Objection Deadline: July 15, 2021 @ 12:00 p.m. (ET)

### UNITED STATES BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF NEW YORK

In re:	Chapter 11
GRUPO AEROMÉXICO, S.A.B. de C.V., et al., 1	Case No. 20-11563 (SCC)
Debtors.	(Jointly Administered)

TENTH MONTHLY FEE STATEMENT OF ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC., FINANCIAL ADVISOR TO THE CHAPTER 11 DEBTORS, FOR ALLOWANCE OF COMPENSATION FOR PROFESSIONAL SERVICES RENDERED FOR THE PERIOD MAY 1, 2021 THROUGH MAY 31, 2021

Name of Applicant:	AlixPartners, LLP and AlixPartners International, Inc.			
Applicant's Role in Case:	Financial Advisor to the Chapter 11 Debtors			
Date Order of Employment Signed:	September 22, 2020 [Docket No. 452], <i>Nunc Pro Tunc</i> to June 30, 2020			
Time national account has this statement.	Beginning of Period	End of Period		
Time period covered by this statement:	May 1, 2021	May 31, 2021		
Summary of Total Fees and Expenses Requested:				
Total fees requested in this Statement: \$2,342,600.80 (80% of \$2,928,251.00)				
<b>Total expenses requested in this Statement:</b>	\$0.00			
Total fees and expenses requested in this Statement:	\$2,342,600.80			
This is a(n): X Monthly Application Interim Application Final Application				

The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

#### ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC.

# SUMMARY OF HOURS AND FEES BY PROFESSIONAL FOR THE PERIOD MAY 1, 2021 THROUGH MAY 31, 2021

PROFESSIONAL	TITLE	RATE	HOURS	 FEES
Lisa Donahue	Managing Director	\$1,295	63.3	\$ 81,973.50
Kurt J Beckeman	Director	\$980	35.4	34,692.00
William Kocovski	Director	\$980	119.4	117,012.00
Marc Lumpe	Director	\$980	162.0	158,760.00
Tony Perez Sales	Director	\$980	209.3	205,114.00
Randy O Watson	Director	\$980	184.0	180,320.00
Pablo J Wangermann	Director	\$935	143.6	134,266.00
Michael DeGraf	Director	\$865	158.5	137,102.50
Patrick M Hoban	Director	\$865	162.6	140,649.00
Thora B Thoroddsen	Director	\$865	157.8	136,497.00
Dennis R DeBassio	Director	\$825	106.6	87,945.00
Eric Fullmer	Director	\$825	177.3	146,272.50
Isabel Arana de Uriarte	Senior Vice President	\$755	129.5	97,772.50
Michael Oestreich	Senior Vice President	\$755	128.5	97,017.50
Francisco D Echevarria	Senior Vice President	\$755	27.1	20,460.50
Bryan T Appel	Senior Vice President	\$710	160.5	113,955.00
Leon Caine	Senior Vice President	\$710	172.6	122,546.00
Juan C Menendez	Senior Vice President	\$710	190.6	135,326.00
John M Katsigeorgis	Senior Vice President	\$710	79.0	56,090.00
Brian C Jones	Senior Vice President	\$665	124.5	82,792.50
Hart Ku	Senior Vice President	\$665	106.9	71,088.50

[Table Continued on Next Page]

#### ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC.

# SUMMARY OF HOURS AND FEES BY PROFESSIONAL FOR THE PERIOD MAY 1, 2021 THROUGH MAY 31, 2021

PROFESSIONAL	TITLE	RATE	HOURS	FEES
Seth Merksamer	Senior Vice President	\$665	105.5	70,157.50
Robell G Wondwosen	Senior Vice President	\$665	164.7	109,525.50
Wally Li	Senior Vice President	\$640	11.4	7,296.00
Javier Zermeno	Vice President	\$625	157.9	98,687.50
Daniel J Law	Vice President	\$625	38.8	24,250.00
Silvio T Agostinho	Vice President	\$530	71.5	37,895.00
Evan A Plemenos	Vice President	\$530	121.0	64,130.00
Kate L Schrichte	Vice President	\$530	92.1	48,813.00
Michelle Stephey	Vice President	\$530	131.7	69,801.00
Kay Wang	Vice President	\$485	35.6	17,266.00
Jennifer A Bowes	Vice President	\$460	34.4	15,824.00
Lisa Marie Bonito	Associate	\$465	3.1	1,441.50
Fengjie Wu	Associate	\$260	21.2	5,512.00
Total Professional Hours and F	ees		3,787.9	\$ 2,928,251.00
Less 20% Holdback				 (585,650.20)
Invoice Total				\$ 2,342,600.80
Average Billing Rate		\$ 773.05		

#### ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC.

# SUMMARY OF HOURS AND FEES BY MATTER CATEGORY FOR THE PERIOD MAY 1, 2021 THROUGH MAY 31, 2021

103       Communication with Interested Parties       98.4       82,26         104       U. S. Trustee / Court Reporting Requirements       46.3       36,36         106       Plan of Reorganization and Disclosure Statement       337.1       249,95         107       Financing       92.2       74,53         108       Business Operations       21.7       17,48         109       Executory Contracts       362.6       310,40         112       Fee Statements and Fee Applications       47.0       24,67         113       Network Plan       369.8       254,94         114       Fleet Plan       29.3       24,99         115       Liquidity Forecasting & Management       128.8       97,90         116       Business Plan       554.6       385,41         118       Cost Reduction Initiatives       834.5       699,59         119       Vendor Management       108.6       78,13         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,25         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620	CODE	MATTER CATEGORY	HOURS	 FEES
104       U. S. Trustee / Court Reporting Requirements       46.3       36,366         106       Plan of Reorganization and Disclosure Statement       337.1       249,95         107       Financing       92.2       74,53         108       Business Operations       21.7       17,489         109       Executory Contracts       362.6       310,40         112       Fee Statements and Fee Applications       47.0       24,670         113       Network Plan       369.8       254,94         114       Fleet Plan       29.3       24,99         115       Liquidity Forecasting & Management       128.8       97,900         116       Business Plan       554.6       385,41         118       Cost Reduction Initiatives       834.5       699,59         119       Vendor Management       108.6       78,13         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,25         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620         123       Monthly Fee Statements       1.0       82	101	Chapter 11 Process/Case Management	98.8	\$ 98,170.00
106         Plan of Reorganization and Disclosure Statement         337.1         249,95           107         Financing         92.2         74,53           108         Business Operations         21.7         17,488           109         Executory Contracts         362.6         310,40           112         Fee Statements and Fee Applications         47.0         24,67           113         Network Plan         369.8         254,94           114         Fleet Plan         29.3         24,99           115         Liquidity Forecasting & Management         128.8         97,90           116         Business Plan         554.6         385,41           118         Cost Reduction Initiatives         834.5         699,59           119         Vendor Management         108.6         78,13           120         Communication & Diligence with Unsecured Creditors Committee         21.3         19,25           121         Bankruptcy Claims Management & Resolution         446.6         320,719           122         Diligence/Reporting - Unsecured Creditors Committee/Advisors         189.3         152,62           123         Monthly Fee Statements         1.0         82	103	Communication with Interested Parties	98.4	82,262.50
107       Financing       92.2       74,532         108       Business Operations       21.7       17,488         109       Executory Contracts       362.6       310,400         112       Fee Statements and Fee Applications       47.0       24,670         113       Network Plan       369.8       254,944         114       Fleet Plan       29.3       24,990         115       Liquidity Forecasting & Management       128.8       97,902         116       Business Plan       554.6       385,412         118       Cost Reduction Initiatives       834.5       699,592         119       Vendor Management       108.6       78,132         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,25         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620         123       Monthly Fee Statements       1.0       825	104	U. S. Trustee / Court Reporting Requirements	46.3	36,368.00
108       Business Operations       21.7       17,489         109       Executory Contracts       362.6       310,401         112       Fee Statements and Fee Applications       47.0       24,670         113       Network Plan       369.8       254,944         114       Fleet Plan       29.3       24,999         115       Liquidity Forecasting & Management       128.8       97,900         116       Business Plan       554.6       385,419         118       Cost Reduction Initiatives       834.5       699,599         119       Vendor Management       108.6       78,139         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,250         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620         123       Monthly Fee Statements       1.0       825	106	Plan of Reorganization and Disclosure Statement	337.1	249,951.50
109       Executory Contracts       362.6       310,400         112       Fee Statements and Fee Applications       47.0       24,670         113       Network Plan       369.8       254,944         114       Fleet Plan       29.3       24,999         115       Liquidity Forecasting & Management       128.8       97,902         116       Business Plan       554.6       385,412         118       Cost Reduction Initiatives       834.5       699,592         119       Vendor Management       108.6       78,132         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,25         121       Bankruptcy Claims Management & Resolution       446.6       320,712         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,626         123       Monthly Fee Statements       1.0       825	107	Financing	92.2	74,532.00
112       Fee Statements and Fee Applications       47.0       24,676         113       Network Plan       369.8       254,944         114       Fleet Plan       29.3       24,99         115       Liquidity Forecasting & Management       128.8       97,90         116       Business Plan       554.6       385,41         118       Cost Reduction Initiatives       834.5       699,59         119       Vendor Management       108.6       78,13         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,25         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620         123       Monthly Fee Statements       1.0       82	108	Business Operations	21.7	17,489.00
113       Network Plan       369.8       254,944         114       Fleet Plan       29.3       24,994         115       Liquidity Forecasting & Management       128.8       97,903         116       Business Plan       554.6       385,413         118       Cost Reduction Initiatives       834.5       699,593         119       Vendor Management       108.6       78,133         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,253         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620         123       Monthly Fee Statements       1.0       825	109	Executory Contracts	362.6	310,401.00
114       Fleet Plan       29.3       24,999         115       Liquidity Forecasting & Management       128.8       97,902         116       Business Plan       554.6       385,412         118       Cost Reduction Initiatives       834.5       699,592         119       Vendor Management       108.6       78,132         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,252         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,626         123       Monthly Fee Statements       1.0       825	112	Fee Statements and Fee Applications	47.0	24,670.50
115       Liquidity Forecasting & Management       128.8       97,903         116       Business Plan       554.6       385,413         118       Cost Reduction Initiatives       834.5       699,593         119       Vendor Management       108.6       78,133         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,253         121       Bankruptcy Claims Management & Resolution       446.6       320,713         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620         123       Monthly Fee Statements       1.0       825	113	Network Plan	369.8	254,944.00
116       Business Plan       554.6       385,412         118       Cost Reduction Initiatives       834.5       699,592         119       Vendor Management       108.6       78,132         120       Communication & Diligence with Unsecured Creditors Committee       21.3       19,252         121       Bankruptcy Claims Management & Resolution       446.6       320,719         122       Diligence/Reporting - Unsecured Creditors Committee/Advisors       189.3       152,620         123       Monthly Fee Statements       1.0       825	114	Fleet Plan	29.3	24,991.00
Cost Reduction Initiatives 834.5 699,599  Vendor Management 108.6 78,139  Communication & Diligence with Unsecured Creditors Committee 21.3 19,259  Bankruptcy Claims Management & Resolution 446.6 320,719  Diligence/Reporting - Unsecured Creditors Committee/Advisors 189.3 152,626  Monthly Fee Statements 1.0 829	115	Liquidity Forecasting & Management	128.8	97,903.50
119Vendor Management108.678,13:120Communication & Diligence with Unsecured Creditors Committee21.319,25:121Bankruptcy Claims Management & Resolution446.6320,719122Diligence/Reporting - Unsecured Creditors Committee/Advisors189.3152,620123Monthly Fee Statements1.0829	116	Business Plan	554.6	385,415.50
120 Communication & Diligence with Unsecured Creditors Committee 21.3 19,25 121 Bankruptcy Claims Management & Resolution 446.6 320,719 122 Diligence/Reporting - Unsecured Creditors Committee/Advisors 189.3 152,620 123 Monthly Fee Statements 1.0 825	118	Cost Reduction Initiatives	834.5	699,595.50
121Bankruptcy Claims Management & Resolution446.6320,719122Diligence/Reporting - Unsecured Creditors Committee/Advisors189.3152,620123Monthly Fee Statements1.0825	119	Vendor Management	108.6	78,135.00
Diligence/Reporting - Unsecured Creditors Committee/Advisors 189.3 152,626  Monthly Fee Statements 1.0 825	120	Communication & Diligence with Unsecured Creditors Committee	21.3	19,251.00
123 Monthly Fee Statements 1.0 823	121	Bankruptcy Claims Management & Resolution	446.6	320,719.50
	122	Diligence/Reporting - Unsecured Creditors Committee/Advisors	189.3	152,626.50
3,787.9 \$ 2,928,25	123	Monthly Fee Statements	1.0	825.00
			3,787.9	\$ 2,928,251.00
Average Billing Rate \$ 773		Avera	ige Billing Rate	\$ 773.05

AlixPartners, LLP and AlixPartners International, Inc. (collectively, "AlixPartners"), as financial advisor to Grupo Aeroméxico, S.A.B. de C.V. and its affiliates that are debtors and debtors in possession in these Chapter 11 Cases (collectively, the "Debtors"), hereby submits this Tenth Monthly Fee Statement seeking compensation for professional services rendered for the period May 1, 2021 through May 31, 2021 (the "Compensation Period"), pursuant to the Order Pursuant to 11 U.S.C. §§ 105(A) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals [Docket No. 360] and the Order Authorizing Debtors to Employ and Retain AlixPartners, LLP and AlixPartners International, Inc. as its Financial Advisor Nunc Pro Tunc to the Petition Date [Docket No. 452].

Detailed time descriptions of the services performed by each professional, organized by discrete project and by day is attached hereto as **Exhibit A**. Exhibit A (a) identifies the individuals that rendered services in each subject matter; (b) describes each activity or service that each individual performed; and (c) states the number of hours (in tenths of an hour) spent by each individual providing the services during the Compensation Period.

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WHEREFORE, AlixPartners respectfully requests that: (i) it be granted an allowance of

compensation for professional services rendered to the Chapter 11 Debtors during the

Compensation Period in the amount of \$2,342,600.80 (80% of \$2,928,251.00), without prejudice

to a final allowance of compensation; (ii) the Debtors are authorized and directed to pay

AlixPartners the amount of \$2,342,600.80 and (iii) that the Court grant AlixPartners such other

and further relief as is just and proper.

Dated: June 30, 2021

ALIXPARTNERS, LLP AND

ALIXPARTNERS INTERNATIONAL, INC.

909 Third Avenue, 28th Floor

New York, NY 10022

/s/ Lisa Donahue

By: Lisa Donahue

Managing Director