

Objection Deadline: August 18, 2021

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

GRUPO AEROMÉXICO, S.A.B. de C.V., *et al.*,

Debtors.¹

Chapter 11

Case No. 20-11563 (SCC)

(Jointly Administered)

**ELEVENTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR
COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF
EXPENSES INCURRED AS FINANCIAL ADVISOR TO THE OFFICIAL
COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD FROM
JUNE 1, 2021 THROUGH JUNE 30, 2021**

Name of Applicant:	FTI Consulting, Inc.
Authorized to provide Professional Services to:	Official Committee of Unsecured Creditors
Date of Retention:	October 2, 2020, <i>nunc pro tunc</i> to July 17, 2020
Period for which compensation and reimbursement is sought:	June 1, 2021 through June 30, 2021
Monthly Fees Incurred:	\$375,000.00
20% Holdback:	\$75,000.00
Total Compensation Less 20% Holdback:	\$300,000.00
Monthly Expenses Incurred:	\$0.00
Total Fees and Expenses Due:	\$300,000.00
This is a: <u> X </u> monthly _____ interim _____ final application	

¹ The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

This statement (the “**Fee Statement**”) of FTI Consulting, Inc. (together with its wholly owned subsidiaries, “**FTI**”) as financial advisor to the Official Committee of Unsecured Creditors (the “**Committee**”) to the above-captioned debtors and debtors-in-possession (the “**Debtors**”) is submitted in accordance with the *Order Pursuant to 11. U.S.C. §§ 105(A) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals* [Docket No. 360] entered on September 8, 2020, (the “**Interim Compensation Order**”) and the *Order Authorizing the Retention and Employment of FTI Consulting, Inc. as Financial Advisor to the Official Committee of Unsecured Creditors Nunc Pro Tunc to July 17, 2020* [Docket No. 501]. By this Fee Statement, FTI seeks compensation in the amount of \$375,000.00 for the period from June 1, 2021 through and including June 30, 2021 (the “**Eleventh Fee Period**”), less a twenty percent (20%) holdback in the amount of \$75,000.00, for a total fee request of \$300,000.00.

SUMMARY OF EXHIBITS

1. In support of this Fee Statement, attached are the following exhibits:
 - The professionals providing services and the aggregate hours worked by each professional during the Eleventh Fee Period are set forth on the schedule annexed hereto as **Exhibit “A.”**
 - A summary of aggregate hours worked for each task code during the Eleventh Fee Period is set forth on the schedule annexed hereto as **Exhibit “B.”**
 - Detailed time entries for the Eleventh Fee Period are set forth on the schedule annexed hereto as **Exhibit “C.”**

REPRESENTATIONS

2. FTI reserves the right to request, in subsequent fee statements and applications, reimbursement of any additional expenses incurred during the Eleventh Fee Period, but not

included herein. Such expenses may not have been captured to date in FTI's billing system due to delays caused in connection with accounting and processing of such time and expenses.

NOTICE AND OBJECTION PROCEDURES

3. Pursuant to the Interim Compensation Order, notice of this Fee Statement shall be served upon the following parties (collectively, the "Fee Notice Parties"): (i) Grupo Aeroméxico, S.A.B. de C.V., Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500, Attn.: Daniel Martinez Martinez and Patricia Bobadilla, Email: dmartinezm@aeromexico.com, mbobadilla@aeromexico.com; (ii) counsel to the Debtors, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich and Stephen Piraino, Email: timothy.graulich@davispolk.com, stephen.piraino@davispolk.com; (iii) counsel to the Committee, Morrison & Foerster LLP, 250 West 55th Street, New York, NY 10019, Attn.: Benjamin Butterfield, Email: bbutterfield@mofo.com; and Willkie Farr & Gallagher LLP, 787 Seventh Avenue, New York, NY 10019, Attn: Brett Miller, Todd Goren, Craig Damast and Debra Sinclair, Email: bmiller@willkie.com, tgoren@willkie.com, cdamast@willkie.com, dsinclair@willkie.com; (iv) the Office of the United States Trustee, U.S. Federal Office Building, 201 Varick Street, Suite 1006, New York, New York 10014, Attn.: Andrea Beth Schwartz, Email: andrea.b.schwartz@usdoj.gov; (v) Counsel to the DIP Lender, Cleary Gottlieb Steen & Hamilton LLP, One Liberty Plaza, New York, NY 10006, Attn.: Richard J. Cooper, Luke A. Barefoot, Thomas S. Kessler, Email: rcooper@cgsh.com, lbarefoot@cgsh.com, tkessler@cgsh.com; and (vi) anyone else the Court may designate. FTI submits that, in light of the nature of the relief requested, no other or further notice need be given.

4. Objections to this Fee Statement, if any, must be filed and served upon FTI Consulting Inc., Three Times Square, 10th floor, New York, NY 10036 (Attn: Samuel E. Star; email: samuel.star@fticonsulting.com) no later than **August 18, 2021** (the “**Objection Deadline**”). Objections to this Fee Statement, if any, must set forth the nature of the objection and the specific amount of fees or expenses at issue.

5. If no objection to this Fee Statement is received by the Objection Deadline, the Debtors shall promptly pay FTI eighty percent (80%) of the fees identified herein. To the extent that an objection to this Fee Statement is timely filed and served, the Debtors shall withhold payment of that portion of this Fee Statement to which the objection is directed and promptly pay the remainder of the fees and disbursements in the percentages set forth above. To the extent such an objection is not resolved, it shall be preserved and scheduled for consideration at the next interim fee application hearing to be heard by the Court.

WHEREFORE, FTI respectfully requests that allowance be made for compensation in the amount of \$300,000.00 (80% of \$375,000.00) for the services rendered to the Committee during the Eleventh Fee Period.

Dated: August 3, 2021
New York, New York

FTI CONSULTING, INC.
Financial Advisors to the Official Committee of
Unsecured Creditors of Grupo Aeroméxico, S.A.B.
de C.V.

By: /s/ Samuel E. Star
Samuel E. Star, Senior Managing Director
Three Times Square, 10th Floor
New York, New York 10036
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EXHIBIT A
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
SUMMARY OF HOURS BY PROFESSIONAL
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Professional	Position	Specialty	Total Hours
Star, Samuel	Sr Managing Dir	Restructuring	37.7
Gonzalez, Vicente	Sr Managing Dir	Restructuring - Mexico	7.1
Bilbao, Marc	Sr Managing Dir	Airlines - Banking	44.6
Cohen, Neal	Sr Managing Dir	Airlines - Operations	39.9
Farnsworth, Scott	Managing Dir	Airlines - Operations	32.2
Roy JR, Barbeau	Managing Dir	Airlines - Banking	35.8
O'Brien, Daniel	Managing Dir	Restructuring	32.0
Martinez Taguena, Damian	Senior Director	Public Affairs - Mexico	4.5
Faldetta, Ross	Director	Airlines - Operations	109.8
Gutierrez Munoz, Octavio	Director	Restructuring - Mexico	2.0
Kuan, Michelle	Director	Airlines - Restructuring	2.1
Kirchgraber, James	Sr Consultant	Restructuring	156.1
Sunderland, Grant	Sr Consultant	Public Affairs - Mexico	23.0
Healy, Monica	Consultant	Restructuring	115.1
Gruber, Jacob	Consultant	Restructuring	15.5
Boyd, Anna	Consultant	Public Affairs - Mexico	0.5
Hellmund-Mora, Marili	Project Asst	Restructuring	0.6
TOTAL			658.5

EXHIBIT B
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
SUMMARY OF HOURS BY TASK
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Task Code	Task Description	Total Hours
1	Current Operating Results & Airline Operations	31.3
2	Cash & Liquidity Analysis	27.3
3	Financing Matters (DIP, Exit, Other)	212.2
4	Trade Vendor Issues	1.6
6	Aircraft/Equipment & Asset Sales	38.8
7	Analysis of Business Plan	38.8
8	Valuation and Related Matters	8.1
9	Analysis of Employee Compensation Programs	1.0
11	Prepare for and Attend Court Hearings	2.7
13	Analysis of Other Miscellaneous Motions	0.4
14	Analysis of Claims/Liabilities Subject to Compromise	9.0
15	Analyze Intercompany Claims, RP Transactions, Substantive Consolidation	45.5
16	Analysis, Negotiate and Form of POR & DS	64.6
19	Case Management	30.5
20	General Meetings with Debtor & Debtors' Professionals	28.9
21	General Meetings with UCC & UCC Counsel	70.3
22	Meetings with Other Parties	2.4
24	Preparation of Fee Application	11.7
33	Monitoring: Industry/LATAM and Avianca Bankruptcy Proceedings	6.0
34	Monitoring: Government Activities/Political Reporting	27.4
TOTAL		658.5

EXHIBIT C
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
DETAIL OF TIME ENTRIES
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Task Category	Date	Professional	Hours	Activity
1	6/1/2021	Cohen, Neal	0.5	Review operations update presentation for UCC
1	6/1/2021	Faldetta, Ross	1.1	Review slides for UCC on bookings and April trends
1	6/1/2021	Healy, Monica	0.3	Review April results posted to dataroom
1	6/1/2021	Healy, Monica	0.4	Prepare slide on KPI trends re: bookings and flown passengers recovery through 5/21
1	6/1/2021	Healy, Monica	0.4	Prepare slide on KPI trends re: corporate demand and fare recovery through April
1	6/1/2021	Faldetta, Ross	1.9	Review slides for UCC on April results vs. business plan.
1	6/1/2021	Healy, Monica	1.1	Prepare slide on April results vs. plan re: P&L
1	6/1/2021	Healy, Monica	1.3	Prepare slide on April results vs. plan re: load factor, yield, and PRASK
1	6/1/2021	Healy, Monica	0.7	Prepare slide on April results vs. plan re: capacity and revenue recovery
1	6/1/2021	Healy, Monica	0.5	Prepare slide on April results vs. plan re: adjusted EBIT
1	6/1/2021	Healy, Monica	2.1	Update slides on April results vs. plan per comments from team
1	6/2/2021	Faldetta, Ross	1.0	Review weekly commercial KPI results for booking and traffic trends.
1	6/2/2021	Faldetta, Ross	0.5	Discuss commercial KPI results with commercial team.
1	6/2/2021	Cohen, Neal	0.5	Review KPI package with Company advisors
1	6/2/2021	Healy, Monica	0.5	Participate on call with commercial team re: KPI package review
1	6/2/2021	Healy, Monica	0.4	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/2/2021	Healy, Monica	0.2	Correspond with AlixPartners re: requested modifications to KPI package
1	6/3/2021	Healy, Monica	0.5	Prepare update on May results and trends re: passenger and bookings recovery
1	6/3/2021	Faldetta, Ross	1.0	Review actual performance vs. April business plan for March through May.
1	6/4/2021	Farnsworth, Scott	0.5	Review Volaris' May results release and Volaris historical financials
1	6/8/2021	Faldetta, Ross	1.0	Review recent capacity recovery and traffic trends.
1	6/8/2021	Faldetta, Ross	0.5	Review recent PRASK trends.
1	6/8/2021	Farnsworth, Scott	0.5	Review bookings data for variances from prior year and two years.
1	6/9/2021	Faldetta, Ross	0.5	Review May results posted to data room.
1	6/9/2021	Farnsworth, Scott	0.2	Review weekly KPI results, including AOC and bookings.
1	6/9/2021	Healy, Monica	0.3	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/16/2021	Cohen, Neal	0.5	Participate on call with commercial team on performance KPIs.
1	6/16/2021	Faldetta, Ross	0.5	Review weekly commercial KPI results for booking and traffic trends.
1	6/16/2021	Faldetta, Ross	0.5	Discuss commercial KPI's with Company and AlixPartners.
1	6/16/2021	Farnsworth, Scott	0.5	Participate on call with Company advisors to review KPI report
1	6/16/2021	Healy, Monica	0.5	Participate on call with commercial team re: KPI package review
1	6/16/2021	Healy, Monica	0.4	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/22/2021	Healy, Monica	0.5	Prepare slide on bookings and passenger trends
1	6/22/2021	Healy, Monica	0.3	Review May results and request excel support and permission to share with UCC from AlixPartners
1	6/23/2021	Farnsworth, Scott	0.4	Review weekly KPI reports from Company and prior reports
1	6/23/2021	Healy, Monica	0.3	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/24/2021	Healy, Monica	0.3	Update slide on KPI trends re: bookings and flown passengers recovery through 6/18
1	6/24/2021	Healy, Monica	0.4	Update slide on KPI trends re: corporate demand and fare recovery through 6/9
1	6/24/2021	Healy, Monica	1.0	Update slide on May results vs. plan re: P&L
1	6/24/2021	Healy, Monica	1.7	Update slide on May results vs. plan re: load factor, yield, PRASK, and ASKs

EXHIBIT C
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
DETAIL OF TIME ENTRIES
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Task Category	Date	Professional	Hours	Activity
1	6/24/2021	Healy, Monica	0.6	Update slide on May results vs. plan re: capacity and revenue recovery
1	6/24/2021	Healy, Monica	0.6	Update slide on May results vs. plan re: adjusted EBIT
1	6/29/2021	Faldetta, Ross	2.0	Review slides for UCC on May results and recent trends.
1	6/29/2021	Star, Samuel	0.4	Review draft operations update for UCC forecast flow and May/June operating trends
1	6/30/2021	Faldetta, Ross	0.5	Discuss commercial KPI results with Company and AlixPartners.
1	6/30/2021	Faldetta, Ross	0.5	Review weekly commercial KPI results for booking and traffic trends.
1	6/30/2021	Faldetta, Ross	0.5	Review Interjet 2019 schedule data.
1 Total			31.3	
2	6/1/2021	Faldetta, Ross	0.5	Review UCC slides on updated cash forecast.
2	6/1/2021	Farnsworth, Scott	0.6	Review UCC deck on cash flow forecast and provide comments to team.
2	6/1/2021	Kirchgraber, James	2.2	Update cash flow slides to incorporate comments from team.
2	6/1/2021	Star, Samuel	0.4	Review draft report to UCC re: cash flow activity and updated budget and provide comments to team.
2	6/1/2021	Healy, Monica	0.4	Update summary of cash actuals vs. latest DIP budget
2	6/1/2021	Healy, Monica	1.2	Update summary of updated DIP budget and comparison to prior budget
2	6/1/2021	Healy, Monica	0.8	Update summary of monthly operating cash flow and ending liquidity vs. plan
2	6/2/2021	Kirchgraber, James	1.0	Prepare for upcoming UCC call re: cash flow presentation.
2	6/3/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.
2	6/3/2021	Kirchgraber, James	0.4	Review updated cash flow actuals to prepare questions for the Company.
2	6/3/2021	Healy, Monica	0.7	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/4/2021	Faldetta, Ross	0.5	Discuss cash results and performance vs. DIP budget with AlixPartners.
2	6/4/2021	Kirchgraber, James	0.4	Review cash flow questions for upcoming call with AlixPartners.
2	6/4/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: weekly cash flow review.
2	6/4/2021	Healy, Monica	0.5	Participate on call with AlixPartners to review weekly cash flow results
2	6/4/2021	Healy, Monica	0.5	Review cash flow variance report to prepare diligence questions
2	6/10/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.
2	6/10/2021	Kirchgraber, James	0.5	Review latest cash flow actuals to prepare follow up questions for AlixPartners.
2	6/10/2021	Healy, Monica	0.6	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/11/2021	Faldetta, Ross	0.5	Discuss cash results and performance vs. DIP budget with AlixPartners.
2	6/11/2021	Kirchgraber, James	0.2	Review cash flow questions to provide to team.
2	6/11/2021	Kirchgraber, James	0.2	Participate on call with AlixPartners re: cash flow questions.
2	6/11/2021	Healy, Monica	0.2	Participate on call with AlixPartners to review weekly cash flow results
2	6/11/2021	Healy, Monica	0.4	Review cash flow variance report to prepare diligence questions
2	6/17/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.
2	6/17/2021	Kirchgraber, James	0.7	Review latest cash flow actuals to prepare follow ups for AlixPartners.
2	6/17/2021	Healy, Monica	0.6	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/18/2021	Faldetta, Ross	0.5	Discuss cash results and performance vs. DIP budget with AlixPartners.
2	6/18/2021	Kirchgraber, James	0.3	Review cash flow questions for upcoming call with AlixPartners.
2	6/18/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss cash flow results.
2	6/18/2021	Healy, Monica	0.5	Participate on call with AlixPartners to review weekly cash flow results
2	6/18/2021	Healy, Monica	0.4	Review cash flow variance report to prepare diligence questions
2	6/24/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.
2	6/24/2021	Kirchgraber, James	0.8	Review updated cash flow forecast to prepare questions for upcoming call with AlixPartners.
2	6/24/2021	Kirchgraber, James	2.6	Prepare presentation for the UCC re: cash flow update.

EXHIBIT C
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
DETAIL OF TIME ENTRIES
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Task Category	Date	Professional	Hours	Activity
2	6/24/2021	Healy, Monica	0.6	Review cash flow variance report and updated DIP budget to prepare diligence questions
2	6/24/2021	Healy, Monica	1.1	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/24/2021	Healy, Monica	0.2	Update summary of cash actuals vs. latest DIP budget
2	6/24/2021	Healy, Monica	1.5	Update summary of updated DIP budget and comparison to prior budget
2	6/24/2021	Healy, Monica	0.5	Update summary of monthly operating cash flow and ending liquidity vs. plan
2	6/25/2021	Faldetta, Ross	0.5	Discuss updated cash forecast with AlixPartners.
2	6/29/2021	Faldetta, Ross	1.0	Review slides for UCC on updated cash forecast, May results, and recent trends.
2 Total			27.3	
3	6/1/2021	Bilbao, Marc	0.8	Participate on call with potential investor re: exit financing
3	6/2/2021	Kirchgraber, James	0.3	Review draft term sheet provided by the Ad Hoc Group.
3	6/2/2021	Bilbao, Marc	0.5	Participate on call with potential investor re: exit financing
3	6/3/2021	Bilbao, Marc	1.0	Participate on call with Akin/Ducera re: exit financing
3	6/3/2021	Roy JR, Barbeau	0.5	Participate on call with Ad Hoc Group advisors re: exit financing and case status
3	6/3/2021	Roy JR, Barbeau	0.5	Participate on follow up call with FTI and Willkie teams re: Ad Hoc Group proposal and exit financing process
3	6/3/2021	Roy JR, Barbeau	0.2	Participate on call with team re: exit financing
3	6/3/2021	Star, Samuel	0.8	Assess economics of Ad Hoc Group restructuring proposal term sheet
3	6/3/2021	Star, Samuel	0.3	Review rights offering economics study to benchmark Ad Hoc Group term sheet
3	6/3/2021	Kirchgraber, James	1.8	Research rights offering transactions to benchmark key economic terms
3	6/3/2021	Star, Samuel	0.5	Participate on call with Akin and Ducera re: Ad Hoc Group IOI for exit financing
3	6/3/2021	Healy, Monica	1.0	Consolidate team's diligence questions on Ad Hoc Groups proposal
3	6/3/2021	Healy, Monica	0.2	Finalize team's diligence questions on Ad Hoc Groups proposal and distribute to Willkie
3	6/4/2021	Star, Samuel	0.3	Review and comment to Willkie on draft letter to Company re: marketing process
3	6/4/2021	Bilbao, Marc	0.5	Participate on internal call re: exit financing
3	6/4/2021	Bilbao, Marc	0.5	Participate on call with potential investor to discuss exit financing
3	6/4/2021	Bilbao, Marc	1.0	Participate on additional call with potential investor to discuss exit financing
3	6/4/2021	Bilbao, Marc	0.5	Review Ad Hoc Group term sheet with team
3	6/4/2021	Bilbao, Marc	1.0	Participate on call with Ducera and Ad Hoc Group re: exit financing
3	6/4/2021	Farnsworth, Scott	1.5	Prepare for and participate on call with Ad Hoc Group and UCC advisors re: term sheet, business plan critique and prep for same
3	6/4/2021	Farnsworth, Scott	0.7	Participate on call with UCC professionals re: Ad Hoc Group term sheet questions / process / strategy
3	6/4/2021	Roy JR, Barbeau	1.0	Participate on call with Ad Hoc Group and advisors re: exit financing
3	6/4/2021	Star, Samuel	0.2	Refine list of Ad Hoc Group term sheet issues for discussion with Ad Hoc Group advisors
3	6/4/2021	Star, Samuel	0.7	Participate on call with Willkie re: marketing process timeline, potential investor date room contents and reactions to Ad Hoc Group term sheet
3	6/4/2021	Star, Samuel	1.0	Participate on call with Akin and Ducera re: marketing process timeline, potential investor date room contents and reactions to Ad Hoc Group term sheet
3	6/4/2021	Star, Samuel	0.4	Develop materials for presentation to potential investors on FTI's assessments of business plan
3	6/4/2021	Kirchgraber, James	0.4	Review exit financing term sheet provided by Ad Hoc Group.

EXHIBIT C
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
DETAIL OF TIME ENTRIES
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Task Category	Date	Professional	Hours	Activity
3	6/4/2021	Kirchgraber, James	2.9	Prepare presentation for discussion with Ad Hoc Group re: recent results and performance.
3	6/4/2021	Faldetta, Ross	1.0	Draft request that the Company post information to the potential investor data room on the actual performance vs. the April business plan included in the CIM plan for March through May 2021, as well as FTI's letters to the Company providing feedback on the business plan assumptions.
3	6/4/2021	Faldetta, Ross	2.0	Discuss with team the preparation of materials for presentation on CIM plan review with potential investors.
3	6/4/2021	Farnsworth, Scott	0.7	Participate on call with team re: CIM plan review presentation for Ad Hoc Group
3	6/4/2021	Cohen, Neal	0.5	Participate on call with potential investor on exit financing
3	6/4/2021	Cohen, Neal	0.5	Participate on internal call to review Ad Hoc Group term sheet.
3	6/4/2021	Cohen, Neal	0.5	Participate on call with potential investment advisors to Ad Hoc Group to discuss proposal.
3	6/4/2021	Roy JR, Barbeau	0.5	Participate on call with potential investor re: claims, exit financing, and POR
3	6/4/2021	Star, Samuel	0.3	Participate on call with potential investor re: business plan
3	6/4/2021	Healy, Monica	1.0	Participate on internal call re: outline and approach for presentation to Ad Hoc Group on CIM
3	6/5/2021	Bilbao, Marc	0.8	Coordinate presentation to potential investor re: exit financing and business plan
3	6/5/2021	Faldetta, Ross	2.4	Prepare materials for CIM plan discussion with potential investors, including industry demand and capacity recovery.
3	6/6/2021	Kirchgraber, James	2.7	Continue to prepare presentation for discussion with Ad Hoc Group re: recent results and performance.
3	6/6/2021	Kirchgraber, James	2.9	Prepare presentation for Ad Hoc Group re: PLM and other loyalty programs.
3	6/6/2021	Kirchgraber, James	2.2	Prepare presentation for Ad Hoc Group re: hub share.
3	6/6/2021	Faldetta, Ross	2.9	Prepare materials for CIM plan discussion with potential investors, including Debtors hub strategy and market share opportunities.
3	6/6/2021	Faldetta, Ross	2.7	Prepare materials for CIM plan discussion with potential investors, including summary of key factors of aviation recovery, value opportunities, and EBITDAR forecast.
3	6/6/2021	Faldetta, Ross	0.5	Correspond with Akin re: materials for CIM plan discussion with potential investors
3	6/6/2021	Faldetta, Ross	0.5	Review draft Willkie letter to DPW on exit financing marketing process.
3	6/6/2021	Healy, Monica	1.6	Prepare presentation on CIM review for Ad Hoc Group re: market share
3	6/6/2021	Healy, Monica	1.1	Prepare presentation on CIM review for Ad Hoc Group re: Interjet
3	6/6/2021	Healy, Monica	2.6	Prepare presentation on CIM review for Ad Hoc Group re: key restructuring milestones for fleet
3	6/6/2021	Healy, Monica	2.3	Prepare presentation on CIM review for Ad Hoc Group re: key restructuring milestones for labor
3	6/6/2021	Healy, Monica	1.9	Prepare presentation on CIM review for Ad Hoc Group re: P&L results vs. plan
3	6/6/2021	Healy, Monica	1.5	Prepare presentation on CIM review for Ad Hoc Group re: revenue and cost (total and unit) forecast
3	6/6/2021	Healy, Monica	1.2	Prepare presentation on CIM review for Ad Hoc Group re: industry outlook on business travel
3	6/7/2021	Bilbao, Marc	1.0	Review draft presentation to potential investors re: FTI's review of the business plan
3	6/7/2021	Bilbao, Marc	0.5	Prepare for presentation to potential investors
3	6/7/2021	Roy JR, Barbeau	0.9	Participate on internal call to review presentation materials for Ad Hoc Group and exit financing

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Task Category	Date	Professional	Hours	Activity
3	6/7/2021	Roy JR, Barbeau	0.3	Participate on call with Willkie re: prep for Ad Hoc Group call
3	6/7/2021	Kirchgraber, James	1.4	Update presentation for Ad Hoc Group re: recent loyalty program activity.
3	6/7/2021	Kirchgraber, James	2.3	Update presentation for Ad Hoc Group re: MEX hub share by competitor.
3	6/7/2021	Kirchgraber, James	2.8	Update presentation for Ad Hoc Group re: comments from team.
3	6/7/2021	Bilbao, Marc	1.0	Participate on call with potential investor re: exit financing and upcoming presentation
3	6/7/2021	Cohen, Neal	0.5	Participate on call with team to prepare for CIM plan presentation with potential investors
3	6/7/2021	Cohen, Neal	0.5	Prepare for and participate on call with potential investor re: exit financing and upcoming presentation
3	6/7/2021	Cohen, Neal	0.5	Prepare for call with potential investors re: CIM plan review
3	6/7/2021	Faldetta, Ross	2.6	Review draft materials for potential investor call, including Debtors operating and financial performance vs. CIM plan
3	6/7/2021	Faldetta, Ross	1.9	Review draft materials for potential investor call, including industry outlook on demand recovery
3	6/7/2021	Faldetta, Ross	1.0	Participate on call with potential investor re: exit financing and upcoming presentation
3	6/7/2021	Faldetta, Ross	1.0	Participate on preparation call with Willkie ahead of presentation to Ad Hoc Group
3	6/7/2021	Faldetta, Ross	0.5	Discuss materials for Ad Hoc Group call with Akin.
3	6/7/2021	Faldetta, Ross	0.5	Review disclaimer for materials for potential investor call.
3	6/7/2021	Faldetta, Ross	0.5	Discuss potential investor data room access with Rothschild.
3	6/7/2021	Faldetta, Ross	1.0	Coordinate list of invitees to Ad Hoc Group potential investor call.
3	6/7/2021	Farnsworth, Scott	0.8	Participate on call with team on CIM plan review for upcoming call with Ad Hoc Group
3	6/7/2021	O'Brien, Daniel	0.2	Review presentation on potential investor call re: PLM assumptions
3	6/7/2021	Farnsworth, Scott	0.2	Participate on call with Willkie to coordinate upcoming call with the Ad Hoc Group
3	6/7/2021	Star, Samuel	1.0	Correspond with with potential investors re: business plan and current operating results.
3	6/7/2021	Healy, Monica	2.8	Update presentation on CIM review for Ad Hoc Group re: comments from team
3	6/7/2021	Healy, Monica	1.8	Prepare presentation on CIM review for Ad Hoc Group re: opportunities and risks in CIM
3	6/7/2021	Healy, Monica	1.5	Prepare presentation on CIM review for Ad Hoc Group re: research on competitor IBRs
3	6/7/2021	Healy, Monica	0.9	Prepare presentation on CIM review for Ad Hoc Group re: PRASK recovery in CIM
3	6/7/2021	Star, Samuel	1.4	Prepare for presentation to potential investors, including restricted members of the Ad Hoc Group re: business plan and current operating results.
3	6/8/2021	Bilbao, Marc	0.8	Review Ad Hoc Group term sheet re: equity split
3	6/8/2021	Bilbao, Marc	1.0	Participate on call with potential investors re: FTI's view on CIM
3	6/8/2021	Bilbao, Marc	0.8	Correspond with potential investor re: re: term sheet and exit financing
3	6/8/2021	Roy JR, Barbeau	0.2	Correspond with Rothschild re: Ad Hoc Group diligence requests
3	6/8/2021	Star, Samuel	0.3	Correspond with Rothschild re: data posted to potential investor website
3	6/8/2021	Cohen, Neal	1.5	Prepare for and participate on call with potential investors about CIM plan used for Aeromexico exit financing.
3	6/8/2021	Faldetta, Ross	1.0	Present FTI view of CIM plan to potential investors.
3	6/8/2021	Farnsworth, Scott	1.0	Participate on call with Ad Hoc Group and UCC professionals re: CIM review

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3	6/8/2021	Star, Samuel	0.6	Correspond with with Akin and Ducera in preparation for call with potential investors re: business plan assessment and current operating results.
3	6/8/2021	Star, Samuel	1.0	Participate on call with potential investors re: business plan assessment and current operating results.
3	6/9/2021	Farnsworth, Scott	0.2	Review 6/7 Ad Hoc Group term sheet and correspond with Ducera on equity split math
3	6/9/2021	Farnsworth, Scott	0.2	Review updated terms from Ad Hoc Group
3	6/9/2021	Star, Samuel	0.2	Correspond with with team re: revisions to Ad Hoc Group bondholder IOI
3	6/9/2021	Faldetta, Ross	1.0	Review Ad Hoc Group draft term sheet, including backstop commitments.
3	6/9/2021	Faldetta, Ross	1.0	Review high level recovery analysis based on Ad Hoc Group proposal.
3	6/9/2021	Farnsworth, Scott	0.5	Review recovery analysis for Ad Hoc Group deal and correspond with team on same
3	6/9/2021	Star, Samuel	0.1	Participate on call with Rothschild re: Ad Hoc Group bondholder IOI
3	6/9/2021	Star, Samuel	0.1	Correspond with with potential investors re: IFRS guidelines on lease liability valuation
3	6/9/2021	Healy, Monica	1.6	Update summary of Ad Hoc Group holdings in rule 2019 filing vs. prior filings
3	6/10/2021	Bilbao, Marc	1.0	Correspond with potential investor re: term sheet and exit financing
3	6/10/2021	Roy JR, Barbeau	0.5	Participate on call with potential investor re: exit financing
3	6/10/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group and UCC advisors re: bid
3	6/10/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group re: exit financing and Company response
3	6/10/2021	Star, Samuel	0.6	Review directive commitments, economics and the other terms conditions for exit capital
3	6/10/2021	Star, Samuel	0.4	Participate on call with Akin and Ducera re: Debtors response to IOI
3	6/10/2021	Kirchgraber, James	0.5	Review Ad Hoc Group term sheet to determine potential recovery
3	6/10/2021	Cohen, Neal	0.5	Participate on call with potential investors re: CIM plan and exit financing
3	6/10/2021	Faldetta, Ross	1.0	Discuss CIM plan and opportunities with potential investor.
3	6/10/2021	Star, Samuel	0.6	Participate on call with potential investor re; business plan
3	6/10/2021	Star, Samuel	0.9	Participate on call with Akin and Ducera re: IOI terms and exclusivity
3	6/11/2021	Bilbao, Marc	0.5	Participate on call with Willkie on Ad Hoc Group Proposal
3	6/11/2021	Bilbao, Marc	0.5	Participate on call with Ad Hoc Group advisors
3	6/11/2021	Bilbao, Marc	1.0	Review Ad Hoc Group proposal, including updated terms, equity split, and others
3	6/11/2021	Farnsworth, Scott	0.5	Participate on call with UCC advisors and Ad Hoc Group advisors re: bid status, Mexican shareholders, etc.
3	6/11/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group and UCC advisors re: exit financing
3	6/11/2021	Star, Samuel	0.7	Participate on call with DPW and Rothschild re: position on Ad Hoc Group IOI
3	6/11/2021	Star, Samuel	0.4	Participate on call with Akin and Ducera re: revisions to IOI
3	6/11/2021	Star, Samuel	0.3	Participate on call with team re: proposed modifications to Ad Hoc Group IOI
3	6/12/2021	Faldetta, Ross	1.0	Review Ad Hoc Group bid and high level illustrative recovery analysis.
3	6/13/2021	Roy JR, Barbeau	0.2	Review correspondence re: updated proposal from Ad Hoc Group
3	6/13/2021	Faldetta, Ross	2.0	Review high level illustrative recovery analysis based on Ad Hoc Group bid.
3	6/13/2021	Kirchgraber, James	2.9	Prepare presentation for the UCC re: illustrative recoveries of Ad Hoc Group IOI.

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3	6/13/2021	Kirchgraber, James	1.9	Prepare presentation for the UCC re: comparison to updated Ad Hoc Group IOI proposal.
3	6/13/2021	Healy, Monica	1.2	Prepare study on discount and back stops in rights offerings re: review and use of PWP and AHG study
3	6/13/2021	Healy, Monica	3.6	Prepare study on discount and back stops in rights offerings re: research comparable case filings
3	6/13/2021	Healy, Monica	2.5	Prepare study on discount and back stops in rights offerings re: incorporate comments from team
3	6/13/2021	Kirchgraber, James	0.5	Review Investment Bank studies of comparable rights offerings in the market.
3	6/14/2021	Bilbao, Marc	0.5	Participate on call with potential investore re: exit financing
3	6/14/2021	Bilbao, Marc	1.0	Review updated Ad Hoc Group proposal, including terms of backstop commitment
3	6/14/2021	Star, Samuel	0.2	Participate on call with team re: Ad Hoc Group indicative bid for exit financing
3	6/14/2021	Star, Samuel	0.1	Draft email to Willkie re: status of Ad Hoc Group indicative bid for exit financing
3	6/14/2021	Kirchgraber, James	2.6	Prepare presentation to the UCC re: Ad Hoc Group IOI as of 6/12/21.
3	6/14/2021	Kirchgraber, James	2.3	Update presentation to the UCC to reflect the revised IOI provided to the Debtors as of 6/14/21.
3	6/14/2021	Kirchgraber, James	0.9	Continue to update presentation to the UCC to reflect the revised IOI provided to the Debtors as of 6/14/21.
3	6/14/2021	Faldetta, Ross	1.0	Review Ad Hoc Group term sheet, including rights offering participation.
3	6/14/2021	Star, Samuel	0.1	Review Ad Hoc Group holdings vs. prior rule 2019 disclosure
3	6/14/2021	Healy, Monica	2.2	Prepare rights offerings study re: further research on backstop terms and application of discount
3	6/14/2021	Cohen, Neal	1.0	Participate on call with Ad Hoc Group re: loyalty program activity.
3	6/14/2021	Kirchgraber, James	1.5	Prepare fee study for backstop fees re: rights offerings over \$400M.
3	6/14/2021	Faldetta, Ross	1.5	Review slides for UCC on Ad Hoc Group proposal.
3	6/15/2021	Bilbao, Marc	1.0	Review and discuss presentation to UCC re: Ad Hoc Group IOI re: overview of terms and market comparison
3	6/15/2021	Bilbao, Marc	0.5	Participate on call with Ad Hoc Group advisors re: bid negotiations
3	6/15/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group re: status of negotiations
3	6/15/2021	Roy JR, Barbeau	0.4	Review and provide comments on Ad Hoc Group IOI discussion materials
3	6/15/2021	Kirchgraber, James	2.8	Prepare presentation to the UCC on Ad Hoc Group IOI re: impact of market average fees vs. fees included in IOI.
3	6/15/2021	Kirchgraber, James	2.9	Prepare presentation to the UCC on Ad Hoc Group IOI re: market comp analysis of backstop fees.
3	6/15/2021	Kirchgraber, James	2.7	Prepare presentation to the UCC on Ad Hoc Group IOI re: summary of GUC recoveries.
3	6/15/2021	Kirchgraber, James	1.4	Prepare presentation to the UCC on Ad Hoc Group IOI re: enterprise value allocations between scenarios.
3	6/15/2021	Faldetta, Ross	1.5	Review slides for UCC on Ad Hoc Group proposal, including summary of recovery under bid terms.
3	6/15/2021	Healy, Monica	1.8	Prepare slides on Ad Hoc Group IOI terms compared to rights offering study
3	6/15/2021	Faldetta, Ross	1.0	Review Ad Hoc Group proposal.
3	6/16/2021	Bilbao, Marc	2.0	Prepare for UCC Presentation re: IOI analysis, including summary of illustrative recoveries
3	6/16/2021	Farnsworth, Scott	2.0	Review Ad Hoc Group IOI and analysis on enterprise value and market comparison to prepare diligence questions for Ad Hoc Group
3	6/16/2021	Roy JR, Barbeau	0.5	Participate on internal call re: Ad Hoc Group IOI

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3	6/16/2021	Roy JR, Barbeau	0.2	Review correspondence re: diligence inquiry from potential investors
3	6/16/2021	Kirchgraber, James	1.5	Update presentation on Ad Hoc Group IOI per comments from team.
3	6/16/2021	Faldetta, Ross	0.5	Review process for DIP Tranche 2 equity conversion.
3	6/16/2021	Faldetta, Ross	1.5	Review UCC slides on Ad Hoc Group proposal, including market comparison on fees.
3	6/17/2021	Farnsworth, Scott	0.4	Participate on internal call to review diligence inquiries from potential investors
3	6/17/2021	Farnsworth, Scott	1.2	Participate on call with UCC advisors and select exit financing parties on business plan queries
3	6/17/2021	Roy JR, Barbeau	0.2	Participate on internal call re: Ad Hoc Group diligence questions
3	6/17/2021	Roy JR, Barbeau	1.2	Participate on call with potential investors to provide responses on business plan and exit financing diligence questions
3	6/17/2021	Roy JR, Barbeau	0.2	follow up on diligence request from potential investor
3	6/17/2021	Star, Samuel	1.2	Participate on call with potential investors re: business plan assumptions
3	6/17/2021	Cohen, Neal	1.2	Participate on meeting with potential investors on business plan for exit.
3	6/17/2021	Cohen, Neal	2.4	Review presentation to potential investors, including plan outperformance and value opportunities
3	6/17/2021	Cohen, Neal	0.9	Prepare for presentation to potential investors on CIM plan review and opportunities for improved value
3	6/17/2021	Faldetta, Ross	1.5	Review script on business plan process, including Debtors plan outperformance.
3	6/17/2021	Faldetta, Ross	0.5	Participate on internal team call to discuss exit financing marketing process.
3	6/17/2021	Faldetta, Ross	1.0	Participate on call with potential investors to discuss CIM plan.
3	6/17/2021	Faldetta, Ross	1.0	Review CIM plan diligence questions from potential investor questions.
3	6/17/2021	Star, Samuel	0.3	Draft email to Willkie re: exclusivity statement
3	6/17/2021	Star, Samuel	0.6	Participate on call with Ad Hoc Group advisors re: status of exit capital, due diligence shareholder issues, and exclusivity statement
3	6/18/2021	Farnsworth, Scott	0.4	Review diligence questions from potential investors and correspond with team re: same
3	6/18/2021	Star, Samuel	0.3	Correspond with Rothschild and Ducera re: discussions with potential investors
3	6/18/2021	Kirchgraber, James	0.2	Review briefing on shareholder ownership rights.
3	6/18/2021	Bilbao, Marc	0.5	Participate on internal call re: Ad Hoc Group proposal
3	6/21/2021	Cohen, Neal	1.5	Participate on call with potential investors to discuss CIM plan.
3	6/21/2021	Faldetta, Ross	1.0	Participate on call with potential investors re: CIM plan and exit financing
3	6/21/2021	Faldetta, Ross	1.5	Participate on call with potential investors to discuss CIM plan.
3	6/21/2021	Kirchgraber, James	0.4	Review letter to board from Delta re: DIP
3	6/21/2021	Bilbao, Marc	0.8	Participate on call with potential investor re: exit financing
3	6/21/2021	Bilbao, Marc	1.8	Participate on call with potential investor re: exit financing
3	6/22/2021	Star, Samuel	0.3	Review letter from Apollo re: Ad Hoc Group exit capital proposal
3	6/22/2021	Star, Samuel	0.6	Review impact of fees under Ad Hoc Group exit capital proposal on distribution value
3	6/22/2021	Faldetta, Ross	1.5	Review draft answers to questions from potential investors
3	6/23/2021	Star, Samuel	0.4	Correspond with with potential investors re: exit financing process
3	6/23/2021	Star, Samuel	0.4	Review draft letter to BOD re: exit financing process and provide comments to Willkie
3	6/23/2021	Faldetta, Ross	1.0	Review draft answers to questions from potential investors
3	6/24/2021	Roy JR, Barbeau	0.2	Review draft letter to the BOD
3	6/24/2021	Star, Samuel	0.2	Correspond with with Akin and Ducera re: extension with marketing process timeline

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3	6/24/2021	Star, Samuel	0.4	Review revised letter to board re: marketing process and business plan and provide comments to Willkie
3	6/24/2021	Kirchgraber, James	0.5	Participate on call with Ad Hoc Group member re: waterfall mechanics.
3	6/24/2021	Cohen, Neal	0.8	Discuss exit financing and market process with team
3	6/24/2021	Faldetta, Ross	0.5	Participate on internal team call to discuss exit financing marketing process.
3	6/24/2021	Faldetta, Ross	1.0	Review draft responses to questions from potential investors
3	6/24/2021	O'Brien, Daniel	0.5	Participate on diligence call with potential investor (with signed NDA) on recovery framework and issues
3	6/24/2021	Bilbao, Marc	1.0	Participate on call with potential investor re: exit financing
3	6/25/2021	Roy JR, Barbeau	0.3	Review and email to Willkie re: change of control provisions in Delta agreement
3	6/25/2021	Star, Samuel	0.2	Review revised letter to BOD re: business plan and marketing process
3	6/25/2021	Bilbao, Marc	0.8	Participate on call with potential investor re: exit financing
3	6/27/2021	Faldetta, Ross	1.5	Review draft responses to potential investor questions.
3	6/28/2021	Roy JR, Barbeau	0.5	Participate on call with potential investor to provide diligence responses
3	6/28/2021	Cohen, Neal	1.0	Participate on follow-up call with potential investors re: CIM plan
3	6/28/2021	Faldetta, Ross	1.0	Discuss CIM plan with potential investors.
3	6/28/2021	Farnsworth, Scott	0.3	Participate on follow up call with team re: subcon discussion with Rothschild
3	6/28/2021	Bilbao, Marc	1.3	Participate on call with potential investor re: exit financing
3	6/29/2021	Cohen, Neal	0.5	Participate on call with potential investor re: CIM plan
3	6/29/2021	Faldetta, Ross	0.5	Discuss CIM plan with potential investor.
3	6/29/2021	Faldetta, Ross	1.0	Review analysis of DIP equity conversion.
3	6/29/2021	Bilbao, Marc	1.0	Participate on call with potential investor re: exit financing
3	6/30/2021	Farnsworth, Scott	0.5	Review JPM proposal for debt tranche at exit
3	6/30/2021	Farnsworth, Scott	0.3	Participate on call with Willkie re: Cebures and proposed extension of forbearance agrmt
3	6/30/2021	Farnsworth, Scott	0.5	Participate on internal call re: issues with Delta and the sale process
3	6/30/2021	Farnsworth, Scott	0.2	Review Delta filing re: DIP participation
3	6/30/2021	Roy JR, Barbeau	0.2	Review Company letter to UCC and Delta filing re: DIP
3	6/30/2021	Star, Samuel	0.3	Participate on call with potential investor re: Apollo of tranche 2 and proposed terms
3	6/30/2021	Faldetta, Ross	0.2	Review DIP conversion to equity analysis.
3 Total			212.2	
4	6/2/2021	Kirchgraber, James	0.4	Review summary of contract rejections to be filed in coming week provided by the Debtors.
4	6/7/2021	O'Brien, Daniel	0.3	Review notice of payments regarding Sky Teams Alliance
4	6/17/2021	O'Brien, Daniel	0.2	Review weekly critical vendor report received from AlixPartners
4	6/21/2021	Kirchgraber, James	0.2	Review critical vendor motion to correspond with the Debtors re: fuel payments.
4	6/21/2021	O'Brien, Daniel	0.5	Participate on internal call on critical vendor report, fuel payment category reporting cap and status of diligence responses from Debtor's advisors
4 Total			1.6	
6	6/1/2021	Healy, Monica	0.5	Review NAC lease terms and begin summary
6	6/4/2021	Farnsworth, Scott	0.5	Participate on call with Skyworks on aircraft claims negotiations
6	6/4/2021	Roy JR, Barbeau	0.5	Participate on call with Skyworks re: Avolon claims negotiations
6	6/4/2021	Cohen, Neal	0.5	Participate on call with Skyworks to discuss Avolon aircraft claims negotiations
6	6/7/2021	Gruber, Jacob	0.5	Review Avolon proposed claims calculations
6	6/7/2021	Roy JR, Barbeau	0.2	Correspond with team re: Avolon claim

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6	6/8/2021	Kirchgraber, James	1.3	Finalize presentation to the UCC re: Avolon settlement
6	6/8/2021	Gruber, Jacob	1.6	Create slide on Avolon claims settlement agreement.
6	6/8/2021	Gruber, Jacob	0.4	Participate on call with team on Avolon claims settlement slide
6	6/8/2021	Gruber, Jacob	0.5	Participate on call with team regarding comments to Avolon claims settlement slide
6	6/8/2021	Roy JR, Barbeau	0.8	Review and update Avolon discussion materials for UCC
6	6/8/2021	Roy JR, Barbeau	0.7	Update discussion materials for UCC re: Avolon LOI
6	6/8/2021	Gruber, Jacob	1.0	Update Avolon claims settlement presentation with comments from team
6	6/8/2021	Roy JR, Barbeau	0.4	Participate on call with team re: Avolon claims
6	6/8/2021	Roy JR, Barbeau	0.5	Participate on call with team re: Avolon LOI and claims materials
6	6/9/2021	Faldetta, Ross	0.5	Review competitor incremental borrowing rates.
6	6/10/2021	Faldetta, Ross	1.0	Review maintenance accounting for competitors.
6	6/14/2021	Roy JR, Barbeau	0.2	Correspond with team re: SPV leases and debt recharacterization
6	6/15/2021	Gruber, Jacob	0.7	Review BBAM claims settlement with the Company.
6	6/15/2021	Roy JR, Barbeau	0.2	Review BBAM claims settlement summary prepared by team
6	6/16/2021	Roy JR, Barbeau	0.1	Participate on call with team re: BBAM claim
6	6/17/2021	Farnsworth, Scott	0.3	Participate on call with UCC and Company advisors re: fleet strategy in business plan update
6	6/17/2021	Star, Samuel	1.0	Participate on call with Company and AlixPartners re: fleet restructuring in refreshed business plan
6	6/17/2021	Faldetta, Ross	1.0	Participate on call with Company, SkyWorks, and AlixPartners to discuss fleet proposal.
6	6/17/2021	Roy JR, Barbeau	0.7	Participate on call with AlixPartners and Skyworks teams re: MAX 8 fleet change and implications
6	6/17/2021	Roy JR, Barbeau	0.2	Participate on call with NC re: MAX 8 fleet analysis
6	6/17/2021	Kirchgraber, James	1.0	Review aircraft claims provided by the Debtors.
6	6/18/2021	Gruber, Jacob	1.0	Research maintenance intervals and costs for 737 MAX compared to 737 NG aircraft.
6	6/18/2021	Faldetta, Ross	2.0	Review data request related to Company's fleet proposal.
6	6/18/2021	Farnsworth, Scott	1.3	Review revised fleet scenarios with team and prepare diligence questions
6	6/18/2021	Roy JR, Barbeau	1.0	Participate on team call re: MAX 8 fleet option analysis and diligence follow up
6	6/18/2021	Cohen, Neal	1.0	Participate on call with Company and advisors on new fleet plan.
6	6/21/2021	Gruber, Jacob	1.3	Create a summary of average lease tenor of Aeromexico competitors.
6	6/21/2021	Gruber, Jacob	1.9	Research 737 MAX and NG engine maintenance cost comparisons
6	6/21/2021	Faldetta, Ross	0.5	Review competitor incremental borrowing rates.
6	6/22/2021	Gruber, Jacob	1.2	Update average Lease tenor of Aeromexico and regional competitors.
6	6/22/2021	Roy JR, Barbeau	1.2	Research Delta TechOps motion and correspond with Debtors and Skyworks re: same
6	6/22/2021	Roy JR, Barbeau	0.3	Review Aviator claim settlement and correspond with Skyworks re: same
6	6/22/2021	Healy, Monica	0.2	Review Debtor responses to fleet diligence questions and provide update team
6	6/22/2021	Healy, Monica	0.4	Review further Debtor responses to fleet diligence questions and provide update team
6	6/23/2021	Faldetta, Ross	0.5	Review Debtors response regarding incremental borrowing rate assumption.
6	6/23/2021	Healy, Monica	0.5	Review and summarize SkyWorks advisory and success fees
6	6/24/2021	Roy JR, Barbeau	0.3	Follow up with SkyWorks re: Delta TechOps motion
6	6/24/2021	Roy JR, Barbeau	1.3	Review fleet diligence responses and follow up with AlixPartners re: open items
6	6/27/2021	Roy JR, Barbeau	2.0	Review updated scenarios for fleet strategy and impact on forecast
6	6/28/2021	Roy JR, Barbeau	0.3	Review and follow up with Skyworks re: 787 engine replacement

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6	6/28/2021	Gruber, Jacob	0.7	Review claims settlement agreement with FUYO
6	6/28/2021	Roy JR, Barbeau	0.4	Participate on call with team re: aircraft claims assessment and run-rate maintenance analysis
6	6/29/2021	Gruber, Jacob	1.6	Create model to estimate operating costs per aircraft family
6	6/30/2021	Roy JR, Barbeau	0.5	Participate on follow up call with team re: fleet modifications, lease rates, expansion plans
6	6/30/2021	Gruber, Jacob	0.6	Review model of operating costs by aircraft type.
6 Total			38.8	
7	6/1/2021	Cohen, Neal	0.5	Discuss updated business plan with team.
7	6/2/2021	Faldetta, Ross	1.0	Review recent revenue results and forecast compared to business plan.
7	6/3/2021	Faldetta, Ross	0.5	Discuss Delta documents review with Willkie.
7	6/3/2021	Healy, Monica	1.2	Prepare update on May results and trends re: forecast capacity and revenue vs. plan
7	6/3/2021	Healy, Monica	0.7	Review dataroom and previous correspondence re: Delta agreements and distribute to Willkie
7	6/4/2021	Cohen, Neal	0.5	Discuss business plan outperformance with team
7	6/4/2021	Farnsworth, Scott	1.3	Prepare for and participate on call with claimholder on business plan assessment
7	6/4/2021	Farnsworth, Scott	0.3	Participate on follow up calls with team on business plan review
7	6/7/2021	Faldetta, Ross	1.0	Review estimated effect of peso depreciation on revenue.
7	6/9/2021	Farnsworth, Scott	0.2	Review March - May updated variance vs. plan analysis
7	6/10/2021	Faldetta, Ross	1.0	Review data room documents on actual and projected EBITDAR.
7	6/11/2021	Cohen, Neal	0.5	Participate on internal call with review business plan.
7	6/11/2021	Faldetta, Ross	1.5	Review draft document outlining business plan concerns.
7	6/11/2021	Healy, Monica	0.5	Update business plan information request list and distribute to team for additions
7	6/14/2021	Faldetta, Ross	1.0	Review script on business plan process.
7	6/16/2021	Faldetta, Ross	0.5	Review script for chambers conference on business plan process.
7	6/16/2021	Kirchgraber, James	1.4	Prepare summary of actuals vs. forecast to date for purposes of script for chambers conference.
7	6/16/2021	Star, Samuel	0.3	Correspond with with Willkie re: letter to Board on business plan
7	6/17/2021	Star, Samuel	0.3	Draft email to Willkie re: potential change to business plan
7	6/17/2021	Healy, Monica	2.1	Perform analysis on business plan for use in chambers call: monthly plan outperformance case-to-date re: revenue, EBITDAR, and cash
7	6/18/2021	Faldetta, Ross	0.5	Review corporate travel business plan assumptions.
7	6/18/2021	Roy JR, Barbeau	2.2	Review 737NG vs. MAX analysis and prepare list of diligence questions for Company, including NPV analysis and configurations costs
7	6/18/2021	Healy, Monica	0.6	Update business plan information request list and distribute to team for additions
7	6/20/2021	Faldetta, Ross	0.5	Review letters from Company CEO to FTI regarding UCC advisor feedback on business plan.
7	6/20/2021	Cohen, Neal	1.0	Review response from Company to FTI's letter on business plan feedback
7	6/21/2021	Kirchgraber, James	1.8	Prepare summary of recent operating and financial results vs. plan for support for upcoming chambers conference.
7	6/21/2021	Cohen, Neal	0.5	Review Company response to business plan feedback
7	6/21/2021	Cohen, Neal	0.5	Participate on call with team to to discuss Company response business plan feedback.
7	6/21/2021	Faldetta, Ross	1.0	Review script for chambers conference on business plan process, including fuel assumptions.
7	6/21/2021	Faldetta, Ross	0.5	Review impact of higher potential fuel prices on business plan.
7	6/21/2021	Faldetta, Ross	1.5	Review revenue and unit revenue performance compared to plan.

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7	6/21/2021	Healy, Monica	1.0	Perform analysis on business plan for use in chambers call: competitor IBR/lease rates disclosed in public financials
7	6/21/2021	Healy, Monica	0.6	Perform analysis on business plan for use in chambers call: competitor income statement location of credit card fees
7	6/21/2021	Healy, Monica	1.1	Perform analysis on business plan for use in chambers call: cash flow vs. rolling DIP budgets, DIP cleansing materials, and September plan
7	6/22/2021	Faldetta, Ross	1.0	Review analysis of performance compared to plan in preparation for chambers conference.
7	6/22/2021	Faldetta, Ross	0.5	Review Santa Lucia airport plans.
7	6/22/2021	Faldetta, Ross	0.5	Review slide for UCC on June forecast revenue and capacity compared to plan.
7	6/22/2021	Faldetta, Ross	0.5	Review Cirium data on average lease duration for Company and competitors.
7	6/22/2021	Healy, Monica	0.8	Prepare slide on revenue and capacity results recovery and results vs. plan
7	6/23/2021	Cohen, Neal	0.5	Direct team on chambers conference script re: business plan outperformance
7	6/23/2021	Faldetta, Ross	1.0	Prepare draft section on business plan process for letter to Board re: understated profitability in business plan.
7	6/28/2021	Star, Samuel	0.2	Correspond with Rothschild re: business plan update.
7	6/28/2021	O'Brien, Daniel	0.5	Review codeshare agreements and JCA with Delta
7	6/29/2021	Faldetta, Ross	1.5	Review business plan update, including changes to revenue and TRASK
7	6/29/2021	Farnsworth, Scott	1.0	Review presentation materials to UCC re: comparison of April plan to updated plan
7	6/29/2021	O'Brien, Daniel	0.4	Review summary business plan comparison to prior version in terms of EBITDAR and other metrics
7	6/29/2021	Star, Samuel	0.2	Review summary of updated plan EBITDAR, debt and cash taxes vs. April business plan.
7	6/29/2021	O'Brien, Daniel	0.6	Correspond with Willkie re: May results vs. plan presentation materials
7 Total			38.8	
8	6/1/2021	Faldetta, Ross	1.5	Review pre-COVID airline valuation multiples.
8	6/1/2021	Healy, Monica	2.1	Prepare analysis of historical airline valuation multiples
8	6/1/2021	Healy, Monica	1.4	Update valuation multiples analysis to include pre-COVID consensus estimates
8	6/1/2021	Healy, Monica	0.9	Update valuation multiples analysis to include Aeromexico and LATAM
8	6/1/2021	Healy, Monica	1.4	Update valuation multiples analysis per comments from team
8	6/2/2021	Bilbao, Marc	0.8	Prepare for UCC meeting re: valuation issues
8 Total			8.1	
9	6/21/2021	Faldetta, Ross	0.5	Review draft severance motion.
9	6/23/2021	Faldetta, Ross	0.5	Review draft severance motion.
9 Total			1.0	
11	6/17/2021	Cohen, Neal	1.0	Prepare for chambers conference call to request extension of committed financing deadline
11	6/22/2021	Bilbao, Marc	0.8	Participate on chambers conference call to request extension of committed financing deadline
11	6/22/2021	Cohen, Neal	0.5	Participate on chambers conference call to request extension of committed financing deadline
11	6/22/2021	Star, Samuel	0.4	Correspond with with Willkie re: chambers conference presentation
11 Total			2.7	
13	6/3/2021	Healy, Monica	0.3	Review April FDM reporting to prepare diligence questions re: payments and amounts remaining under caps
13	6/17/2021	Healy, Monica	0.1	Review Debtors' April FDM responses re: pre-petition payments
13 Total			0.4	

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14	6/3/2021	Kirchgraber, James	1.7	Review encumbered assets included in SOALs.
14	6/4/2021	Kirchgraber, James	0.4	Analyze updated claims estimate provided by the Debtors.
14	6/4/2021	Kirchgraber, James	0.4	Correspond with Willkie re: collateral packages under the various credit agreements.
14	6/7/2021	Kirchgraber, James	0.5	Review updated claims estimate provided by the Company.
14	6/8/2021	Kirchgraber, James	0.9	Prepare summary of updated claims estimate to provide variance vs. prior estimate.
14	6/8/2021	Healy, Monica	1.3	Prepare summary of claims variance between 5/24 and 4/7 Debtor estimates
14	6/9/2021	Star, Samuel	0.1	Review Debtors responses to queries on claims pool
14	6/14/2021	Kirchgraber, James	0.3	Participate on call with Rothschild re: encumbered vs. unencumbered assets.
14	6/14/2021	Kirchgraber, James	0.7	Correspond with team re: encumbered vs. unencumbered assets.
14	6/17/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners to discuss current status of claims estimate.
14	6/22/2021	Healy, Monica	1.1	Prepare summary of claims variance between modified 5/24 and initial 5/24 Debtor estimates
14	6/22/2021	Healy, Monica	0.7	Revise summary of claims variance between modified 5/24 and initial 5/24 Debtor estimates
14	6/23/2021	Kirchgraber, James	0.4	Provide updated claims estimate summary to team.
14 Total			9.0	
15	6/1/2021	Faldetta, Ross	2.0	Review PLM transaction analysis re: cost synergy and discount rate scenarios for purchase price
15	6/1/2021	Kirchgraber, James	1.5	Update PLM analysis to incorporate different scenarios for purchase price, including cost synergy assumptions.
15	6/1/2021	Kirchgraber, James	3.1	Prepare additional analyses on PLM purchase price using NPV of cash flows.
15	6/1/2021	O'Brien, Daniel	0.8	Participate on call with team re: PLM transaction analysis
15	6/2/2021	Kirchgraber, James	0.9	Review draft of analyses prepared on potential answers to subcon questionnaire.
15	6/2/2021	Kirchgraber, James	1.0	Review April FDM intercompany reporting to prepare follow up questions for the Company.
15	6/2/2021	Kirchgraber, James	0.4	Research adjustments to Aimia's EBITDA included in their financials.
15	6/3/2021	Kirchgraber, James	0.7	Finalize April FDM intercompany reporting questions to send to AlixPartners.
15	6/3/2021	O'Brien, Daniel	0.4	Coordinate call and prepare agenda for PLM call with case professionals
15	6/3/2021	Healy, Monica	2.1	Review April FDM intercompany reporting to prepare diligence questions re: AP and treasury disbursements
15	6/3/2021	Healy, Monica	1.3	Review April FDM intercompany reporting to prepare diligence questions re: intercompany payables matrix
15	6/4/2021	Kirchgraber, James	0.6	Review PLM purchase price assessment re: value for PLM cash flows.
15	6/4/2021	Kirchgraber, James	0.4	Assess intercompany contracts to diligence in more detail.
15	6/4/2021	Kirchgraber, James	0.6	Analyze PLM purchase price assessment to update for additional scenarios.
15	6/4/2021	O'Brien, Daniel	0.5	Participate on internal call to discuss PLM valuation
15	6/7/2021	Kirchgraber, James	0.5	Participate on initial discussion with Willkie re: intercompany recharacterization.
15	6/7/2021	Kirchgraber, James	0.5	Update PLM purchase price analysis to incorporate EBITDAR for 2022.
15	6/7/2021	O'Brien, Daniel	0.3	Review Rothschild update and correspond on PLM status of tax structure review by Debtors
15	6/7/2021	O'Brien, Daniel	0.5	Participate on call with Counsel on intercompany debt and factors for potential recharacterization
15	6/8/2021	Kirchgraber, James	0.7	Review latest intercompany information available re: recharacterization.

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15	6/8/2021	O'Brien, Daniel	0.5	Correspond with team re: PLM review and scheduling of diligence call with Rothschild
15	6/10/2021	Gutierrez Munoz, Octavio	2.0	Analyze debt-like items in intercompany contracts
15	6/11/2021	Kirchgraber, James	0.6	Correspond with Debtors re: claims concerns from waterfall recovery model.
15	6/14/2021	Cohen, Neal	0.5	Participate on internal call to debrief on loyalty plan.
15	6/14/2021	O'Brien, Daniel	1.1	Participate on call with Debtors and UCC tax advisors on PLM tax considerations
15	6/14/2021	O'Brien, Daniel	0.5	Participate on PLM tax debrief call with team
15	6/14/2021	Kirchgraber, James	1.0	Participate on call with the Company and its advisors re: PLM tax concerns.
15	6/14/2021	Kirchgraber, James	0.4	Follow up with Willkie and Santamarina y Steta re: PLM tax concerns.
15	6/17/2021	Cohen, Neal	0.5	Follow up with team re: loyalty program discussion.
15	6/17/2021	Kirchgraber, James	0.4	Review follow ups on April FDM intercompany reporting provided by AlixPartners.
15	6/17/2021	Faldetta, Ross	0.5	Review PLM financials.
15	6/17/2021	Kirchgraber, James	0.3	Participate on call with Rothschild re: PLM update.
15	6/17/2021	Kirchgraber, James	1.2	Update analysis of PLM purchase price to provide to team.
15	6/17/2021	O'Brien, Daniel	0.3	Review notice on intercompany payments and follow up on outstanding diligence items
15	6/17/2021	O'Brien, Daniel	0.3	Participate on call with Rothschild on status of PLM negotiations receipt of valuation
15	6/17/2021	Healy, Monica	0.6	Review and provide follow ups to Debtors' April FDM responses re: intercompany transactions and matrix
15	6/17/2021	Healy, Monica	0.2	Review additional responses from Debtors re: April FDM intercompany reporting
15	6/18/2021	O'Brien, Daniel	0.2	Review counter proposal from Aimia shared by Rothschild in PLM negotiations and distribute to counsel
15	6/21/2021	Cohen, Neal	0.8	Participate on call with Rothschild re: PLM negotiations.
15	6/21/2021	Kirchgraber, James	1.0	Participate on call with Rothschild re: PLM valuation.
15	6/21/2021	Kirchgraber, James	1.5	Prepare PLM valuation assessment re: updates provided by Rothschild.
15	6/21/2021	Kirchgraber, James	0.7	Update info request list for intercompany items received to date.
15	6/21/2021	O'Brien, Daniel	1.0	Prepare for and participate on call with Rothschild on PLM valuation, status of negotiations and latest term sheet
15	6/22/2021	Kirchgraber, James	2.8	Update analysis of PLM purchase price to incorporate comments from call with Rothschild.
15	6/23/2021	Kirchgraber, James	1.2	Update analysis of PLM re: purchase price assessment, including timing of purchase
15	6/23/2021	Kirchgraber, James	1.9	Continue to update PLM purchase price assessment, includign EBITDAR adjustments
15	6/23/2021	O'Brien, Daniel	0.3	Review materials on PLM purchase to be presented to Rothschild.
15	6/24/2021	Kirchgraber, James	0.3	Update PLM waterfall recovery model for upcoming call with Rothschild.
15	6/24/2021	Kirchgraber, James	0.7	Participate on call with Rothschild re: PLM purchase price assessment.
15	6/24/2021	Kirchgraber, James	0.5	Update PLM purchase price waterfall recovery model to send to team re: discount rate sensitivity.
15	6/24/2021	O'Brien, Daniel	0.5	Participate on call with Rothschild to discuss PLM purchase price ranges based on NPV of cash flows
15	6/28/2021	O'Brien, Daniel	1.0	Participate on call with Rothschild and AlixPartners on substantive consolidation
15	6/28/2021	Faldetta, Ross	0.1	Review intercompany files posted to data room.
15	6/28/2021	Roy JR, Barbeau	1.0	Participate on call with Rothschild and AlixPartners teams re: subcon

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15	6/28/2021	Roy JR, Barbeau	0.3	Participate on call with team to debrief subcon discussion with Rothschild
15 Total			45.5	
16	6/1/2021	Kirchgraber, James	0.3	Review updated waterfall recovery prepared by Reorg to highlight variances.
16	6/1/2021	Kirchgraber, James	0.9	Correspond with AlixPartners re: initial discussion on waterfall recovery mechanics.
16	6/1/2021	Kirchgraber, James	0.9	Update waterfall recovery model to include output summary by creditor type.
16	6/2/2021	Kirchgraber, James	0.7	Update recovert waterfall recovery model output pages to highlight recoveries for unsecured debt with/without guarantees.
16	6/2/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners and Rothschild re: high level waterfall recovery discussion.
16	6/2/2021	Kirchgraber, James	0.7	Review encumbered value assumptions included in the waterfall recovery model.
16	6/2/2021	Kirchgraber, James	1.9	Research build up of encumbered value included in waterfall recovery models from comparable cases to incorporate into waterfall recovery model.
16	6/2/2021	O'Brien, Daniel	0.5	Participate on internal call on value allocation for deconsolidation waterfall recovery model
16	6/2/2021	O'Brien, Daniel	0.5	Participate on call with AlixPartners and Rothschild on substantive consolidation / deconsolidation issues
16	6/3/2021	Kirchgraber, James	2.3	Update waterfall recovery model re: collateralization for secured assets.
16	6/3/2021	O'Brien, Daniel	1.0	Discuss road map to complete draft waterfall recovery model with team
16	6/8/2021	Kirchgraber, James	2.8	Prepare waterfall recovery model re: unsecured recoveries by debt facility.
16	6/8/2021	Kirchgraber, James	3.1	Continue to prepare waterfall recovery analysis re: unsecured recoveries by facility.
16	6/8/2021	Healy, Monica	1.0	Update supporting debt and guarantee schedule for waterfall recovery model re: 5/24 claims estimate
16	6/8/2021	Healy, Monica	0.8	Prepare supporting schedule for waterfall recovery model re: assets and revenue by legal entity
16	6/9/2021	Kirchgraber, James	2.8	Prepare waterfall recovery model re: redistribution of payments for guarantee claims.
16	6/9/2021	Kirchgraber, James	2.4	Prepare waterfall recovery model re: recoveries by facility to account for guarantees.
16	6/9/2021	Star, Samuel	0.1	Review revenue and asset allocation by entity for use in waterfall recovery model
16	6/9/2021	O'Brien, Daniel	0.4	Participate on call with team member on status of waterfall recovery model and outstanding diligence
16	6/10/2021	Kirchgraber, James	0.6	Assess Delta MRO valuation to incorporate into waterfall recovery model.
16	6/10/2021	Kirchgraber, James	2.8	Update waterfall recovery model to incorporate 2020 revenue by entity.
16	6/10/2021	Kirchgraber, James	2.1	Update waterfall recovery model to incorporate 2020 assets by entity.
16	6/10/2021	Kirchgraber, James	1.6	Revise waterfall recovery model to reflect additional distributable value adjustments.
16	6/11/2021	Kirchgraber, James	1.1	Review waterfall recovery model re: outputs by facility.
16	6/11/2021	Kirchgraber, James	2.6	Update waterfall recovery model re: duplicate claims.
16	6/11/2021	Cohen, Neal	0.5	Participate on call with UCC counsel to discuss Ad Hoc Group proposal.
16	6/11/2021	Star, Samuel	0.9	Participate on call with team re: creditor recovery analysis by entity and value and claim allocation assumptions
16	6/11/2021	O'Brien, Daniel	1.0	Participate on internal call on status of waterfall recovery model and assumption development

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16	6/14/2021	O'Brien, Daniel	0.5	Participate on internal call re: waterfall recovery model
16	6/16/2021	Roy JR, Barbeau	0.3	Review correspondence re: letter to BOD on exclusivity and exit financing
16	6/16/2021	Kirchgraber, James	0.5	Review proposed statement re: exclusivity extension.
16	6/16/2021	Kirchgraber, James	1.2	Update waterfall recovery model re: guarantee claims for aircraft & engine.
16	6/16/2021	Kirchgraber, James	1.8	Assess distributable value in waterfall recovery model.
16	6/17/2021	Kirchgraber, James	2.4	Update waterfall recovery model to reflect aircraft and engine claims and guarantees at Debtors/entities.
16	6/17/2021	Kirchgraber, James	1.4	Continue to update waterfall recovery model on aircraft claims and guarantees.
16	6/17/2021	O'Brien, Daniel	0.5	Participate on internal call on status of diligence and values for decon recovery analysis and intercompany claims
16	6/17/2021	Star, Samuel	0.2	Draft email to Willkie re: Debtors' portion on alternative exit financing bids
16	6/18/2021	Roy JR, Barbeau	0.2	Review correspondence with Willkie re: exclusivity statement
16	6/18/2021	Kirchgraber, James	0.9	Review distributable value build up in waterfall recovery model.
16	6/18/2021	Star, Samuel	0.3	Review revised draft exclusivity statement
16	6/20/2021	Kirchgraber, James	2.1	Prepare waterfall recovery model re: alternative asset distribution scenario.
16	6/20/2021	Kirchgraber, James	1.9	Continue to prepare waterfall recovery model re: alternative asset distribution scenario.
16	6/21/2021	Kirchgraber, James	3.1	Update waterfall recovery model re: subcon of certain entities.
16	6/22/2021	Kirchgraber, James	2.9	Update waterfall recovery model to include analysis of substantive consolidation for certain entities.
16	6/22/2021	O'Brien, Daniel	0.5	Discuss deconsolidated recovery model with team and next steps
16	6/23/2021	Kirchgraber, James	2.6	Update waterfall recovery model re: asset build up assumptions.
16	6/23/2021	Kuan, Michelle	0.7	Review latest draft of waterfall recovery model and various scenarios with team
16	6/25/2021	Star, Samuel	0.1	Review draft email to Debtors re: plan issues
16	6/25/2021	O'Brien, Daniel	0.3	Correspond with Rothschild re: deconsolidation analysis
16	6/28/2021	Farnsworth, Scott	1.0	Participate on call with Company and UCC advisors on waterfall recovery
16	6/28/2021	Kuan, Michelle	1.0	participate on call with Rothschild to review waterfall scenarios.
16	6/28/2021	Kuan, Michelle	0.4	Regroup with team on Rothschild presentation and discuss next steps.
16	6/28/2021	O'Brien, Daniel	0.3	Review of draft term sheet to determine plan structure assumption and internal correspondence on same
16	6/28/2021	O'Brien, Daniel	0.4	Participate in debrief call with team re: deconsolidated recovery presentation by Rothschild
16	6/30/2021	Star, Samuel	0.3	Correspond with Willkie re: Delta role in restructuring.
16 Total			64.6	
19	6/3/2021	Faldetta, Ross	1.0	Partially participate on internal call to discuss exit financing marketing process, potential investor inquiries, and other workstreams
19	6/3/2021	Bilbao, Marc	0.5	Partially participate on internal update call, including exit financing, KPI review, and preparation for UCC presentation
19	6/3/2021	Cohen, Neal	1.0	Participate on internal call re: marketing process, exit financing, waterfall recovery model, and other items
19	6/3/2021	Farnsworth, Scott	1.1	Participate on call with team re: marketing process, Ad Hoc Groups, prospective potential investor inquiries, UCC plan review, KPI and bookings update, UCC call prep
19	6/3/2021	Kirchgraber, James	1.3	Participate on weekly internal team call re: marketing process, exit financing, decon waterfall recovery model, PLM, and other items.

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19	6/3/2021	Roy JR, Barbeau	1.2	Attend weekly internal call: exit financing and response to Ad Hoc Group proposal, PLM, fleet, and business plan results
19	6/3/2021	Star, Samuel	0.8	Partially participate on call with team re:workstream status including Ad Hoc Group bondholder term sheet, other potential investor candidates, marketing process timeline, creditor recovery by entity analysis, PLM and deliverables for UCC
19	6/3/2021	O'Brien, Daniel	1.1	Participate on weekly team call re: valuation, PLM update, deconsolidated waterfall recovery model status and next steps
19	6/3/2021	Healy, Monica	1.3	Attend weekly internal call re: marketing process and exit financing, waterfall recovery model, PLM, and others
19	6/3/2021	Healy, Monica	0.3	Update case calendar
19	6/10/2021	Faldetta, Ross	1.0	Discuss exit financing, marketing process, PLM, and other matters on team call.
19	6/10/2021	Bilbao, Marc	0.8	Participate on call with Willkie re:Ad Hoc Group
19	6/10/2021	Bilbao, Marc	1.0	Participate on internal call re: Ad Hoc Group proposal, marketing process, PLM, and others
19	6/10/2021	Cohen, Neal	0.8	Participate on call with team re: exit financing, waterfall recovery model, PLM, and other workstreams
19	6/10/2021	Kirchgraber, James	0.9	Participate on weekly internal team call to discuss Ad Hoc Group proposal, marketing process, PLM, and other items.
19	6/10/2021	O'Brien, Daniel	1.0	Attend weekly internal meeting on status of waterfall recovery model, exit financing, and other open issues
19	6/10/2021	Star, Samuel	0.8	Participate on call with team re: workstream status exclusivity Ad Hoc Group IOI and Debtors response, PLM, waterfall recovery model, and deliverables for UCC
19	6/10/2021	O'Brien, Daniel	1.0	Attend weekly team meeting on marketing process, PLM status, waterfall recovery model and response to Debtor's rejection of Ad Hoc Group UCC proposal
19	6/10/2021	Healy, Monica	1.0	Attend weekly internal call re: exit financing and marketing process, PLM, and potential deliverables for UCC all
19	6/10/2021	Healy, Monica	0.5	Update summary of internal professional fees and realization rate
19	6/10/2021	Healy, Monica	0.1	Update case calendar
19	6/17/2021	Faldetta, Ross	0.5	Discuss staffing for key workstreams.
19	6/17/2021	Bilbao, Marc	0.5	Participate on internal call re: Ad Hoc Group IOI, business plan update, and other workstreams
19	6/17/2021	Cohen, Neal	0.5	Participate on internal case update call, including Ad Hoc Group IOI and updated business plan
19	6/17/2021	Kirchgraber, James	0.5	Participate on weekly internal team call to discuss Ad Hoc Group IOI, updated business plan, and next steps.
19	6/17/2021	Roy JR, Barbeau	0.5	Attend weekly update call with team re: revised fleet plan, Ad Hoc Group due diligence, exit financing
19	6/17/2021	Star, Samuel	0.5	Participate on call with team re: workstream status including refreshed business plan, Ad Hoc Group exit capital bid, impact w. Mexico elections and deliverables for UCC
19	6/17/2021	O'Brien, Daniel	0.5	Attend weekly team call on plan issues, exclusivity, PLM, and focus for following week
19	6/17/2021	Healy, Monica	0.8	Attend weekly internal call re: letter to BOD, business plan, PLM status, and others
19	6/17/2021	Healy, Monica	0.1	Update case calendar
19	6/22/2021	Faldetta, Ross	0.5	Review staffing coverage for key workstreams.
19	6/24/2021	Bilbao, Marc	0.8	Participate on internal coordination call re: business plan, fleet claims, and letter to BOD

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Task Category	Date	Professional	Hours	Activity
19	6/24/2021	Cohen, Neal	0.8	Participate on case update call re: PLM, letter to BOD, and business plan update,
19	6/24/2021	Farnsworth, Scott	0.7	Participate on call with team to coordinate on business plan responses, PLM, fleet claims and other key issues
19	6/24/2021	Gonzalez, Vicente	0.8	Participate on internal call re: PLM, letter to BOD, and updated business plan
19	6/24/2021	Kirchgraber, James	0.8	Participate on weekly internal team call re: PLM, letter to BOD, business plan update, and other items.
19	6/24/2021	Roy JR, Barbeau	0.7	Attend weekly team call re: PLM, business plan, and exit financing
19	6/24/2021	Star, Samuel	0.6	Participate on call with team re: workstream status including potential investor discussions business plan update, value waterfall waterfall recovery model, deliverables for UCC and PLM status
19	6/24/2021	O'Brien, Daniel	1.0	Attend weekly team meeting on marketing, exclusivity, PLM, FAA audit, and planning for next UCC meeting
19	6/24/2021	Healy, Monica	0.8	Attend weekly internal call re: exit financing, business plan update, and UCC agenda
19	6/24/2021	Healy, Monica	0.1	Update case calendar
19 Total			30.5	
20	6/1/2021	Faldetta, Ross	0.5	Discuss open diligence requests with AlixPartners.
20	6/1/2021	Bilbao, Marc	0.8	Participate on call with Debtor and UCC professionals reL marketing process, PLM and fleet
20	6/1/2021	Cohen, Neal	0.7	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on case progress
20	6/1/2021	Farnsworth, Scott	1.0	Participate on call with UCC and Company professionals to discuss status of marketing process, PLM, fleet update
20	6/1/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners to discuss outstanding diligence items.
20	6/1/2021	Roy JR, Barbeau	1.0	Participate on call with all advisors re: exit financing, PLM, fleet, and FAA
20	6/1/2021	Star, Samuel	0.1	Draft agenda for weekly all professional call
20	6/1/2021	Star, Samuel	0.7	Participate on call with Skyworks, DPW, AlixPartners and Rothschild re: PLM, Fleet, claims trading activity and marketing process
20	6/1/2021	Gonzalez, Vicente	0.8	Participate on weekly case professionals call re: exit capital marketing process, fleet negotiations, and FAA downgrade follow up
20	6/1/2021	Healy, Monica	0.3	Participate on weekly call with AlixPartners re: outstanding diligence items
20	6/7/2021	Kirchgraber, James	0.4	Review latest information request list prior to diligence call with AlixPartners.
20	6/7/2021	Kirchgraber, James	0.7	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	6/7/2021	Healy, Monica	0.5	Update information request list for use in diligence call with AlixPartners
20	6/8/2021	Faldetta, Ross	0.5	Discuss open diligence requests with AlixPartners.
20	6/8/2021	Bilbao, Marc	0.5	Participate on call with Debtor and UCC professionals re: marketing process, PLM, fleet and FAA
20	6/8/2021	Cohen, Neal	0.5	Participate on meeting with AlixPartners, Davis Polk and Rothschild to receive updates on case progress
20	6/8/2021	Farnsworth, Scott	0.5	Participate on call with UCC and Company professionals on marketing process, fleet, and PLM
20	6/8/2021	Gonzalez, Vicente	0.8	Participate on call with UCC and Company advisors re: fleet negotiations, FAA downgrade, latest bookings and other relevant trends
20	6/8/2021	Gonzalez, Vicente	0.5	Participate on call with Sainz re: local issues
20	6/8/2021	Kirchgraber, James	0.3	Prepare for and participate on call with AlixPartners re: outstanding diligence items.

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20	6/8/2021	Roy JR, Barbeau	0.6	Participate on call with Company and UCC advisors re: exit financing, PLM, and fleet
20	6/8/2021	Star, Samuel	0.1	Draft agenda for weekly all advisors call
20	6/8/2021	Star, Samuel	0.6	Participate on call with Skyworks, DPW, Rothschild and AlixPartners re: PLM, marketing process, fleet, and FAA downgrade
20	6/8/2021	O'Brien, Daniel	0.5	Attend case professionals call with Rothschild, AlixPartners, and counsels on open matters including marketing status, PLM, and operating results
20	6/8/2021	Healy, Monica	0.3	Participate on weekly call with AlixPartners re: outstanding diligence items
20	6/14/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	6/14/2021	Healy, Monica	0.7	Update information request list for use in diligence call with AlixPartners
20	6/15/2021	Cohen, Neal	0.8	Participate on call with Company and UCC professionals re: fleet, PLM, and FAA downgrade
20	6/15/2021	Farnsworth, Scott	0.2	Participate on call with UCC and Company advisors re: status on exit financing, fleet, and PLM
20	6/15/2021	Gonzalez, Vicente	0.5	Participate on call with Sainz re: local issues
20	6/15/2021	Kirchgraber, James	0.2	Participate on call with AlixPartners re: outstanding diligence items.
20	6/15/2021	Roy JR, Barbeau	0.3	Participate on all advisor call re: fleet, PLM and FAA
20	6/15/2021	Bilbao, Marc	0.5	Participate on call with Debtor and UCC professionals on case updates, including marketing process, exclusivity, PLM, and FAA audit
20	6/15/2021	O'Brien, Daniel	0.4	Participate on weekly case professionals call on marketing, exclusivity, PLM, and FAA audit
20	6/15/2021	Healy, Monica	0.3	Participate on weekly call with AlixPartners re: outstanding diligence items
20	6/17/2021	Farnsworth, Scott	0.5	Participate on call with UCC advisors and Ad Hoc Group advisors re: bid status, Mexican shareholders, etc.
20	6/21/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	6/21/2021	Healy, Monica	0.7	Update information request list for use in diligence call with AlixPartners
20	6/22/2021	Faldetta, Ross	0.5	Review open diligence requests with AlixPartners.
20	6/22/2021	Bilbao, Marc	0.8	Participate on call with Debtor and UCC advisors re: exit financing, PLM, and case progress
20	6/22/2021	Cohen, Neal	0.5	Partially participate on meeting with AlixPartners, Davis Polk and Rothschild to receive updates on Company reorganization.
20	6/22/2021	Farnsworth, Scott	1.0	Participate on call with UCC and Company advisors on sale process and other major open issues
20	6/22/2021	Gonzalez, Vicente	0.5	Participate on call with Sainz re: local issues and Ad Hoc Group Proposal
20	6/22/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners to discuss outstanding diligence requests.
20	6/22/2021	Roy JR, Barbeau	0.9	Participate on call with Debtors and UCC professionals: exit financing, PLM, and other items
20	6/22/2021	Star, Samuel	0.8	Participate on call with DPW, Rothschild, Skyworks and AlixPartners re: capital raise process, PLM business plan, update and fleet negotiations
20	6/22/2021	Healy, Monica	0.3	Participate on weekly call with AlixPartners re: outstanding diligence items
20	6/28/2021	Star, Samuel	0.1	Draft agenda for weekly debtor professionals call.
20	6/29/2021	Faldetta, Ross	0.5	Review diligence requests with AlixPartners.
20	6/29/2021	Bilbao, Marc	0.5	Participate on call with Debtor professionals re: plan negotiations, Ad Hoc Group term sheet, and PLM

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Task Category	Date	Professional	Hours	Activity
20	6/29/2021	Cohen, Neal	0.7	Participate on meeting with AlixPartners, Davis Polk and Rothschild to receive updates on Company reorganization.
20	6/29/2021	Farnsworth, Scott	0.6	Participate on call with UCC and Company advisors re: business plan, PLM, and exit financing
20	6/29/2021	O'Brien, Daniel	1.0	Prepare for and participate on weekly case professionals call on status of plan negotiations, term sheet, PLM, and other matters
20	6/29/2021	Star, Samuel	0.7	Participate on call with AlixPartners, DPW, and Rothschild re: PLM and exit financing process.
20 Total			28.9	
21	6/1/2021	Bilbao, Marc	0.8	Participate on call with Willkie re: agenda for UCC call, potential investor inquiries, CIM review, and others
21	6/1/2021	Faldetta, Ross	1.5	Prepare for and participate on UCC professionals call to discuss exit financing marketing process and other case updates.
21	6/1/2021	Cohen, Neal	0.5	Participate on meeting with Willkie to discuss next steps and preparation for weekly UCC meeting.
21	6/1/2021	Farnsworth, Scott	1.0	Prepare for and participate on call with UCC professionals re: Ad Hoc Group proposal, marketing process, and PLM
21	6/1/2021	Kirchgraber, James	0.4	Prepare agenda for upcoming call with the UCC professionals re: marketing, claims trading, and other work streams.
21	6/1/2021	Kirchgraber, James	0.5	Participate on call with the UCC professionals re: marketing, claims trading, and other work streams.
21	6/1/2021	Star, Samuel	0.5	Participate on call with Willkie re: agenda for UCC call re: impact of FAA downgrade, PLM, fleet, claims trading activity, and marketing process
21	6/1/2021	O'Brien, Daniel	0.5	Participate on weekly UCC professionals call on case updates and agenda items for UCC meeting
21	6/1/2021	Healy, Monica	0.5	Attend weekly UCC professionals call re: marketing process, claims trading, UCC agenda, and others
21	6/1/2021	Healy, Monica	0.2	Update Willkie's WIP list for UCC professionals call re: dataroom uploads
21	6/2/2021	Faldetta, Ross	1.0	Participate on UCC call to provide case updates and discuss April results and recent operating trends.
21	6/2/2021	Bilbao, Marc	1.1	Participate on UCC call re: cash flow update, April results, and other case updates
21	6/2/2021	Cohen, Neal	1.0	Participate on meeting with UCC to provide operations update and discuss case progress
21	6/2/2021	Kirchgraber, James	0.9	Participate on UCC call re: operations update, marketing update, PLM, and other items.
21	6/2/2021	Martinez Taguena, Damian	1.0	participate on meeting with UCC to discuss FAA Audit to Mexico's Civil Aviation System and other matters.
21	6/2/2021	O'Brien, Daniel	1.0	participate on weekly UCC meeting on potential PLM transaction, cash flow, operating results, and FAA audit update
21	6/2/2021	Star, Samuel	0.2	Prepare for call with UCC re: exit financing marketing process, operations update, cash flow forecast, PLM, FAA audit, and claims trading motion
21	6/2/2021	Star, Samuel	0.8	Participate on call with UCC re: exit financing marketing process, operations update, cash flow forecast, PLM, FAA audit, and claims trading motion
21	6/2/2021	Healy, Monica	1.0	Attend weekly UCC call re: marketing process, PLM, UCC deliverables, and others
21	6/3/2021	Healy, Monica	0.2	Prepare for and participate on call with Willkie re: dataroom uploads and potential next steps

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21	6/8/2021	O'Brien, Daniel	0.5	Partially attend UCC professionals call to cover recap of potential investor presentation, planning for UCC meeting, PLM update, and others
21	6/8/2021	Faldetta, Ross	1.0	Participate on UCC professionals call to discuss presentation to potential investors, UCC agenda, and other workstreams
21	6/8/2021	Kirchgraber, James	1.0	Participate on call with the UCC professionals re: prior call with Ad Hoc Group, marketing process, PLM, and other items.
21	6/8/2021	Bilbao, Marc	0.5	Partially participate on call with Willkie re: Ad Hoc Group, PLM, and UCC agenda
21	6/8/2021	Cohen, Neal	0.5	Partially participate on call with UCC professionals to discuss marketing process, PLM, FAA, and other updates.
21	6/8/2021	Farnsworth, Scott	1.0	Participate on call with UCC professionals re: open issues, debrief on the Ad Hoc Group discussions
21	6/8/2021	Martinez Taguena, Damian	0.5	Partially participate on weekly UCC professionals call to discuss FAA audit and other case workstreams
21	6/8/2021	Roy JR, Barbeau	1.0	Participate on call with Willkie teams to prepare for weekly update to UCC, strategize on business plan, and discuss exclusivity and other matters
21	6/8/2021	Star, Samuel	0.7	Participate on call with Willkie re: exclusivity agenda for UCC call, PLM, marketing process, fleet, and FAA downgrade.
21	6/8/2021	Healy, Monica	1.0	Attend weekly UCC professionals call re: Ad Hoc Group debrief, marketing process, PLM, and UCC agenda
21	6/9/2021	Bilbao, Marc	0.5	Prepare for UCC call to discuss FAA audit, fleet and other updates
21	6/9/2021	Faldetta, Ross	1.0	Participate on UCC call to discuss exit financing marketing process and FAA audit.
21	6/9/2021	Bilbao, Marc	1.0	Participate on UCC call re: exit financing, FAA audit, and others
21	6/9/2021	Cohen, Neal	1.0	Attend weekly UCC call to discuss marketing process, claims motion, and FAA audit
21	6/9/2021	Gonzalez, Vicente	0.8	Participate on UCC call re: marketing process, fleet, claims, and FAA audit
21	6/9/2021	Kirchgraber, James	0.8	Participate on UCC call re: marketing process, claims motion, fleet, and FAA update.
21	6/9/2021	Martinez Taguena, Damian	0.5	Partially participate on weekly UCC meeting to discuss FAA audit of Mexico's civil aviation system.
21	6/9/2021	O'Brien, Daniel	1.0	Attend weekly UCC meeting on marketing, valuation, exclusivity, status on fleet rejection claims and presentation on PLM
21	6/9/2021	Roy JR, Barbeau	0.7	Attend weekly update with UCC re: exit financing, Avolon, PLM, exclusivity
21	6/9/2021	Star, Samuel	0.7	Participate on call with UCC re: exit financing process and expected IOI's, Avolon settlement, FAA downgrade impact, PLM and claims trading motion.
21	6/9/2021	Healy, Monica	0.8	Attend weekly UCC call re: updates on marketing process, claims motion, fleet, and FAA audit
21	6/10/2021	Healy, Monica	0.2	Prepare for and participate on call with Willkie re: dataroom uploads and potential next steps
21	6/15/2021	Faldetta, Ross	0.5	Participate on UCC professionals call to discuss exit financing process, UCC agenda, and other matters
21	6/15/2021	Bilbao, Marc	1.0	Prepare for and participate on call with UCC professionals re: marketing process, Ad Hoc Group, PLM, and UCC agenda
21	6/15/2021	Cohen, Neal	0.5	Participate on weekly call with Willkie re: scheduling for UCC call, PLM tax considerations, and others.
21	6/15/2021	Farnsworth, Scott	0.6	Participate on call with UCC advisors re: scheduling for UCC call, PLM tax considerations, and others.

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21	6/15/2021	Kirchgraber, James	0.5	Participate on call with the UCC professionals re: marketing process, prior calls with the Ad Hoc Group, PLM, and other items.
21	6/15/2021	O'Brien, Daniel	1.0	Participate on UCC professionals call on presentation to Ad Hoc Group, PLM transaction, FAA audit impact, exclusivity motion, and agenda for UCC
21	6/15/2021	Healy, Monica	0.5	Attend weekly UCC professionals call re: Ad Hoc Group, PLM, and UCC agenda
21	6/16/2021	Faldetta, Ross	1.0	Participate on UCC call to discuss exit financing marketing process, exclusivity, and hypothetical recoveries.
21	6/16/2021	Bilbao, Marc	1.0	Prepare for and participate on weekly UCC meeting to discuss marketing process, hypothetical recoveriesm exclusivity, and others
21	6/16/2021	Cohen, Neal	1.0	Prepare for and participate on call with UCC re: marketing process, aircraft claims, and other updates
21	6/16/2021	Farnsworth, Scott	0.6	Partially participate on call with UCC re: marketing process, hypothetical recoveries, exclusivity, Apollo, PLM, aircraft claims for BBAM, claims trading motion
21	6/16/2021	Gonzalez, Vicente	0.8	Participate on weekly UCC call re: Ad Hoc Group, exclusivity, PLM, and claims
21	6/16/2021	Kirchgraber, James	0.7	Participate on call with the UCC re: Ad Hoc Group IOI, exclusivity extension, PLM, and other items.
21	6/16/2021	O'Brien, Daniel	1.0	Prepare for and participate on weekly UCC call on Ad Hoc Group bid, marketing, presented on PLM, FAA audit, claims trading status, and other open items
21	6/16/2021	Roy JR, Barbeau	0.7	Attend UCC update call re: exit financing, PLM, Interjet, and BBAM claims
21	6/16/2021	Star, Samuel	0.7	Participate on call with UCC re: marketing process, PLM, exclusivity, UCC fording motion, interjet, updates and BBAM settlement
21	6/16/2021	Healy, Monica	0.7	Attend weekly UCC call re: Ad Hoc Group IOI, exclusivity, and PLM
21	6/17/2021	Healy, Monica	0.2	Prepare for and participate on call with Willkie re: dataroom uploads and potential next steps
21	6/22/2021	Star, Samuel	0.7	Participate on call with Willkie re: changes to business plan, capital raise process, chambers conference, and other items.
21	6/22/2021	Faldetta, Ross	0.5	Partially participate on UCC professionals call to discuss exit financing marketing process and other workstreams.
21	6/22/2021	Bilbao, Marc	1.0	Prepare for and participate on call with UCC Professionals re: capital raise, PLM, agenda for UCC, and others
21	6/22/2021	Cohen, Neal	0.5	Partially participate on meeting with UCC professionals to discuss next steps and preparation for weekly UCC meeting.
21	6/22/2021	Farnsworth, Scott	0.6	Participate on call with UCC advisors re: sale process and other matters
21	6/22/2021	Gonzalez, Vicente	0.8	Participate on call with Willkie re. Ad Hoc Group Proposal
21	6/22/2021	Kirchgraber, James	0.7	Participate on UCC professionals call re: business plan, chambers conference, marketing process, and other items.
21	6/22/2021	O'Brien, Daniel	0.7	Participate on UCC professionals call on update from hearing, business plan refresh, exit financing and marketing process, PLM, and deliverables for UCC meeting
21	6/22/2021	Healy, Monica	0.7	Attend weekly UCC professionals call re: chambers conferenced, business plan, and UCC agenda
21	6/23/2021	Faldetta, Ross	1.0	Prepare for and participate on UCC call to discuss June forecast revenue results and other matters.
21	6/23/2021	Bilbao, Marc	1.0	Prepare for and attend UCC call on forecast June results, chambers debrief, and others
21	6/23/2021	Cohen, Neal	1.0	Prepare for and participate on call with UCC to provide update on marketing process, claims, and exclusivity.

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21	6/23/2021	Farnsworth, Scott	0.8	participate on UCC call re: claims, sale process, and hearing debrief
21	6/23/2021	Kirchgraber, James	0.8	Participate on UCC call re: marketing process, claims trading motion, June forecast, and other items.
21	6/23/2021	O'Brien, Daniel	1.0	Prepare for and participate in UCC call re: PLM transaction, exit financing, business plan refresh, PLM, and claims trading motion update
21	6/23/2021	Roy JR, Barbeau	0.8	Attend weekly update with UCC re: exit financing, PLM, and fleet matters
21	6/23/2021	Star, Samuel	0.7	Participate on call with UCC re: exclusivity hearings, business plan update, PLM, letter to BOD, and claims trading notes
21	6/23/2021	Healy, Monica	0.8	Attend weekly UCC call re: June revenue and capacity estimate, marketing process, and claims
21	6/24/2021	Healy, Monica	0.2	Prepare for and participate on call with Willkie re: dataroom uploads and potential next steps
21	6/29/2021	Bilbao, Marc	0.5	Participate on call with Willkie re: exit financing, business plan, and POR term sheet
21	6/29/2021	Roy JR, Barbeau	0.5	Attend weekly planning call with Willkie re: exit financing, PLM, fleet, and business plan update
21	6/29/2021	Faldetta, Ross	0.5	Participate on UCC professionals call to discuss exit financing marketing process, business plan, and others
21	6/29/2021	Cohen, Neal	0.5	Participate on meeting with UCC counsel to discuss next steps and preparation for weekly UCC meeting.
21	6/29/2021	Farnsworth, Scott	0.6	Participate on call with UCC advisors re: exit financing, business plan, and other workstreams
21	6/29/2021	Star, Samuel	0.5	Participate on call with Willkie re: status of business plan, POR term sheet, and agent success.
21	6/29/2021	O'Brien, Daniel	0.5	Attend weekly UCC professionals call on marketing, business plan, decon/subcon discussions with Debtor, PLM, and planning for UCC call deliverable
21	6/30/2021	Faldetta, Ross	1.0	Prepare to discuss updated cash forecast, May results, and recent trends on UCC call.
21	6/30/2021	Faldetta, Ross	1.0	Discuss updated cash forecast, May results, and recent trends on UCC call.
21	6/30/2021	Bilbao, Marc	1.0	Prepare for and participate on call with UCC re: operations update, exit financing, and PLM
21	6/30/2021	Cohen, Neal	1.0	Prepare for and attend weekly UCC call re: operations, exit financing, business plan, and PLM
21	6/30/2021	Farnsworth, Scott	0.7	Participate on UCC call re: exit financing, PLM, operations update, fleet, modified business plan
21	6/30/2021	Gonzalez, Vicente	0.8	Participate on UCC update call to discuss exit financing, PLM, business plan, and May results
21	6/30/2021	O'Brien, Daniel	1.0	Prepare for and participate on weekly UCC call covering marketing with business plan update, operations update, fleet update, and PLM update
21	6/30/2021	Roy JR, Barbeau	0.8	Attend weekly update call with UCC re: exit financing, PLM, and claims
21	6/30/2021	Star, Samuel	0.8	Participate on call with UCC re: PLM, POR, term sheet, operations update exit financing, and claims trading.
21 Total			70.3	
22	6/2/2021	Star, Samuel	0.2	Correspond with Willkie re: providing information on restricted claims purchase
22	6/4/2021	Faldetta, Ross	1.0	Discuss business plan with recent claims purchasers
22	6/10/2021	Cohen, Neal	1.0	Participate on call with Akin re: IOI terms, progress exclusivity, and information sharing with potential investors
22	6/30/2021	Star, Samuel	0.2	Participate on call with claims buyer re: recent trading and market chatter.

EXHIBIT C
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
DETAIL OF TIME ENTRIES
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Task Category	Date	Professional	Hours	Activity
22 Total			2.4	
24	6/7/2021	Healy, Monica	1.1	Prepare task code descriptions for third interim fee application
24	6/10/2021	Hellmund-Mora, Marili	0.6	Update and finalize the April fee application.
24	6/10/2021	Healy, Monica	1.4	Finalize April fee statement
24	6/10/2021	Healy, Monica	3.7	Prepare task code descriptions for third interim fee application
24	6/18/2021	Star, Samuel	0.2	Finalize third interim fee application
24	6/18/2021	Healy, Monica	0.7	Incorporate comments from team on third interim application
24	6/21/2021	Healy, Monica	1.5	Prepare exhibits for third interim fee application
24	6/22/2021	Healy, Monica	0.2	Finalize third interim fee application
24	6/24/2021	Healy, Monica	2.3	Prepare May fee statement
24 Total			11.7	
33	6/1/2021	Gruber, Jacob	0.4	Review docket and news alerts for Avianca and LATAM bankruptcy proceedings to incorporate into the daily update.
33	6/2/2021	Gruber, Jacob	0.3	Review docket and news alerts for LATAM and Avianca bankruptcy proceedings to incorporate into the daily update.
33	6/3/2021	Gruber, Jacob	0.4	Review docket and news alerts for LATAM and Avianca bankruptcy proceedings to incorporate into the daily update.
33	6/4/2021	Gruber, Jacob	0.4	Review docket and news alerts for LATAM and Avianca bankruptcy proceedings to incorporate into the daily update.
33	6/8/2021	Healy, Monica	0.3	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/9/2021	Healy, Monica	0.3	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/10/2021	Healy, Monica	0.4	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/11/2021	Healy, Monica	0.3	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/17/2021	Healy, Monica	0.4	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/18/2021	Star, Samuel	0.2	Review CITI analyst report addressing business travel recovery
33	6/18/2021	Healy, Monica	0.3	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/21/2021	Healy, Monica	0.3	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/22/2021	Healy, Monica	0.3	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/23/2021	Healy, Monica	0.3	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/24/2021	Healy, Monica	0.4	Review bankruptcy proceedings and industry news for Company, Avianca, and LATAM to include in daily update to team
33	6/28/2021	Gruber, Jacob	0.3	Review docket and news alerts regarding LATAM and Avianca bankruptcy proceedings to include in the Daily Update.
33	6/29/2021	Gruber, Jacob	0.3	Review docket and news alerts regarding LATAM and Avianca bankruptcy proceedings to incorporate into the daily update.
33	6/30/2021	Gruber, Jacob	0.4	Review news alerts and docket for LATAM and Avianca bankruptcy proceedings to include in the daily update.
33 Total			6.0	
34	6/1/2021	Martinez Taguena, Damian	0.5	participate on meeting with Company executives to discuss FAA Audit of Mexico's Civil Aviation System and its immediate and potential impact on the Company.
34	6/1/2021	Faldetta, Ross	0.5	Discuss FAA downgrade of Mexico with Company and AlixPartners.
34	6/1/2021	Martinez Taguena, Damian	0.5	Outreach to government officials for research on FAA Audit of Mexico's Civil Aviation System.

EXHIBIT C
GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)
DETAIL OF TIME ENTRIES
FOR THE PERIOD JUNE 1, 2021 TO JUNE 30, 2021

Task Category	Date	Professional	Hours	Activity
34	6/1/2021	Star, Samuel	0.6	Participate on call with Company re: impact of FAA downgrade on business
34	6/1/2021	Sunderland, Grant	2.2	Produce daily media and political monitor.
34	6/2/2021	Sunderland, Grant	1.3	Produce daily media and political monitor.
34	6/3/2021	Sunderland, Grant	1.0	Produce daily media and political monitor.
34	6/4/2021	Sunderland, Grant	0.7	Produce daily media and political monitor.
34	6/7/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor.
34	6/8/2021	Martinez Taguena, Damian	0.5	Research actions undertaken by the Government of Mexico following the FAA Audit of the Mexican civil aviation system.
34	6/8/2021	Sunderland, Grant	1.1	Prepare daily political and media monitor.
34	6/9/2021	Sunderland, Grant	0.9	Prepare daily political and media monitor.
34	6/10/2021	Sunderland, Grant	1.0	Prepare daily political and media monitor.
34	6/11/2021	Star, Samuel	0.3	Review memo from Santamarina y Steta re: Mexican securities and corporate governance issues and list questions for follow ups
34	6/11/2021	Sunderland, Grant	1.2	Prepare daily political and media monitor.
34	6/14/2021	Sunderland, Grant	1.0	Produce daily media and political monitor.
34	6/15/2021	Sunderland, Grant	0.9	Produce daily media and political monitor.
34	6/16/2021	Sunderland, Grant	0.8	Produce daily media and political monitor.
34	6/17/2021	Sunderland, Grant	0.9	Produce daily media and political monitor.
34	6/18/2021	Sunderland, Grant	1.1	Produce daily media and political monitor.
34	6/21/2021	Sunderland, Grant	1.1	Produce daily political and media monitor.
34	6/22/2021	Martinez Taguena, Damian	1.0	Research and analyze implications of ongoing Mexican government project to build an additional airport in Santa Lucía to service the Mexico City metropolitan airline.
34	6/22/2021	Sunderland, Grant	0.9	Produce daily political and media monitor.
34	6/23/2021	Sunderland, Grant	1.2	Produce daily political and media monitor.
34	6/24/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.
34	6/25/2021	Boyd, Anna	0.5	Media and regulatory monitoring report
34	6/25/2021	Sunderland, Grant	1.1	Produce daily political and media monitor.
34	6/28/2021	Sunderland, Grant	0.8	Produce daily political and media monitor.
34	6/29/2021	Sunderland, Grant	0.8	Produce daily political and media monitor.
34	6/30/2021	Sunderland, Grant	1.0	Produce daily political and media monitor.
34 Total			27.4	
Grand Total			658.5	