total			24.8	
14	1/11/2021	O'Brien, Daniel	0.3	Direct team on next steps for claims definition and scheduling.
14	2/1/2021	Kirchgraber, James	1.9	Prepare updated summary of LSTC as included in December MOR.
14	2/2/2021	Kirchgraber, James	0.5	Revise updated summary of LSTC as included in December MOR.
14	2/5/2021	O'Brien, Daniel		Review notice of and diligence answers to customer claim payments from Brazilian Court rulings.
14	2/18/2021	Kirchgraber, James	13	Prepare summary of LSTC included in January MOR.
14	2/18/2021	O'Brien, Daniel		Review LSTC summary and claims in balance sheet of January MOR vs.
				December MOR.
14	3/1/2021	Kirchgraber, James		Prepare initial high level recovery analysis re: outstanding secured debt.
14	3/8/2021	Kirchgraber, James		Update waterfall recovery model to include intercompany balances.
14	3/10/2021	Kirchgraber, James		Review initial claims estimate provided by the Company.
14	3/11/2021	Kirchgraber, James	1.0	Review initial claims estimate provided by the Debtors to provide follow questions.
14	3/12/2021	Kirchgraber, James	1.8	Review initial claims estimate provided by the Debtors to prepare follow questions for upcoming call.
14	3/12/2021	Kirchgraber, James	0.4	Update initial recovery model to include summary of intercompany balances.

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Task Category	Date	Professional	Uanna	Activity
Category 14	3/12/2021	Kirchgraber, James	Hours	Activity Prepare for and participate in call with AlixPartners re: initial claims
14	3/12/2021	Kirchgraber, James	0.7	estimate.
14	3/12/2021	Kirchgraber, James	0.4	Conduct additional diligence re: outstanding items on initial claims
				estimate.
14	3/12/2021	O'Brien, Daniel	0.5	Call with Alix Partners on Claims Summary and status of latest estimates
				versus filed claims and omnibus objection quantification
14	3/15/2021	Kirchgraber, James	2.4	Update initial recovery model to include summary waterfall.
14	3/16/2021	Kirchgraber, James	0.4	Review Reorg's LATAM waterfall to identify similarities to Aeromexico. \\
	0/1 / 2001	Y7. 1 1 Y	0.5	V. I
14	3/16/2021	Kirchgraber, James		Update waterfall model to include DIP financing component.
14	3/18/2021	O'Brien, Daniel		Review PLM preliminary claims analysis on Sections 544, 547 and 548 of the Bankruptcy Code.
14	3/18/2021	Star, Samuel	0.4	Review estimated secured and unsecured claims by category compared to filed and scheduled claims.
14	3/24/2021	Kirchgraber, James	1.0	Analyze comparable waterfall valuation models to establish potential
1.4	2/25/2021	D'11 M	0.0	parameters for Aeromexico.
14	3/25/2021	Bilbao, Marc		Participate on internal call to discuss potential PDP claims.
14	4/1/2021	Cohen, Neal	1.0	Correspond with Ad Hoc Group and UCC and counsel to discuss claims estimate.
14	4/9/2021	Star, Samuel	0.2	Review estimated claims summary provided by Company.
14	4/12/2021	Kirchgraber, James		Review subsequent claims estimate provided by the Company re: unsecure
1.	1/12/2021	Timengraper, values	1.0	claims.
14	4/12/2021	Kirchgraber, James	1.6	Review subsequent claims estimate provided by the Company re: debt and
				guarantee claims.
14	4/12/2021	O'Brien, Daniel		Review consolidated claims summary report prepared by Company
14	4/13/2021	Kirchgraber, James	0.9	Review debt claims included in claims estimate provided by the Company
14	4/13/2021	Star, Samuel	0.8	Review claims estimate by type and entity
14	4/16/2021	O'Brien, Daniel	0.2	Review motions for omnibus claim objections filed by Company and
				internal discussion on same
14	4/19/2021	Kirchgraber, James		Prepare tracker of claim objections filed to date.
14	4/19/2021	O'Brien, Daniel		Participate on internal call re: omnibus claims rejection motions review
14	4/20/2021	Cohen, Neal		Correspond with team on claims analysis.
14	4/22/2021	Star, Samuel		Review Company estimate of secured and unsecured claims by entity
14	4/24/2021	Faldetta, Ross		Review estimated claims by entity.
14	4/26/2021	Faldetta, Ross		Review estimated claims.
14 14 Total	4/27/2021	Star, Samuel	31.2	Review Reorg research value waterfall re: assumed claims pool
1 4 10tai 15	1/4/2021	O'Brien, Daniel		Revise slides on PLM stipulation and discussions on edits and prospective
13	1/4/2021	O DITCH, DAIHEI	1.3	contract assumption.
15	1/4/2021	Kirchgraber, James	2.8	Update PLM slides to incorporate comments from team re: monthly
13	1/4/2021	Kirciigiaoci, Janies	2.0	transactions.
15	1/4/2021	Kirchgraber, James	0.7	Review current draft of PLM slides for the UCC re: draft stipulation.
15	1/4/2021	Kirchgraber, James		Review current draft of PLM motion.
15	1/4/2021	O'Brien, Daniel	0.3	Participate on call with MoFo re: status of PLM stipulation review.
15	1/4/2021	O'Brien, Daniel	0.3	Review DIP financing collateral in context of PLM shares and related stipulation.
15	1/4/2021	Roy JR, Barbeau	0.5	Review PLM share pledge agreement and DIP requirements.
15	1/5/2021	O'Brien, Daniel		Review notification of and details related to intercompany transfers.
15	1/5/2021	O'Brien, Daniel	0.8	Correspond with MoFo on PLM stipulation status, developments and pushing on timing.
15	1/5/2021	Kirchgraber, James	0.4	Review notices of upcoming intercompany transfers provided by the
				Company.
15	1/5/2021	Kirchgraber, James	2.2	Update PLM slides for additional comments from team re: stipulations and
				contract agreements.
15	1/5/2021	O'Brien, Daniel		Discuss PLM contract assumption status, terms and justification with DPW

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Category	Date	Professional	Hours	Activity
15	1/5/2021	Star, Samuel	0.4	Participate on call with Debtor and UCC advisors re: PLM agreement assumption including treatment of pre-petition loans.
15	1/5/2021	Star, Samuel	1.2	Evaluate impact of PLM agreement assumption including treatment of pre- petition loans.
15	1/6/2021	Kirchgraber, James	1.0	Review tracker of monthly intercompany payments to provide comments.
15	1/7/2021	Kirchgraber, James	2.6	Analyze differences in short-term and long-term financing from PLM to Aerovias.
15	1/8/2021	O'Brien, Daniel	0.3	Review diligence questions on PLM contract assumption for submission t AlixPartners.
15	1/8/2021	Kirchgraber, James	2.3	Review status of PLM short-term loans provided in January and February 2020.
15	1/11/2021	Kirchgraber, James	0.5	Review current status of PLM agreements.
15	1/14/2021	O'Brien, Daniel	0.1	Discuss status of Debtors' responses to diligence questions on PLM contracts' assumption.
15	1/14/2021	O'Brien, Daniel	0.1	Correspond with MoFo re: PLM assumption.
15	1/15/2021	Cohen, Neal	0.5	Participate on call with PLM re: contract assumptions.
15	1/15/2021	Kirchgraber, James	2.4	Prepare summary of fees related to PLM transactions.
15	1/15/2021	Kirchgraber, James	2.3	Continue to prepare summary of fees related to PLM transactions.
15	1/15/2021	O'Brien, Daniel		Participate on call with PLM counsel UCC Counsel on bar date extension and PLM contract assumption review.
15	1/19/2021	Roy JR, Barbeau	0.2	Participate on call with internal team re: PLM valuation.
15	1/19/2021	Faldetta, Ross	0.2	Review PLM diligence plan.
15	1/19/2021	Kirchgraber, James		Assess valuation of similar customer loyalty programs re: PLM informati request list.
15	1/19/2021	Kirchgraber, James	3.2	Prepare additional information request list regarding PLM transactions.
15	1/20/2021	Faldetta, Ross	0.3	Review PLM diligence plan.
15	1/20/2021	Kirchgraber, James	2.2	Revise PLM diligence request list per comments from team.
15	1/20/2021	Star, Samuel		Review information requests for assessing PLM contracts and provide comments to team.
15	1/22/2021	Cohen, Neal	1.0	Participate on call with PLM re: contract assumptions.
15	1/22/2021	Kirchgraber, James	0.4	Prepare additional requests for the Debtors re: PLM analysis.
15	1/22/2021	O'Brien, Daniel	0.3	Direct team on schematic for PLM funds flow, information request direction and latest income statement.
15	1/25/2021	Kirchgraber, James	3.4	Analyze comparable transactions in connection to potential PLM repurchases.
15	1/25/2021	O'Brien, Daniel		Review and provide comments on flow chart graphic for intercompany balances with PLM.
15	1/27/2021	Kirchgraber, James		Update summary of comparable PLM transactions.
15	1/28/2021	Kirchgraber, James	2.5	Update summary of historical loyalty program transactions re: PLM.
15	1/29/2021	Cohen, Neal	1.0	Review latest internal PLM analysis.
15	1/29/2021	O'Brien, Daniel		Review PLM shareholders agreement and subsequent agreement amendments.
15	1/29/2021	Star, Samuel	0.2	Review PLM investment vs. other airline acquisitions to assess contracts
15	2/2/2021	Kirchgraber, James	3.3	Review FDM reporting for December intercompany treasury/transfer activity to prepare questions for the Company.
15	2/3/2021	Healy, Monica		Perform analysis on December intercompany transfer reporting.
15	2/3/2021	Kirchgraber, James	0.9	Finalize questions on December FDM intercompany reporting to provide AlixPartners.
15	2/3/2021	Roy JR, Barbeau	0.5	Perform research on PLM and discuss with team re: same.
15	2/5/2021	Kirchgraber, James	0.4	Review inter company notice received from the Debtors for upcoming payments.
15	2/5/2021	O'Brien, Daniel	0.3	Discuss plan for analysis of PLM claims and transfers with team.
15	2/9/2021	Kirchgraber, James	0.5	Correspond with AlixPartners re: outstanding PLM intercompany diligen
10				
15	2/11/2021	Kirchgraber, James	0.4	Correspond with the Debtors on PLM intercompany diligence.

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Category	Date	Professional	Hours	Activity
15	2/12/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners to discuss status of PLM intercompany diligence.
15	2/16/2021	O'Brien, Daniel	0.3	Review inter company transfer activity reported by AlixPartners and correspond on same.
15	2/18/2021	Kirchgraber, James	1.7	Prepare summary of initial PLM overview for UCC.
15	2/19/2021	Kirchgraber, James		Prepare summary slides on PLM re: organizational structure.
15	2/19/2021	Kirchgraber, James		Continue to prepare summary presentation on PLM re: comparable transactions.
15	2/19/2021	O'Brien, Daniel	0.5	Review and provide comments on preliminary PLM Summary report.
15	2/19/2021	Star, Samuel	0.4	Review PLM primer for UCC.
15	2/21/2021	Kirchgraber, James	0.5	Provide responses to comments from team re: PLM presentation.
15	2/22/2021	Kirchgraber, James	2.7	Update PLM presentation to include comments from team re: organizational structure.
15	2/22/2021	Kirchgraber, James	2.3	Prepare summary of similar customer loyalty transactions for PLM presentation re: Air Canada and Aeroplan.
15	2/22/2021	Kirchgraber, James		Prepare summary of similar customer loyalty transactions for PLM presentation re: Avianca and LifeMiles.
15	2/22/2021	O'Brien, Daniel		Review of draft deliverable for UCC summarizing PLM and loyalty repurchases.
15	2/23/2021	Kirchgraber, James	1.8	Review PLM PPSA re: events of default clause for potential deferrals of amortization.
15	2/23/2021	Roy JR, Barbeau		Participate on internal call re: subcon framework.
15	2/23/2021	Star, Samuel		Review PLM activities and corporate structure analysis.
15	2/24/2021	Kirchgraber, James		Prepare summary of PLM 2019 financials as it relates to Aeromexico's net income.
15	2/24/2021	Kirchgraber, James	3.4	Review PLM analysis provided by the Company to prepare for upcoming call with the Debtors.
15	2/24/2021	O'Brien, Daniel		Prepare for presentation on initial PLM summary for UCC meeting.
15	2/25/2021	Kirchgraber, James	1.8	Develop additional questions on the PLM program for upcoming call with the Debtors.
15	2/25/2021	Kirchgraber, James		Analyze estimated claim from PLM included in the Debtors' analysis.
15	2/25/2021	Kirchgraber, James		Continue to analyze estimated claim from PLM included in the Debtors' analysis.
15	2/25/2021	O'Brien, Daniel		Discuss PLM contract assumption with team, including, Debtor's materials and basis for potential rejection damages claim in contract.
15	2/25/2021	Roy JR, Barbeau		Participate on internal call to address Ad Hoc Group's question on intercompany transfers.
15	2/26/2021	Cohen, Neal		Discuss PLM contract assumption with team member.
15	2/26/2021	Kirchgraber, James		Prepare summary presentation on PLM re: historical financials.
15	2/26/2021	Kirchgraber, James		Correspond with Ad Hoc Group re: upcoming call on intercompany claims.
15	2/26/2021	Kirchgraber, James		Prepare for and participate in call with the Debtors and AlixPartners re: PLM claims.
15	2/26/2021	Kirchgraber, James		Prepare list of outstanding PLM questions following review with Company.
15	2/26/2021	Kirchgraber, James		Assess calculation of PLM claim included in the Debtors' analysis.
15	2/26/2021	O'Brien, Daniel	0.3	Correspond with AlixPartners and MoFo on rejection damages estimate in PLM contract assessment.
15	2/26/2021	O'Brien, Daniel	1.0	Participate on call with presentation by Debtor and their professionals on PLM contract assessment.
15	2/28/2021	Kirchgraber, James		Prepare follow up questions on the Debtors' January FDM intercompany reporting.
15	2/28/2021	Kirchgraber, James	2.1	Prepare analysis on updated PLM claim amounts re: revised RPK data and 2020 point purchases.
15	3/1/2021	Cohen, Neal	0.5	Participate on call with MoFo and Ad Hoc Group re: intercompany claims.
15	3/1/2021	Kirchgraber, James	0.8	Analyze changes in intercompany balances from June 2020 to December 2020.

Task				
Category	Date	Professional	Hours	Activity
15	3/1/2021	Kirchgraber, James	2.2	Revise the Debtors' calculation of PLM rejection claim re: netting of cash savings for operations.
15	3/1/2021	Kirchgraber, James	0.3	Participate on call with Ducera, Akin, and MoFo re: intercompany claims.
15	3/1/2021	Kirchgraber, James	0.7	Continue to assess PLM claim adjustments re: impacts of compounding various assumptions.
15	3/1/2021	O'Brien, Daniel	0.5	Review SOFA summary of inter company claims, re: characterization report and monthly matrices to assess work status to date.
15	3/1/2021	O'Brien, Daniel	0.3	Prepare for and lead call with Ducera, Akin Gump and MoFo on inter- company claims review status
15	3/1/2021	Star, Samuel	0.2	Participate on call with Ad Hoc Group advisors re: intercompany claim analysis and next steps.
15	3/2/2021	Kirchgraber, James	1.1	Prepare follow up questions on intercompany transaction FDM reporting.
15	3/2/2021	Kirchgraber, James	1.3	Update PLM claim calculation adjustments re: cash flow adjustments for operating costs.
15	3/2/2021	O'Brien, Daniel	0.5	Discuss and correspond on PLM rejection claim calculation and PLM buy- out option
15	3/2/2021	Star, Samuel	0.1	Review status of PLM contract assumption/rejection analysis.
15	3/3/2021	Healy, Monica		Prepare analysis of January intercompany transactions to identify missing reporting and further diligence questions.
15	3/3/2021	Kirchgraber, James	0.8	Prepare follow up questions on variances in intercompany balances included in the January FDM reporting.
15	3/3/2021	Kirchgraber, James	1.5	Finalize January intercompany FDM reporting follow up questions to send to AlixPartners.
15	3/5/2021	O'Brien, Daniel	1.0	Review intercompany claims by claimant and purpose to explore recharacterization possibilities.
15	3/8/2021	Kirchgraber, James		Review American Airlines capital raise using frequent flier program as collateral re: PLM comparisons.
15	3/8/2021	Kirchgraber, James	1.3	Prepare summary of intercompany transactions to date to assess potential recharacterization.
15	3/8/2021	Kirchgraber, James		Continue to prepare summary of intercompany transactions to date to assess potential recharacterization.
15	3/8/2021	O'Brien, Daniel		Review of substance and form of intercompany balances between debtor and non-debtor affiliates.
15	3/9/2021	Kirchgraber, James		Prepare initial summary of intercompany balances re: balance as of the petition date.
15	3/10/2021	Kirchgraber, James		Review PLM IP database contract provided by the Company.
15	3/10/2021	Kirchgraber, James		Update intercompany summary to include categorization of payments made to date.
15	3/10/2021	O'Brien, Daniel	0.5	Review and discuss PLM projections and IP database agreement summary
15	3/11/2021	Healy, Monica	1.9	Prepare PLM financials.
15	3/11/2021	Kirchgraber, James		Research tests for intercompany recharacterizations.
15	3/11/2021	Kirchgraber, James	0.3	Compare revised PLM projections to initial report provided by the Debtors.
15	3/12/2021	Kirchgraber, James	1.7	Prepare summary of intercompany due diligence re: balance sheet by entity.
15	3/12/2021	O'Brien, Daniel	0.2	Participate on call with Rothschild re: PLM projections sent to Apollo.
15	3/15/2021	Kirchgraber, James	1.4	Review analysis on intercompany balances as of 6/30/20.
15	3/15/2021	Kirchgraber, James		Review notes from previous calls with the Debtors re: intercompany transactions.
15	3/15/2021	O'Brien, Daniel		Discuss inter company balances nature and potential for re-characterization and need for bridging information after equitization of balances for tax purposes
15	3/16/2021	Kirchgraber, James		Follow up with AlixPartners re: intercompany notices not provided.
15	3/16/2021	Kirchgraber, James	2.7	Update initial summary of intercompany balances to include revised data from the Company re: LSTC balances as of 1/31/21.

Task Category	Date	Professional	Hours	Activity
15	3/16/2021	O'Brien, Daniel		Discuss and correspond with Ducera on status of inter-company claims review
15	3/16/2021	O'Brien, Daniel	0.7	Assess intercompany claims review status, depth and breadth of Debtor's compliance with cash management motion and required further analysis
15	2/18/2021	V. 1 1 I	1.0	
15	3/18/2021	Kirchgraber, James		Analyze updated intercompany balances as of 1/31/21 to assess potential recharacterizations.
15	3/18/2021	Kirchgraber, James		Review intercompany notices provided by the Debtors.
15	3/18/2021	O'Brien, Daniel		Review and discuss notice on surety bond payments and inter-company transfers
15	3/18/2021	O'Brien, Daniel		Internal call on inter-company claim review
15	3/19/2021	Kirchgraber, James	0.9	Prepare follow up questions on intercompany diligence to provide to AlixPartners.
15	3/19/2021	Kirchgraber, James	0.7	Participate on call with AlixPartners to discuss intercompany transfer notices.
15	3/22/2021	Kirchgraber, James	1.0	Prepare summary of intercompany buildup to prepare questions for AlixPartners.
15	3/22/2021	Kirchgraber, James	0.2	Review presentation on PLM claim prepared by DPW.
15	3/22/2021	Kirchgraber, James		Continue to update presentation for the UCC re: market activity and recent trends.
15	3/23/2021	Kirchgraber, James	0.9	Assess additional bases for intercompany recharacterizations.
15	3/23/2021	Kirchgraber, James	0.7	Review the Debtors' current process with regards to intercompany transfer notices.
15	3/23/2021	O'Brien, Daniel	0.5	Catch up call (internal) in inter-company balance review
15	3/24/2021	Star, Samuel		Review PLM avoidance action claim analysis.
15	3/25/2021	Kirchgraber, James		Correspond with AlixPartners re: intercompany transfers that were not noticed.
15	3/25/2021	Kirchgraber, James	0.8	Review various intercompany balances to assess potential claims.
15	3/26/2021	O'Brien, Daniel		Assess status of intercompany claim information requests
15	3/29/2021	Kirchgraber, James	0.5	Correspond with the Debtors regarding build up of certain intercompany balances by category.
15	3/29/2021	O'Brien, Daniel	0.5	Correspond internal re: PLM and intercompany claims and required analysis and status of information requests
15	3/31/2021	Healy, Monica	2.3	Prepare analysis on February intercompany transactions and review reporting.
15	3/31/2021	Kirchgraber, James	1.1	Review February intercompany FDM reporting to prepare follow ups for the Debtors.
15	4/1/2021	Kirchgraber, James	0.5	Review PLM financials as of $12/31/20$ as included in revised 2015.3 filing.
15	4/1/2021	Kirchgraber, James	0.4	Review build up of intercompany balances by category as of 1/31/21 as provided by the Company.
15	4/1/2021	Healy, Monica	1.7	Review FDM reporting for intercompany balances and payments to prepare diligence questions
15	4/5/2021	Kirchgraber, James	0.2	Review responses provided by the Company re: intercompany FDM reporting for February.
15	4/5/2021	Kirchgraber, James	0.9	Prepare summary of payments to PLM included in the SOFAs per request from MoFo.
15	4/5/2021	Kirchgraber, James	1.5	Prepare summary of intercompany transfers by category (debt, services, fees, etc.).
15	4/5/2021	O'Brien, Daniel	0.5	Participate on call with team on notices, PLM status, intercompany claims and deliverable for UCC meeting
15	4/6/2021	Kirchgraber, James	0.3	Correspond with MoFo re: payments to PLM included in the SOFAs.
15	4/8/2021	Kirchgraber, James		Correspond with the Company re: open items on monthly intercompany transfers.
15	4/9/2021	O'Brien, Daniel	0.2	Review Company responses to diligence questions on PLM pre-petition payments and follow up
15	4/12/2021	Kirchgraber, James	0.4	Prepare summary of prepetition PLM payments per request from MoFo.

Task Category	Date	Professional	Hours	Activity
15	4/12/2021	O'Brien, Daniel		Participate on internal call re: intercompany claims review and PLM
1.5	4/12/2021	77' 1 1 T	0.0	prepetition payments
15	4/13/2021	Kirchgraber, James		Prepare summary of intercompany balances as of the Petition Date.
15	4/14/2021	Kirchgraber, James	0.3	Review follow up on intercompany balances provided by the Company r categorizations for prepetition balances.
15	4/20/2021	Kirchgraber, James	0.5	Prepare summary of intercompany balances by category based on data provided by the Company.
15	4/25/2021	Kirchgraber, James	0.9	Review updated materials provided by the Company re: PLM assumption
				motion.
15	4/28/2021	Kirchgraber, James		Prepare follow up questions for Company re: PLM status.
15	4/28/2021	Kirchgraber, James		Coordinate upcoming call with the Company re: PLM financing.
15	4/28/2021	O'Brien, Daniel		Participate on follow-up call re: status of PLM
15	4/28/2021	Faldetta, Ross		Discuss PLM updates with AlixPartners.
15	4/28/2021	Faldetta, Ross		Review incremental EBITDA of potential PLM purchase.
15	4/30/2021	Kirchgraber, James	0.9	Participate on call with AlixPartners and Rothschild re: PLM.
15	4/30/2021	Kirchgraber, James	1.4	Prepare update for team re: PLM summary.
15	4/30/2021	Faldetta, Ross		Discuss PLM with Rothschild and AlixPartners.
15 Total			167.9	
16	1/6/2021	Star, Samuel	0.7	Develop POR work plan, including ad hoc group coordination, valuation analysis and claims level assessment.
16	2/5/2021	Star, Samuel	0.6	Review exclusivity extension motion and list issues for discussion with
10	2/3/2021	Star, Samuer	0.0	MoFo.
16	2/10/2021	Roy JR, Barbeau	0.8	Review and provide edits to response to exclusivity motion.
16	2/10/2021	Star, Samuel		Review draft UCC statement in support of exclusivity extension and
10	2/10/2021	Star, Samuer		provide comments to MoFo.
16	2/12/2021	Healy, Monica		Review and prepare summary of Ad Hoc Group's 2019 disclosure.
16	2/15/2021	Healy, Monica		Continue to prepare summary of Ad Hoc Group's 2019 disclosures.
16	2/15/2021	Star, Samuel	0.1	Review Ad Hoc Group's holdings, including the DIP financing and char from last form 2019 disclosure.
16	2/23/2021	Farnsworth, Scott	0.6	Participate on call re: value waterfall, subcon and recoveries analysis.
16	2/23/2021	Kirchgraber, James		Review draft of comparable waterfall analyses to begin to outline model
				Aeromexico.
16	2/24/2021	Kirchgraber, James		Review assets as part of potential waterfall recovery analysis.
16	3/16/2021	Kirchgraber, James		Prepare initial path to exit checklist.
16	3/17/2021	O'Brien, Daniel		Develop case task list for plan emergence.
16	3/18/2021	Faldetta, Ross	1.0	Participate on team call to discuss cash results, booking trends, and labo savings.
16	3/18/2021	Kirchgraber, James	1.5	Update checklist of tasks for exit to incorporate comments from team.
16	3/18/2021	O'Brien, Daniel		Review, edit and discuss edits on task list to exit for FTI call and ultimatucc communication
16	3/18/2021	Star, Samuel	Λ1	Review path to exit checklist.
16	3/22/2021	Kirchgraber, James		Update presentation on path to exit checklist in order to provide to MoF
16	3/22/2021	Roy JR, Barbeau	0.4	Review and discuss notice on surety bond payments and intercompany transfers.
16	3/22/2021	Star, Samuel	0.5	Review and comment on exit strategy checklist.
16	3/23/2021	Kirchgraber, James		Prepare for upcoming call with the UCC re: outstanding items check list
16	3/24/2021	Bilbao, Marc		Review path to exit checklist presentation to UCC.
16	4/5/2021	Star, Samuel		Review analysts waterfall recovery analysis for Avianca and identify
				similarities/differences to Company
16	4/8/2021	Farnsworth, Scott	1.6	Refine analysis of hypothetical recoveries, including review of valuation multiples analysis
16	4/8/2021	Farnsworth, Scott	1.0	Evaluate hypothetical credit recoveries under various scenarios
16	4/23/2021	Star, Samuel		Review reorg research value waterfall and projected creditor recoveries list follow ups for team.
16 Total			24.0	not ronow upo for team.
19	1/5/2021	Bilbao, Marc		Partially participate on weekly internal call re: next steps, DIP, labor and others.

Task		D 4 1 1		
Category	Date	Professional	Hours	Activity
19	1/7/2021	Roy JR, Barbeau		Participate on weekly internal update call re: DIP waiver, exit timing, business plan diligence and PLM agreement.
19	1/7/2021	Cohen, Neal	0.5	Partially participate on weekly internal call re: DIP, labor and other matters.
19	1/7/2021	Gonzalez, Vicente	1.0	Participate on weekly internal call re: DIP, labor, workstreams and other case updates.
19	1/7/2021	Healy, Monica	1.0	Participate on weekly internal call re: labor and DIP issues, among others.
19	1/7/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming internal team call to discuss DIP, labor, and other workstreams.
19	1/7/2021	Kirchgraber, James	1.0	Participate on internal team call to discuss DIP, labor, and other workstreams.
19	1/7/2021	O'Brien, Daniel	1.0	Participate on weekly internal team call on active workstreams, status and planning.
19	1/7/2021	Star, Samuel	1.0	Participate on call with internal team re: deliverables for UCC, pending motions, exit strategy, POR timeline, DIP financing status and fleet modifications.
19	1/14/2021	Roy JR, Barbeau	0.9	Participate on team planning call re: PLM, fleet, claims and labor negotiations.
19	1/14/2021	Bilbao, Marc	1.0	Participate on weekly internal call on current case issues, including labor and DIP issues.
19	1/14/2021	Cohen, Neal	0.5	Partially participate on weekly internal call re: case updates, including DIP and labor.
19	1/14/2021	Farnsworth, Scott	0.8	Participate on weekly internal call re: PLM, DIP, labor and other matters.
19	1/14/2021	Gonzalez, Vicente	1.0	Attend weekly internal meeting re: PLM, labor, fleet and other case updates.
19	1/14/2021	Kirchgraber, James	0.9	Participate on internal team call to discuss PLM, DIP, labor and other case topics.
19	1/14/2021	O'Brien, Daniel	1.0	Participate on weekly internal call on work stream status and next steps.
19	1/14/2021	Star, Samuel	0.9	Participate on call with team re: workstream status including ad hoc group discussions, bondholder holder recovery expectations, PLM agreement revisions, labor negotiations, DIP financing status and deliverables for UCC.
19	1/21/2021	Bilbao, Marc	0.5	Partially participate on internal call on current case issues, including DIP and labor issues.
19	1/21/2021	Cohen, Neal	0.5	Partially participate on internal call re: PLM, business plan diligence, labor and DIP.
19	1/21/2021	Farnsworth, Scott	1.0	Prepare for and participate on internal call re: open issues, including PLM, labor and DIP.
19	1/21/2021	Gonzalez, Vicente	0.5	Partially participate on weekly internal call re: PLM, labor, DIP and other workstreams.
19	1/21/2021	Healy, Monica	0.7	Participate on internal call re: fleet, labor, DIP and PLM.
19	1/21/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming internal team call to discuss labor, DIP and other work streams.
19	1/21/2021	Kirchgraber, James	0.7	Participate on internal team call to discuss labor, DIP and other work streams.
19	1/21/2021	O'Brien, Daniel	0.5	Partially participate on weekly team call on work streams and case developments.
19	1/21/2021	Roy JR, Barbeau	0.6	Participate on call with internal team re: weekly update, labor, fleet, DIP and other case updates.
19	1/21/2021	Star, Samuel	0.6	Participate on call with team re: workstream status, including ad hoc committee coordination, PLM agreement, business plan decision, claims analysis and deliverables for UCC.
19	1/28/2021	Roy JR, Barbeau	0.8	Participate on weekly team call re: labor, fleet, BNDES aircraft stipulations and DIP.
19	1/28/2021	Bilbao, Marc	0.8	Participate on weekly internal call on potential DIP Issues and other matters.

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Task	Da4	D	TT.	A
Category 19	Date 1/28/2021	Professional Cohen, Neal	Hours	Activity Partially participate on weekly internal call re: DIP, labor and other matters
19	1/20/2021	Collen, Near	0.5	Tartiany participate on weekly internal carrie. Diff, labor and other matters
19	1/28/2021	Faldetta, Ross	0.5	Partially participate on weekly team call to discuss liquidity and other matters.
19	1/28/2021	Farnsworth, Scott	1.0	Participate on weekly team call on open issues, including DIP, December results and labor.
19	1/28/2021	Gonzalez, Vicente		Participate on weekly team call re: labor, fleet, DIP and others.
19	1/28/2021	Healy, Monica		Participate on weekly internal call re: labor, fleet, liquidity and PLM.
19	1/28/2021	Kirchgraber, James		Participate on weekly internal team call to discuss labor, DIP, December results and other items.
19	1/28/2021	Star, Samuel		Participate on call with team re: workstream status including, labor negotiations, fleet, liquidity, PLM and deliverables for UCC.
19	2/4/2021	Bilbao, Marc		Partially participate in weekly planning call re: DIP, labor and other workstreams.
19	2/4/2021	Cohen, Neal	0.5	Attend portion of weekly team call to discuss status of 3rd DIP draw, labor milestones and other outstanding items.
19	2/4/2021	Gonzalez, Vicente		Participate on weekly team call re: DIP, labor milestones, and others.
19	2/4/2021	Healy, Monica		Participate in internal call re: DIP draw, labor, and other workstreams.
19	2/4/2021	Kirchgraber, James		Participate on weekly internal team call to discuss DIP draw and Apollo's approval of labor agreements.
19	2/4/2021	O'Brien, Daniel		Partially participate on weekly team meeting on open matters, including DIP and labor agreements.
19	2/4/2021	Star, Samuel		Partially participate on call with team re: workstream status of DIP, labor, amongst others.
19	2/8/2021	Kirchgraber, James	0.9	Provide summary of certain workstreams in response to requests from MoFo.
19	2/8/2021	O'Brien, Daniel	0.3	Discuss case developments and outstanding requests and work stream deployment per request of MoFo.
19	2/10/2021	Healy, Monica	1.1	Prepare summary of FTI's fees by professional and by task code.
19	2/11/2021	Bilbao, Marc	0.8	Participate on weekly internal re: valuation, DIP issues and other case matters.
19	2/11/2021	Cohen, Neal		Attend weekly team meeting to discuss valuation, DIP and other workstreams.
19	2/11/2021	Farnsworth, Scott		Participate on team call on claims and cost savings diligence, liquidity downside scenarios & DIP draws.
19	2/11/2021	Gonzalez, Vicente	0.8	Attend weekly internal call to discuss workstreams, including labor claims liquidity, DIP.
19	2/11/2021	Healy, Monica	0.5	Partially participate on team call re: labor, liquidity and other case updates
19	2/11/2021	Kirchgraber, James	1.0	Participate on weekly internal team call re: Labor, DIP, and other work streams.
19	2/11/2021	O'Brien, Daniel	1.0	Attend weekly standing team call on open issues, including DIP, labor and liquidity.
19	2/11/2021	Roy JR, Barbeau	1.0	Participate on weekly update call with FTI re: labor claims, liquidity forecast and DIP.
19	2/11/2021	Star, Samuel	0.8	Participate on call with team re: workstream status including, analysis of labor deal economics, liquidity needs, 2020 operating results and deliverables for UCC.
19	2/16/2021	Kirchgraber, James	0.3	Review latest checklist from MoFo regarding outstanding work streams.
19	2/18/2021	Bilbao, Marc		Participate on weekly team call re: PLM, labor, liquidity and others.
19	2/18/2021	Cohen, Neal	0.5	Partially participate on weekly team call re: PLM, labor, liquidity and others.
19	2/18/2021	Healy, Monica		Update case calendar to reflect new court dates.
19	2/18/2021	Healy, Monica	0.8	Participate in weekly internal call re: UCC agenda, DIP, labor and others.
19	2/18/2021	Kirchgraber, James	0.8	Participate on weekly internal team call re: labor claim, PLM, and other work streams.

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Task Category	Date	Professional	Hours	Activity
19	2/18/2021	Kirchgraber, James	0.4	Prepare agenda for upcoming weekly internal team call re: outstanding work streams.
19	2/18/2021	O'Brien, Daniel	0.5	Partially participate in team meeting on outstanding matters and work streams, including labor and DIP draw.
19	2/18/2021	Roy JR, Barbeau	0.7	Participate on weekly update call with team: labor claims, DIP draw, subcon and PLM.
19	2/18/2021	Star, Samuel	0.8	Participate on call with team re: workstream status including labor claims, liquidity, revised business plan, PLM and UCC deliverables.
19	2/25/2021	Cohen, Neal	0.5	Partially participate on weekly internal call re: labor, DIP and exit financing.
19	2/25/2021	Farnsworth, Scott	0.9	Participate on planning call with team re: labor, liquidity, UCC agenda and other matters.
19	2/25/2021	Gonzalez, Vicente	0.8	Attend weekly internal call re: labor claims, PLM, exit financing and others.
19	2/25/2021	Healy, Monica	0.8	Participate on weekly internal call re: labor claims, PLM, exit financing and others.
19	2/25/2021	Kirchgraber, James	0.9	Participate on weekly internal team call to discuss labor, DIP, exit
19	2/25/2021	O'Brien, Daniel	0.5	financing, PLM and other outstanding work streams. Partially participate in weekly team call on work streams and latest
19	2/25/2021	Roy JR, Barbeau	0.8	developments, including PLM, labor and DIP. Participate on update call with team: labor claims, PLM, DIP and exit financing, fleet updates.
19	2/25/2021	Star, Samuel	0.9	Participate on call with team re: status of workstreams including, labor claims, business plan revisions, exit financing timeline, liquidity and deliverables for UCC.
19	3/4/2021	Bilbao, Marc	0.5	Participate on internal team meeting: labor claims, business plan and other items.
19	3/4/2021	Cohen, Neal	0.5	Attend weekly internal call re: labor, business plan, intercompany claims and other matters.
19	3/4/2021	Farnsworth, Scott	0.8	Participate on coordination call on labor claims analysis, business plan diligence, analysis of inter-company claims and other open issues
19	3/4/2021	Gonzalez, Vicente	0.8	Participate on weekly internal call to discuss labor, business plan, exit financing and other updates.
19	3/4/2021	Healy, Monica	0.8	Attend internal team call re: cash flow, labor, exit financing, and case updates.
19	3/4/2021	Kirchgraber, James	0.2	Prepare agenda for weekly internal team call re: cash flow, labor, exit financing, and other items.
19	3/4/2021	Kirchgraber, James	0.8	Participate on weekly internal team call re: cash flow, labor, exit financing, and other items.
19 19	3/4/2021 3/4/2021	Roy JR, Barbeau Star, Samuel		Update call with internal team re: labor claims, exit financing, fleet Participate on call with team re: workstream status including, fleet negotiations, labor claim calculation, ad hoc group information requests, liquidity and deliverables for UCC call.
19	3/8/2021	O'Brien, Daniel	0.5	Correspond with team on latest motions, potential for re-characterization of inter company balances and other work streams
19	3/11/2021	Bilbao, Marc	0.5	Attend internal team call re: cash flow, labor, exit financing, and case updates.
19	3/11/2021	Cohen, Neal	0.5	Participate on internal team meeting re: business plan diligence, exit financing and other workstreams.
19	3/11/2021	Farnsworth, Scott	1.0	Participate on weekly internal team call re: cash flow, labor, exit financing, and other items.
19	3/11/2021	Gonzalez, Vicente	1.0	Participate on weekly internal call to discuss case updates, including labor, exit financing and others.
19	3/11/2021	Healy, Monica	0.8	Attend internal team call re: cash flow, labor, exit financing, and case updates.
19	3/11/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming internal team call re: labor, exit financing, and cash flow results.

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Task				
Category	Date	Professional	Hours	Activity
19	3/11/2021	Kirchgraber, James	0.8	Participate on internal team call re: labor, exit financing, and cash flow results.
19	3/11/2021	O'Brien, Daniel	1.0	Attend weekly internal team call on open matters and work streams, including labor and fleet.
19	3/11/2021	Roy JR, Barbeau	0.8	Attend weekly update call with internal team: labor claim, exit financing, fleet, Boeing
19	3/11/2021	Star, Samuel	0.5	Participate on call with team re: workstream status including unsecured claims pool, exit financing process and PLM analysis.
19	3/17/2021	Roy JR, Barbeau	0.2	Correspond with team re: workplan summary for UCC
19	3/18/2021	Bilbao, Marc		Participate on team coordination call re: upcoming work streams, includi
1)	3/10/2021	Diloao, Maic	1.0	labor, financing, and claims.
19	3/18/2021	Cohen, Neal	0.5	Attend weekly case management meeting to discuss next steps on labor,
				business plan, and other workstreams.
19	3/18/2021	Farnsworth, Scott		Attend weekly update call with internal team: labor claims, exit financing fleet, PLM
19	3/18/2021	Gonzalez, Vicente	1.0	Participate on internal meeting to discuss next steps on labor, business pl and other workstreams.
19	3/18/2021	Healy, Monica	1.2	Attend internal team call re: labor, exit financing, UCC agenda, and case updates.
19	3/18/2021	Kirchgraber, James	1.2	Participate on weekly internal team call re: labor, exit financing, claims, and upcoming UCC presentation.
19	3/18/2021	O'Brien, Daniel	1.2	Correspond internal re: PLM and intercompany claims and required analysis and status of information requests.
19	3/18/2021	Roy JR, Barbeau	1.2	Attend weekly update call with internal team: labor claims, exit financing fleet, PLM
19	3/18/2021	Star, Samuel	1.1	Participate on call with team re: workstream status including exit financi claims analysis, value waterfall, business plan and business review, fleet negotiations and deliverable for UCC.
19	3/23/2021	Star, Samuel	0.4	Participate on call with team re: labor claims, PLM status, fleet assumpti preview, business plan, preview and fleet negotiations.
19	3/24/2021	Kirchgraber, James	0.6	Correspond with MoFo regarding their payments received to date from the Debtors.
19	3/25/2021	Cohen, Neal	0.5	Attend weekly case management meeting on next steps re: labor, busines plan, and claims.
19	3/25/2021	Faldetta, Ross	1.0	Participate on team call to discuss labor savings and cash forecasting accuracy.
19	3/25/2021	Farnsworth, Scott	1.0	Attend internal team call re: labor, exit financing, UCC agenda, and case updates.
19	3/25/2021	Gonzalez, Vicente	0.8	Participate on internal coordination call on labor claims analysis, business
10	2/25/2021	W 1 W :	0.0	plan diligence, analysis of inter-company claims and other open issues.
19	3/25/2021	Healy, Monica		Attend internal team call re: labor, management meeting, and case upda
19	3/25/2021	Kirchgraber, James		Prepare agenda for upcoming weekly internal team call re: labor, management meeting, cash flow accuracy and other items.
19	3/25/2021	Kirchgraber, James	0.9	Participate on weekly internal team call re: labor, management meeting, cash flow accuracy and other items.
19	3/25/2021	O'Brien, Daniel	1.0	Participate on call with team re: labor claims, PLM status, fleet assumpti preview, business plan, preview and fleet negotiations.
19	3/25/2021	Star, Samuel	0.9	Participate on team update call re: unsecured claims pool, operating trend and deliverables for UCC.
19	4/1/2021	Bilbao, Marc	0.8	Participate on internal call on case issues, including exit strategy and others.
19	4/1/2021	Cohen, Neal	0.8	Attend weekly internal meeting to discuss next steps re: business plan, estrategy, and others.
19	4/1/2021	Faldetta, Ross	0.5	Discuss updated cash forecast, business plan assumptions, and labor clai on team call.

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Task	T	T		1.00
Category	Date	Professional	Hours	Activity
19	4/1/2021	Farnsworth, Scott		Participate on call with FTI team re: business plan review, valuation and other key issues
19	4/1/2021	Farnsworth, Scott	0.6	Participate on call with FTI team on business plan review, claims pool estimates and valuation and recovery analysis
19	4/1/2021	Kirchgraber, James	0.2	Prepare agenda for upcoming meeting with team re: business plan, exit strategy, and other items.
19	4/1/2021	Kirchgraber, James	0.5	Participate in weekly meeting with team re: business plan, exit strategy, and other items.
19	4/1/2021	Roy JR, Barbeau	0.5	Attend weekly update call with FTI team: claims, timing of business plan review, labor motion
19	4/1/2021	Star, Samuel	0.5	Participate on call with team re: business plan review, valuation analysis, current operating results and liquidity, claims analysis and deliverables for UCC.
19	4/1/2021	Healy, Monica	0.1	Update case calendar
19	4/2/2021	Healy, Monica		Assist MoFo in reconciliation of second interim payments re: application of voluntary reductions
19	4/8/2021	Cohen, Neal	1.0	Attend weekly team meeting to discuss next steps re: business plan, labor, and others.
19	4/8/2021	Faldetta, Ross	1.0	Participate on internal call to discuss business plan, labor claim and others
19	4/8/2021	Farnsworth, Scott	0.9	Participate on call with FTI team re: labor claims, business plan diligence, PLM and other key issues
19	4/8/2021	Gonzalez, Vicente	1.0	Attend weekly internal call re: labor claim, exit financing, business plan, etc.
19	4/8/2021	Kirchgraber, James	0.2	Prepare agenda for upcoming weekly internal call re: labor claim, exit financing, business plan, and other work streams.
19	4/8/2021	Kirchgraber, James	0.9	Participate on weekly internal call re: labor claim, exit financing, business plan, and other work streams.
19	4/8/2021	O'Brien, Daniel	1.0	Attend weekly team call on open issues including business plan review
19	4/8/2021	Roy JR, Barbeau	0.9	Attend weekly update call with FTI team re: labor claims, aircraft claims
19	4/8/2021	Star, Samuel	0.9	Participate on call with team re: workstream status including labor claim allocation, waterfall, potential exit financing sources, lease claim discount rate, business plan review and deliverables to UCC
19	4/8/2021	Healy, Monica	0.9	Participate on internal update call re: labor, exit process, business plan review, etc
19	4/8/2021	Healy, Monica	0.1	Update case calendar
19	4/9/2021	Farnsworth, Scott		Compile list of examples of where the UCC has been collaborative and supportive of Company and discussion with FTI team on same
19	4/12/2021	Healy, Monica	0.3	Prepare summary of FTI professional fees and realization to date
19	4/15/2021	Cohen, Neal		Attend weekly internal meeting to discuss next steps re: business plan, labor, and UCC agenda
19	4/15/2021	Faldetta, Ross	0.5	Participate on team call to discuss business plan, labor claims, and other workstreams
19	4/15/2021	Farnsworth, Scott	0.5	Attend internal coordination call with FTI team re: claims, business plan, UCC agenda, etc.
19	4/15/2021	Gonzalez, Vicente	0.5	Attend weekly internal call re: labor claims, business plan presentation
19	4/15/2021	Kirchgraber, James		Participate in weekly internal team call re: business plan, labor, and upcoming Company presentation.
19	4/15/2021	O'Brien, Daniel		Attend weekly FTI team call on open items including arming UCC with questions on business plan, comparisons on industry competitor and pending discussion plans with other airline
19	4/15/2021	Roy JR, Barbeau		Participate on call with FTI team re: labor, business plan, aircraft issues
19	4/15/2021	Star, Samuel		Participate on call with team re: claims pool, business plan follow ups and deliverables for UCC
19	4/15/2021	Healy, Monica		Participate on internal update call re: labor, business plan review, and UCC agenda and deck
19	4/15/2021	Healy, Monica	0.2	Update case calendar

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Task				
Category	Date	Professional	Hours	Activity
19	4/22/2021	Bilbao, Marc		Participate on internal call re: workstreams including business plan, PLM, and others
19	4/22/2021	Cohen, Neal	0.5	Partially attend weekly case internal meeting to discuss next steps re: business plan, marketing process, claims, and others.
19	4/22/2021	Farnsworth, Scott	0.7	Partially participate on internal call re: foreign ownership, business plan review, IFRS-16, claims, and PLM
19	4/22/2021	Gonzalez, Vicente	1.0	Participate on internal call re: business plan, anti-trust tiles in Mexico, and other updates
19	4/22/2021	Kirchgraber, James	1.0	Participate on weekly internal team call re: business plan, marketing process, and claims.
19	4/22/2021	O'Brien, Daniel	1.2	Attend weekly FTI team meeting on open matters including business plar review, PLM development, assumption of executory contracts and results of valuation call with Rothschild
19	4/22/2021	Roy JR, Barbeau	0.7	Partially participate on call with FTI team re: business plan, claims, fleet
19	4/22/2021	Star, Samuel	0.9	Participate on call with team re: business plan issues, marketing process, claims pool analysis, PLM motion, political/regulatory update and deliverables for UCC
19	4/22/2021	Healy, Monica	1.0	Participate on internal update call re: business plan review, marketing process, and others
19	4/22/2021	Healy, Monica	0.1	Update case calendar
19	4/22/2021	Faldetta, Ross		Participate on internal call re: business plan review, claims, and other cas updates.
19	4/29/2021	Bilbao, Marc	0.5	Attend internal workstreams call re: Boeing, marketing process, and othe updates
19	4/29/2021	Cohen, Neal	0.5	Attend weekly case internal meeting to discuss next steps re: business pla Boeing, marketing process, and others.
19	4/29/2021	Gonzalez, Vicente	0.5	Attend weekly internal call re: Boeing, marketing, and other workstreams
19	4/29/2021	Kirchgraber, James	0.4	Prepare agenda for weekly internal team call re: business plan, Boeing, marketing, and other items.
19	4/29/2021	O'Brien, Daniel	0.5	Attend weekly team meeting on business plan, sale process, Boeing agreements, Delta agreement and PLM
19	4/29/2021	Star, Samuel	0.6	Participate on call with team re: Boeing motion and marketing process
19	4/29/2021	Healy, Monica		Update case calendar
19 Total			118.0	
20	1/4/2021	Cohen, Neal		Participate on call with Rothschild and AlixPartners re: case issues.
20 20	1/4/2021 1/4/2021	Healy, Monica Kirchgraber, James		Prepare diligence request list for weekly call with AlixPartners. Prepare agenda for upcoming call with AlixPartners re: outstanding
20	1/5/2021	Gutierrez Munoz, Octavio	0.5	diligence items. Participate on call with Cervantes Sainz re: case issues specific to Mexic
20	1/5/2021	Faldetta, Ross	0.5	Participate on call with AlixPartners to review diligence requests.
20	1/5/2021	Farnsworth, Scott		Participate on weekly call with Debtor and UCC advisors re: DIP, labor, fleet and others.
20	1/5/2021	Gonzalez, Vicente	1.0	Participate on weekly all-hands call with Debtors' advisors and UCC professionals to discuss labor, KERP and other case issues.
20	1/5/2021	Kirchgraber, James	0.5	Prepare for and participate in call with AlixPartners to discuss outstanding information requests.
20	1/5/2021	Roy JR, Barbeau	1.0	Participate on call with Debtor and UCC advisors re: labor negotiations, DIP, KERP and others.
20	1/5/2021	Star, Samuel	0.9	Participate on call with Debtor and UCC professionals re: labor negotiations, fleet activity and KERP.
20	1/8/2021	Healy, Monica	0.4	Update diligence request list in advance of weekly call with AlixPartners
20	1/11/2021	Healy, Monica	0.6	Update information request list in advance of weekly diligence call with AlixPartners.

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Category	Date	Professional	Hours	Activity Prepare agenda for upcoming diligence call with AlixPartners to discuss
20	1/11/2021	Kirchgraber, James		outstanding workstreams.
20	1/12/2021	Bilbao, Marc	1.0	Participate on call with Debtor and UCC professionals re: labor, UCC agenda and other matters.
20	1/12/2021	Cohen, Neal	0.5	Partially participate on call with Debtors and advisors on process, labor and other matters.
20	1/12/2021	Faldetta, Ross	0.5	Review diligence requests in advance of weekly call with AlixPartners.
20	1/12/2021	Gonzalez, Vicente		Prepare for and participate on all-hands call with Debtor and UCC advisors re: labor and other case updates.
20	1/12/2021	Gutierrez Munoz, Octavio	1.0	Participate on reoccurring call with Cervantes Sainz and MoFo re: case matters in Mexico.
20	1/12/2021	Healy, Monica	0.5	Participate on diligence call with AlixPartners.
20	1/12/2021	Kirchgraber, James		Participate on call with AlixPartners to discuss outstanding diligence items.
20	1/12/2021	Roy JR, Barbeau	0.7	Participate on weekly update call with Debtor and UCC professionals re: labor negotiations and other matters.
20	1/12/2021	Star, Samuel	0.7	Participate on call with Debtor and UCC professionals re: labor negotiation status, fleet negotiations, PLM stipulation status and management presentations to UCC.
20	1/12/2021	Star, Samuel	0.1	Develop agenda for weekly all-hands professionals' call and distribute.
20	1/19/2021	Roy JR, Barbeau		Participate on all-hands call with Debtors' advisors re: labor negotiations, DIP, fleet and PLM.
20	1/19/2021	Bilbao, Marc	1.0	Participate on call with Debtor and UCC professionals on case issues concerning labor and potential DIP problems.
20	1/19/2021	Cohen, Neal	1.0	Participate on weekly all-hands professionals call re: DIP, labor and other case issues.
20	1/19/2021	Farnsworth, Scott	0.9	Participate on Debtor and UCC advisors call re: DIP, labor, fleet and others.
20	1/19/2021	Gonzalez, Vicente	1.0	Participate on all-hands call with case professionals re: labor, fleet, current operations and other case matters.
20	1/19/2021	Healy, Monica	0.5	Participate on weekly diligence request call with AlixPartners.
20	1/19/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss outstanding diligence items.
20	1/19/2021	Star, Samuel	0.9	Participate on call with case professionals re: labor negotiations, fleet negotiations, DIP financing needs, current operating results and PLM agreement.
20	1/19/2021	Star, Samuel	0.2	Draft and distribute agenda for weekly professionals call.
20	1/20/2021	Star, Samuel	0.1	Correspond with AlixPartners and Rothschild re: outstanding information requests.
20	1/21/2021	Star, Samuel	0.7	Participate on call with Debtor and UCC professionals re: DIP financing status, business plan updates, fleet analysis and exit strategy.
20	1/25/2021	Kirchgraber, James	0.6	Prepare agenda for weekly call with AlixPartners to discuss outstanding diligence items.
20	1/25/2021	Star, Samuel	0.2	Draft agenda for weekly professionals' call.
20	1/26/2021	Farnsworth, Scott	1.0	Participate on call with Debtor and UCC professionals to discuss case issues, including DIP and labor.
20	1/26/2021	Healy, Monica	0.5	Participate on weekly diligence call with AlixPartners to discuss outstanding items.
20	1/26/2021	Bilbao, Marc	1.0	All-hands case professionals call catch up re: DIP and labor issues.
20	1/26/2021	Cohen, Neal	0.5	Partially participate on weekly case professionals call re: DIP and labor matters.
20	1/26/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss outstanding diligence items.
20	1/26/2021	Roy JR, Barbeau	1.0	Participate on weekly call with Debtor and UCC professionals re: labor, DIP financing and fleet.
20	1/26/2021	Star, Samuel	1.0	Participate on call with Debtor and UCC professionals re: labor negotiation status, Apollo discussions on DIP draws, fleet negotiations and exclusivity.

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Task Category	Date	Professional	Hours	Activity
20	1/26/2021	Gonzalez, Vicente	1.0	Attend weekly all-hands advisors call re: labor, Apollo, fleet and others.
20	1/26/2021	Gonzalez, Vicente		Participate on call with Cervantes Sainz to discuss case issues relating to Mexican matters.
20	1/29/2021	Kirchgraber, James	1.0	Update information request list to provide to AlixPartners for weekly call.
20	2/1/2021	Kirchgraber, James	1.0	Prepare agenda for upcoming call with AlixPartners to discuss outstanding diligence items.
20	2/1/2021	Roy JR, Barbeau	0.3	Review updated diligence request list to be used in weekly update call with AlixPartners.
20	2/2/2021	Bilbao, Marc	0.8	Prepare for and participate on weekly call with AlixPartners and Rothschild on current case issues, including labor.
20	2/2/2021	Cohen, Neal	0.5	Participate on all-hands advisors call to discuss fleet, labor, DIP and other case matters.
20	2/2/2021	Faldetta, Ross	0.5	Review open diligence requests in advance of call with AlixPartners.
20	2/2/2021	Farnsworth, Scott		Participate on all advisors call re: labor, DIP and other case matters.
20	2/2/2021	Gonzalez, Vicente		Attend call with Debtor and UCC professionals to discuss case issues, including labor, fleet and others.
20	2/2/2021	Healy, Monica	0.5	Participate on weekly diligence call with AlixPartners.
20	2/2/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss outstanding diligence items
20	2/2/2021	Roy JR, Barbeau	0.5	Participate on call with Debtor and UCC advisors re: fleet negotiations, labor and Apollo.
20	2/2/2021	Star, Samuel	0.5	Participate on call with AlixPartners, Rothschild, DPW and Skyworks reflect negotiations, labor negotiations, exclusivity and open information requests.
20	2/4/2021	Cohen, Neal	0.5	Partially participate on call with Debtor professionals to discuss DIP draw
20	2/5/2021	Healy, Monica	0.3	Update information request tracker for use in diligence call with AlixPartners.
20	2/8/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming diligence meeting with AlixPartners.
20	2/8/2021	Star, Samuel	0.1	Draft agenda for weekly debtor professionals' call.
20	2/9/2021	Bilbao, Marc	0.5	Partially participate on weekly all-hands professionals call re: fleet, exclusivity and other matters.
20	2/9/2021	Cohen, Neal	1.0	Participate on call with Debtor professionals re: fleet, DIP, labor and other workstreams.
20	2/9/2021	Faldetta, Ross	0.5	Review diligence requests to prepare for diligence update call with AlixPartners.
20	2/9/2021	Farnsworth, Scott	0.8	Participate on call with MoFo, Skyworks, Rothschild, DPW and AlixPartners on labor savings, fleet negotiations, DIP draw.
20	2/9/2021	Gonzalez, Vicente		Participate on call with Sainz and review labor claim file.
20	2/9/2021	Gonzalez, Vicente		Attend weekly all hands advisors call to discuss fleet, DIP timing, labor an exclusivity.
20	2/9/2021	Healy, Monica		Participate in weekly diligence call with AlixPartners.
20	2/9/2021	Kirchgraber, James		Participate on call with AlixPartners re: outstanding diligence items.
20	2/9/2021	Roy JR, Barbeau	0.9	Attend weekly update call with Debtor and UCC advisors re: fleet, exclusivity, DIP timing and labor.
20	2/9/2021	Star, Samuel	0.9	Participate on call with AlixPartners, DPW, Rothschild and Skyworks re: fleet negotiations, exclusivity, DIP draw timing and economics of labor settlement.
20	2/12/2021	Healy, Monica		Update information request list for use in weekly call with AlixPartners.
20	2/15/2021	Healy, Monica		Update information request list for diligence call.
20	2/15/2021	Kirchgraber, James		Prepare agenda for upcoming call with AlixPartners to discuss outstanding diligence items.
20	2/15/2021	Star, Samuel	0.1	Draft email to MoFo re: discussion with Rothschild re: Board letter addressing UCC concerns including, marketing process for exit financing.
20	2/15/2021	Star, Samuel	0.2	Develop agenda for weekly Debtors' professionals' meetings.

Task Category	Date	Professional	Hours	Activity
20	2/16/2021	Cohen, Neal		Participate on call with company professionals re: labor, DIP draw, fleet
				and others.
20	2/16/2021	Faldetta, Ross		Review diligence requests for weekly diligence update call.
20	2/16/2021	Farnsworth, Scott	0.8	Participate on call with AlixPartners, MoFo, Rothschild, et al. re: labor claims, liquidity and other.
20	2/16/2021	Gonzalez, Vicente	1.0	Attend weekly all hands call to discuss fleet negotiations, labor claim, BO meeting and others.
20	2/16/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss outstanding diligence items
20	2/16/2021	Roy JR, Barbeau	0.7	Participate on weekly update call with all case professionals re: labor, liquidity, exit financing and others.
20	2/16/2021	Star, Samuel	0.8	Participate on call with AlixPartners, DPW, Rothschild and Skyworks re: labor claim, DIP draw timing, BOD meeting agenda and fleet update.
20	2/18/2021	Star, Samuel	0.2	Participate on call with Rothschild re: Board meeting reaction to UCC letter, exit financing process and labor claim.
20	2/22/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with AlixPartners to discuss outstanding diligence items.
20	2/22/2021	Star, Samuel	0.1	Draft agenda for weekly professionals' call.
20	2/23/2021	Bilbao, Marc	0.5	Partially participate on call with debtor professionals re: DIP draw, labor and fleet.
20	2/23/2021	Cohen, Neal		Participate on call with company professionals.
20	2/23/2021	Farnsworth, Scott		Participate on call with company and UCC advisors on fleet, labor claims, DIP and other matters.
20	2/23/2021	Gonzalez, Vicente	0.8	Participate on all case advisors meeting re: DIP draw, exit financing and other matters.
20	2/23/2021	Gonzalez, Vicente		Participate on call with MoFo.
20	2/23/2021	Roy JR, Barbeau		Attend weekly update call with all case professionals: DIP draw, exit financing timeline and fleet status.
20	2/23/2021	Star, Samuel	0.8	Participate on call with AlixPartners, DPW, Skyworks and Rothschild re: labor claim calculations, tranche 2 DIP draw, exit financing timeline and management presentations.
20	2/26/2021	Healy, Monica	0.8	Update information request list for use in weekly call with AlixPartners.
20	3/1/2021	Healy, Monica		Participate on call with AlixPartners to discuss outstanding diligence items
20	3/1/2021	Kirchgraber, James	0.4	Finalize information request list to be used in weekly call with AlixPartners.
20	3/1/2021	Kirchgraber, James	0.4	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	3/2/2021	Bilbao, Marc	1.0	Participate on call with Debtors and professionals on case issues, including fleet and labor.
20	3/2/2021	Cohen, Neal	0.5	Participate on call with Company professionals re: fleet, labor, business plan and other updates.
20	3/2/2021	Gonzalez, Vicente	1.0	Participate on call with Sainz re: case issues in Mexico.
20	3/2/2021	Gonzalez, Vicente		Attend all advisors call re: claims, fleet, and business plan.
20	3/2/2021	Kirchgraber, James		Participate on weekly call with AlixPartners re: outstanding diligence items.
20	3/2/2021	Roy JR, Barbeau		Attend all hands call re: labor claims, fleet, and PLM.
20	3/2/2021	Star, Samuel	0.1	
20	3/2/2021	Star, Samuel		Participate on call with DPW, AlixPartners, Rothschild and Skyworks re: fleet negotiations, timing of business plan and exit financing process.
20	3/8/2021	Healy, Monica		Prepare information request list.
20	3/8/2021	Kirchgraber, James		Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	3/8/2021	Star, Samuel		Draft agenda for weekly Debtor professionals' call.
20	3/9/2021	Bilbao, Marc		Participate on call with Debtor Professionals re: fleet, PLM and other matters.
20	3/9/2021	Cohen, Neal	0.5	Participate on call with case professionals to discuss labor, PLM, fleet and other updates.

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Task				
Category	Date	Professional	Hours	Activity
20	3/9/2021	Gonzalez, Vicente		Participate on call with Sainz re: case issues pertaining to local affairs.
20	3/9/2021	Gonzalez, Vicente	0.8	Participate on call with Debtor Professionals re: fleet, PLM and other matters.
20	3/9/2021	Healy, Monica	0.4	Participate on call with AlixPartners to discuss outstanding diligence items.
20	3/9/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss outstanding diligence items.
20	3/9/2021	Roy JR, Barbeau	0.6	Attend all-hands professionals call on labor claims, PLM, fleet, and exit financing.
20	3/9/2021	Star, Samuel	0.7	Participate on call with DPW, AlixPartners, Skyworks and Rothschild re: PLM status, labor claim calculation adjustments, fleet/business plan presentation timeline, exit financing timeline and fleet negotiations.
20	3/15/2021	Healy, Monica	0.6	Update information request list for use in diligence call with AlixPartners.
20	3/15/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming call with AlixPartners to discuss outstanding diligence items.
20	3/15/2021	Star, Samuel	0.1	Draft agenda for weekly debtor professionals call.
20	3/16/2021	Bilbao, Marc		Prepare for and participate on all-hands call re: claims, exit financing, fleet,
	_,, 1	,	1.0	and others.
20	3/16/2021	Cohen, Neal	0.5	Participate on call with Company professionals re: fleet, labor, business plan and other updates.
20	3/16/2021	Faldetta, Ross	0.5	Discuss open diligence requests with AlixPartners.
20	3/16/2021	Farnsworth, Scott	0.7	Participate on call with UCC and company professionals re: labor claims, PLM, DIP lender discussions
20	3/16/2021	Gonzalez, Vicente	0.9	Attend meeting with Sainz re: case issues for local affairs
20	3/16/2021	Gonzalez, Vicente		Attend all advisors meeting on fleet, labor, and key case issues.
20	3/16/2021	Healy, Monica	0.4	Participate on call with AlixPartners to discuss outstanding diligence items.
20	3/16/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: outstanding diligence items.
20	3/16/2021	Roy JR, Barbeau	0.8	Attend weekly update call with all advisors re: claims, exit financing, PLM, and fleet
20	3/16/2021	Star, Samuel	0.7	Participate on call with AlixPartners, DPW, Skyworks, and Rothschild re: PLM negotiations, labor claims, business plan presentation timing and fleet negotiations.
20	3/22/2021	Healy, Monica	0.2	Update information request list for use in diligence call with AlixPartners.
20	3/22/2021	Kirchgraber, James	0.2	Prepare agenda for upcoming call with AlixPartners.
20	3/23/2021	Bilbao, Marc	0.8	Attend weekly all professionals call on workstreams re: labor, exit and others.
20	3/23/2021	Cohen, Neal	0.5	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on company reorganization.
20	3/23/2021	Faldetta, Ross	0.5	Review open diligence requests with AlixPartners.
20	3/23/2021	Farnsworth, Scott		Participate on call with UCC and company advisors re: labor claims, fleet, business plan
20	3/23/2021	Gonzalez, Vicente	0.7	Attend meeting with UCC and Debtors' advisors re: labor claims, cost savings, and other updates.
20	3/23/2021	Healy, Monica	0.4	Participate on call with AlixPartners to discuss outstanding diligence items.
20	3/23/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss outstanding diligence items.
20	3/23/2021	Roy JR, Barbeau	0.6	Attend weekly all professionals call: PLM, fleet, pilot claim, business plan review
20	3/23/2021	Star, Samuel	0.7	Participate on call with AlixPartners, DPW, Skyworks and Rothschild re: labor claims, PLM status, fleet assumptions preview, business plan, preview and fleet negotiations.
20	3/24/2021	Star, Samuel	0.3	Correspond with Rothschild re: business plan timing, labor claim and management status.
20	3/29/2021	Healy, Monica	0.7	Update information request list for upcoming call with AlixPartners

Task				
Category	Date	Professional	Hours	Activity
20	3/29/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming meeting with AlixPartners re: outstanding diligence items.
20	3/29/2021	Star, Samuel	0.1	Develop agenda for weekly Debtors" professionals call.
20	3/30/2021	Cohen, Neal	0.5	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on company reorganization.
20	3/30/2021	Faldetta, Ross	0.5	Review open diligence requests with AlixPartners.
20	3/30/2021	Farnsworth, Scott		Participate on call with Company re: revised network and fleet plan.
20	3/30/2021	Gonzalez, Vicente		Participate on call with Sainz re: Mexico related issues.
20	3/30/2021	Gonzalez, Vicente		Attend all advisors call re: labor claims, fleet assumptions preview timing, overall business plan review and UCC input timing, and fleet negotiations
20	3/30/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners to discuss outstanding diligence items.
20	3/30/2021	O'Brien, Daniel	0.4	Attend weekly update call with internal team: labor claims, exit financing, fleet, PLM.
20	3/30/2021	Star, Samuel	0.5	Participate on call with AlixPartners, DPW, Skyworks and Rothschild re: PLM status, labor claim calculations, business plan review timing, fleet
20	4/1/2021	D''' M	0.5	negotiation and process management changes.
20	4/1/2021	Bilbao, Marc		Participate on call with Rothschild re: SPACS and IFRS-16
20	4/5/2021	Kirchgraber, James		Prepare agenda for upcoming meeting with AlixPartners re: outstanding diligence items.
20	4/6/2021	Bilbao, Marc		Prepare for and participate on call with Company professionals on Exit and Claim Process
20	4/6/2021	Cohen, Neal	0.5	Partially attend meeting with AlixPartners , Davis Polk and Rothschild to receive updates on Company reorganization.
20	4/6/2021	Faldetta, Ross	0.5	Discuss open diligence items with AlixPartners.
20	4/6/2021	Farnsworth, Scott		Participate on call with UCC and Company advisors re: labor claims, outsourcing, PLM and business plan timing
20	4/6/2021	Gonzalez, Vicente	0.5	Partially participate on advisors call re: labor claims, sharing of January and February results vs. Plan, fleet negotiations, Delta alliance agreements needed, and others
20	4/6/2021	Gonzalez, Vicente	0.5	Attend weekly call with Sainz re: local issues, including labor claim
20	4/6/2021	Kirchgraber, James		Prepare for and participate in weekly call with AlixPartners to discuss outstanding diligence items.
20	4/6/2021	Roy JR, Barbeau	0.5	Participate on call with Company advisors, MoFo and FTI teams re: labor claims, business plan update, fleet
20	4/6/2021	Star, Samuel	0.7	Participate on call with AlixPartners, Skyworks, DPW and Rothschild re: labor claim business, plan timing, PLM, fleet negotiations, and Delta documentation
20	4/6/2021	Healy, Monica	0.3	Participate on call with AlixPartners to assess status of outstanding diligence items.
20	4/9/2021	Star, Samuel	0.5	Correspond with Rothschild re: business plan timeline, marketing process and Ad Hoc Group involvement
20	4/12/2021	Kirchgraber, James	0.4	Update information request list in preparation for diligence call with AlixPartners.
20	4/12/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming meeting with AlixPartners to discuss outstanding diligence items.
20	4/13/2021	Bilbao, Marc	0.8	Participate on call with Company and UCC professionals re: labor claims, business plan, fleet and PLM
20	4/13/2021	Cohen, Neal	0.5	Partially attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on Company reorganization.
20	4/13/2021	Ellis, Jeffrey	0.5	Attend conference call to discuss incremental borrowing rate for measuring lease liabilities - aircraft leases
20	4/13/2021	Faldetta, Ross	0.5	Participate on call with AlixPartners to discuss open diligence requests.
20	4/13/2021	Farnsworth, Scott		Participate on call with Company and UCC advisors re: business plan, marketing, PLM and Delta agreements
20	4/13/2021	Kirchgraber, James	0.5	Prepare for and participate in call with AlixPartners re: outstanding diligence items.

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Category	Date	Professional	Hours	Activity
20	4/13/2021	Roy JR, Barbeau	0.9	Attend weekly update call with all professionals re: business plan, labor claims, exit financing, fleet negotiations
20	4/13/2021	Star, Samuel	0.2	Develop agenda for weekly case professionals call.
20	4/13/2021	Star, Samuel	0.8	Participate on call with AlixPartners, Rothschild, Skyworks and DPW re:
				labor claims, business plan timing, Company presentation to UCC, fleet negotiations and PLM status.
20	4/13/2021	Star, Samuel	0.2	Correspond with AlixPartners re: Company presentation on business plan .
20	4/13/2021	Healy, Monica	0.4	Participate on call with AlixPartners to assess status of outstanding diligence items.
20	4/19/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming call with AlixPartners to discuss outstanding diligence items.
20	4/19/2021	Star, Samuel	0.1	Draft agenda for weekly case professionals' call
20	4/20/2021	Bilbao, Marc	0.8	Participate on call with Company professionals re: business plan issues,
				marketing process, Delta agreements, and others.
20	4/20/2021	Cohen, Neal		Attend meeting with AlixPartners , Davis Polk and Rothschild to receive updates on Company reorganization.
20	4/20/2021	Cohen, Neal		Participate on call with UCC advisor to discuss next steps.
20	4/20/2021	Farnsworth, Scott		Participate on call with UCC and Company advisors re: business plan, marketing process, and other updates
20	4/20/2021	Gonzalez, Vicente		Attend all advisors call re: business plan review and UCC input timing, marketing process timing and targets, and fleet negotiations
20	4/20/2021	Gonzalez, Vicente	0.5	Attend weekly call with Sainz re: local issues, including foreign investment rules
20	4/20/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss outstanding diligence requests.
20	4/20/2021	Roy JR, Barbeau	0.7	Participate on call with all advisors re: business plan, BOD meeting, claims exit financing
20	4/20/2021	Star, Samuel	0.7	Participate on call with AlixPartners, DPW, Sky works and Rothschild re: Mexican foreign ownership rules, business plan review status, marketing process, board meeting agenda, Delta agreements and fleet negotiations
20	4/20/2021	Healy, Monica	0.4	Participate on call with AlixPartners to assess status of outstanding diligence items.
20	4/20/2021	Faldetta, Ross	0.5	Discuss open diligence requests with AlixPartners.
20	4/22/2021	Gonzalez, Vicente	0.7	Participate on call with Sainz re: local issues, including antitrust rules in Mexico
20	4/26/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming discussion with AlixPartners re: outstanding diligence items.
20	4/27/2021	Bilbao, Marc	0.6	Participate on call with Company and UCC advisors re: business plan, marketing process, PLM, and Delta agreements
20	4/27/2021	Cohen, Neal	0.5	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on Company reorganization.
20	4/27/2021	Farnsworth, Scott	0.7	Participate on call with UCC and Company advisors re: business plan, marketing process, PLM and other open issues
20	4/27/2021	Gonzalez, Vicente	0.5	Attend weekly advisors call business plan review and UCC input timing, marketing process timing and targets, and fleet negotiations
20	4/27/2021	Gonzalez, Vicente	0.8	Participate on call with Sainz and MoFo re: local issues
20	4/27/2021	Kirchgraber, James		Finalize agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	4/27/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: outstanding diligence items.
20	4/27/2021	Roy JR, Barbeau		Attend weekly case professionals update re: exit financing, fleet, PLM
20	4/27/2021	Star, Samuel	0.1	Draft agenda for weekly Company professionals' call
20	4/27/2021	Star, Samuel	0.7	Participate on call with AlixPartners, Skyworks, DPW and Rothschild re: fleet negotiations, business plan, marketing process and Delta.
20	4/27/2021	Healy, Monica	0.4	Participate on call with AlixPartners to assess status of outstanding diligence items.

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Task Category	Date	Professional	Hours	Activity
20	4/28/2021	O'Brien, Daniel		Partially participate on call with Company and AlixPartners on PLM
				margin contributions in the future and status of buy-out of minority interest
20 Total			120.6	
21	1/4/2021	O'Brien, Daniel	0.3	Discuss agenda and deliverables for upcoming UCC meeting with internal team.
21	1/5/2021	O'Brien, Daniel	0.5	Participate in UCC professionals call on work streams, work in progress and agenda/deliverables for UCC call.
21	1/5/2021	Gonzalez, Vicente	0.5	Participate on weekly UCC professionals call re: labor, DIP and other updates.
21	1/5/2021	Cohen, Neal	0.5	Participate on weekly call with MoFo re: labor, DIP, UCC agenda and other case matters.
21	1/5/2021	Farnsworth, Scott	0.5	Participate on weekly call MoFo to discuss workstreams, including labor, DIP and UCC deliverable.
21	1/5/2021	Kirchgraber, James	0.4	Participate on call with MoFo to discuss outstanding work streams re: labor, DIP and other motions.
21	1/5/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with MoFo re: outstanding diligence workstreams.
21	1/5/2021	Star, Samuel	0.3	Participate on call with MoFo re: labor negotiations, fleet activity and KERP and agenda for UCC call.
21	1/6/2021	Cohen, Neal	1.0	Prepare for and participate on UCC call re: labor, PLM and other case issues.
21	1/6/2021	Faldetta, Ross	0.5	Participate on UCC call to discuss labor negotiations, PLM contracts and other workstreams.
21	1/6/2021	Farnsworth, Scott	0.6	Participate on call with UCC on labor update, PLM and other open issues.
21	1/6/2021	Kirchgraber, James	0.7	Participate on UCC call to discuss labor, PLM, DIP and other items.
21	1/6/2021	O'Brien, Daniel	1.0	Prepare for and participate on weekly UCC meeting on labor negotiations
21	1/6/2021	Star, Samuel	0.7	status, PLM contract assumption and other open matters. Participate on call with UCC re: labor negotiations, KERP proposal, PLM
21	1/12/2021	Roy JR, Barbeau	1.0	stipulation, bar date and fleet. Participate on call with UCC advisors re: labor, DIP, fleet, PLM and other matters.
21	1/12/2021	Bilbao, Marc	0.5	Partially participate on call with UCC professionals re: labor issues, next steps and other matters.
21	1/12/2021	Gonzalez, Vicente	1.0	Participate on UCC professionals call re: labor, fleet and case updates.
21	1/12/2021	Cohen, Neal		Partially participate on weekly call with UCC re: labor, DIP and agenda for UCC meeting.
21	1/12/2021	Farnsworth, Scott	0.8	Participate on call with UCC and company advisors on labor, fleet and other issues.
21	1/12/2021	Healy, Monica	1.0	Participate on UCC professionals call to discuss case issues, including DIP labor and UCC deliverables.
21	1/12/2021	Kirchgraber, James	1.0	Participate on call with the UCC professionals to discuss DIP, labor, and upcoming management meeting.
21	1/12/2021	Star, Samuel	1.0	Participate on call with MoFo re: Santa Marina, CBA termination motions filed with Mexico courts and implications, DIP financing status, management presentation follow ups, fleet status and agenda for UCC calls
21	1/13/2021	O'Brien, Daniel	1.2	Prepare for and participate on weekly UCC meeting on open issues, PLM contract assumption, KERP motion status, liquidity and LATAM codeshare presentation.
21	1/13/2021	Bilbao, Marc	0.5	Partially participate on UCC call re: labor discussion, financial update and other matters.
21	1/13/2021	Cohen, Neal	1.0	Participate on call with UCC to discuss labor, financials and other case updates.
21	1/13/2021	Farnsworth, Scott	0.8	Participate on UCC call re: labor, liquidity and other key issues.
21	1/13/2021	Farnsworth, Scott	0.5	Participate on call with Company and AlixPartners re: weekly KPI report.

Task Category	Date	Professional	Hours	Activity
21	1/13/2021	Gonzalez, Vicente		Participate on weekly UCC call re: labor, liquidity and other matters.
21	1/13/2021	Kirchgraber, James		Participate on call with the UCC to discuss labor, DIP, PLM, and other matters.
21	1/13/2021	Roy JR, Barbeau	0.9	Participate on weekly update meeting with UCC re: labor negotiations, DIP, PLM and cash flows.
21	1/13/2021	Star, Samuel	0.7	Participate on call with UCC re: labor negotiation and motions to terminate CBA's, PLM agreement status, KERP timing, cash flow/liquidity projections and LATAM code sharing arrangement.
21	1/19/2021	Bilbao, Marc	0.5	Participate on call with UCC professional on next steps.
21	1/19/2021	Roy JR, Barbeau		Participate on call with UCC advisors re: labor negotiations, fleet, PLM ar airports.
21	1/19/2021	O'Brien, Daniel	0.5	Attend weekly UCC professionals call on open items, including.
21	1/19/2021	Gonzalez, Vicente	1.0	Prepare for and participate on UCC professionals call re: DIP, labor and other motions.
21	1/19/2021	Cohen, Neal	1.0	Prepare for and participate on weekly UCC professionals call to discuss labor, fleet and other case proceedings.
21	1/19/2021	Farnsworth, Scott	0.5	Participate on coordinating call with MoFo re: labor negotiations, fleet, PLM and other issues.
21	1/19/2021	Healy, Monica	0.7	Participate on weekly UCC professionals call re: DIP, labor, fleet, PLM are other items.
21	1/19/2021	Kirchgraber, James	0.8	Prepare agenda for upcoming call with UCC professionals re: DIP, labor, and other motions.
21	1/19/2021	Kirchgraber, James	0.5	Participate on call with UCC professionals re: DIP, labor and other motions.
21	1/19/2021	Star, Samuel	0.5	Participate on call with MoFo re: labor negotiations, fleet negotiations, DI financing needs, current operating results, PLM agreement and agenda for UCC call.
21	1/20/2021	Cohen, Neal	1.0	Prepare for and participate on weekly UCC call re: labor, management presentation and others.
21	1/20/2021	Faldetta, Ross	0.5	Participate on UCC call to provide case updates, including labor and DIP.
21	1/20/2021	Farnsworth, Scott	0.5	Participate on UCC call re: labor, upcoming management presentations an PLM.
21	1/20/2021	Gonzalez, Vicente	1.0	Prepare for and participate on weekly UCC call re: DIP, labor and other updates.
21	1/20/2021	Kirchgraber, James		Participate on call with the UCC to discuss DIP, labor, and other developments.
21	1/20/2021	O'Brien, Daniel		Participate on weekly UCC conference call on open issues, including labor negotiations, PLM status and political monitor.
21	1/20/2021	Star, Samuel		Participate on call with UCC re: labor update, PLM agreement status, management presentations and pending motions.
21	1/26/2021	Roy JR, Barbeau		Participate on call with UCC professionals re: DIP, labor, fleet and exclusivity extension.
21	1/26/2021	Bilbao, Marc		Participate on call with MoFo on next steps and UCC meeting agenda.
21	1/26/2021	Cohen, Neal		Partially participate on weekly UCC professionals call re: DIP, labor, flee and others.
21	1/26/2021	Farnsworth, Scott		Participate on call with UCC professionals re: DIP, labor, UCC agenda an others.
21	1/26/2021	Gonzalez, Vicente		Attend weekly UCC professionals call re: DIP, labor and exclusivity.
21	1/26/2021	Healy, Monica		Partially participate on weekly UCC professionals call re: labor negotiations, fleet and motions.
21	1/26/2021	Kirchgraber, James		Participate on weekly call with the UCC professionals to discuss outstanding work streams.
21	1/26/2021	O'Brien, Daniel		Partially participate on UCC professionals call on labor negotiations status and other work streams.
21	1/26/2021	Star, Samuel	0.8	Participate on call with MoFo re: agenda for UCC call, PLM agreement analysis, creditor recovery analysis, labor negotiation status, Apollo discussions on DIP draws, fleet negotiations and exclusivity.

Task Category	Date	Professional	Hours	Activity
21	1/27/2021	Healy, Monica	0.5	Partially attend weekly UCC call re: labor and December bookings.
21	1/27/2021	Cohen, Neal		Prepare for and participate on weekly UCC call re: labor and December trends.
21	1/27/2021	Farnsworth, Scott	0.5	Participate on UCC call re: labor, booking trends, DIP draws and other matters.
21	1/27/2021	Gonzalez, Vicente	0.5	Participate on weekly UCC call re: labor, DIP and December bookings.
21	1/27/2021	Kirchgraber, James		Participate on weekly UCC call to discuss labor and December booking trends.
21	1/27/2021	O'Brien, Daniel	0.5	Attend weekly UCC meeting on open issues, including labor negotiations and operations update.
21	1/27/2021	Roy JR, Barbeau	0.5	Participate on weekly update call with UCC and advisors re: labor, DIP milestones, fleet and exclusivity.
21	1/27/2021	Star, Samuel	0.5	Participate on call with UCC re: exclusivity, DIP financing milestones, labor negotiations and current operating trends.
21	2/2/2021	Cohen, Neal	0.5	Participate on call with MoFo to discuss DIP, labor, UCC agenda and other workstreams.
21	2/2/2021	Faldetta, Ross		Participate on UCC professionals call to provide liquidity update.
21	2/2/2021	Farnsworth, Scott		Participate on call with UCC advisors re: labor, DIP and other matters.
21	2/2/2021	Gonzalez, Vicente	0.5	Attend weekly call with MoFo re: DIP, UCC agenda, liquidity and others.
21	2/2/2021	Healy, Monica	0.6	Participate in weekly UCC professionals call re: DIP, labor, UCC agenda and other matters.
21	2/2/2021	Kirchgraber, James		Prepare for and participate on call with UCC professionals to discuss outstanding work streams re: labor, DIP, and other motions.
21	2/2/2021	O'Brien, Daniel		Participate in weekly UCC professionals call re: DIP, labor, UCC agenda and other matters.
21	2/2/2021	Roy JR, Barbeau		Participate on call with MoFo re: DIP, labor, UCC discussion materials, liquidity.
21	2/2/2021	Star, Samuel		Participate on call with MoFo re: agenda for UCC call, labor negotiations, exclusivity and open information requests.
21	2/3/2021	Cohen, Neal		Attend weekly UCC call to discuss labor, exclusivity and other case updates.
21	2/3/2021	Cohen, Neal		Prepare for weekly UCC call to discuss labor, exclusivity and other case updates.
21	2/3/2021	Faldetta, Ross		Participate on UCC call on labor and other matters.
21	2/3/2021	Farnsworth, Scott		Participate on UCC call re: labor, DIP and liquidity.
21	2/3/2021	Gonzalez, Vicente		Attend weekly UCC call to provide labor, DIP and other updates.
21	2/3/2021	Kirchgraber, James		Participate on weekly UCC call to discuss labor and other work streams.
21	2/3/2021	O'Brien, Daniel		Attend meeting with UCC on labor update, DIP milestones, exclusivity and other work streams.
21	2/3/2021	Roy JR, Barbeau		Participate on weekly update call with UCC re: labor, PLM, fleet, exclusivity, DIP.
21	2/3/2021	Star, Samuel		Prepare for presentation to UCC re: FTI workstreams.
21	2/3/2021	Star, Samuel	0.3	Participate on call with UCC re: labor negotiations, DIP milestones, exclusivity, claims objection procedures and FTI update.
21	2/4/2021	Cohen, Neal	0.5	Participate on call with MoFo re: labor contract assumption motion.
21	2/9/2021	Cohen, Neal		Participate on call with UCC professionals re: DIP draw, exclusivity and other matters.
21	2/9/2021	Cohen, Neal		Participate on call with MoFo to prepare for Debtors' professional call on DIP financing draw and exclusivity.
21	2/9/2021	Farnsworth, Scott		Participate on call with MoFo on open items, including DIP draw timing and labor settlements.
21	2/9/2021	Gonzalez, Vicente	1.0	Prepare for and participate in weekly UCC professionals call re: labor, DIF and workstream status.
21	2/9/2021	Healy, Monica		Participate in weekly call with MoFo re: labor, DIP and others.
21	2/9/2021	Kirchgraber, James	0.9	Prepare for and participate in call with MoFo to discuss labor, DIP, and other milestones.

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Task	-			
Category	Date 2/0/2021	Professional	Hours	Activity Propose agends for proposing cell with McFe to discuss labor DIP and
21	2/9/2021	Kirchgraber, James		Prepare agenda for upcoming call with MoFo to discuss labor, DIP, and other milestones.
21	2/9/2021	O'Brien, Daniel	0.9	Participate in UCC professionals weekly call to discuss workstreams, including labor and DIP.
21	2/9/2021	Roy JR, Barbeau	0.8	Participate on weekly call with MoFo re: labor, DIP and other matters.
21	2/9/2021	Star, Samuel	0.5	Participate on call with MoFo to prepare for Debtors' professional call on DIP financing draw and exclusivity.
21	2/9/2021	Star, Samuel	0.8	Participate on call with MoFo re: fleet negotiations, exclusivity, DIP draw timing and economics of labor settlement economics, including claims and agenda for UCC call.
21	2/10/2021	Bilbao, Marc	1.0	Participate on weekly UCC call re: financial update and DIP matters.
21	2/10/2021	Cohen, Neal	1.0	Participate on call with UCC to provide update on financials, DIP and other matters.
21	2/10/2021	Farnsworth, Scott	0.4	Participate on UCC call re: revised liquidity forecast and DIP.
21	2/10/2021	Kirchgraber, James		Participate on weekly UCC call to discuss labor, cash flow, DIP draws, and other business developments.
21	2/10/2021	O'Brien, Daniel	1.0	Attend weekly UCC meeting on open issues, including, liquidity, DIP financing draw and political update.
21	2/10/2021	Roy JR, Barbeau	1.0	Attend weekly update call with UCC and advisors: DIP, bookings, CF forecast, political monitoring.
21	2/10/2021	Star, Samuel	0.2	Prepare for UCC call re: DIP update, exclusivity motion, labor update, operations and liquidity update and media/potential monitoring update.
21	2/10/2021	Star, Samuel	0.9	Participate on call with UCC re: DIP update, exclusivity motion, labor update, operations and liquidity update and media/potential monitoring update.
21	2/10/2021	Sunderland, Grant	1.0	Provide media and political monitoring update on weekly call with UCC.
21	2/16/2021	Farnsworth, Scott	0.9	Participate on call with MoFo to discuss outstanding case issues and agenda for Wednesday UCC call.
21	2/16/2021	Gonzalez, Vicente	1.0	Attend weekly call with MoFo re: labor, DIP, BOD letter and others.
21	2/16/2021	Healy, Monica		Participate on weekly call with MoFo re: labor, BOD letter and DIP.
21	2/16/2021	Kirchgraber, James		Participate on call with the UCC professionals to discuss outstanding work streams re: DIP, labor, and other items.
21	2/16/2021	O'Brien, Daniel	1.0	Participate in weekly call with MoFo on next steps on open items and agenda for upcoming UCC call.
21	2/16/2021	Roy JR, Barbeau	0.9	Participate on call with UCC advisors re: labor claims, DIP strategy and others.
21	2/16/2021	Star, Samuel	0.8	Participate on call with MoFo re: BOD letter, labor claim analysis, agenda and deliverables for UCC.
21	2/17/2021	Bilbao, Marc	1.0	Attend weekly UCC call to provide labor, liquidity and other case updates.
21	2/17/2021	Cohen, Neal	1.0	Participate on call with UCC re: liquidity, labor and DIP draw.
21	2/17/2021	Faldetta, Ross		Participate on call with UCC to discuss projected labor savings and other case updates.
21	2/17/2021	Farnsworth, Scott	1.0	Participate on call with UCC re: labor savings, claim, liquidity downside scenario and DIP draws.
21	2/17/2021	Gonzalez, Vicente	1.0	Participate on weekly UCC call to discuss labor, DIP draw and other updates.
21	2/17/2021	Kirchgraber, James	1.2	Prepare for and participate in weekly UCC call re: downside liquidity scenario and labor claims.
21	2/17/2021	O'Brien, Daniel	1.0	Attend weekly UCC call to discuss labor claims, liquidity, DIP draw and other matters.
21	2/17/2021	Roy JR, Barbeau	1.0	Participate in weekly update call with UCC re: labor claims, DIP draw, liquidity.
21	2/17/2021	Star, Samuel	1.0	Participate on call with UCC re: DIP financing draw and letter to Board, liquidity projections and labor claims under revised CBA.
21	2/17/2021	Star, Samuel	0.2	Correspond with UCC member re: exit strategy.

Task				
Category	Date	Professional	Hours	Activity
21	2/18/2021	Star, Samuel	0.6	Participate on call with UCC members re: exit strategy, labor settlement and ad hoc group perspectives.
21	2/18/2021	Star, Samuel	0.1	Draft email to MoFo re: call with Rothschild re: Board meeting reaction to UCC letter, exit financing process and labor claim.
21	2/23/2021	Cohen, Neal	0.5	Participate on call with UCC professionals re: labor claim, DIP draw, exit financing and UCC agenda.
21	2/23/2021	Farnsworth, Scott	1.0	Participate on call with MoFo re: equity marketing process, labor claims and other case matters.
21	2/23/2021	Kirchgraber, James	0.2	Prepare agenda for upcoming call with the UCC professionals re: DIP, labor, PLM, and other work streams.
21	2/23/2021	Kirchgraber, James	1.0	Participate on weekly UCC professionals call re: DIP, labor, PLM, and other work streams.
21	2/23/2021	O'Brien, Daniel	1.0	Participate on UCC professionals weekly call on work streams including labor claims, PLM overview and 4Q20 results and agenda items for UCC call.
21	2/23/2021	Roy JR, Barbeau	1.0	Participate on update call with UCC advisors re: exit financing, discussion materials for tomorrow, labor claims and Q4 results.
21	2/23/2021	Star, Samuel	1.0	Participate on call with MoFo re: agenda for UCC call, labor claim calculations, tranche 2 DIP draw, exit financing timeline and management presentations.
21	2/24/2021	Bilbao, Marc	1.0	Participate on weekly call with UCC re: 4Q20 results vs. competition, labor, PLM and other updates.
21	2/24/2021	Cohen, Neal	1.0	Participate on call with UCC to discuss, labor, DIP, 4Q20 results and others.
21	2/24/2021	Faldetta, Ross	1.0	Participate on call with UCC to discuss 4Q20 financial and operating results.
21	2/24/2021	Farnsworth, Scott	1.0	Participate on call with UCC re: DIP draw, labor claim, equity marketing process, valuation.
21	2/24/2021	Gonzalez, Vicente	1.0	Participate on weekly UCC update call, including 4Q20 results and PLM summary.
21	2/24/2021	Kirchgraber, James		Participate on call with the UCC re: labor, DIP, PLM, and other items.
21	2/24/2021	O'Brien, Daniel	1.0	Participate in weekly UCC meeting on 4Q20 results, PLM primer, Newrest adversary proceeding and Labor update.
21	2/24/2021	Roy JR, Barbeau	1.0	Attend weekly UCC update re: DIP funding, exit financing, PLM contracts, labor claim and others.
21	2/24/2021	Star, Samuel	1.0	Participate on call with UCC re: DIP financing draw, 4Q 2020 operating results, PLM activities/claims, exit financing timeline and labor claim objection.
21	2/24/2021	Star, Samuel		Participate on call with UCC member re: exit financing timeline.
21	3/2/2021	Bilbao, Marc		Participate on call with MoFo to discuss marketing process and other case issues.
21	3/2/2021	Cohen, Neal		Participate on call with UCC counsel re: labor, fleet, management presentation and others.
21	3/2/2021	Healy, Monica		Attend weekly call with the UCC professionals re: labor, management presentation, exit financing, and updates.
21	3/2/2021	Kirchgraber, James		Participate on weekly call with the UCC professionals re: labor, upcoming management presentations, exit financing, and other items.
21	3/2/2021	O'Brien, Daniel	1.0	UCC Professional call on various work streams and planning for UCC call agenda and presentations
21	3/2/2021	Roy JR, Barbeau	1.0	Attend weekly update call with MoFo on labor claims, Fleet, PLM, and exit financing.
21	3/2/2021	Star, Samuel	0.8	Participate on call with MoFo re: agenda for UCC call, potential capital sources, PLM status, fleet negotiations, timing of business plan and exit financing process.
21	3/3/2021	Bilbao, Marc	1.3	Attend UCC call re: financial, labor and other updates.
21	3/3/2021	Cohen, Neal		Participate on call with UCC to discuss financials, labor and other case issues.
21	3/3/2021	Faldetta, Ross	1.0	Participate on UCC call to provide financial and labor update.

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Task				
Category	Date	Professional	Hours	Activity
21 21	3/3/2021 3/3/2021	Farnsworth, Scott Gonzalez, Vicente		Attend UCC call re: PLM, labor claims, severance motions Attend weekly UCC meeting re: operating results, labor, and case updates.
21	3/3/2021	Healy, Monica	1.2	Attend weekly call UCC call re: operating results, labor, and other case updates.
21	3/3/2021	Kirchgraber, James	1.2	Participate on weekly UCC call to discuss operating results, labor, and other items.
21	3/3/2021	O'Brien, Daniel	1.0	Participate on UCC call re: case updates and present on PLM negotiation status.
21	3/3/2021	Roy JR, Barbeau	1.4	Prepare for and participate on weekly update call with UCC re: labor, PLM, and fleet.
21	3/3/2021	Star, Samuel	0.2	Prepare for call with UCC re: labor claim operations update, PLM fleet negotiations and pending motions.
21	3/3/2021	Star, Samuel	1.6	Participate on call with UCC re: labor claim operations update, PLM fleet negotiations and pending motions.
21	3/3/2021	Sunderland, Grant		Present political update on weekly UCC call.
21	3/8/2021	O'Brien, Daniel		Call with MoFo on next touch point with management and Debtors' advisors on PLM negotiations and frequent flyer program
21	3/8/2021	O'Brien, Daniel		Participate on UCC professionals call re: labor claim, UCC agenda, and other workstreams.
21	3/9/2021	Cohen, Neal		Participate on call with UCC counsel on labor, financing, and other case issues.
21	3/9/2021	Faldetta, Ross		Participate on team call with MoFo re: labor, DIP and exit financing, and other matters.
21	3/9/2021	Farnsworth, Scott		Participate on call with MoFo re: case updates and agenda for upcoming UCC call.
21	3/9/2021	Healy, Monica		Participate on call with MoFo re: labor, financing, and case updates.
21	3/9/2021	Kirchgraber, James		Prepare agenda for upcoming call with UCC's professionals re: labor, DIP, exit financing, and other work streams.
21	3/9/2021	Kirchgraber, James		Participate on call with UCC professionals re: labor, DIP, exit financing, and other work streams.
21	3/9/2021	Roy JR, Barbeau		Call with Falko re: exit capital structure and business plan
21	3/9/2021	Roy JR, Barbeau		Attend weekly update with MoFo: fleet, labor claims, exit financing, and other motions
21	3/9/2021	Star, Samuel	0.6	Participate on call with MoFo re: UCC call agenda and deliverables, PLM status, labor claim calculation adjustments, fleet/business plan presentation timeline, exit financing timeline and fleet negotiations.
21	3/10/2021	Bilbao, Marc	1.0	Attend UCC meeting re: fleet, cash, and labor.
21	3/10/2021	Cohen, Neal	1.0	Participate on call with UCC to discuss fleet updates, cash flow, and labor.
21	3/10/2021	Farnsworth, Scott		Participate on call with UCC re: labor claims, business plan diligence.
21	3/10/2021	Gonzalez, Vicente		Attend weekly UCC call on fleet and severance.
21	3/10/2021	Healy, Monica		Attend UCC call re: cash update and labor claims.
21	3/10/2021	Kirchgraber, James		Participate on call with the UCC to discuss cash flow and labor claims.
21	3/10/2021	O'Brien, Daniel		Attend standing weekly UCC call re: severance and aircraft motions, cash update, and others.
21	3/10/2021	Roy JR, Barbeau		Attend weekly update with UCC re: fleet, cash flows, and labor claims.
21	3/10/2021	Star, Samuel		Participate on call with UCC re: severance and aircraft motions, cash flow projections and labor Correspond.
21	3/16/2021	Cohen, Neal		Participate on call with UCC counsel on labor, PLM, financing and UCC agenda.
21	3/16/2021	Farnsworth, Scott		Participate on call with Mofo re: labor claims, PLM and other key issues
21	3/16/2021	Gonzalez, Vicente		Participate on call with MoFo on labor, claims, financing and other work streams.
21	3/16/2021	Healy, Monica	0.9	Participate on call with MoFo on labor, claims, financing and other work streams.

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Task		T		
Category	Date 2/16/2021	Professional	Hours	Activity
21	3/16/2021	Kirchgraber, James		Prepare agenda for upcoming call with the UCC professionals re: outstanding work streams.
21	3/16/2021	Kirchgraber, James	0.9	Participate on call with UCC professionals re: outstanding work streams.
21	3/16/2021	O'Brien, Daniel	1.0	Participation in UCC Professionals call on open matters and agenda for UCC meeting
21	3/16/2021	Roy JR, Barbeau	1.0	Attend weekly update with MoFo re: labor claim, PLM, fleet, exit financing and others.
21	3/16/2021	Star, Samuel	0.6	Participate on call with MoFo re: agenda for UCC call, PLM negotiations, labor claims, business plan presentation timing and fleet negotiations.
21	3/17/2021	Bilbao, Marc		Participate on call with UCC re: labor claims and other workstreams.
21	3/17/2021	Cohen, Neal	1.0	Attend weekly UCC update with members of the UCC and MoFo to discuss progress on the case, especially completion of potential labor claim.
21	3/17/2021	Faldetta, Ross	0.5	Participate on call with UCC to discuss business plan and labor claim.
21	3/17/2021	Farnsworth, Scott		Prepare for and participate on call with UCC re: business plan diligence and other matters.
21	3/17/2021	Gonzalez, Vicente	0.7	Participate on weekly UCC call re: hearing out comes and business plan status.
21	3/17/2021	Healy, Monica	0.7	Attend call with the UCC re: business plan update and labor claims.
21	3/17/2021	Kirchgraber, James	0.7	Participate on call with the UCC re: business plan update and labor claims.
21	3/17/2021	O'Brien, Daniel		Attend weekly UCC meeting on open matters and work streams
21	3/17/2021	Roy JR, Barbeau	1.1	Prepare for and participate on weekly update call with UCC re: fleet, Boeing, labor claims, and business plan review.
21	3/17/2021	Star, Samuel	0.6	Participate on call with UCC re: hearing outcome, fleet update, business plan and labor claim.
21	3/22/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming call with the UCC professionals re: labor, exit financing, and upcoming presentation to the UCC.
21	3/22/2021	Star, Samuel	0.2	Correspond with MoFo re: suggested positions on labor claim calculation and business plan timeline.
21	3/23/2021	Bilbao, Marc	0.5	Participate on call with MoFo re: UCC presentation and case updates.
21	3/23/2021	Cohen, Neal	0.5	Attend meeting with UCC counsel to discuss next steps and preparation for weekly UCC meeting.
21	3/23/2021	Gonzalez, Vicente	0.5	Participate on call with MoFo re: labor, financing, and agenda for UCC call.
21	3/23/2021	Healy, Monica	0.5	Attend call with UCC professionals to discuss outstanding work streams relabor, exit, path to exit checklist, and other items.
21	3/23/2021	Kirchgraber, James	0.5	Participate on call with UCC professionals to discuss outstanding work streams re: labor, exit, path to exit checklist, and other items.
21	3/23/2021	O'Brien, Daniel	0.5	Attend weekly UCC professionals call on open matters and status of agenda items for UCC call
21	3/23/2021	Roy JR, Barbeau	0.5	Attend weekly update with MoFo re: labor claims, fleet negotiations,
21	3/23/2021	Star, Samuel		Prepare for UCC presentation on recent trends, market activity and path to exit checklist.
21	3/24/2021	Bilbao, Marc	1.3	Participate on UCC call re: market activity and path to exit checklist.
21	3/24/2021	Cohen, Neal	1.0	Attend weekly UCC update to discuss progress on the case, especially completion of potential labor claim.
21	3/24/2021	Farnsworth, Scott	0.9	Attend UCC call re: valuation, marketing strategy, pilot claim and other key issues
21	3/24/2021	Gonzalez, Vicente	0.5	Participate on weekly UCC call re: market activity, labor, path to exit and others.
21	3/24/2021	Healy, Monica	0.9	Attend with the UCC re: labor, recent market trends and activity, and path to exit checklist.
21	3/24/2021	Kirchgraber, James	0.9	Participate on call with the UCC re: labor, recent market trends and activity, and path to exit checklist.

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Category	Date	Professional	Hours	Activity
21	3/24/2021	O'Brien, Daniel	0.8	Attend weekly UCC meeting on path to exit, labor claim and other case updates.
21	3/24/2021	Roy JR, Barbeau	0.9	Attend weekly update call with UCC: booking trends, trading multiples,
		,,	***	labor claims
21	3/24/2021	Star, Samuel	0.2	Prepare for call with UCC re: path to exit checklist, market activity,
				including equity placing labor claim, and business plan review.
21	3/24/2021	Star, Samuel	0.2	Correspond with MoFo re: requested equity UCC formation in LatAm and
21	2/24/2021	C4 C1	0.0	implications at Aeromexico.
21	3/24/2021	Star, Samuel	0.9	Participate on call with UCC re: labor claims from CBA modifications, implication of requested equity UCC formation at LatAm, operating trends
				and market activity.
21	3/29/2021	Kirchgraber, James	0.2	Prepare agenda for upcoming meeting with UCC professionals re: labor,
				PLM, business plan, and other work streams.
21	3/30/2021	Bilbao, Marc	0.5	Attend call with UCC professionals re: labor, business plan, CBA motion
2.1	2/20/2021	a. v	0.5	and others.
21	3/30/2021	Cohen, Neal	0.5	Attend meeting with UCC counsel to discuss next steps and preparation for
21	3/30/2021	Faldetta, Ross	0.5	weekly UCC meeting. Participate on call with UCC professionals to discuss labor claim and
21	3/30/2021	r draotta, reoss	0.5	business plan review process.
21	3/30/2021	Farnsworth, Scott	0.4	Participate on call with UCC professionals to discuss labor claim and
				business plan review process.
21	3/30/2021	Healy, Monica	0.5	Attend call with UCC professionals to discuss labor claim and business
21	2/20/2021	TZ' 1 1 T	0.2	plan review process.
21	3/30/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with the UCC professionals re: labor, business plan, and other work streams.
21	3/30/2021	Kirchgraber, James	0.5	Participate on call with the UCC professionals re: labor, business plan, and
21	3/30/2021	rinengraver, sames	0.5	other work streams.
21	3/30/2021	O'Brien, Daniel	0.5	Attend UCC professionals call on open items including business plan, letter
				to CEO, CBA motion and agenda for UCC call on 3/31
21	3/30/2021	Roy JR, Barbeau	0.5	Participate on call with MoFo re: labor claim and business plan review
21	3/30/2021	Star, Samuel	0.5	process. Participate on call with MoFo re: UCC call agenda.
21	3/30/2021	Bilbao, Marc		Attend weekly update with UCC: business plan, fleet updates, Boeing,
21	3/31/2021	Bilouo, Marc	1.0	regulatory matters
21	3/31/2021	Cohen, Neal	0.3	Participate on call with MoFo re: case management and status of key issues.
21	3/31/2021	Cohen, Neal	1.0	Weekly UCC update with members of the UCC and MoFo to discuss
21	3/31/2021	Faldetta, Ross	1.0	progress on the case, especially completion of potential labor claim.
21	3/31/2021	Paluetta, Ross	1.0	Participate on call with UCC to discuss labor claim and business plan review process.
21	3/31/2021	Farnsworth, Scott	0.6	Participate on call with UCC re: business plan review, Boeing agreement
		,		and others.
21	3/31/2021	Healy, Monica	0.9	Attend weekly update call with UCC: business plan, fleet updates, Boeing,
21	0/01/0001	***	0.0	regulatory matters
21	3/31/2021	Kirchgraber, James		Participate on call with UCC re: business plan, fleet, and labor claim.
21	3/31/2021	O'Brien, Daniel	1.0	Attend weekly UCC meeting on open items including fleet update, business plan (revised) update, political developments and labor update
21	3/31/2021	Roy JR, Barbeau	0.9	Attend weekly update with UCC: business plan, fleet updates, Boeing,
		<i>y</i> . ,		regulatory matters
21	3/31/2021	Star, Samuel	0.9	Participate on call with UCC re: business plan review timing, CBA
				assumption motion, fleet status and political/regulatory developments.
21	3/31/2021	Sunderland, Grant		Present in UCC call to discuss political updates.
21	4/5/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with MoFo re: outstanding work streams.
21	4/6/2021	Bilbao, Marc	1.0	Prepare for and participate on call with MoFo on case updates, including
	., 0, 2021	_ 1000, 1100	1.0	UCC agenda and weekly presentation
21	4/6/2021	Cohen, Neal	0.5	Attend meeting with UCC counsel to discuss next steps and preparation for
				weekly UCC meeting.

Task Category	Date	Professional	Hours	Activity
21	4/6/2021	Faldetta, Ross		Participate on UCC professionals call with MoFo re: labor, business plan, and UCC agenda
21	4/6/2021	Farnsworth, Scott	0.6	Participate on call with UCC advisors re: key open items and UCC agenda
21	4/6/2021	Gonzalez, Vicente	0.5	Attend weekly call with MoFo re: labor claim, investment restrictions in
21	4/6/2021	Kirchgraber, James	0.6	Company equity, and other matters Participate on call with MoFo to discuss outstanding work streams, including UCC agenda
21	4/6/2021	O'Brien, Daniel	0.6	Attend weekly UCC professionals call on status of deliverables, labor negotiations, revised business plan review and agenda for UCC call on 4/7
21	4/6/2021	Roy JR, Barbeau	0.6	Participate on call with MoFo and FTI teams re: labor claims, business plan diligence, fleet and exit financing
21	4/6/2021	Star, Samuel	0.6	Participate on call with MoFo re: agenda for UCC call
21	4/6/2021	Healy, Monica		Attend call with UCC counsel re: UCC agenda, labor, business plan review
21	4/7/2021	Bilbao, Marc	1.3	Prepare for and attend UCC Call re: January and February results, cash
21	4/7/2021	Cohen, Neal	1.0	forecast, and case updates Attend weekly UCC update with members of the UCC and MoFo to discuss progress on the case, especially completion of potential labor claim.
21	4/7/2021	Faldetta, Ross	1.0	Participate on UCC call to discuss updated cash forecast and January and February financial results.
21	4/7/2021	Faldetta, Ross	0.9	Prepare to discuss updated cash forecast and January and February financial results with the UCC.
21	4/7/2021	Farnsworth, Scott	0.9	Participate on call with UCC re: business plan review, cash flow, BNDES and other open items
21	4/7/2021	Gonzalez, Vicente	0.8	Attend weekly UCC Call re: January and February results, cash flow forecast, and others.
21	4/7/2021	Kirchgraber, James	0.9	Participate on call with UCC to discuss cash flow, operating results, DIP, and BNDES stipulation.
21	4/7/2021	O'Brien, Daniel	1.0	Attend weekly UCC meeting on work streams including cash flow update and Jan/Feb Performance Update from FTI
21	4/7/2021	Roy JR, Barbeau	0.9	Attend weekly update with UCC: January and February operating performance, labor claims, and lien reviews
21	4/7/2021	Star, Samuel	0.8	Participate on call with UCC re: business plan timing, fleet negotiations, labor claim and current operating results and lien investigations.
21	4/7/2021	Star, Samuel		Coordinate with MoFo and team re: presentation to UCC on business plan status And professional fee levels.
21	4/7/2021	Healy, Monica		Attend UCC call re: cash flow, operating results, DIP, and BNDES stipulation.
21	4/9/2021	Star, Samuel		Participate on call with MoFo re: business plan issues, correspond with Company and corporate governance issues for potential capital sources.
21	4/9/2021	Star, Samuel		Draft email to MoFo re: business plan timeline, marketing process and Ad Hoc Group involvement.
21	4/13/2021	Bilbao, Marc		Prepare for an participate on call with MoFo and FTI teams re: business plan, Delta agreements, UCC agenda, and other key items.
21	4/13/2021	Cohen, Neal		Partially attend meeting with UCC counsel to discuss next steps and preparation for weekly UCC meeting.
21	4/13/2021	Faldetta, Ross		Participate on call with UCC professionals to discuss business plan and labor claims.
21	4/13/2021	Farnsworth, Scott		Participate on call with UCC advisors to discuss workstreams and coordinate for UCC call and presentation
21	4/13/2021	Gonzalez, Vicente		Attend weekly call with MoFo re, business plan presentation, letter to Company, Delta agreement.
21	4/13/2021	Kirchgraber, James	0.2	Prepare agenda for upcoming call with MoFo re: business plan, labor, and upcoming Company presentation.

Task				
Category	Date	Professional	Hours	Activity
21	4/13/2021	Kirchgraber, James	0.8	Participate on call with MoFo re: business plan, labor, and upcoming Company presentation.
21	4/13/2021	O'Brien, Daniel	0.7	Attend weekly UCC professionals call covering Delta agreements, preparation for Company presentation and results of call with Company professionals
21	4/13/2021	Roy JR, Barbeau	1.0	Prepare for and attend weekly update call with FTI and MoFo re: business plan diligence and follow-up call re: same
21	4/13/2021	Star, Samuel	0.6	Participate on call with MoFo re: Delta agreements re: labor claims, business plan timing, Company presentation to UCC, fleet negotiations and PLM status.
21	4/13/2021	Healy, Monica	0.8	Attend call with UCC counsel re: Company presentation, labor, business plan review
21	4/14/2021	Cohen, Neal	1.0	Attend weekly UCC update with members of the UCC and MoFo to discuss progress on the case, including business plan and completion of potential labor claim.
21	4/14/2021	Faldetta, Ross	1.0	Participate on UCC call to discuss updated business plan and other case updates
21	4/14/2021	Farnsworth, Scott	0.9	Participate on call with UCC on business plan, labor claims and other open issues
21	4/14/2021	Gonzalez, Vicente		Attend weekly UCC call re: business plan, labor claim, and others
21	4/14/2021	Kirchgraber, James		Participate on call with the UCC to discuss updated business plan and potential concerns.
21	4/14/2021	O'Brien, Daniel	0.5	Partially attend weekly UCC call and presentation by FTI on business plan concerns and deferment of Company' presentation
21	4/14/2021	Roy JR, Barbeau	0.9	Attend weekly update with UCC and advisors re: business plan, labor claims, and others
21	4/14/2021	Star, Samuel	0.8	Participate on call with UCC re: labor claim issues and initial assessment of business plan.
21	4/14/2021	Healy, Monica		Attend UCC call re: business plan review status and other key items
21	4/15/2021	Farnsworth, Scott		Participate on call with FTI and MoFo re: talking points for UCC
21	4/20/2021	Bilbao, Marc	0.8	Prepare for and participate on call with MoFo re: marketing, business plan, and Delta
21	4/20/2021	Cohen, Neal	0.5	Partially attend meeting with UCC counsel re: marketing process, business plan review, and other workstreams
21	4/20/2021	Farnsworth, Scott	1.3	Participate on calls with UCC advisors on open issues, including foreign ownership, business plan, Delta, etc.
21	4/20/2021	Kirchgraber, James	1.4	Participate on calls with UCC professionals re: business plan, exit timing, and marketing process.
21	4/20/2021	O'Brien, Daniel	1.4	Attend weekly UCC professionals call concentrating on business plan review, marketing the business and Mexican law impacting equity
21	4/20/2021	Roy JR, Barbeau	0.5	Participate on call with MoFo and FTI teams re: business plan diligence, aircraft claims, exit plan
21	4/20/2021	Star, Samuel	0.6	Participate on call with MoFo re: marketing process, business plan review and Delta issues
21	4/20/2021	Star, Samuel	1.3	Prepare for and participate on call with MoFo re: Mexican foreign ownership rules, business plan review status, marketing process and next steps and agenda for UCC call
21	4/20/2021	Healy, Monica	1.4	Attend call with UCC counsel re: Company presentation, labor, business plan review
21	4/20/2021	Faldetta, Ross	1.0	Participate on call with UCC professionals to discuss business plan review.
21	4/21/2021	Bilbao, Marc	1.0	Prepare for and participate on UCC call re: business plan review, Delta, and upcoming hearing
21	4/21/2021	Cohen, Neal	1.0	Prepare for and attend weekly UCC update with members of the UCC and MoFo to discuss progress on the case, especially completion of potential labor claim.
21	4/21/2021	Gonzalez, Vicente	0.5	Prepare for and attend weekly UCC meeting re: business plan and other case updates

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Task				
Category	Date	Professional	Hours	Activity
21	4/21/2021	Kirchgraber, James	0.3	Participate on weekly UCC call re: update on business plan.
21	4/21/2021	O'Brien, Daniel	0.4	Attend weekly UCC meeting on business plan review status and recent assumption notices on airport agreements
21	4/21/2021	Roy JR, Barbeau	0.4	Attend update call with UCC re: business plan diligence and other motions
21	4/21/2021	Star, Samuel	0.3	Participate on call with UCC re: status to business plan review, Delta agreements and upcoming hearing
21	4/21/2021	Healy, Monica	0.3	Attend weekly UCC call re: business plan status and other updates
21	4/27/2021	Bilbao, Marc		Partially participate on call with MoFo re: business plan, fleet, and other case updates
21	4/27/2021	Cohen, Neal	0.5	Partially attend meeting with UCC counsel to discuss next steps and preparation for weekly UCC meeting.
21	4/27/2021	Farnsworth, Scott	0.7	Participate on call with UCC advisors on business plan, marketing, incremental asks for plan and CIM
21	4/27/2021	Gonzalez, Vicente	0.8	Attend weekly call with MoFo re: Delta agreement and marketing process
21	4/27/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with the UCC professionals re: business plan, exit financing, and other items.
21	4/27/2021	Kirchgraber, James	0.7	Participate on call with the UCC professionals re: business plan, exit financing, and other items.
21	4/27/2021	O'Brien, Daniel	0.5	Attend UCC professionals standing call on business plan, marketing the business and open items
21	4/27/2021	Roy JR, Barbeau	0.6	Attend weekly call with FTI and MoFo re: Boeing agreements, forecast review, exit financing
21	4/27/2021	Star, Samuel	0.7	Participate on call with MoFo re: PLAM agenda for UCC call re: fleet negotiations, business plan, marketing process and Delta.
21	4/27/2021	Healy, Monica	0.7	Attend call with the UCC professionals re: business plan, exit financing, and other items.
21	4/27/2021	Faldetta, Ross	0.5	Participate on UCC professionals call to discuss business plan, marketing process, and other workstreams
21	4/28/2021	Cohen, Neal	1.0	Partially attend weekly UCC update with members of the UCC and MoFo to discuss progress on the case, including Boeing update
21	4/28/2021	Farnsworth, Scott	1.4	Participate on UCC call re: Boeing agreement, lessor claims
21	4/28/2021	Gonzalez, Vicente	1.4	Attend weekly UCC meeting re: Boeing and other updates
21	4/28/2021	Kirchgraber, James		Participate on UCC call re: Boeing agreements.
21	4/28/2021	O'Brien, Daniel		Attend UCC weekly meeting with aircraft lease assumptions presentation and discussion
21	4/28/2021	Roy JR, Barbeau	1.5	Participate on call with UCC re: Boeing motion
21	4/28/2021	Star, Samuel		Participate on call with UCC re: Boeing assumption motion business plan adjustments and marketing process
21	4/28/2021	Healy, Monica	1.4	Attend weekly UCC call re: Boeing agreements and other case updates
21	4/28/2021	Faldetta, Ross		Participate on call with UCC to discuss business plan, Boeing motion, and other case updates.
21	4/29/2021	Star, Samuel	0.1	Correspond with UCC member re: Boeing motion, business plan deficiencies and next steps
21 Total			240.8	
22	1/7/2021	Roy JR, Barbeau	0.6	Participate on call with members of ad hoc group and MoFo re: case status DIP, exit timing and other matters.
22	1/7/2021	Farnsworth, Scott	0.7	Participate on call with MoFo and members of the ad hoc group re: DIP, case exit and others.
22	1/7/2021	Star, Samuel	0.6	Participate on call with members of ad hoc group re: POR timeline, DIP financing status and fleet modifications.
22	1/21/2021	Gonzalez, Vicente	0.5	Participate on call with ad hoc group members and MoFo to discuss case updates including DIP, POR and fleet.
22	1/21/2021	Roy JR, Barbeau	0.5	Participate on call with ad hoc group re: DIP, fleet, labor, claims and timing.
22	2/4/2021	Star, Samuel	0.5	Participate on call with Ad Hoc Group re: exclusivity, DIP financing timing and labor negotiations.

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Task				
Category	Date	Professional	Hours	Activity
22	2/9/2021	Farnsworth, Scott	0.5	Participate on call with MoFo and Ad Hoc Group re: labor claims and othe open issues.
22	2/9/2021	Star, Samuel	0.5	Participate on call with AlixPartners and Ad Hoc Group re: economics of labor settlement, exclusivity positions, and DIP draw timing.
22	2/18/2021	Roy JR, Barbeau	0.4	Participate on update call with Ad Hoc Group re: labor, DIP and other matters.
22	2/18/2021	Star, Samuel	0.4	Participate on call with Ad Hoc Group advisors re: labor settlement claims DIP financing draws, cash losses and exit financing.
22	3/4/2021	Bilbao, Marc	1.5	Prepare for and participate on call with Ad Hoc Group re: exit financing and discount rates.
22	3/4/2021	Bilbao, Marc	0.5	Call with Ad Hoc Committee Counsel on strategy and next steps
22	3/4/2021	Roy JR, Barbeau		Attend call with Ad Hoc Group re: exit financing and discount rates.
22	3/4/2021	Roy JR, Barbeau		Participate on call with Ad Hoc Group re: exit financing and labor claims.
22	3/4/2021	Star, Samuel	0.6	Participate on call with Akin and Ducera re: severance motions, aircraft lease modification motion, labor claim and exit financing timeline.
22	3/18/2021	Star, Samuel	0.3	Participate on call with Akin and Ducera re: labor claim, exit financing and business plan status.
22	3/26/2021	Bilbao, Marc	1.0	Correspond with creditor on business outlook.
22	4/1/2021	Star, Samuel		Participate on call with Ad Hoc Group advisors re: labor claims,
	., 1, 2021	Start, Samuel	0	aircraft/engine, lease claims, business plan timeline and next steps.
22	4/19/2021	Faldetta, Ross	0.5	Participate on call with Company, AlixPartners, and Rothschild to discuss business plan.
22	4/27/2021	Cohen, Neal	1.0	Correspond with UCC counsel and outside party on Company restructuring
22	4/29/2021	Bilbao, Marc	1.0	Participate on call with Ad Hoc Group on exit strategy and other case issue
22	4/29/2021	Farnsworth, Scott	0.7	Participate on call with FTI, Akin, MoFo and Ducera on business plan, marketing process, and case progress
22	4/29/2021	Roy JR, Barbeau	1.0	Participate on calls with Ad Hoc Group and UCC advisors re: Boeing deal business plan, and other case updates
22	4/29/2021	Star, Samuel	0.5	Participate on call with Ad Hoc Group professionals re: business plan, flee plan, Boeing motion and marketing process.
22 Total			15.4	F,
23	2/22/2021	Healy, Monica		$Review\ additional\ parties-in-interest\ to\ prepare\ supplemental\ declaration.$
23	2/24/2021	Healy, Monica	2.0	Continue to review additional parties-in-interest and prepare supplemental declaration.
23	2/25/2021	Healy, Monica	0.6	Continue to review additional parties-in-interest to prepare supplemental declaration.
23	3/11/2021	Healy, Monica	0.6	Prepare supplemental declaration.
23	3/15/2021	Star, Samuel		Review supplemental declaration re: connections with new parties interest
23	3/22/2021	Healy, Monica	1.3	Prepare parties-in-interest exhibits for supplemental declaration.
23	3/22/2021	Star, Samuel		Review supplemental declaration for corrections with new partners in interest.
23	4/7/2021	Healy, Monica	0.5	Finalize fourth supplemental declaration
23	4/27/2021	Star, Samuel		Review and comment on draft disclosures for new connection with interested party
23 Total			6.4	moreove purij
	1/5/2021	Healy, Monica		Prepare December fee app.
24	1/8/2021	Healy, Monica		Prepare December fee app.
24 24		·, ,		
24		Healy, Monica	1.3	Prepare December fee application.
24 24	1/11/2021	Healy, Monica Healy, Monica		Prepare December fee application. Continue to prepare December fee app.
24		Healy, Monica Healy, Monica Roy JR, Barbeau	1.6	Prepare December fee application. Continue to prepare December fee app. Review fleet task code description for second interim application.

Task				
Category	Date	Professional	Hours	Activity
24	1/15/2021	Kirchgraber, James	0.7	Prepare task code write ups for intercompany transactions for the second interim fee application.
24	1/21/2021	Healy, Monica	3.7	Continue to prepare December fee application.
24	1/21/2021	Healy, Monica	1.2	Prepare second interim application.
24	1/25/2021	Star, Samuel	1.0	Review December fee application and provide comments to team.
24	1/25/2021	Star, Samuel	1.0	Review second interim fee application and provide comments to team.
24	1/26/2021	Healy, Monica	0.9	Continue to prepare December fee application.
24	1/26/2021	Healy, Monica	0.1	Finalize December fee application.
24	1/26/2021	Healy, Monica	1.1	Continue to prepare second interim application.
24	1/26/2021	Roy JR, Barbeau	0.2	Review description for DIP and financing task code description for second
				interim fee application.
24	1/26/2021	Star, Samuel		Review second interim application and provide comments to team.
24	1/27/2021	Star, Samuel	0.7	Finalize second interim fee application.
24	2/12/2021	Healy, Monica		Prepare second interim fee application.
24	2/12/2021	Star, Samuel		Review Counsel comments on 2nd interim fee application.
24	2/22/2021	Healy, Monica		Prepare January fee statement.
24	2/23/2021	Healy, Monica		Prepare January fee statement.
24	2/24/2021	Healy, Monica		Continue to prepare January fee statement.
24	2/24/2021	Healy, Monica		Continue to prepare January fee statement.
24	2/25/2021	Star, Samuel		Review January fee application and provide comments to team.
24	2/26/2021	Healy, Monica		Finalize January fee statement.
24	3/1/2021	Hellmund-Mora, Marili		Finalize the January fee application.
24	3/17/2021	Hellmund-Mora, Marili		Generate proforma in connection with budget and billing.
24	3/29/2021	Healy, Monica		Prepare February fee statement.
24	3/29/2021	Healy, Monica		Continue to prepare February fee statement.
24	3/30/2021	Star, Samuel		Review February fee statement and provide comments to team.
24	3/31/2021	Healy, Monica		Finalize February fee statement.
24	3/31/2021	Star, Samuel	1.3	Continue to review February fee statement and provide comments to team.
24	4/1/2021	Healy, Monica	0.9	Finalize February fee statement
24	4/12/2021	Hellmund-Mora, Marili	0.4	Update and finalize the February fee application.
24	4/26/2021	Healy, Monica	3.0	Prepare March fee statement
24	4/29/2021	Healy, Monica	3.4	Continue to prepare March fee statement
24	4/30/2021	Star, Samuel	1.8	Review March fee statement and provide comments to team
24	4/30/2021	Healy, Monica	2.0	Prepare March fee statement
24 Total			54.7	
33	1/4/2021	Gruber, Jacob	0.3	Review docket and news updates of LATAM and Avianca to incorporate
				into the daily update.
33	1/5/2021	Gruber, Jacob	0.3	Review docket and news updates for LATAM and Avianca bankruptcy
				proceedings.
33	1/6/2021	Gruber, Jacob	0.3	Review docket and news updates for LATAM and Avianca bankruptcy
				proceedings.
33	1/7/2021	Gruber, Jacob	0.4	Review docket and news updates for LATAM and Avianca bankruptcy
				proceedings.
33	1/8/2021	Healy, Monica	0.2	Review docket and news updates for LATAM and Avianca bankruptcy
				proceedings.
33	1/8/2021	Sunderland, Grant	1.0	Compile media stories on Mexico City International Airport financing.
33	1/11/2021	Gruber, Jacob	0.3	Review docket and news updates for Avianca and LATAM bankruptcy
				proceedings.
33	1/12/2021	Gruber, Jacob	0.4	Review docket and news updates for Avianca and LATAM bankruptcy
				proceedings.
33	1/13/2021	Gruber, Jacob	0.4	Review docket and news updates for Avianca and LATAM bankruptcy
				proceedings.
33	1/14/2021	Gruber, Jacob	0.4	Review docket and news updates for Avianca and LATAM bankruptcy
				proceedings.
33	1/19/2021	Gruber, Jacob	0.4	Review docket and news updates for LATAM and Avianca bankruptcy
33	1/14/2021	Gruber, Jacob		Review docket and news updates for Avianca and LATAM bankruptcy proceedings.

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Task				
Category	Date	Professional	Hours	Activity
33	1/21/2021	Gruber, Jacob	0.4	Review docket and news updates for LATAM and Avianca to incorporate into the daily update.
33	1/22/2021	Gruber, Jacob	0.4	Review docket and news updates for LATAM and Avianca to incorporate into the daily update.
33	1/25/2021	Gruber, Jacob	0.4	Review docket and news updates for bankruptcy proceedings in LATAM and Ayianca.
33	1/26/2021	Gruber, Jacob	0.4	Review docket and news updates for bankruptcy proceedings in LATAM and Avianca cases.
33	1/27/2021	Gruber, Jacob	0.4	Review news alerts and docket updates for LATAM and Avianca to incorporate into the daily update.
33	1/28/2021	Gruber, Jacob	0.4	Review docket and news updates for LATAM and Avianca bankruptcy proceedings to incorporate into the daily update.
33	1/29/2021	Gruber, Jacob	0.4	Review data room and docket updates for LATAM and Avianca bankruptcy
33	2/1/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Review docket and news updates for LATAM and Avianca bankruptcy
33	2/2/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Review docket and news updates for Avianca and LATAM bankruptcy
33	2/3/2021	Gruber, Jacob	0.4	proceedings to incorporate into the daily update. Review news and docket updates for LATAM and Avianca bankruptcy
33	2/8/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Review docket and news updates for LATAM and Avianca bankruptcy
33	2/9/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Incorporate news and docket updates of the LATAM and Avianca
33	2/11/2021	Gruber, Jacob	0.4	bankruptcy proceedings into the daily update. Incorporate docket and news updates for the LATAM and Avianca
33	2/12/2021	Gruber, Jacob	0.4	bankruptcy proceedings into the daily update. Review docket and news updates of LATAM and Avianca bankruptcy
33	2/15/2021	Gruber, Jacob	0.4	proceedings to incorporate into the daily update. Review docket and news updates for LATAM and Avianca bankruptcy
33	2/16/2021	Gruber, Jacob	0.4	proceedings. Incorporate news and docket updates on Avianca and LATAM proceedings
33	2/17/2021	Gruber, Jacob	0.4	into the daily update. Review docket and news alerts from LATAM and Avianca bankruptcy
33	2/22/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Review docket and news updates for LATAM and Avianca bankruptcy
33	2/23/2021	Gruber, Jacob	0.4	proceedings to incorporate into the daily update. Review news updates and docket of LATAM and Avianca bankruptcy
33	2/26/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Review docket and news updates for LATAM and Avianca bankruptcy
22	2/25/2021	a. a. 1	0.2	proceedings to incorporate into the daily update.
33 33	2/26/2021 3/1/2021	Star, Samuel Gruber, Jacob		Review Avianca valuation analysis contained in Debtwire article. Review docket and news updates for LATAM and Avianca bankruptcy
33	3/2/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Incorporate docket and news updates on LATAM and Avianca bankruptcy
33	3/3/2021	Gruber, Jacob	0.3	proceedings into the daily update. Review docket and news alerts of LATAM and Avianca bankruptcy
33	3/4/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Review docket and news updates for LATAM and Avianca bankruptcy
33	3/8/2021	Gruber, Jacob	0.4	proceedings to incorporate into the daily update. Review docket and news updates on LATAM and Avianca bankruptcy
33	3/9/2021	Gruber, Jacob	0.3	proceedings to incorporate into the daily update. Review docket and news updates on LATAM and Avianca bankruptcy
33	3/10/2021	Gruber, Jacob	0.4	proceedings to incorporate into the daily update. Review docket and news updates on LATAM and Avianca bankruptcy
33	3/11/2021	Gruber, Jacob	0.4	proceedings to incorporate in the daily update. Review docket and news updates for LATAM and Avianca bankruptcy proceedings to incorporate into the daily update.

Task				
Category	Date	Professional	Hours	Activity
33	3/15/2021	Gruber, Jacob		Review docket and news updates for LATAM and Avianca bankruptcy
				proceedings to incorporate into the daily update.
33	3/17/2021	Kirchgraber, James	2.3	Prepare presentation for the UCC re: American Airlines financing.
33	3/17/2021	Kirchgraber, James	1.4	Prepare presentation for the UCC re: Sun Country and Frontier IPOs.
33	3/18/2021	Kirchgraber, James	1.4	Prepare presentation for the UCC re: recent market trends regarding debt
				raises.
33	3/18/2021	Kirchgraber, James	1.0	Prepare presentation for the UCC re: recent market trends regarding startups in the airline industry.
33	3/19/2021	Faldetta, Ross	1.0	Review slides on recent industry activity, including IPOs and financing.
33	3/19/2021	Gruber, Jacob		Review docket and news alerts for LATAM and Avianca bankruptcy
				proceedings to incorporate into the daily update.
33	3/19/2021	Kirchgraber, James	0.5	Update presentation to UCC on recent market activity re: American Airlines capital raise.
33	3/19/2021	Kirchgraber, James	1.4	Update recent market activity presentation for the UCC re: startups in the aviation industry.
33	3/19/2021	Kirchgraber, James	2.4	Continue to update recent market activity presentation to the UCC re: activity in the equity markets.
33	2/22/2021	Gruber, Jacob	0.4	Review docket and news alerts regarding LATAM and Avianca bankrup
33	3/22/2021	Gruber, Jacob	0.4	proceedings to incorporate into the daily update.
33	3/22/2021	Kirchgraber, James	1.7	Update presentation for the UCC re: market activity and recent industry
33	3/22/2021	Kirchgraber, James	1.7	trends.
33	3/23/2021	Faldetta, Ross	17	Review UCC slides on market trends, including airline IPOs and start-up
33	3/23/2021	Healy, Monica	3.1	Review industry market trends slides with team and incorporate commer
33	3/23/2021	Kirchgraber, James	0.8	Update recent market activity slides per comments from team.
33	3/23/2021	Kirchgraber, James	1.0	Finalize presentation for upcoming presentation to the UCC re: recent
				market activity.
33	3/24/2021	Gruber, Jacob	0.4	Review docket and news alerts for Avianca and LATAM bankruptcy to
				incorporate into the daily update.
33	3/25/2021	Star, Samuel	0.2	Review JP Morgan analyst report for demand recovery expectations,
				including LatAm.
33	3/26/2021	Gruber, Jacob	0.3	Review docket and news updates related to LATAM and Avianca
				bankruptcy proceedings to incorporate into the daily update.
33	3/29/2021	Gruber, Jacob	0.3	Review docket and news updates related to Avianca and LATAM
				bankruptcy proceedings to incorporate into the daily update.
33	3/31/2021	Gruber, Jacob	0.4	Review docket and news alerts related to Avianca and LATAM bankrup
				proceedings to incorporate into the daily update.
33	4/1/2021	Healy, Monica	0.3	Prepare summary of industry news and bankruptcy proceedings for
				distribution to team.
33	4/2/2021	Healy, Monica	0.4	Prepare summary of industry news and bankruptcy proceedings for
				distribution to team.
33	4/5/2021	Gruber, Jacob	0.3	Review docket and news updates for Avianca and LATAM bankruptcy
				proceedings to incorporate into the daily update.
33	4/6/2021	Gruber, Jacob	0.3	Review docket and news updates for LATAM and Avianca to incorporate
				into the daily update.
33	4/7/2021	Healy, Monica	0.3	Prepare summary of industry news and bankruptcy proceedings for
				distribution to team.
33	4/8/2021	Healy, Monica	0.4	Prepare summary of industry news and bankruptcy proceedings for
				distribution to team.
33	4/9/2021	Gruber, Jacob	0.4	Review docket and news alerts related to bankruptcy proceedings for
				LATAM and Avianca to incorporate into the daily update.
33	4/12/2021	Gruber, Jacob	0.3	Review docket and news updated related to Avianca and LATAM
				bankruptcy proceedings to incorporate into the daily update.
33	4/12/2021	Healy, Monica	0.3	fees to date
22	4/13/2021	Gruber, Jacob	0.3	Review news alerts and docket updates for Avianca and LATAM
33	7/13/2021	Grader, sacod	0.5	Review news arens and docker apaates for reviance and Erriring

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Category	Date	Professional	Hours	Activity
33	4/14/2021	Gruber, Jacob	0.3	Review docket and news updates related to LATAM and Avianca
				bankruptcy proceedings to incorporate into the daily update.
33	4/15/2021	Gruber, Jacob	0.4	Review docket and news alerts for Avianca and LATAM bankruptcy
				proceedings to incorporate into the daily update.
33	4/16/2021	Healy, Monica	0.3	Prepare summary of industry news and bankruptcy proceedings for
				distribution to team.
33	4/20/2021	Gruber, Jacob	0.4	Review docket and news alerts related to Avianca and LATAM bankruptcy
				proceedings to incorporate into the daily update.

Task Category	Date	Professional	Hours	Activity
33	4/21/2021	Gruber, Jacob		Incorporate docket and news alerts related to Avianca and LATAM
33	4/23/2021	Healy, Monica	0.3	bankruptcy proceedings to incorporate into the daily update. Prepare summary of industry news and bankruptcy proceedings for
33	4/26/2021	Gruber, Jacob	0.4	distribution to team. Review docket and news updates for Avianca and LATAM bankruptcy
33	4/28/2021	Healy, Monica	0.3	proceedings to incorporate into daily update. Prepare summary of industry news and bankruptcy proceedings for
33	4/29/2021	Healy, Monica		distribution to team. Prepare summary of industry news and bankruptcy proceedings for
		·		distribution to team.
33	4/30/2021	Gruber, Jacob	0.4	Review docket and news alerts for Avianca and LATAM bankruptcy proceedings to incorporate into the daily update.
33	4/30/2021	Roy JR, Barbeau	0.3	Review Viva Aerobus investment by CarVal
33 Total			44.4	`
34	1/4/2021	Sunderland, Grant	0.9	Produce daily media and regulatory monitor.
34	1/5/2021	Sunderland, Grant		Produce daily media and regulatory monitor.
34	1/6/2021	Sunderland, Grant	0.7	Produce daily media and regulatory monitor.
34	1/7/2021	Sunderland, Grant	0.8	Produce daily media and regulatory monitor.
34	1/8/2021	Sunderland, Grant	1.2	Produce daily media and regulatory monitor.
34	1/10/2021	Gonzalez, Vicente	1.0	Review report on Mexico City airports.
34	1/11/2021	Sunderland, Grant	1.1	Produce daily political and media monitor.
34	1/12/2021	Sunderland, Grant	1.6	Produce daily political and media monitor.
34	1/13/2021	Sunderland, Grant	1.1	Produce daily political and media monitor.
34	1/14/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.
34	1/15/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.
34	1/18/2021	Sunderland, Grant	2.5	Produce monthly political and media monitor report.
34	1/18/2021	Sunderland, Grant		Produce daily political and media monitor report.
34	1/19/2021	Star, Samuel		Review draft political and media monitoring update and provide comme to team.
34	1/19/2021	Sunderland, Grant	1.1	Produce daily political and media monitor report.
34	1/19/2021	Sunderland, Grant		Produce monthly political and media monitor report.
34	1/20/2021	Sunderland, Grant		Prepare presentation on potential politicization of the bankruptcy/labor negotiations and rumored Ministry of Transportation resignations ahead UCC call.
34	1/20/2021	Sunderland, Grant	1.0	Produce daily political and media monitor report.
34	1/20/2021	Sunderland, Grant		Participate on UCC call to discuss politicization of the bankruptcy, labo negotiations and other matters.
34	1/21/2021	Teliz Martinez, Elizabeth	1.0	Develop media monitor of national and international news outlets to
		· · · · · · · · · · · · · · · · · · ·		identify the coverage about Aeroméxico's restructuring process and rele
				events in the industry.
34	1/22/2021	Sunderland, Grant	0.8	Produce daily political and media monitor report.
34	1/25/2021	Sunderland, Grant		Produce daily political and media monitor report.
34	1/26/2021	Sunderland, Grant	1.1	Produce daily political and media monitor report.
34	1/27/2021	Sunderland, Grant	1.2	Produce daily political and media monitor report.
34	1/28/2021	Sunderland, Grant	0.9	Produce daily political and media monitor report.
34	1/29/2021	Sunderland, Grant	1.0	Produce daily political and media monitor report.
34	2/1/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	2/2/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor.
34	2/3/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor.
34	2/4/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	2/5/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor.
34	2/8/2021	Sunderland, Grant		Produce daily political and media monitor.
34	2/8/2021	Sunderland, Grant	2.2	· -
34	2/9/2021	Healy, Monica	0.6	Review political monitor report for distribution to the UCC.
34	2/9/2021	Sunderland, Grant		Produce triweekly political and media monitor report.
34	2/9/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.

Task				
Category	Date	Professional	Hours	Activity
34	2/10/2021	Sunderland, Grant	0.6	Preparation of talking points ahead of UCC call on political developments.
34	2/11/2021	Sunderland, Grant	0.8	Produce daily political and media monitor.
34	2/12/2021	Sunderland, Grant		Produce daily political and media monitor.
34	2/15/2021	Sunderland, Grant		Produce daily Aeroméxico political and media monitor report.
34	2/16/2021	Sunderland, Grant		Produce daily Aeroméxico political and media monitor report.
34	2/17/2021	Sunderland, Grant		Produce daily Aeroméxico political and media monitor report.
34	2/18/2021	Sunderland, Grant		Produce daily Aeroméxico political and media monitor report.
34	2/19/2021	Sunderland, Grant		Produce daily Aeroméxico political and media monitor report.
34	2/22/2021	Sunderland, Grant		Produce daily political and media monitoring.
34	2/23/2021	Sunderland, Grant	1.0	Produce daily political and media monitoring.
34	2/24/2021	Sunderland, Grant		Produce daily political and media monitoring.
34	2/25/2021	Sunderland, Grant	1.1	Produce daily political and media monitoring.
34	2/26/2021	Star, Samuel	0.1	Review status of FAA audit AICM.
34	2/26/2021	Sunderland, Grant	0.7	Produce daily political and media monitoring.
34	3/1/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor.
34	3/1/2021	Sunderland, Grant	1.7	Prepare triweekly political update.
34	3/2/2021	Kirchgraber, James	0.5	Review tri-weekly political monitor report to be provided to the UCC.
34	3/2/2021	Star, Samuel		Review draft political/regulatory monitoring report for UCC and provide
				comments to team.
34	3/2/2021	Sunderland, Grant	2.8	Prepare triweekly political update.
34	3/2/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor.
34	3/3/2021	Sunderland, Grant	0.8	Prepare presentation on political updates for UCC call.
34	3/3/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	3/4/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor.
34	3/5/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	3/8/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor.
34	3/9/2021	Sunderland, Grant	0.7	Prepare daily political and media monitor.
34	3/10/2021	Sunderland, Grant	1.3	Prepare daily political and media monitor.
34	3/11/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	3/12/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor.
34	3/15/2021	Sunderland, Grant	1.3	Prepare daily Aeromexico media and political monitor.
34	3/16/2021	Sunderland, Grant	0.8	Prepare daily Aeromexico media and political monitor.
34	3/17/2021	Sunderland, Grant	0.9	Prepare daily Aeromexico media and political monitor.
34	3/18/2021	Sunderland, Grant	1.0	Prepare daily Aeromexico media and political monitor.
34	3/19/2021	Sunderland, Grant	0.7	Prepare daily Aeromexico media and political monitor.
34	3/22/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor.
34	3/23/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor.
34	3/24/2021	Sunderland, Grant	1.1	Prepare daily political and media monitor.
34	3/25/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	3/26/2021	Sunderland, Grant		Prepare daily political and media monitor.
34	3/29/2021	Sunderland, Grant	0.7	Prepare daily political and media monitor on new developments in Mexico.
24	2/20/2021	Sundariand Crant	27	Dunners monthly political and madis upport shoot of UCC marting
34 34	3/29/2021 3/30/2021	Sunderland, Grant Star, Samuel		Prepare monthly political and media report ahead of UCC meeting. Review political / regulatory monitoring report and provide comments to
34	3/30/2021	Star, Samuer	0.4	team.
34	3/30/2021	Sunderland, Grant	3.1	Prepare monthly political and media report ahead of UCC meeting.
34	3/30/2021	Sunderland, Grant		Prepare daily political and media monitor on new developments in Mexico.
34	3/30/2021	Sunderland, Orant	1.1	Trepare daily pointed and media monitor on new developments in wexico.
34	3/31/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor on new developments in Mexico. $ \\$
34	4/1/2021	Sunderland, Grant	1.1	Prepare daily political and media monitor on new developments in Mexico.
34	4/2/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor on new developments in Mexico.
34	4/5/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	4/6/2021	Sunderland, Grant		Prepare daily political and media monitor.
34	4/7/2021	Sunderland, Grant		Prepare daily political and media monitor.
54	4/ //2021	Sunderland, Grant	1.0	гтерые чану ронисы ани течна топнот.

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Task				
Category	Date	Professional	Hours	Activity
34	4/8/2021	Sunderland, Grant	0.8	Prepare daily political and media monitor.
34	4/9/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor.
34	4/12/2021	Sunderland, Grant	1.2	Write daily political and media monitoring report.
34	4/13/2021	Sunderland, Grant	0.9	Write daily political and media monitoring report.
34	4/14/2021	Sunderland, Grant	0.9	Write daily political and media monitoring report.
34	4/15/2021	Sunderland, Grant	1.0	Write daily political and media monitoring report.
34	4/16/2021	Boyd, Anna	1.2	Preparing news clips.
34	4/19/2021	Boyd, Anna	0.9	Prepare daily political and media monitor on new developments in Mexico.
34	4/20/2021	Boyd, Anna	1.0	Prepare daily political and media monitor on new developments in Mexico.
34	4/21/2021	Boyd, Anna	1.6	Prepare daily political and media monitor on new developments in Mexico, including coverage of media response to earnings release
34	4/22/2021	Boyd, Anna	0.8	Prepare daily political and media monitor on new developments in Mexico.
34	4/23/2021	Boyd, Anna	1.0	Prepare daily political and media monitor on new developments in Mexico.
34	4/26/2021	Sunderland, Grant	1.7	Produce daily political and media monitor.
34	4/27/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.
34	4/28/2021	Sunderland, Grant	0.8	Produce daily political and media monitor.
34	4/29/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.
34	4/30/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.
34 Total			112.5	
Grand Total			2,457.0	