Objection Deadline: September 3, 2021 @ 12:00 p.m. (ET)

UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF NEW YORK

In re:	Chapter 11
GRUPO AEROMÉXICO, S.A.B. de C.V., *et al.*,[1]	Case No. 20-11563 (SCC)
Debtors.	(Jointly Administered)

TWELFTH MONTHLY FEE STATEMENT OF ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC., FINANCIAL ADVISOR TO THE CHAPTER 11 DEBTORS, FOR ALLOWANCE OF COMPENSATION FOR PROFESSIONAL SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES FOR THE PERIOD JULY 1, 2021 THROUGH JULY 31, 2021

Name of Applicant:	**AlixPartners, LLP and AlixPartners International, Inc.**	
Applicant's Role in Case:	**Financial Advisor to the Chapter 11 Debtors**	
Date Order of Employment Signed:	**September 22, 2020 [Docket No. 452], *Nunc Pro Tunc* to June 30, 2020**	
Time period covered by this statement:	**Beginning of Period**	**End of Period**
	July 1, 2021	**July 31, 2021**
Summary of Total Fees and Expenses Requested:		
Total fees requested in this Statement:	**$2,361,073.60 (80% of $2,951,342.00)**	
Total expenses requested in this Statement:	**$1,542.25**	
Total fees and expenses requested in this Statement:	**$2,362,615.85**	
This is a(n): _X_ Monthly Application ___ Interim Application ___ Final Application		

[1] The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC.

SUMMARY OF HOURS AND FEES BY PROFESSIONAL
FOR THE PERIOD JULY 1, 2021 THROUGH JULY 31, 2021

PROFESSIONAL	TITLE	RATE	HOURS	FEES
Lisa Donahue	Managing Director	$1,295	82.1	$ 106,319.50
Kurt J Beckeman	Director	$980	25.9	25,382.00
William Kocovski	Director	$980	111.2	108,976.00
Marc Lumpe	Director	$980	184.0	180,320.00
Tony Perez Sales	Director	$980	158.7	155,526.00
Randy O Watson	Director	$980	176.5	172,970.00
Pablo J Wangermann	Director	$935	115.5	107,992.50
Michael DeGraf	Director	$865	179.4	155,181.00
Patrick M Hoban	Director	$865	144.4	124,906.00
Thora B Thoroddsen	Director	$865	187.3	162,014.50
Dennis R DeBassio	Director	$825	102.5	84,562.50
Tony Ratcliffe	Director	$825	3.9	3,217.50
Eric Fullmer	Director	$825	183.8	151,635.00
Elizabeth S Kardos	Director	$735	0.8	588.00
Isabel Arana de Uriarte	Senior Vice President	$755	158.6	119,743.00
Michael Oestreich	Senior Vice President	$755	95.1	71,800.50
Francisco D Echevarria	Senior Vice President	$755	35.1	26,500.50
Bryan T Appel	Senior Vice President	$710	122.0	86,620.00
Leon Caine	Senior Vice President	$710	139.5	99,045.00
Juan C Menendez	Senior Vice President	$710	128.3	91,093.00
John M Katsigeorgis	Senior Vice President	$710	41.7	29,607.00
Brian C Jones	Senior Vice President	$665	14.9	9,908.50
Hart Ku	Senior Vice President	$665	195.5	130,007.50
Maddy Forsyth	Senior Vice President	$665	7.4	4,921.00
James D. Goss	Senior Vice President	$665	1.5	997.50
Robell G Wondwosen	Senior Vice President	$665	107.2	71,288.00

[Table Continued on Next Page]

ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC.

SUMMARY OF HOURS AND FEES BY PROFESSIONAL
FOR THE PERIOD JULY 1, 2021 THROUGH JULY 31, 2021

PROFESSIONAL	TITLE	RATE	HOURS	FEES
Wally Li	Senior Vice President	$640	5.8	3,712.00
Kaitlyn A Sundt	Senior Vice President	$530	13.8	7,314.00
Heather Saydah	Senior Vice President	$480	5.9	2,832.00
Javier Zermeno	Vice President	$625	168.6	105,375.00
Daniel J Law	Vice President	$625	133.8	83,625.00
Milena Sandeen	Vice President	$625	99.5	62,187.50
Charles E Urwin	Vice President	$625	207.3	129,562.50
Silvio T Agostinho	Vice President	$530	84.7	44,891.00
Evan A Plemenos	Vice President	$530	48.1	25,493.00
Kate L Schrichte	Vice President	$530	116.9	61,957.00
Michelle Stephey	Vice President	$530	130.9	69,377.00
Kay Wang	Vice President	$485	103.6	50,246.00
Jennifer A Bowes	Vice President	$460	48.9	22,494.00
Cindy Wan	Vice President	$460	1.3	598.00
Fengjie Wu	Associate	$260	0.8	208.00
Bogdan Avramescu	Consultant	$435	0.8	348.00
Total Professional Hours and Fees			**3,873.5**	**$ 2,951,342.00**
Less 20% Holdback				(590,268.40)
Invoice Total				**$ 2,361,073.60**
		Average Billing Rate		**$ 761.93**

ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC.

SUMMARY OF HOURS AND FEES BY MATTER CATEGORY
FOR THE PERIOD JULY 1, 2021 THROUGH JULY 31, 2021

CODE	MATTER CATEGORY	HOURS	FEES
101	Chapter 11 Process/Case Management	116.0	$ 116,968.00
103	Communication with Interested Parties	42.2	34,819.50
104	U. S. Trustee / Court Reporting Requirements	79.1	61,673.50
106	Plan of Reorganization and Disclosure Statement	374.1	263,511.50
107	Financing	167.9	147,291.50
108	Business Operations	29.9	23,599.50
109	Executory Contracts	385.4	318,381.00
112	Fee Statements and Fee Applications	56.0	28,371.50
113	Network Plan	440.0	297,559.50
114	Fleet Plan	106.0	90,026.50
115	Liquidity Forecasting & Management	121.3	93,304.50
116	Business Plan	316.2	214,130.50
118	Cost Reduction Initiatives	580.1	506,767.00
119	Vendor Management	102.0	71,986.50
120	Communication & Diligence with Unsecured Creditors Committee	36.9	31,937.50
121	Bankruptcy Claims Management & Resolution	750.8	519,808.00
122	Diligence/Reporting - Unsecured Creditors Committee/Advisors	131.0	106,081.00
123	Monthly Fee Statements	1.0	825.00
124	Chapter 11 Discovery	37.6	24,300.00
		3,873.5	**$ 2,951,342.00**
	Average Billing Rate		**$ 761.93**

ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC.

SUMMARY OF EXPENSES BY CATEGORY
FOR THE PERIOD JULY 1, 2021 THROUGH JULY 31, 2021

EXPENSE CATEGORY		AMOUNT
Ground Transportation	$	232.57
Lodging		1,176.82
Meals		55.10
Other		77.76
Total	**$**	**1,542.25**

AlixPartners, LLP and AlixPartners International, Inc. (collectively, "AlixPartners"), as financial advisor to Grupo Aeroméxico, S.A.B. de C.V. and its affiliates that are debtors and debtors in possession in these Chapter 11 Cases (collectively, the "Debtors"), hereby submits this Twelfth Monthly Fee Statement seeking compensation for professional services rendered and reimbursement of out-of-pocket expenses for the period July 1, 2021 through July 31, 2021 (the "Compensation Period"), pursuant to the *Order Pursuant to 11 U.S.C. §§ 105(A) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals* [Docket No. 360] and the *Order Authorizing Debtors to Employ and Retain AlixPartners, LLP and AlixPartners International, Inc. as its Financial Advisor Nunc Pro Tunc to the Petition Date* [Docket No. 452].

Detailed time descriptions of the services performed by each professional, organized by discrete project and by day is attached hereto as **Exhibit A**. Exhibit A (a) identifies the individuals that rendered services in each subject matter; (b) describes each activity or service that each individual performed; and (c) states the number of hours (in tenths of an hour) spent by each individual providing the services during the Compensation Period.

A detailed analysis of the out-of-pocket expenses showing the amount incurred by each professional in each expense category by day is attached hereto as **Exhibit B**.

WHEREFORE, AlixPartners respectfully requests that: (i) it be granted an allowance of compensation for professional services rendered to the Chapter 11 Debtors during the Compensation Period in the amount of $2,361,073.60 (80% of $2,951,342.00), without prejudice to a final allowance of compensation, plus reimbursement of actual out-of-pocket expenses incurred in the amount of $1,542.25; (ii) the Debtors are authorized and directed to pay AlixPartners the amount of $2,362,615.85 and (iii) that the Court grant AlixPartners such other and further relief as is just and proper.

Dated: August 19, 2021

ALIXPARTNERS, LLP AND
ALIXPARTNERS INTERNATIONAL, INC.
909 Third Avenue, 28th Floor
New York, NY 10022

/s/ Lisa Donahue

By: Lisa Donahue
Managing Director

Exhibit A

AlixPartners, LLP and AlixPartners International, Inc.

Detailed Description of AlixPartners' Fees and Hours by Matter Category

AlixPartners

Dr. Ricardo Sanchez Baker, CFO, Aeromexico
Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
07/01/21	LJD	Call with T. Graulich (Davis Polk) re: case updates	0.90
07/01/21	LJD	Plan agenda for daily call	0.30
07/01/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales (left early), W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	1.00
07/01/21	LJD	Call with H. Parkhill (Rothschild) re: case updates	0.40
07/01/21	LJD	Review disclosure to MX SEC to provide comments	0.30
07/01/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales (left early), W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	1.00
07/01/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales (left early), W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.50
07/02/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70
07/02/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70
07/02/21	LJD	Plan agenda for daily call	0.20
07/02/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70

AlixPartners

Dr. Ricardo Sanchez Baker, CFO, Aeromexico
Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
07/06/21	LJD	Plan agenda for daily call	0.20
07/06/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	1.00
07/06/21	LJD	Review draft Board letter for comment	0.20
07/06/21	LJD	Review UCC letter to Davis Polk re: delta disclosure	0.40
07/06/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	1.00
07/06/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	1.00
07/07/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.90
07/07/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.90
07/07/21	LJD	Plan agenda for daily call	0.20
07/07/21	LJD	Review weekly PMO report	0.50
07/07/21	LJD	Review KPMG retention papers	0.30
07/07/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and	0.90

AlixPartners

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		workstream coordination within working group	
07/08/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70
07/08/21	LJD	Plan agenda for daily call	0.30
07/08/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70
07/08/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70
07/09/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70
07/09/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70
07/09/21	LJD	Review letter for ad hocs to provide comments	0.70
07/09/21	LJD	Review PMO report to provide comments	0.90
07/09/21	LJD	Update call with H. Parkhill (Rothschild) re: case status updates	0.50
07/09/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.70

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Aerovías de México, S.A. de C.V.
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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
07/10/21	LJD	Additional review of files in response to 2004 request from UCC	0.30
07/12/21	MDD	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	TPS	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.80
07/12/21	LJD	Plan agenda for daily call	0.30
07/12/21	LJD	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), T. Perez Sales (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.80
07/12/21	LJD	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	LJD	Call with T. Graulich, S. Piraino (both Davis Polk), A. Sainz (Sainz MX), R. Arnold (Rothschild) to review rights offering term sheet	0.70
07/12/21	LJD	Call with A. Conesa, R. Sanchez (both Aeromexico), T. Graulich (Davis Polk), H. Parkhill (Rothschild) to discuss	0.40

AlixPartners

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		potential apollo proposal	
07/12/21	DRD	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	JCM	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	PJW	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	MO	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	HK	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	LEC	Call with L. Donahue, T. Perez Sales, D. DeBassio, E.	0.50

AlixPartners

Dr. Ricardo Sanchez Baker, CFO, Aeromexico
Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	
07/12/21	IA	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	BCJ	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	DJL	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	RGW	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	BTA	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K.	0.50

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	
07/12/21	EJF	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	MS	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	CEU	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	KW	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	EAP	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50

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Alcaldía Cuauhtémoc, CDMX
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Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
07/12/21	STA	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	TBT	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	JZ	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	KLS	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	MS	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B. Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/12/21	ML	Call with L. Donahue, T. Perez Sales, D. DeBassio, E. Plemenos, J. Wangermann, M. Oestreich, K. Wang, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Lumpe, B.	0.50

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Jones, M. Sandeen, B. Appel, L. Caine, D. Law, K. Schrichte, I. Arana, E. Fullmer, H. Ku, M. DeGraf, M. Stephey, J. Menendez, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	
07/13/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.60
07/13/21	TPS	Review case status summary for executive presentation	0.50
07/13/21	LJD	Call with T. Graulich (David Polk) re: case timing, status of Apollo proposal and next steps	0.60
07/13/21	LJD	Update call with A. Conesa, R. Sanchez (both Aeromexico), T. Graulich (Davis Polk) re: extending timeline	0.40
07/14/21	LJD	Plan agenda for daily call	0.20
07/14/21	LJD	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), T. Perez Sales (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.70
07/14/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.70
07/15/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.90
07/15/21	LJD	Plan agenda for daily call	0.30
07/15/21	LJD	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), T. Perez Sales (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.90
07/15/21	PMH	Call with J. Barsalona, D. Culver (both MNAT), R. Arnold, K. Taylor, F. London (all Rothschild), C. Rincon (Davis Polk), A. Sainz , R. Guaida (both Sainz MX), L. Donahue, D. DeBassio, P. Hoban, E. Kardos, H. Saydah (all	0.40

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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		AlixPartners) re: document retention hold for UCC request	
07/15/21	HS	Call with J. Barsalona, D. Culver (both MNAT), R. Arnold, K. Taylor, F. London (all Rothschild), C. Rincon (Davis Polk), A. Sainz , R. Guaida (both Sainz MX), L. Donahue, D. DeBassio, P. Hoban, E. Kardos, H. Saydah (all AlixPartners) re: document retention hold for UCC request	0.40
07/16/21	LJD	Plan agenda for daily call	0.30
07/16/21	LJD	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.90
07/16/21	LJD	Call with H. Parkhill (Rothschild) re: case updates	0.60
07/16/21	LJD	Call with R. Sanchez (Aeromexico), V. Jackson (Davis Polk), R. Arnold (Rothschild) to discuss ad hoc response	0.40
07/16/21	WK	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.90
07/16/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.90
07/18/21	LJD	Participate in call with T. Graulich (Davis Polk), R. Arnold (Rothschild), S. Alessio (Sainz), L. Donahue, T. Perez Sales (both AlixPartners) to review status of Ad Hoc proposal term sheet	0.60
07/19/21	LJD	Plan agenda for daily management call	0.20
07/19/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	0.80
07/19/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa	0.80

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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		(both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	
07/19/21	WK	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	TPS	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	0.80
07/19/21	PJW	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	DRD	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F.	0.50

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Alcaldía Cuauhtémoc, CDMX
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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	
07/19/21	PMH	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	MO	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	KAS	Email E. Kardos and P. Hoban (both AlixPartners) re: document collection details, including next steps	0.50
07/19/21	FDE	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	LEC	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50

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Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
07/19/21	HK	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	BTA	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	DJL	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	RGW	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	BCJ	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C.	0.50

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Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Urwin (all AlixPartners) re: case and workstream status updates	
07/19/21	ROW	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	IA	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	MS	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	KLS	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	JZ	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K.	0.50

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	
07/19/21	TBT	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	EAP	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	CEU	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	KW	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	MS	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K.	0.50

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	
07/19/21	EJF	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/20/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.90
07/20/21	LJD	Plan agenda for daily call	0.20
07/20/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.90
07/20/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.90
07/21/21	WK	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.90
07/21/21	LJD	Plan agenda for daily call	0.30
07/21/21	LJD	Participate in call with A. Conesa, R. Sanchez Baker (both	0.90

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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	
07/21/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	0.90
07/22/21	LJD	Plan agenda for daily call	0.30
07/22/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	0.90
07/22/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	0.90
07/22/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	0.90
07/23/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	1.00
07/23/21	LJD	Plan agenda for daily call	0.30
07/23/21	LJD	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), T. Perez Sales (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	1.00
07/26/21	MDD	Attend weekly call with senior staff L. Donahue, W. Kocovski, D. DeBassio, P. Hoban, K. Beckeman, M.	0.70

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Date	Consultant	Description of Services	Hours
		DeGraf, T. Thoroddsen (all AlixPartners) to discuss workstreams, issues, and strategy	
07/26/21	MDD	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	LJD	Plan agenda for daily call	0.30
07/26/21	LJD	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), T. Perez Sales (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	1.30
07/26/21	LJD	Review revised draft material for board meeting for comment	0.70
07/26/21	LJD	Review draft restructuring committee material for comment	0.60
07/26/21	LJD	Review Apollo letter for discussion	0.50
07/26/21	LJD	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	KJB	Attend weekly call with senior staff L. Donahue, W. Kocovski, D. DeBassio, P. Hoban, K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss workstreams, issues, and strategy	0.70
07/26/21	WK	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re:	0.50

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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		case and workstream status updates	
07/26/21	WK	Attend weekly call with senior staff L. Donahue, W. Kocovski, D. DeBassio, P. Hoban, K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss workstreams, issues, and strategy	0.70
07/26/21	LJD	Attend weekly call with senior staff L. Donahue, W. Kocovski, D. DeBassio, P. Hoban, K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss workstreams, issues, and strategy	0.70
07/26/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker (both Aeromexico), L. Donahue (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and M. Landess (Skyworks) to review case status and next steps	1.30
07/26/21	DRD	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	DRD	Attend weekly call with senior staff L. Donahue, W. Kocovski, D. DeBassio, P. Hoban, K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss workstreams, issues, and strategy	0.70
07/26/21	JCM	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	IA	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re:	0.50

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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		case and workstream status updates	
07/26/21	ROW	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	BCJ	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	RGW	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	DJL	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	BTA	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	HK	Call with L. Donahue, P. Hoban, D. DeBassio, W.	0.50

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Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	
07/26/21	LEC	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	FDE	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	PMH	Attend weekly call with senior staff L. Donahue, W. Kocovski, D. DeBassio, P. Hoban, K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss workstreams, issues, and strategy	0.70
07/26/21	PMH	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	MS	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50

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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
07/26/21	CEU	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	KW	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	EAP	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	STA	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	TBT	Attend weekly call with senior staff L. Donahue, W. Kocovski, D. DeBassio, P. Hoban, K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss workstreams, issues, and strategy	0.70
07/26/21	TBT	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re:	0.50

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		case and workstream status updates	
07/26/21	JZ	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	MS	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	KLS	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/26/21	ML	Call with L. Donahue, P. Hoban, D. DeBassio, W. Kocovski, J. Menendez, E. Plemenos, K. Wang, B. Jones, M. DeGraf, T. Thoroddsen, R. Watson, M. Lumpe, J. Zermeno, M. Sandeen, S. Agostinho, B. Appel, H. Ku, F. Echevarria, K. Schrichte, L. Caine, D. Law, I. Arana, R. Wondwosen, C. Urwin, M. Stephey (all AlixPartners) re: case and workstream status updates	0.50
07/27/21	TPS	Daily touchpoint call with R Sanchez Baker, A Conesa (both Aeromexico), L. Donahue T. Perez Sales, W. Kocovski (all AlixPartners), T Graulich (Davis Polk), H Parkhill (Rothschild), A Sainz (Sainz), M Landess (Skyworks) and others re: case status and workstream coordination within working group	1.00
07/27/21	LJD	Plan agenda for daily call	0.30
07/27/21	LJD	Daily touchpoint call with R Sanchez Baker, A Conesa	1.00

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Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		(both Aeromexico), L. Donahue T. Perez Sales, W. Kocovski (all AlixPartners), T Graulich (Davis Polk), H Parkhill (Rothschild), A Sainz (Sainz), M Landess (Skyworks) and others re: case status and workstream coordination within working group	
07/27/21	LJD	Call with management A. Conesa, R. Sanchez (both Aeromexico), T. Graulich (Davis Polk), H. Parkhill (Rothschild) to discuss MX shareholders deal	0.50
07/27/21	LJD	Debrief end of day call with management and advisors A. Conesa, R. Sanchez (both Aeromexico), H. Parkhill (Rothschild), T. Graulich (Davis Polk), A. Sainz (Sainz)	1.00
07/27/21	WK	Daily touchpoint call with R Sanchez Baker, A Conesa (both Aeromexico), L. Donahue T. Perez Sales, W. Kocovski (all AlixPartners), T Graulich (Davis Polk), H Parkhill (Rothschild), A Sainz (Sainz), M Landess (Skyworks) and others re: case status and workstream coordination within working group	1.00
07/28/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild), A. Sainz (Sainz), M. Landess (Skyworks) and others re: case status and workstream coordination within working group	1.10
07/28/21	LJD	Review draft materials for restructuring committee presentation for comment	0.50
07/28/21	LJD	Attend board meeting with A. Conesa, R. Sanchez (both Aeromexico), T. Graulich (Davis Polk), H. Parkhill, R. Arnold (both Rothschild), A. Sainz (Sainz) re: restructuring updates and status	1.40
07/28/21	LJD	Review ad hoc letter to board for comment	0.30
07/28/21	LJD	Call with H. Parkhill (Rothschild) re: pre-board strategy	0.30
07/28/21	LJD	Call with T. Graulich (Davis Polk), and H. Parkhill (Rothschild) re: board meeting debrief	0.40
07/28/21	LJD	Plan agenda for daily call	0.20
07/28/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W.	1.10

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Invoice # 2137934-2

Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
		Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild), A. Sainz (Sainz), M. Landess (Skyworks) and others re: case status and workstream coordination within working group	
07/28/21	LJD	Debrief call with H. Parkhill (Rothschild) and T. Graulich (Davis Polk) re: board meeting preparations	0.70
07/28/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild), A. Sainz (Sainz), M. Landess (Skyworks) and others re: case status and workstream coordination within working group	1.10
07/28/21	ROW	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico) to discuss status of vendor contracts for assumption schedule	0.50
07/29/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, W. Kocovski, T. Perez Sales (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.30
07/29/21	LJD	Plan potential language for valuation note to apollo	0.20
07/29/21	LJD	Debrief call with H. Parkhill (Rothschild), T. Graulich (Davis Polk), A. Sainz (Sainz), R. Sanchez, A. Conesa (both Aeromexico) re: call with chambers	0.80
07/29/21	LJD	Review relevant event notice to provide comments	0.30
07/29/21	LJD	Plan agenda for daily call	0.30
07/29/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, W. Kocovski, T. Perez Sales (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.30
07/29/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, W. Kocovski, T. Perez Sales (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group	0.30

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Re: Chapter 11 Process/Case Management
Client/Matter # 013601.00101

Date	Consultant	Description of Services	Hours
07/30/21	LJD	Update call with H. Parkhill (Rothschild), T. Graulich (Davis Polk) re: case status updates	0.40
07/30/21	LJD	Plan agenda for daily call	0.20
07/30/21	LJD	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	1.00
07/30/21	LJD	Review draft order for mediation to provide comments	0.50
07/30/21	TPS	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	1.00
07/30/21	WK	Daily touchpoint call with R. Sanchez Baker, A. Conesa (both Aeromexico), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild) and others re: case status and workstream coordination within working group.	1.00
07/31/21	LJD	Review draft mediation deck for comment	0.80
		Total	**116.00**

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Invoice # 2137934-2

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Client/Matter # 013601.00101

Fee Recap:

Consultant	Hours	Rate	Amount
Heather Saydah	0.40	480.00	192.00
Kay Wang	1.50	485.00	727.50
Silvio T Agostinho	1.00	530.00	530.00
Evan A Plemenos	1.50	530.00	795.00
Michelle Stephey	1.50	530.00	795.00
Kaitlyn A Sundt	0.50	530.00	265.00
Kate L Schrichte	1.50	530.00	795.00
Charles E Urwin	1.50	625.00	937.50
Daniel J Law	1.50	625.00	937.50
Javier Zermeno	1.50	625.00	937.50
Milena Sandeen	1.50	625.00	937.50
Brian C Jones	1.50	665.00	997.50
Robell G Wondwosen	1.50	665.00	997.50
Hart Ku	1.50	665.00	997.50
Juan C Menendez	1.00	710.00	710.00
Bryan T Appel	1.50	710.00	1,065.00
Leon Caine	1.50	710.00	1,065.00
Francisco D Echevarria	1.00	755.00	755.00
Michael Oestreich	1.00	755.00	755.00
Isabel Arana de Uriarte	1.50	755.00	1,132.50
Eric Fullmer	1.00	825.00	825.00
Dennis R DeBassio	2.20	825.00	1,815.00
Thora B Thoroddsen	2.20	865.00	1,903.00
Patrick M Hoban	2.10	865.00	1,816.50
Michael DeGraf	1.70	865.00	1,470.50
Pablo J Wangermann	1.00	935.00	935.00
Kurt J Beckeman	0.70	980.00	686.00
William Kocovski	14.50	980.00	14,210.00

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Client/Matter # 013601.00101

Fee Recap:

Consultant	Hours	Rate	Amount
Marc Lumpe	1.00	980.00	980.00
Randy O Watson	1.50	980.00	1,470.00
Tony Perez Sales	19.10	980.00	18,718.00
Lisa Donahue	43.10	1,295.00	55,814.50
Total Hours & Fees	**116.00**		**116,968.00**

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Communication with Interested Parties
Client/Matter # 013601.00103

Date	Consultant	Description of Services	Hours
07/01/21	DRD	Correspondence with G. Morrison, L. De Mullewie, D. Herts (all Davis Polk), L. Aziz, P. Manzaneque (both Aziz Kaye), S. Alessio (Sainz MX), C. Cervantes, D. Martinez (both Aeromexico) re: status of global antitrust assessment requirements in Spain and Austria.	0.20
07/02/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/02/21	DRD	Correspondence with S. Hernandez, C. Laguna, J. Wallden (all Aeromexico), M. Carillo (Chevez) re: diligence request on tax and NOLs	0.30
07/02/21	DRD	Correspondence with P. Kearney, J. Felker (both Apollo) re: status of tax diligence request	0.10
07/06/21	DRD	Correspondence with M. Masaro, S. Piraino (both Davis Polk), R. Arnold, M. Sutter (both Rothschild), W. Kocovski (AlixPartners) re: status of tax considerations memo draft	0.40
07/06/21	DRD	Correspondence with S. Tesoro, G. Hughes, G. Ethier (all Seabury) re: diligence on "Other Provisions" in business plan	0.30
07/06/21	DRD	Correspondence with L. Caine, S. Agostinho, W. Kocovski (all AlixPartners) re: Seabury follow up on "Other Provisions" in business plan	0.40
07/06/21	DRD	Correspondence with J. Rubin, A. Feld (both Akin), J. Scherer, E. Alimena (both Ducera), H. Parkhill (Rothschild), T. Graulich (Davis Polk), L. Donahue (AlixPartners) re: Akin's follow up on requested diligence items	0.30
07/06/21	WK	Review tax materials for upcoming tax analysis call with Apollo	0.60
07/06/21	LJD	Call with Apollo to discuss proposal to creditors	0.50
07/07/21	WK	Prepare responses to ad hoc group diligence requests	0.70
07/07/21	DRD	Review weekly Commercial KPI reporting package	0.50
07/07/21	DRD	Correspondence with P. Kearney, A. Munfakh (all Apollo), G. Hughes, (Seabury), J. Morgan, J. Walden (all Aeromexico), P. Hoban, I. Arana de Uriarte D. DeBassio (all AlixPartners) and others re: commercial KPI trend	0.30

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Re: Communication with Interested Parties
Client/Matter # 013601.00103

Date	Consultant	Description of Services	Hours
		reporting	
07/07/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/07/21	DRD	Call with G. Morrison, A. Burke, L. De Mullewie, D. Herts (all Davis Polk), C. Toledo (Aeromexico), I. Henestrosa, L. Aziz, P. Sanchez (all Aziz Kaye), S. Alessio (Sainz MX), P. Callol (Callol Coca) re: Austria and Spain antitrust assessment update	0.50
07/07/21	DRD	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (all Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review commercial KPI trends	0.30
07/07/21	DRD	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (all Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.20
07/07/21	DRD	Correspondence with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, M. Oestreich, L. Caine (all AlixPartners) re: Akin Gump email on follow up diligence requests	0.40
07/07/21	DRD	Correspondence with J. Zamora (UMB), J. Zermeno, P. Hoban (both AlixPartners) re: status of CC Porcessors holdback test	0.30
07/07/21	DRD	Correspondence with J. Morgan (Aeromexico), E. Fullmer, T. Perez (both AlixPartners) re: Delta follow up on fleet plan	0.30
07/07/21	DRD	Correspondence with R. Ignazio (W&C) re: LOI communication status update	0.40
07/07/21	DRD	Correspondence with T. Graulich (Davis Polk), H. Parkhill, R. Arnold, M. Sutter (all Rothschild), L. Donahue, W. Kocovski (both AlixPartners) re: Akin follow up diligence requests	0.30
07/07/21	PMH	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (all Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review commercial KPI trends	0.30

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Date	Consultant	Description of Services	Hours
07/07/21	PMH	Call with S. Williams S. Li, J. Bates (all Delta) J. Wallden (Aeromexico), P. Hoban, J. Zermeno (both AlixPartners) to review cash flow and liquidity	0.60
07/07/21	PMH	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (all Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.20
07/07/21	JZ	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (all Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review commercial KPI trends	0.30
07/07/21	JZ	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (all Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.20
07/07/21	JZ	Call with S. Williams S. Li, J. Bates (all Delta) J. Wallden (Aeromexico), P. Hoban, J. Zermeno (both AlixPartners) to review cash flow and liquidity	0.60
07/08/21	TBT	Review historical MOR for BS and P&L data to provide to Akin/Ducera and the AHG	0.50
07/08/21	TBT	Send historical financials to D. DeBassio (AlixPartners)	0.10
07/08/21	TBT	Review correspondence from M. Sutter (Rothschild) re: follow up diligence requests	0.10
07/08/21	PMH	Call with S. Williams, D. Queen (both Delta) R. Sanchez Baker, C. Laguna (all Aeromexico) K. Lee (Lee Group) R. Arnold (Rothschild) P. Hoban, R. Wondwosen (both AlixPartners) re: review of PLM balance sheet liabilities	0.30
07/08/21	RGW	Call with S. Williams, D. Queen (both Delta) R. Sanchez Baker, C. Laguna (all Aeromexico) K. Lee (Lee Group) R. Arnold (Rothschild) P. Hoban, R. Wondwosen (both AlixPartners) re: review of PLM balance sheet liabilities	0.30
07/08/21	DRD	Correspondence with G. Morrison, A. Burke, L. De Mullewie, D. Herts (all Davis Polk), C. Toledo (Aeromexico), I. Henestrosa, L. Aziz, P. Sanchez (all Aziz Kaye), S. Alessio (Sainz MX), P. Callol (Callol Coca) re: Austria antitrust assessment update	0.30

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Date	Consultant	Description of Services	Hours
07/08/21	DRD	Correspondence with G. Morrison, A. Burke, L. De Mullewie, D. Herts (all Davis Polk), C. Toledo (Aeromexico), I. Henestrosa, L. Correspondence with T. Graulich, S. Piraino, E. Jerrard (all Davis Polk), H. Parkhill, R. Arnold (both Rothschild), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners) re: status of AHG business plan diligence	0.20
07/08/21	DRD	Correspondence with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine (all AlixPartners) re: Akin Gump follow up diligence requests	0.40
07/08/21	DRD	Correspondence with T. Graulich, S. Piraino (both Davis Polk), H. Parkhill, R. Arnold (both Rothschild), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners) re: distribution of business plan to Apollo	0.20
07/08/21	DRD	Review intercompany matrix update from M. DeGraf (AlixPartners) for response to Akin follow up diligence	0.60
07/08/21	DRD	Correspondence with K. Olivo, J. Wallden (both Aeromexico) re: open diligence requests with Commerical and Revenue Management	0.20
07/08/21	DRD	Call with K. Olivo (Aeromexico) re: update on diligence requests outstanding with Aeromexico's Revenue Management and Commercial departments	0.40
07/08/21	DRD	Correspondence with M. DeGraf, T. Thoroddsen (both AlixPartners) re: updated intercompany matrix for response to Akin Gump follow up diligence	0.20
07/08/21	DRD	Correspondence with T. Thoroddsen, M. DeGraf (both AlixPartners) re: Akin follow up request on P&L and balance sheet by debtor	0.30
07/08/21	DRD	Correspondence with M. Sutter (Rothschild) re: diligence distribution to AHG adivsors	0.20
07/09/21	DRD	Correspondence with L. Caine (AlixPartners) re: distribution of business plan update to AHG advisors and Apollo	0.30
07/09/21	DRD	Correspondence with T. Thoroddsen (AlixPartners), K. Olivo (Aeromexico) re: historical P&L and balance sheet	0.20

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Re: Communication with Interested Parties
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Date	Consultant	Description of Services	Hours
		diligence request	
07/09/21	DRD	Correspondence with G. Morrison, A. Burke, L. De Mullewie, D. Herts (all Davis Polk), C. Toledo (Aeromexico), I. Henestrosa, L. Aziz, P. Sanchez (all Aziz Kaye), S. Alessio (Sainz MX), P. Callol (Callol Coca) re: Austria antitrust assessment update	0.30
07/09/21	DRD	Correspondence with P. Kearney, J. Felker (both Apollo) re: status of tax diligence request	0.20
07/09/21	DRD	Correspondence with G. Hughes (Seabury), M. Oestreich (AlixPartners), J. Wallden (Aeromexico) re: diligence request on operating stats in the business plan	0.20
07/09/21	DRD	Review business plan financials for response to Akin diligence request	0.40
07/09/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/09/21	WK	Call with J Wallden (Aeromexico) re: ad hoc group advisor diligence request related to waterfall analysis	0.70
07/09/21	PMH	Call with R. Baker, C. Laguna (both Aeromexico) to discuss financial impact of developing new operations from scratch.	0.50
07/09/21	MO	Draft responde to diligence request re: updated fleet counts and operating stats	0.40
07/12/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/12/21	DRD	Correspondence with M. Oestreich, L. Caine, S. Agostinho (all AlixPartners) re: status of P&L update requested by Akin	0.30
07/12/21	DRD	Correspondence with P. Kearney, J. Felker (both Apollo) re: status of tax diligence request	0.30
07/12/21	DRD	Correspondence with S. Hernandez, M. Sandoval, C. Laguna, J. Wallden (all Aeromexico), M. Carillo (Chevez) re: diligence request on tax and NOLs	0.40
07/12/21	DRD	Review proposed discussion materials for tax diligence call with Apollo	0.40
07/12/21	DRD	Correspondence with E. Alimena, J. Scherer, V. Hotchkiss,	0.30

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Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Communication with Interested Parties
Client/Matter # 013601.00103

Date	Consultant	Description of Services	Hours
		A. Bizanek (all Ducera) re: legal entity follow up on P&L diligence	
07/13/21	DRD	Correspondence with S. Hernandez, M. Sandoval, C. Laguna, J. Wallden (all Aeromexico), M. Carillo (Chevez) re: status of diligence request on NOLs and tax.	0.40
07/14/21	DRD	Review weekly Commercial KPI reporting package	0.40
07/14/21	DRD	Correspondence with P. Kearney, A. Munfakh (all Apollo), G. Hughes, (Seabury), J. Morgan, J. Walden (all Aeromexico), P. Hoban, I. Arana de Uriarte D. DeBassio (all AlixPartners) and others re: commercial KPI trend reporting	0.30
07/14/21	DRD	Call with interested party, J. Wallden (Aeromexico), R. Arnold, M. Sutter (both Rothschild), M. Oestreich, L. Caine, D. DeBassio (all AlixPartners) re: interested party diligence on cash flow	0.50
07/14/21	DRD	Additional correspondence with S. Hernandez, M. Sandoval, C. Laguna, J. Wallden (all Aeromexico), M. Carillo (Chevez) re: status of diligence request on NOLs and tax.	0.20
07/14/21	DRD	Conference call with P. Kearney (Apollo), G. Hughes, S. Tesoro and G. Ethier (all Seabury), J. Wallden, A. Murray, R. Martos and J. Morgan (all Aeromexico), D. DeBassio, E. Fullmer and P. Hoban (all AlixPartners) re: review commercial KPI trends with Apollo	0.50
07/14/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/14/21	DRD	Call with J. Felker (Apollo) re: Evercore participation in weekly update calls and status of tax analysis	0.30
07/14/21	DRD	Correspondence with P. Kearney, J. Felker (both Apollo) re: status of tax diligence request	0.20
07/14/21	PMH	Conference call with P. Kearney (Apollo), G. Hughes, S. Tesoro and G. Ethier (all Seabury), J. Wallden, A. Murray, R. Martos and J. Morgan (all Aeromexico), D. DeBassio, E. Fullmer and P. Hoban (all AlixPartners) re: review commercial KPI trends with Apollo	0.40
07/14/21	MO	Call with interested party, J. Wallden (Aeromexico), R.	0.50

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Re: Communication with Interested Parties
Client/Matter # 013601.00103

Date	Consultant	Description of Services	Hours
		Arnold, M. Sutter (both Rothschild), M. Oestreich, L. Caine, D. DeBassio (all AlixPartners) re: interested party diligence on cash flow	
07/14/21	LEC	Call with interested party, J. Wallden (Aeromexico), R. Arnold, M. Sutter (both Rothschild), M. Oestreich, L. Caine, D. DeBassio (all AlixPartners) re: interested party diligence on cash flow	0.50
07/14/21	TBT	Review correspondence from M. Sutter (Rothschild) re: 140 Summer diligence	0.10
07/14/21	EJF	Conference call with P. Kearney (Apollo), G. Hughes, S. Tesoro and G. Ethier (all Seabury), J. Wallden, A. Murray, R. Martos and J. Morgan (all Aeromexico), D. DeBassio, E. Fullmer and P. Hoban (all AlixPartners) re: review commercial KPI trends with Apollo	0.40
07/14/21	JZ	Call with S. Li (Delta) J. Wallden (Aeromexico) to review cash flow and liquidity	0.40
07/15/21	TBT	Respond to M. Sutter (Rothschild) re: 140 Summer diligence	0.20
07/15/21	DRD	Correspondence with L. De Mullewie, G. Morrison, D. Herts (all Davis Polk), S. Alessio (Sainz Mx), C. Toledo (Aeromexico) re: Austria antitrust filing assessment status	0.30
07/16/21	DRD	Correspondence with L. De Mullewie, G. Morrison, D. Herts (all Davis Polk), S. Alessio (Sainz Mx), C. Toledo (Aeromexico) re: update on Austria antitrust filing assessment status	0.30
07/16/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/19/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/19/21	DRD	Correspondence with S. Hernandez, M. Sandoval, C. Laguna, J. Wallden (all Aeromexico), M. Carillo (Chevez) re: diligence request on tax and NOLs	0.30
07/19/21	DRD	Correspondence with S. Tesoro (Seabury), L. Caine, W. Kocovski (both AlixPartners) re: diligence request on cash and restricted cash	0.30

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Re: Communication with Interested Parties
Client/Matter # 013601.00103

Date	Consultant	Description of Services	Hours
07/19/21	DRD	Correspondence with J. Felker, P. Kearney (both Apollo) re: tax/NOL diligence update	0.20
07/20/21	DRD	Additional correspondence with S. Tesoro (Seabury), L. Caine, W. Kocovski (both AlixPartners) re: diligence request on cash and restricted cash	0.20
07/21/21	DRD	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden, J. Morgan, A. Murray, R. Martos (all Aeromexico), P. Hoban, D. DeBassio, E. Fullmer, J. Zermeno (all AlixPartners) to review commercial KPI trends	0.40
07/21/21	DRD	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.30
07/21/21	DRD	Correspondence with N. Spearing, G. Morrison, D. Herts (all Davis Polk), C. Toledo (Aeromexico), P. Manzaneque (Aziz Kaye), P. Callol (Callol Coca), S. Alessio (Sainz MX) re: market share data for antitrust diligence	0.30
07/21/21	DRD	Correspondence with S. Hernandez, M. Sandoval, C. Laguna, J. Wallden (all Aeromexico), M. Carillo (Chevez), L. Caine, W. Kocovski (both AlixPartners) re: tax analysis for NOL/CODI diligence	0.30
07/21/21	DRD	Correspondence with S. Piraino, E. Jerrard (both Davis Polk), J. Wallden (Aeromexico) re: Apollo request on Evercore participation in diligence update calls	0.30
07/21/21	DRD	Correspondence with J. Felker (Apollo) re: Evercore attendance in diligence update calls	0.20
07/21/21	DRD	Correspondence with P. Kearney, A. Munfakh (all Apollo), G. Hughes, (Seabury), J. Morgan, J. Walden (all Aeromexico), P. Hoban, I. Arana de Uriarte D. DeBassio (all AlixPartners) and others re: commercial KPI trend reporting	0.30
07/21/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/21/21	DRD	Review weekly Commercial KPI reporting package	0.30

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Re: Communication with Interested Parties
Client/Matter # 013601.00103

Date	Consultant	Description of Services	Hours
07/21/21	PMH	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.30
07/21/21	PMH	Call with S. Williams, J. Arinder (both Delta) J. Wallden, J. Morgan (both Aeromexico), P. Hoban, J. Zermeno (both AlixPartners) to review cash flow and liquidity	0.70
07/21/21	PMH	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden, J. Morgan, A. Murray, R. Martos (all Aeromexico), P. Hoban, D. DeBassio, E. Fullmer, J. Zermeno (all AlixPartners) to review commercial KPI trends	0.40
07/21/21	EJF	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden, J. Morgan, A. Murray, R. Martos (all Aeromexico), P. Hoban, D. DeBassio, E. Fullmer, J. Zermeno (all AlixPartners) to review commercial KPI trends	0.40
07/21/21	JZ	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden, J. Morgan, A. Murray, R. Martos (all Aeromexico), P. Hoban, D. DeBassio, E. Fullmer, J. Zermeno (all AlixPartners) to review commercial KPI trends	0.40
07/21/21	JZ	Call with P. Kearney, (Apollo), G. Hughes, (Seabury) J. Wallden (Aeromexico), P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.30
07/21/21	JZ	Call with S. Williams, J. Arinder (both Delta) J. Wallden, J. Morgan (both Aeromexico), P. Hoban, J. Zermeno (both AlixPartners) to review cash flow and liquidity	0.70
07/22/21	LEC	Call with P. Kearney, J. Felker (both Apollo), O. Castaneda, O. Navarro, M. Bel, D. Butler (all PWC), S. Pina, J. Wallden (both Aeromexico), L. Caine, W. Kocovski, D. DeBassio (all AlixPartners), M. Carillo (Chevez) re: tax, NOL and CODI diligence	0.50
07/22/21	DRD	Call with P. Kearney, J. Felker (both Apollo), O. Castaneda, O. Navarro, M. Bel, D. Butler (all PWC), S. Pina, J. Wallden (both Aeromexico), L. Caine, W.	0.50

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Date	Consultant	Description of Services	Hours
		Kocovski, D. DeBassio (all AlixPartners), M. Carillo (Chevez) re: tax, NOL and CODI diligence	
07/22/21	DRD	Correspondence with N. Spearing, G. Morrison, D. Herts (all Davis Polk), C. Toledo (Aeromexico), P. Manzaneque (Aziz Kaye), P. Callol (Callol Coca), S. Alessio (Sainz MX) re: Morgan Lewis comments on status of antitrust assessment	0.30
07/22/21	DRD	Correspondence with E. Alimena, V. Hotchkiss, J. Scherer (all Ducera) re: distribution of diligence to Ducera	0.20
07/22/21	WK	Call with P. Kearney, J. Felker (both Apollo), O. Castaneda, O. Navarro, M. Bel, D. Butler (all PWC), S. Pina, J. Wallden (both Aeromexico), L. Caine, W. Kocovski, D. DeBassio (all AlixPartners), M. Carillo (Chevez) re: tax, NOL and CODI diligence	0.50
07/23/21	DRD	Correspondence with N. Spearing, G. Morrison, D. Herts (all Davis Polk), C. Toledo (Aeromexico), P. Manzaneque (Aziz Kaye), P. Callol (Callol Coca), S. Alessio (Sainz MX) re: Spain and Austria diligence for antitrust assessment	0.20
07/23/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/25/21	DRD	Correspondence with J. Wallden (Aeromexico) re: Apollo diligence on bookings data	0.30
07/26/21	DRD	Correspondence with E. Alimena, J. Scherer, V. Hotchkiss (all Ducera), J. Zermeno (AlixPartners) re: cash flow distribution to Ducera	0.20
07/26/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/28/21	DRD	Call with P. Kearney (Apollo), G. Hughes (Seabury) J. Walden, J. Morgan, A. Murray, R. Martos (all Aeromexico) to review commercial KPI trends	0.50
07/28/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
07/28/21	DRD	Review weekly Commercial KPI reporting package	0.40
07/28/21	DRD	Correspondence with P. Kearney, A. Munfakh (all Apollo), G. Hughes, (Seabury), J. Morgan, J. Walden (all	0.30

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Re: Communication with Interested Parties
Client/Matter # 013601.00103

Date	Consultant	Description of Services	Hours
		Aeromexico), P. Hoban, I. Arana de Uriarte D. DeBassio (all AlixPartners) and others re: commercial KPI trend reporting	
07/28/21	DRD	Correspondence with E. Alimena (Ducera), C. Dietz (SkyWorks), L. Caine (AlixPartners) re: diligence on IFRS and fleet ownership costs	0.40
07/29/21	DRD	Correspondence with G. Morrison, L. De Mullewie, D. Herts (all Davis Polk), L. Aziz, P. Manzaneque (both Aziz Kaye), S. Alessio (Sainz MX), C. Cervantes, D. Martinez (both Aeromexico) re: status of global antitrust assessment requirements for Austria.	0.30
07/30/21	DRD	Correspondence with G. Morrison, L. De Mullewie, D. Herts (all Davis Polk), L. Aziz, P. Manzaneque (both Aziz Kaye), S. Alessio (Sainz MX), C. Cervantes, D. Martinez (both Aeromexico) re: status of global antitrust assessment requirements for Austria.	0.40
07/30/21	DRD	Call with K. Olivo, J. Wallden (both Aeromexico) re: status of open diligence items	0.50
		Total	**42.20**

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Fee Recap:

Consultant	Hours	Rate	Amount
Javier Zermeno	2.90	625.00	1,812.50
Robell G Wondwosen	0.30	665.00	199.50
Leon Caine	1.00	710.00	710.00
Michael Oestreich	0.90	755.00	679.50
Dennis R DeBassio	28.60	825.00	23,595.00
Eric Fullmer	0.80	825.00	660.00
Patrick M Hoban	3.70	865.00	3,200.50
Thora B Thoroddsen	1.00	865.00	865.00
William Kocovski	2.50	980.00	2,450.00
Lisa Donahue	0.50	1,295.00	647.50
Total Hours & Fees	**42.20**		**34,819.50**

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Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
07/06/21	MDD	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, and H. Ku (both AlixPartners) to discuss status of Chapter 11 reporting items	0.20
07/06/21	HK	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, and H. Ku (both AlixPartners) to discuss status of Chapter 11 reporting items	0.20
07/06/21	TBT	Review correspondence from V. Fabian (Aeromexico) re: disbursements for MOR reporting	0.20
07/06/21	TBT	Send information to M. DeGraf (AlixPartners) re: Q4 2020 and Q1 2021 disbursements for MOR	0.20
07/06/21	TBT	Send correspondence to E. Jerrard (Davis Polk), J. Barsalona (MNAT) re: certain professionals	0.10
07/08/21	TBT	Review correspondence from J. Hernandez (Aeromexico) re: board fees	0.10
07/08/21	TBT	Review professional fee payments for MOR	0.20
07/08/21	TBT	Review correspondence from J. Zermeno (AlixPartners) re: professional fee payments for MOR	0.10
07/08/21	TBT	Review correspondence from R. Gutierrez (Aeromexico) re: insider payroll	0.10
07/08/21	TBT	Follow-up with C. Laguna (Aeromexico) re: payments to board members	0.10
07/08/21	JZ	Complete cash receipts and disbursements monthly report	2.20
07/09/21	HK	Prepare accounts receivable report to support MOR activity	0.60
07/09/21	HK	Prepare accounts payable aging report to support MOR activity	1.40
07/09/21	HK	Prepare accounts payable disbursements report to support MOR activity	1.40
07/09/21	HK	Prepare treasury disbursements report to support June MOR activity	1.30
07/12/21	HK	Participate in weekly meeting with J. Hernandez	0.40

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Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
		(Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	
07/12/21	HK	Reviewed Accounts Payable Aging data to support June Monthly Operating Report activity	2.40
07/12/21	MDD	Participate in weekly meeting with J. Hernandez (Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	0.40
07/12/21	MDD	Review updated monthly operating report requirements to confirm information needed for Aeromexico reports compared with prior format	1.10
07/12/21	MDD	Review June accounts payable aging information for inclusion in monthly operating report	1.10
07/12/21	JZ	Call with M. Hernandez (Aeromexico), T. Thoroddsen (AlixPartners) re: inter-company income statement review	0.50
07/12/21	TBT	Call with M. Hernandez (Aeromexico), J. Zermeno (AlixPartners) re: inter-company income statement review	0.50
07/12/21	TBT	Send follow up information to J. Barsalona (MNAT) re: OCP vendor	0.10
07/12/21	TBT	Analyze OCP payments for Q2 2021.	0.40
07/12/21	TBT	Participate in weekly meeting with J. Hernandez (Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	0.40
07/12/21	TBT	Follow-up with M. Masaro (Davis Polk) re: Aziz & Kaye Abogados Sc.	0.10
07/13/21	TBT	Follow-up with J. Hernandez (Aeromexico) re: B/S & P&L for June MOR	0.10
07/13/21	TBT	Review draft motion to employ KPMG from M. Fu (MNAT)	0.40
07/13/21	TBT	Analyze balance sheet for June MOR	0.50
07/13/21	TBT	Analyze P&L for June MOR	0.50

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Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
07/13/21	TBT	Analyze balance sheet changes from May MOR	0.20
07/13/21	TBT	Send correspondence to P. Hernandez, M. Morales, J. Hernandez (all Aeromexico) re: changes in Balance Sheet accounts	0.10
07/13/21	TBT	Review responses from P. Hernandez (Aeromexico) re: DIP transfers	0.10
07/13/21	TBT	Review correspondence from H. Cristobal (Aeromexico) re: short and long term operating objections	0.10
07/13/21	TBT	Send follow up questions to M. Morales, H. Cristobal (both Aeromexico) re: lease objections	0.10
07/13/21	TBT	Review additional information from M. Fu (MNAT) re: KPMG payments	0.10
07/13/21	TBT	Analyze OCP payments April-May 2021	0.60
07/13/21	TBT	Follow-up with M. Masaro (Davis Polk) re: JuneHe affidavit	0.10
07/13/21	TBT	Send draft OCP report to J. Hernandez (Aeromexico) for his review	0.10
07/13/21	TBT	Send correspondence to M. Fu (MNAT) re: KPMG payments	0.10
07/13/21	TBT	Review additional information from H. Cristobal (Aeromexico) re: balance sheet classifications	0.20
07/13/21	MDD	Analyze post-petition disbursement activity initiated by treasury to review DIP interest and fees in monthly reporting	1.30
07/13/21	MDD	Review June financial statements for reporting in MOR	0.80
07/13/21	HK	Reviewed Accounts Payable Disbursements data to support June Monthly Operating Report activity	1.50
07/14/21	HK	Reviewed Treasury disbursements data to support June Monthly Operating Report activity	2.50
07/14/21	MDD	Review the Debtors' June financial statements and associated information to be included in operating report	1.40
07/14/21	TBT	Review correspondence from I. Montes (Aeromexico) re: Junehe	0.10
07/14/21	TBT	Review confirmation from J. Hernandez (Aeromexico) re:	0.10

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Re: U. S. Trustee / Court Reporting Requirements
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Date	Consultant	Description of Services	Hours
		Q2 ordinary course report	
07/14/21	TBT	Analyze OCP payments versus limits	0.50
07/14/21	TBT	Send correspondence to D. Martinez, C. Cervantes (both Aeromexico) re: OCP professionals	0.10
07/14/21	TBT	Review financial data for individual MOR filings	0.60
07/14/21	TBT	Call with C. Urwin (AlixPartners) re: financials for MOR reporting	0.20
07/14/21	TBT	Analyze AR for June MOR	0.30
07/14/21	TBT	Send AR analysis to J. Hernandez (Aeromexico) to review and approve	0.10
07/14/21	TBT	Analyze professional fees for June MOR reporting	0.80
07/14/21	TBT	Review individual Balance Sheets and P&Ls for new MOR reporting	0.30
07/14/21	TBT	Review confirmation from J. Hernandez (Aeromexico) re: AR agings for MOR	0.10
07/14/21	CEU	Call with T. Thoroddsen (AlixPartners) re: financials for MOR reporting	0.20
07/14/21	JZ	Prepare bank account monthly report	2.30
07/15/21	TBT	Analyze build up of LSTC and debt	0.70
07/15/21	TBT	Send follow up question to P. Hernandez (Aeromexico) re: changes to debt balance	0.10
07/15/21	TBT	Respond to S. Agostinho (AlixPartners) re: June post petition AP balances	0.10
07/15/21	TBT	Review bank accounts for June MOR reporting	0.10
07/15/21	TBT	Review consolidated cash flow reporting for June MOR reporting	0.10
07/15/21	TBT	Respond to M. DeGraf, H. Ku (both AlixPartners) re: past due AP	0.20
07/15/21	TBT	Respond to M. DeGraf (AlixPartners) re: insurance payables	0.10
07/15/21	TBT	Review of draft MOR data from H. Ku (AlixPartners)	0.60
07/15/21	MDD	Review analysis of month-end bank balances for Debtor cash to report in operating report	1.20

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Invoice # 2137934-2

Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
07/15/21	MDD	Call with M. DeGraf and H. Ku (both AlixPartners) to discuss status of June MOR activity	0.20
07/15/21	MDD	Analyze receipt and disbursement activity for June monthly operating report	1.40
07/15/21	MDD	Review June accounts payable aging information for inclusion in monthly operating report	1.20
07/15/21	HK	Reviewed intercompany transaction data to support June Monthly Operating Report activity	2.50
07/15/21	HK	Call with M. DeGraf and H. Ku (both AlixPartners) to discuss status of June MOR activity	0.20
07/16/21	HK	Reviewed Accounts Payable data to support June Monthly Operating Report activity	2.70
07/16/21	MDD	Review June accounts payable aging information for inclusion in monthly operating report	0.90
07/16/21	MDD	Review analysis of the Debtors' disbursement activity for June monthly operating report	1.60
07/16/21	MDD	Call with T. Thoroddsen (AlixPartners) re: June MOR report	0.30
07/16/21	MDD	Review the Debtors' June financial statements and associated information to be included in operating report	0.90
07/16/21	TBT	Send correspondence to L. Gomez (Aeromexico) re: Chubb outstanding balances	0.10
07/16/21	TBT	Review mapping of P&L to the new MOR format	0.20
07/16/21	TBT	Send questions to P. Hernandez (Aeromexico) re: professional fees for MOR	0.10
07/16/21	TBT	Review correspondence from L. Gomez (Aeromexico) re: Chubb outstanding balances	0.10
07/16/21	TBT	Review in detail outstanding AP over 90 days	0.60
07/16/21	TBT	Send comments to H. Ku, M. DeGraf (both AlixPartners) re: outstanding AP.	0.10
07/16/21	TBT	Review headcount information from J. Hernandez (Aeromexico) for June MOR	0.10
07/16/21	TBT	Review correspondence from J. Zermeno (AlixPartners) re: non-operating cash inflows	0.10

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Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
07/16/21	TBT	Analyze pre-petition debt between secured and unsecured debt for new MOR format	0.80
07/16/21	TBT	Follow-up with J. Zermeno (AlixPartners) re: intercompany matrix	0.10
07/16/21	TBT	Analyze liabilities for new MOR reporting	0.50
07/16/21	TBT	Send liability data to H. Ku, M. DeGraf (both AlixPartners) for MOR	0.10
07/16/21	TBT	Call with M. DeGraf (AlixPartners) re: June MOR report	0.30
07/16/21	TBT	Review intercompany matrix for June	0.20
07/19/21	TBT	Review order approving employment of the Lee Group.	0.10
07/19/21	TBT	Review additional fee statements filed for June MOR reporting	0.20
07/19/21	TBT	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	0.50
07/19/21	MDD	Review the Debtors' June financial statements and associated information to be included in operating report	0.90
07/19/21	MDD	Review analysis of the Debtors' disbursement activity for June monthly operating report	1.50
07/19/21	MDD	Review June accounts payable aging information for inclusion in monthly operating report	1.10
07/19/21	MDD	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	0.50
07/19/21	HK	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	0.50
07/20/21	MDD	Analyze accounts payable and receivable aging information for June operating report	1.10
07/20/21	MDD	Review completed draft operating reports for the Debtor entities	0.90

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Invoice # 2137934-2

Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
07/20/21	MDD	Review analysis of the Debtors' disbursement activity for June monthly operating report	0.80
07/20/21	MDD	Review the Debtors' June financial statements and associated information to be included in operating report	0.70
07/20/21	TBT	Review mapping of post and pre-petition liabilities for MOR.	0.30
07/20/21	TBT	Review draft MOR reporting from H. Ku (AlixPartners)	0.50
07/20/21	TBT	Review supplemental schedules for June MOR reporting	0.40
07/20/21	TBT	Follow up with P. Hernandez (Aeromexico) re: professional fees for June MOR.	0.10
07/20/21	TBT	Review updated draft of June MOR from H. Ku (AlixPartners)	0.30
07/20/21	TBT	Send comments to H. Ku (AlixPartners) re: June MOR reporting	0.10
07/21/21	TBT	Participate in discussion with M. Masaro, E. Jerrard (both Davis Polk), T. Thoroddsen, M. DeGraf, and H. Ku (all AlixPartners) to discuss updated to June Monthly Operating Report	0.80
07/21/21	TBT	Review correspondence from I. Ramirez (Aeromexico) re: Wayne County reports	0.10
07/21/21	TBT	Follow up again with P. Hernandez (Aeromexico) re: professional fees	0.10
07/21/21	TBT	Review response from P. Hernandez (Aeromexico) re: professional fees	0.10
07/21/21	MDD	Analyze accounts payable information for all Debtors for June operating report	1.20
07/21/21	MDD	Participate in discussion with M. Masaro, E. Jerrard (both Davis Polk), T. Thoroddsen, M. DeGraf, and H. Ku (all AlixPartners) to discuss updated to June Monthly Operating Report	0.80
07/21/21	MDD	Review draft operating reports and providing input for footnotes	0.80
07/21/21	HK	Participate in discussion with M. Masaro, E. Jerrard (both Davis Polk), T. Thoroddsen, M. DeGraf, and H. Ku (all	0.80

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Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
		AlixPartners) to discuss updated to June Monthly Operating Report	
07/21/21	HK	Reviewed company transaction detail to support June Monthly Operating Report activity	1.30
07/22/21	HK	Reviewed Debtors' disbursement information to support June Monthly Operating Report activity	2.60
07/22/21	MDD	Review draft operating reports and providing input for footnotes	0.60
07/22/21	MDD	Analyze liability accounts for each Debtors' for June operating report	1.20
07/23/21	HK	Review intercompany transaction data to support June Monthly Operating Report activity	2.60
07/23/21	TBT	Review correspondence from I. Ramirez (Aeromexico) re: quarterly report for Wayne County	0.10
07/23/21	TBT	Send S. Piraino (Davis Polk) Wayne county monthly and quarterly reports	0.10
07/23/21	TBT	Follow up with J. Barsalona (MNAT) re: Aziz.	0.10
07/23/21	TBT	Review correspondence from J. Barsalona (MNAT) re: ordinary course professionals	0.10
07/23/21	TBT	Review notice of Twelfth Supplement Ordinary Course Professionals list	0.10
07/23/21	TBT	Send to J. Nadkarni (USTP) bank balances as of 6/30/2021 as requested	0.10
07/25/21	TBT	Respond to J. Hernandez (Aeromexico) questions re: June MOR.	0.20
07/26/21	HK	Updated draft monthly operating report files to support MOR activity	1.30
07/27/21	HK	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	0.60
07/27/21	MDD	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter	0.60

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Invoice # 2137934-2

Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 013601.00104

Date	Consultant	Description of Services	Hours
		11 reporting items	
07/27/21	TBT	Participate in weekly meeting with C. Laguna, J. Hernandez (both Aeromexico), M. DeGraf, T. Thoroddsen and H. Ku (all AlixPartners) to discuss status of Chapter 11 reporting items	0.60
07/29/21	HK	Updated draft monthly operating report files to support MOR activity	0.70
07/31/21	TBT	Follow up with M. Masaro (Davis Polk) re: filing of operating reports for June	0.10
07/31/21	TBT	Review response from M. Masaro (Davis Polk) re: June MOR.	0.10
		Total	**79.10**

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Fee Recap:

Consultant	Hours	Rate	Amount
Charles E Urwin	0.20	625.00	125.00
Javier Zermeno	5.00	625.00	3,125.00
Hart Ku	27.50	665.00	18,287.50
Michael DeGraf	26.70	865.00	23,095.50
Thora B Thoroddsen	19.70	865.00	17,040.50
Total Hours & Fees	**79.10**		**61,673.50**

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
07/01/21	TBT	Call with W. Kocovski, T. Thoroddsen, M. DeGraf, M. Oestreich, J. Zermeno (all AlixPartners) re: review DIP financing and restructuring fees schedules	1.00
07/01/21	TBT	Send correspondence to M. Oestreich (AlixPartners) re: Grupo disbursements	0.20
07/01/21	TBT	Call with J. Zermeno (AlixPartners) re: DIP and professional fees for Plan Waterfall	0.20
07/01/21	TBT	Call with R. Arnold, M. Sutter (both Aeromexico), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by legal entity	1.10
07/01/21	TBT	Call with M. DeGraf (AlixPartners) re: Plan Waterfall Analysis	0.20
07/01/21	JZ	Call with T. Thoroddsen (AlixPartners) re: DIP and professional fees for Plan Waterfall	0.20
07/01/21	JZ	Update DIP financing and professional fees report	2.10
07/01/21	JZ	Call with W. Kocovski, T. Thoroddsen, M. DeGraf, M. Oestreich, J. Zermeno (all AlixPartners) re: review DIP financing and restructuring fees schedules	1.00
07/01/21	JZ	Call with R. Arnold, M. Sutter (both Aeromexico), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by legal entity	1.10
07/01/21	STA	Call with R. Arnold, M. Sutter (both Aeromexico), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by legal entity	1.10
07/01/21	STA	Prepare fleet debt breakdown for claims analysis	0.60
07/01/21	MO	Call with R. Arnold, M. Sutter (both Aeromexico), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by legal entity	1.10
07/01/21	MO	Call with W. Kocovski, T. Thoroddsen, M. DeGraf, M. Oestreich, J. Zermeno (all AlixPartners) re: review DIP financing and restructuring fees schedules	1.00

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Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
07/01/21	DJL	Update disclosure statement supporing documentation model with latest status updates	2.30
07/01/21	MDD	Analyze business plan changes retained fleet financing and operating leases for incorporation into plan waterfall analysis	1.70
07/01/21	MDD	Call with R. Arnold, M. Sutter (both Aeromexico), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by legal entity	1.10
07/01/21	MDD	Call with W. Kocovski, T. Thoroddsen, M. DeGraf, M. Oestreich, J. Zermeno (all AlixPartners) re: review DIP financing and restructuring fees schedules	1.00
07/01/21	MDD	Call with T. Thoroddsen (AlixPartners) re: Plan Waterfall Analysis	0.20
07/01/21	WK	Call with W. Kocovski, T. Thoroddsen, M. DeGraf, M. Oestreich, J. Zermeno (all AlixPartners) re: review DIP financing and restructuring fees schedules	1.00
07/01/21	WK	Review analysis of professional fees by entity and dip fees by entity for waterfall analysis	1.40
07/01/21	WK	Call with R. Arnold, M. Sutter (both Aeromexico), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by legal entity	1.10
07/02/21	WK	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by debtor	0.50
07/02/21	MDD	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by debtor	0.50
07/02/21	MO	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by debtor	0.50

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Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
07/02/21	STA	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by debtor	0.50
07/02/21	JZ	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by debtor	0.50
07/02/21	TBT	Review analysis for DIP and professional fee costs allocation between debtors	0.40
07/02/21	TBT	Review updated plan waterfall from R. Arnold (Rothschild)	0.10
07/02/21	TBT	Send correspondence to R. Arnold (Rothschild) re: bankruptcy related costs	0.10
07/02/21	TBT	Review updated waterfall analysis from R. Arnold (Rothschild)	0.20
07/02/21	TBT	Send final comments to R. Arnold (Rothschild) re: PIK interests	0.10
07/02/21	TBT	Send information to R. Arnold (Rothschild) re: restricted cash	0.10
07/02/21	TBT	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, T. Thoroddsen, J. Zermeno, S. Agostinho, M. Oestreich (all AlixPartners) re: plan waterfall analysis and cash disbursements by debtor	0.50
07/06/21	PMH	Call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: status of disclosure statement and liquidation analysis deliverables	0.30
07/06/21	DJL	Call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: status of disclosure statement and liquidation analysis deliverables	0.30
07/06/21	DJL	Update disclosure statement documentation tracking model for updates to financial projections	2.90
07/06/21	DJL	Update disclosure statement language re: estimated recoveries	2.40
07/06/21	DJL	Update supporting document to confirm to latest disclosure statement	2.60

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Invoice # 2137934-2

Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
07/06/21	RGW	Call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: status of disclosure statement and liquidation analysis deliverables	0.30
07/06/21	RGW	Update liquidation analysis financial model for latest claims waterfall assumptions	2.90
07/06/21	RGW	Update liquidation analysis presentation materials for latest claims waterfall assumptions	2.70
07/06/21	RGW	Update liquidation analysis financial model for latest business plan estimated recovery assumptions	2.10
07/06/21	MDD	Analyze historical treasury disbursements of the Debtors in connection with waterfall analysis	1.60
07/07/21	RGW	Update liquidation analysis presentation materials for latest business plan estimated recovery assumptions	2.90
07/07/21	RGW	Update liquidation analysis write up for latest claims waterfall assumptions	2.60
07/07/21	RGW	Meeting with R. Arnold (Rothschild), S. Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine, R. Wondwosen, D. Law (all AlixPartners) re: status update on disclosure statement exhibits	0.50
07/07/21	DJL	Meeting with R. Arnold (Rothschild), S. Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine, R. Wondwosen, D. Law (all AlixPartners) re: status update on disclosure statement exhibits	0.50
07/07/21	DJL	Analyze April legal fees to determine portion attributable to DIP financing	2.90
07/07/21	DJL	Analyze May legal fees to determine portion attributable to DIP financing	3.10
07/07/21	DJL	Prepare database of DIP legal fees from analysis of billings	1.10
07/07/21	PMH	Meeting with R. Arnold (Rothschild), S. Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine, R. Wondwosen, D. Law (all AlixPartners) re: status update on disclosure statement exhibits	0.50
07/07/21	PMH	Review latest draft of Liquidation Analysis and writeup.	1.80
07/07/21	MO	Assess profitability by airplane type in updated business	1.00

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Invoice # 2137934-2

Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
		plan for profitability by entity analysis	
07/07/21	LEC	Meeting with R. Arnold (Rothschild), S. Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine, R. Wondwosen, D. Law (all AlixPartners) re: status update on disclosure statement exhibits	0.50
07/07/21	LEC	Update the disclosure statement business plan exhibit for the updated forecast	2.90
07/08/21	MO	Review debt roll-forward in updated business for data supporting disclosure statement	0.70
07/08/21	MO	Review work product re: updated profitability by legal entity for waterfall analysis	0.40
07/08/21	PJW	Collect HC data for disclosure statement	0.40
07/08/21	DJL	Review risk factors in CIM for inclusion in disclosure statement	2.90
07/08/21	DJL	Follow-up with stakeholders re: outstanding disclosure statement supporting documents requests	1.40
07/08/21	DJL	Review latest business plan update to conform disclosure statement exhibit	2.90
07/08/21	MDD	Call with R. Arnold (Rothschild) re: claims estimations and intercompany activity as it relates to teh value waterfall analysis	0.40
07/08/21	WK	Review balance sheet by legal entity for waterfall analysis	0.70
07/08/21	TBT	Send information to R. Arnold (Rothschild) re: employee related liabilities as of May 2021.	0.20
07/09/21	TBT	Call with R. Arnold, M. Sutter, N. Gopakumar (all Rothschild), W. Kocovski, P. Hoban, M. DeGraf, M. Oestreich, L. Caine, T. Thoroddsen (all AlixPartners) re: Plan Waterfall	0.70
07/09/21	TBT	Respond to M. Sutter (Rothschild) re: PLM loans	0.10
07/09/21	STA	Call with L. Caine, S. Agostinho, M. DeGraf (all AlixPartners) to discuss emergence balance sheet liabilities	0.30
07/09/21	WK	Call with R. Arnold, M. Sutter, N. Gopakumar (all Rothschild), W. Kocovski, P. Hoban, M. DeGraf, M. Oestreich, L. Caine, T. Thoroddsen (all AlixPartners) re:	0.70

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
		Plan Waterfall	
07/09/21	MDD	Call with L. Caine, S. Agostinho, M. DeGraf (all AlixPartners) to discuss emergence balance sheet liabilities	0.30
07/09/21	MDD	Call with R. Arnold, M. Sutter, N. Gopakumar (all Rothschild), W. Kocovski, P. Hoban, M. DeGraf, M. Oestreich, L. Caine, T. Thoroddsen (all AlixPartners) re: Plan Waterfall	0.70
07/09/21	DJL	Review disclosure statement supporting documentation received from P. Wangermann (AlixPartners) re: case background	1.20
07/09/21	DJL	Review latest business plan assumptions to update disclosure statement exhibit	2.80
07/09/21	PMH	Call with R. Arnold, M. Sutter, N. Gopakumar (all Rothschild), W. Kocovski, P. Hoban, M. DeGraf, M. Oestreich, L. Caine, T. Thoroddsen (all AlixPartners) re: Plan Waterfall	0.70
07/09/21	MO	Call with R. Arnold, M. Sutter, N. Gopakumar (all Rothschild), W. Kocovski, P. Hoban, M. DeGraf, M. Oestreich, L. Caine, T. Thoroddsen (all AlixPartners) re: Plan Waterfall	0.70
07/09/21	MO	Analyze profitability by legal entity based on updated fleet plan and beyond passenger contribution attributable to Aerolitoral	1.30
07/09/21	MO	Analyze right of use assets and aircraft PP&E balances by legal entity for updated waterfall analysis	0.90
07/09/21	LEC	Call with R. Arnold, M. Sutter, N. Gopakumar (all Rothschild), W. Kocovski, P. Hoban, M. DeGraf, M. Oestreich, L. Caine, T. Thoroddsen (all AlixPartners) re: Plan Waterfall	0.70
07/09/21	LEC	Call with L. Caine, S. Agostinho, M. DeGraf (all AlixPartners) to discuss emergence balance sheet liabilities	0.30
07/12/21	RGW	Update liquidation analysis financial model for latest claims waterfall scenarios	2.90

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
07/12/21	DJL	Summarize updated profit and loss projections for latest business plan projections	1.40
07/12/21	DJL	Prepare disclosure statement worksteam status update for internal case progression call	0.40
07/12/21	DJL	Analyze latest GAM claims estimate supporting liquidation analysis foretasted recoveries by class	2.90
07/12/21	DJL	Prepare summary of updates to business plan for disclosure statement exhibit from latest business plan refresh	2.80
07/12/21	RGW	Update liquidation analysis financial model for latest real property estimated recovery assumptions	2.10
07/12/21	MDD	Call with T. Thoroddsen (AlixPartners) to review post-petition intercompany balances between Debtors and non-Debtors	0.50
07/12/21	TBT	Send correspondence to P. Hernandez (Aeromexico) re: subsidiary revenues	0.10
07/12/21	TBT	Call with M. DeGraf (AlixPartners) to review post-petition intercompany balances between Debtors and non-Debtors	0.50
07/12/21	TBT	Review correspondence from R. Arnold (Rothschild) re: intercompany balances	0.10
07/12/21	TBT	Analyze non-debtor intercompany balances as of petition date	0.30
07/12/21	TBT	Send intercompany analysis as of petition date to M. DeGraf, H. Ku, J. Zermeno (all AlixPartners)	0.10
07/13/21	RGW	Update liquidation analysis write up for latest real property estimated recovery assumptions	2.20
07/13/21	DJL	Update disclosure statement support model for latest liquidation analysis support received	2.80
07/13/21	RGW	Update liquidation analysis write up for latest claims waterfall scenarios	2.90
07/13/21	DJL	Draft summary of outstanding support requests re case background and plan	1.30
07/14/21	RGW	Update liquidation analysis presentation materials for latest claims waterfall scenarios	2.90

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Date	Consultant	Description of Services	Hours
07/14/21	DJL	Prepare database of DIP legal fees from analysis of June billings	2.40
07/14/21	DJL	Analyze June ad-hoc group legal fees to determine portion attributable to DIP financing	2.90
07/14/21	DJL	Analyze June ad-hoc group local counsel fees to determine portion attributable to DIP financing	1.60
07/14/21	RGW	Update liquidation analysis presentation for latest real property estimated recovery assumptions	2.40
07/15/21	RGW	Develop summary of liquidation analysis latest real property estimated recovery assumptions	2.90
07/15/21	RGW	Update summary of liquidation analysis latest real property estimated recovery assumptions	2.20
07/15/21	DJL	Review latest draft of liquidation analysis exhibit for inclusion in disclosure statement	2.90
07/15/21	DJL	Update disclosure statement supporting documentation for liquidation analysis re short term receivables	2.20
07/15/21	DJL	Update disclosure statement supporting documentation for liquidation analysis re cash and cash equivalent balances by entity	1.30
07/15/21	DJL	Update disclosure statement supporting documentation for liquidation analysis re types of customer receivables	0.70
07/15/21	DJL	Update disclosure statement supporting documentation for liquidation analysis re taxes and other receivables	1.30
07/15/21	STA	Update management reporting June EBITDAR to Cash	0.90
07/16/21	TBT	Review organization chart for various subsidiaries and owner entities	0.20
07/16/21	TBT	Respond to M. DeGraf (AlixPartners) re: certain subsidiary and JV ownerships	0.10
07/16/21	RGW	Finalize summary of liquidation analysis latest real property estimated recovery assumptions	2.80
07/19/21	RGW	Internal call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: status update on disclosure statement preparation	0.30
07/19/21	RGW	Meeting with R. Arnold, M. Sutter (both Rothschild), S.	0.50

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Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
		Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine, R. Wondwosen, W. Kocovski (all AlixPartners) re: status update on disclosure statement preparation	
07/19/21	RGW	Review liquidation analysis financial model for latest estimated claims assumptions	2.90
07/19/21	DJL	Internal call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: status update on disclosure statement preparation	0.30
07/19/21	DJL	Review appraises supporting liquidation analysis recovery assumptions	2.90
07/19/21	DJL	Review latest claims estimate and classes for disclosure statement exhibit	1.10
07/19/21	DJL	Align disclosure statement support model to latest draft of the liquidation analysis exhibit	2.70
07/19/21	DJL	Prepare disclosure statement preparation time line based on latest case progression	0.80
07/19/21	LEC	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine, R. Wondwosen, W. Kocovski (all AlixPartners) re: status update on disclosure statement preparation	0.50
07/19/21	LEC	Draft debt section details in the disclosure statement on pro forma capitalization	2.30
07/19/21	LEC	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40
07/19/21	MO	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40
07/19/21	PMH	Internal call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: status update on disclosure statement preparation	0.30
07/19/21	PMH	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine,	0.50

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Date	Consultant	Description of Services	Hours
		R. Wondwosen, W. Kocovski (all AlixPartners) re: status update on disclosure statement preparation	
07/19/21	PMH	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40
07/19/21	MDD	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40
07/19/21	MDD	Call with M. Hernandez (Aeromexico), J. Zermeno (AlixPartners) re: review inter-company balances for plan or reorganization	0.90
07/19/21	WK	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40
07/19/21	WK	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), P. Hoban, L. Caine, R. Wondwosen, W. Kocovski (all AlixPartners) re: status update on disclosure statement preparation	0.50
07/19/21	STA	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40
07/19/21	STA	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	TBT	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40

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Date	Consultant	Description of Services	Hours
07/19/21	TBT	Review correspondence from R. Arnold (Rothschild) re: updated waterfall	0.50
07/19/21	JZ	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, M. DeGraf, P. Hoban T. Thoroddsen, M. Oestreich, J. Zermeno, S. Agostinho, L. Caine (all AlixPartners) re: plan of reorganization	0.40
07/19/21	JZ	Call with M. Hernandez (Aeromexico), M. DeGraf (AlixPartners) re: review inter-company balances for plan or reorganization	0.90
07/20/21	TBT	Research information re: letters of credits by debtors for plan waterfall	0.30
07/20/21	TBT	Call with L. Caine (AlixPartners) re: letters of credits	0.20
07/20/21	PMH	Review detailed risk factors write-up for Disclosure Statement	2.40
07/20/21	DJL	Review latest draft of the liquidation analysis exhibit to confirm terms agree with broader disclosure statement	2.70
07/20/21	DJL	Review latest draft of the business plan projections exhibit to confirm terms agree with broader disclosure statement	2.30
07/20/21	DJL	Prepare documentation supporting liquidation analysis assumptions	3.00
07/20/21	RGW	Review liquidation analysis financial model for latest estimated recovery assumptions	2.90
07/20/21	LEC	Call with T. Thoroddsen (AlixPartners) re: letters of credits	0.20
07/21/21	RGW	Review liquidation analysis financial model for latest wind-down costs assumptions	2.80
07/21/21	RGW	Review liquidation analysis write up for latest wind-down costs assumptions	2.60
07/21/21	DJL	Reconcile comments in new disclosure statement draft received from Davis Polk to prior version	2.90
07/21/21	DJL	Analyze disclosure statement draft for new figures requiring supporting documentation	2.90
07/21/21	PMH	Draft updates and revisions for financial information	2.60

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Re: Plan of Reorganization and Disclosure Statement
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Date	Consultant	Description of Services	Hours
		included in the proposed Disclosure Statement	
07/21/21	PMH	Review plan impact related to lease liability capitalization	1.80
07/21/21	MDD	Analyze post-petition intercompany liabilities and adjustments related to exchange rate fluctuations	1.20
07/21/21	STA	Update disclosure statement with latest business plan figures	1.80
07/22/21	MDD	Analyze post-petition intercompany liabilities and adjustments related to exchange rate fluctuations	0.50
07/22/21	DJL	Update disclosure statement model for article I of the latest disclosure statement draft	2.40
07/22/21	DJL	Update disclosure statement model for article II of the latest disclosure statement draft	2.80
07/22/21	DJL	Reconcile disclosure statement facts and figures to first day declaration, resolve discrepancies	2.90
07/22/21	RGW	Review liquidation analysis write up for latest estimated claims assumptions	2.40
07/22/21	RGW	Review liquidation analysis write up for latest estimated recovery assumptions	2.70
07/23/21	RGW	Update liquidation analysis financial model for latest plan waterfall assumptions	2.30
07/23/21	RGW	Update liquidation analysis financial model for latest estimated claims assumptions	2.90
07/23/21	RGW	Review debtor entity trial balances as of June 30, 2021 for liquidation analysis financial model	2.40
07/23/21	DJL	Update disclosure statement model for article III of the latest disclosure statement draft	0.70
07/23/21	DJL	Update disclosure statement model for article IV of the latest disclosure statement draft	2.90
07/23/21	DJL	Summarize supporting documentation requests for articles I-IV of the disclosure statement	2.80
07/23/21	DJL	Update disclosure statement model for article V of the latest disclosure statement draft	2.80
07/23/21	DJL	Internal call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: updates to disclosre statement exhibits	0.50

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Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
07/23/21	RGW	Internal call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: updates to disclosre statement exhibits	0.50
07/23/21	PMH	Internal call with P. Hoban, R. Wondwosen, D. Law (all AlixPartners) re: updates to disclosre statement exhibits	0.50
07/23/21	PMH	Draft language and financial metrics for draft Disclosure Statement and supporting documentation	3.10
07/23/21	PMH	Review summary of unsecured and fleet debt and provide supporting numbers and documentation	2.20
07/23/21	MDD	Call with M. DeGraf and J. Zermeno (both AlixPartners) to discuss post-petition Inter company liabilities and exchange rate fluctuations	0.20
07/23/21	JZ	Call with M. DeGraf and J. Zermeno (both AlixPartners) to discuss post-petition Inter company liabilities and exchange rate fluctuations	0.20
07/26/21	TBT	Call with M. Masaro (Davis Polk), M. DeGraf, T. Thoroddsen (both AlixPartners) re: claims classification for disclosure statement	0.30
07/26/21	TBT	Call with M. DeGraf, T. Thoroddsen (both AlixPartners) to discuss claims and disclosure statement chart	0.70
07/26/21	TBT	Call with H. Ku, K. Schrichte, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss claims estimates for disclosure statement chart	0.60
07/26/21	TBT	Call with P. Hoban, T. Thoroddsen, M. DeGraf (all AlixPartners) re: draft disclosure statement classes and claims estimates	0.50
07/26/21	TBT	Analyze claims classes for disclosure statements	0.70
07/26/21	TBT	Call with H. Ku, K. Schrichte, T. Thoroddsen (all AlixPartners) re: claims classes	0.10
07/26/21	TBT	Send correspondence to D. Law (AlixPartners) re: claims classes for disclosure statement	0.10
07/26/21	STA	Call with P. Hoban, R. Wondwosen, L. Caine, D. Law, and S. Agostinho (all AlixPartners) re: update disclosure statement figures	0.70
07/26/21	STA	Call with L. Caine, D. Law, and S. Agostinho (all AlixPartners re: review business plan disclosure	0.80

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Date	Consultant	Description of Services	Hours
		statement exhibit	
07/26/21	STA	Update disclosure statement exhibit with latest business plan figures	1.90
07/26/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: revised the revenue section of disclosure statement	2.00
07/26/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: revised the revenue section of disclosure statement	2.00
07/26/21	EJF	Prepare the draft disclosure statement for the revenue section of the plan of reorganization, combining key trends, assumptions and output metrics of the network plan	2.20
07/26/21	KLS	Call with H. Ku, K. Schrichte, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss claims estimates for disclosure statement chart	0.60
07/26/21	KLS	Update master claims estimation file with POR Claims Classification	2.30
07/26/21	KLS	Call with H. Ku, K. Schrichte, T. Thoroddsen (all AlixPartners) re: claims classes	0.10
07/26/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: revised the revenue section of disclosure statement	2.00
07/26/21	MDD	Call with M. Masaro (Davis Polk), M. DeGraf, T. Thoroddsen (both AlixPartners) re: claims classification for disclosure statement	0.30
07/26/21	MDD	Call with M. DeGraf, T. Thoroddsen (both AlixPartners) to discuss claims and disclosure statement chart	0.70
07/26/21	MDD	Call with H. Ku, K. Schrichte, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss claims estimates for disclosure statement chart	0.60
07/26/21	MDD	Call with P. Hoban, T. Thoroddsen, M. DeGraf (all AlixPartners) re: draft disclosure statement classes and claims estimates	0.50
07/26/21	MDD	Analysis of claims estimations and allocation in connection	1.80

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Date	Consultant	Description of Services	Hours
		with proposed Plan Class structure	
07/26/21	WK	Call with R. Arnold (Rothschild) re: plan of reorganization waterfall analysis	0.30
07/26/21	PMH	Call with P. Hoban, T. Thoroddsen, M. DeGraf (all AlixPartners) re: draft disclosure statement classes and claims estimates	0.50
07/26/21	PMH	Call with P. Hoban, R. Wondwosen, L. Caine, D. Law, and S. Agostinho (all AlixPartners) re: update disclosure statement figures	0.70
07/26/21	LEC	Call with P. Hoban, R. Wondwosen, L. Caine, D. Law, and S. Agostinho (all AlixPartners) re: update disclosure statement figures	0.70
07/26/21	LEC	Call with L. Caine, D. Law, and S. Agostinho (all AlixPartners re: review business plan disclosure statement exhibit	0.80
07/26/21	HK	Call with H. Ku, K. Schrichte, T. Thoroddsen (all AlixPartners) re: claims classes	0.10
07/26/21	DJL	Call with L. Caine, D. Law, and S. Agostinho (all AlixPartners re: review business plan disclosure statement exhibit	0.80
07/26/21	DJL	Call with P. Hoban, R. Wondwosen, L. Caine, D. Law, and S. Agostinho (all AlixPartners) re: update disclosure statement figures	0.70
07/26/21	DJL	Summarize outstanding management team fact and figures requests for general info section of the disclosure statement	2.10
07/26/21	DJL	Update disclosure statement with latest employee workforce facts and figures	0.30
07/26/21	DJL	Analyze employee workforce data to update disclosure statement with June 2021 figures	2.20
07/26/21	DJL	Update article II of disclosure statement for latest business operating and financial metrics	2.30
07/26/21	DJL	Review latest draft of liquidation analysis write-up prior to distribution to Davis Polk	2.20
07/26/21	RGW	Call with P. Hoban, R. Wondwosen, L. Caine, D. Law, and	0.70

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Date	Consultant	Description of Services	Hours
		S. Agostinho (all AlixPartners) re: update disclosure statement figures	
07/26/21	RGW	Update liquidation analysis financial model for trial balances as of June 30 2021	2.90
07/26/21	RGW	Update liquidation analysis financial model for claims estimates as of July 2021	2.70
07/26/21	RGW	Develop summary analysis of debtor entity trial balances as of March 31, 2021 and June 30, 2021	2.60
07/26/21	BTA	Prepare response for disclosure statement data request	0.40
07/26/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: revised the revenue section of disclosure statement	2.00
07/27/21	RGW	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), M. DeGraf, P. Hoban, L. Caine, T. Thoroddsen, R. Wondwosen (all AlixPartners) re: status update on disclosure statement preparation for upcoming deadline	0.90
07/27/21	RGW	Develop responses for disclosure statement open items re liquidation analysis	2.80
07/27/21	RGW	Update liquidation analysis write up for latest estimated recovery assumptions	2.90
07/27/21	RGW	Update liquidation analysis write up for latest claims waterfall scenarios	2.60
07/27/21	DJL	Review pro forma capital structure analysis for inclusion in disclosure statement	1.50
07/27/21	DJL	Update disclosure statement pro forma capital structure section from latest cap strucuture analysis	0.60
07/27/21	DJL	Validate redline updates to disclosure statement in article I-III from Davis Polk in latest disclosure statement markup	1.20
07/27/21	DJL	Update disclosure statement model for article VI of the latest disclosure statement draft	2.80
07/27/21	DJL	Update disclosure statement model for article VII of the latest disclosure statement draft	2.20

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Date	Consultant	Description of Services	Hours
07/27/21	LEC	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), M. DeGraf, P. Hoban, L. Caine, T. Thoroddsen, R. Wondwosen (all AlixPartners) re: status update on disclosure statement preparation for upcoming deadline	0.90
07/27/21	LEC	Meeting with W. Kocovski and L. Caine (both AlixPartners) re: review feedback of the draft projections exhibit for the disclosure statement	0.80
07/27/21	PMH	Draft updated financial information and supporting documentation for latest Disclosure Statement draft	3.30
07/27/21	PMH	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), M. DeGraf, P. Hoban, L. Caine, T. Thoroddsen, R. Wondwosen (all AlixPartners) re: status update on disclosure statement preparation for upcoming deadline	0.90
07/27/21	PMH	Review latest draft of Disclosure Statement for upcoming Final Valuation / DS delivery deadline	2.40
07/27/21	WK	Meeting with W. Kocovski and L. Caine (both AlixPartners) re: review feedback of the draft projections exhibit for the disclosure statement	0.80
07/27/21	MDD	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), M. DeGraf, P. Hoban, L. Caine, T. Thoroddsen, R. Wondwosen (all AlixPartners) re: status update on disclosure statement preparation for upcoming deadline	0.90
07/27/21	MDD	Call with M Masaro (Davis Polk) re: debt agreements and Plan and Disclosure Statement drafts	0.40
07/27/21	MDD	Call with T. Thoroddsen (AlixPartners) re: pre-petition debt for disclosure statement	0.50
07/27/21	MDD	Call with T. Thoroddsen (AlixPartners) re: claims class estimation for disclosure statement	0.30
07/27/21	MDD	Analysis of claims estimations and allocation in connection with proposed Plan Class structure	2.10
07/27/21	MDD	Review claims and documents related to debt agreements and aircraft in connection with disclosure statement and	1.10

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Date	Consultant	Description of Services	Hours
		Plan draft	
07/27/21	KLS	Update master claims estimation file with POS Claims Classification based on comments received from T. Thoroddsen and M. DeGraf.	2.40
07/27/21	TBT	Meeting with R. Arnold, M. Sutter (both Rothschild), S. Piraino, E. Jerrard (both Davis Polk), M. DeGraf, P. Hoban, L. Caine, T. Thoroddsen, R. Wondwosen (all AlixPartners) re: status update on disclosure statement preparation for upcoming deadline	0.90
07/27/21	TBT	Call with M. DeGraf (AlixPartners) re: pre-petition debt for disclosure statement	0.50
07/27/21	TBT	Analyze amounts of claims by class for disclosure statement	0.80
07/27/21	TBT	Call with M. DeGraf (AlixPartners) re: claims class estimation for disclosure statement	0.30
07/27/21	TBT	Send claims information to M. Masaro (Davis Polk) for disclosure statement	0.10
07/27/21	TBT	Review correspondence from J. Donnelly (Davis Polk) re: restructuring information	0.10
07/27/21	TBT	Send certain tax information to J. Donnelly (Davis Polk) as requested	0.20
07/28/21	TBT	Research debt related information needed for disclosure statement	0.40
07/28/21	TBT	Send debt related information to P. Hoban, D. Law (both AlixPartners) for disclosure statement	0.10
07/28/21	TBT	Research questions from D. Law (AlixPartners) re: subsidiaries	0.40
07/28/21	TBT	Send correspondence to D. Law (AlixPartners) re: organization chart	0.10
07/28/21	TBT	Send correspondence to D. Martinez, A. Aranalde (both Aeromexico) re: certain litigation	0.10
07/28/21	TBT	Research additional questions re: debt and R. Baker's first day declaration	0.40
07/28/21	TBT	Send additional information to P. Hoban, D. Law (both	0.10

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
		AlixPartners) re: debt for disclosure statement	
07/28/21	TBT	Review correspondence from R. Arnold (Rothschild) re: intercompany claims for waterfall	0.10
07/28/21	TBT	Review correspondence from A. Bane (Davis Polk) re: plan documents	0.50
07/28/21	MDD	Analysis of claims estimations and allocation in connection with proposed Plan Class structure	1.80
07/28/21	WK	Review financial projections section of draft disclosure statement	2.80
07/28/21	LJD	Review draft disclosure statement for comment	0.50
07/28/21	LJD	Call with L. Donahue and P. Hoban (both AlixPartners) to review summary info re: outstanding issues with draft disclosure statement and supporting documents	0.50
07/28/21	PMH	Call with L. Donahue and P. Hoban (both AlixPartners) to review summary info re: outstanding issues with draft disclosure statement and supporting documents	0.50
07/28/21	PMH	Draft summary of working capital facilities for Disclosure Statement	1.40
07/28/21	PMH	Call with R. Steinberg (Davis Polk) to discuss LC facility for Disclosure Statement	0.30
07/28/21	PMH	Draft diligence responses for outstanding items for Disclosure Statement to be issued	1.60
07/28/21	PMH	Review revised Liquidation Analysis on Debtor by Debtor basis for inclusion in the draft Disclosure Statement	1.70
07/28/21	LEC	Update charts formatting on the exhibit for the projections in the disclosure statement	1.70
07/28/21	LEC	Review of draft financing section in the disclosure statement	1.90
07/28/21	LEC	Update the projections for the disclosure statement notes on the fuel, FX, inflation assumptions	1.30
07/28/21	DJL	Validate redline updates to disclosure statement in article IV-VII from Davis Polk in latest disclosure statement markup	2.60
07/28/21	DJL	Validate redline updates to disclosure statement in article	2.40

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Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
		VIII-XI from Davis Polk in latest disclosure statement markup	
07/28/21	DJL	Update disclosure statement from latest claims classes and estimates	1.70
07/28/21	DJL	Address comments from Davis Polk on financing facility descriptions	2.10
07/28/21	RGW	Update liquidation analysis presentation materials for latest estimated recovery assumptions	2.90
07/28/21	RGW	Update liquidation analysis presentation materials for latest claims waterfall assumptions	2.70
07/28/21	RGW	Update liquidation analysis presentation materials for latest best interest of creditors test assumptions	2.70
07/28/21	RGW	Update liquidation analysis write up for latest estimated claims scenario per request from debtor counsel (Davis Polk)	2.30
07/29/21	DJL	Reconcile finance facility balances at petition date in write up to supporting documentation	2.90
07/29/21	DJL	Address outstanding comments in disclosure statement re fresh start accounting	1.10
07/29/21	DJL	Update disclosure statement tracking model for latest outstanding documentation requests	2.80
07/29/21	DJL	Review latest financial projections exhibit write up for inclusion in DS	2.20
07/29/21	PMH	Review latest draft of financial projections write-up for draft Disclosure Statement	2.10
07/29/21	PMH	Review outstanding items list for draft Disclosure Statement and provide diligence responses	1.80
07/29/21	LJD	Review updated disclosure statement and supporting schedules	0.80
07/29/21	WK	Review updates to financial projections section of draft disclosure statement	1.60
07/29/21	MDD	Call with M Masaro (Davis Polk) re: disclosure statement claims chart and plan classes	0.20
07/29/21	MDD	Analysis of claims estimations and allocation in connection	1.10

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Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Date	Consultant	Description of Services	Hours
		with proposed Plan Class structure	
07/29/21	TBT	Review correspondence from D. Law (AlixPartners) re: disclosure statement	0.10
07/29/21	TBT	Send correspondence to M. Masaro (Davis Polk) re: claim classes for disclosure statement	0.10
07/30/21	PMH	Draft analysis & presentation for mediation presentation	2.40
07/30/21	PMH	Review Disclosure Statement for relevant items to include in mediation presentation	1.80
07/30/21	RGW	Review Plan of Reorganization draft materials for Chapter 11 mediation session presentation	2.40
		Total	**374.10**

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Re: Plan of Reorganization and Disclosure Statement
Client/Matter # 013601.00106

Fee Recap:

Consultant	Hours	Rate	Amount
Kay Wang	2.00	485.00	970.00
Silvio T Agostinho	9.50	530.00	5,035.00
Michelle Stephey	2.00	530.00	1,060.00
Kate L Schrichte	5.40	530.00	2,862.00
Javier Zermeno	6.40	625.00	4,000.00
Daniel J Law	132.30	625.00	82,687.50
Hart Ku	0.10	665.00	66.50
Robell G Wondwosen	93.60	665.00	62,244.00
Bryan T Appel	0.40	710.00	284.00
Leon Caine	15.90	710.00	11,289.00
Michael Oestreich	8.00	755.00	6,040.00
Isabel Arana de Uriarte	2.00	755.00	1,510.00
Eric Fullmer	4.20	825.00	3,465.00
Thora B Thoroddsen	16.30	865.00	14,099.50
Patrick M Hoban	38.50	865.00	33,302.50
Michael DeGraf	23.50	865.00	20,327.50
Pablo J Wangermann	0.40	935.00	374.00
William Kocovski	11.80	980.00	11,564.00
Lisa Donahue	1.80	1,295.00	2,331.00
Total Hours & Fees	**374.10**		**263,511.50**

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Invoice # 2137934-2

Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
07/01/21	EJF	Prepare responses to due diligence questions from interested party on Aeromexico's competitive position in the domestic market, timeline to obtain pre-COVID levels for long-haul flights, growth possibility for international travel, recent downgrade by FAA and potential transactions on the horizon	2.70
07/01/21	EJF	Call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich (all AlixPartners), M. Sutter, and S. Haq (both Rothschild) to address diligence questions from interested party	0.50
07/01/21	MO	Call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich (all AlixPartners), M. Sutter, and S. Haq (both Rothschild) to address diligence questions from interested party	0.50
07/01/21	LEC	Call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich (all AlixPartners), M. Sutter, and S. Haq (both Rothschild) to address diligence questions from interested party	0.50
07/01/21	WK	Call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich (all AlixPartners), M. Sutter, and S. Haq (both Rothschild) to address diligence questions from interested party	0.50
07/01/21	DRD	Call with M. Sutter (Rothschild) re: status of request from interested party on business plan diligence	0.20
07/01/21	DRD	Review Delta disclosure re: DIP purchase	0.30
07/01/21	STA	Prepare capitalization detailed table for due diligence request	1.30
07/02/21	TBT	Meeting with T. Thoroddsen, J. Zermeno and L.Caine (all Alixpartners) re: Letter of credit detail to take into account in exit financing discussions	0.30
07/02/21	JZ	Meeting with T. Thoroddsen, J. Zermeno and L.Caine (all Alixpartners) re: Letter of credit detail to take into account in exit financing discussions	0.30
07/02/21	DRD	Correspondence with S. Haq, M. Sutter (both Rothschild), J. Wallden (Aeromexico), L. Caine, W. Kocovski (both AlixPartners) re: interested party inquiry on '19 revenue metrics	0.20
07/02/21	WK	Call with A. Simmonds, L. Borchardt, T. Graulich (all Davis Polk), W. Kocovski, L. Donahue (both AlixPartners), R. Arnold (Rothschild), A. Sainz (Sainz) and others re:	0.80

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Invoice # 2137934-2

Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
		equity commitment letter / rights offering term sheet	
07/02/21	WK	Call with W. Kocovski and L Caine (both AlixPartners) to review exit debt term sheet markup.	1.00
07/02/21	WK	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski and L. Caine (both AlixPartners) re: exit financing master grid terms review including drafting feedback comments	0.50
07/02/21	WK	Review exit financing debt master grid comparison	1.70
07/02/21	LJD	Review comparison of JPM and ad hoc grid to provide comments	0.50
07/02/21	LJD	Review comments to equity deck from ad hoc proposal	0.80
07/02/21	LJD	Call with A. Simmonds, L. Borchardt, T. Graulich (all Davis Polk), W. Kocovski, L. Donahue (both AlixPartners), R. Arnold (Rothschild), A. Sainz (Sainz) and others re: equity commitment letter / rights offering term sheet	0.80
07/02/21	LEC	Call with W. Kocovski and L Caine (both AlixPartners) to review exit debt term sheet markup.	1.00
07/02/21	LEC	Meeting with T. Thoroddsen, J. Zermeno and L.Caine (all Alixpartners) re: Letter of credit detail to take into account in exit financing discussions	0.30
07/02/21	LEC	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski and L. Caine (both AlixPartners) re: exit financing master grid terms review including drafting feedback comments	0.50
07/05/21	WK	Call with D. Botter (Akin), J. Scherer (Ducera), H. Parkhill (Rothschild), T. Graulich (Davis Polk), L. Donahue (AlixPartners) re: financing process status and next steps	0.50
07/05/21	LJD	Call with D. Botter (Akin), J. Scherer (Ducera), H. Parkhill (Rothschild), T. Graulich (Davis Polk), W. Kocovski (AlixPartners) re: financing process status and next steps	0.50
07/06/21	WK	Review updated rights offering term sheet	0.70
07/06/21	WK	Review net debt calculations in exit financing proposals	1.50
07/06/21	LJD	Update call with T. Graulich (Davis Polk) and H. Parkhill (Rothschild) re: proposal to creditors and debrief on call with Apollo	0.70

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Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
07/06/21	LJD	Review rights offering term sheet and comment	0.40
07/06/21	LJD	Debrief call with A. Conesa, R. Sanchez (both Aeromexico), T. Graulich (Davis Polk), A. Sainz (Sainz), H. Parkhill (Rothschild) re: apollo offer	0.60
07/06/21	EJF	Prepare responses to due diligence questions from interested party on Aeromexico market recovery, market share and overall network assumption	1.80
07/07/21	LEC	Meeting with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, D. DeBassio, M. DeGraf, S. Agostinho, L. Caine, M. Oestreich (all AlixPartners) re: AHG diligence request re: the waterfall and intercompany balances	0.30
07/07/21	MO	Meeting with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, D. DeBassio, M. DeGraf, S. Agostinho, L. Caine, M. Oestreich (all AlixPartners) re: AHG diligence request re: the waterfall and intercompany balances	0.30
07/07/21	LJD	Review rights offering for comments on covenants and terms	0.70
07/07/21	MDD	Meeting with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, D. DeBassio, M. DeGraf, S. Agostinho, L. Caine, M. Oestreich (all AlixPartners) re: AHG diligence request re: the waterfall and intercompany balances	0.30
07/07/21	WK	Meeting with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, D. DeBassio, M. DeGraf, S. Agostinho, L. Caine, M. Oestreich (all AlixPartners) re: AHG diligence request re: the waterfall and intercompany balances	0.30
07/07/21	WK	Call with J Wallden (Aeromexico) re: exit financing process next steps	0.50
07/07/21	WK	Prepare edits to rights offering term sheet	1.00
07/07/21	DRD	Meeting with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, D. DeBassio, M. DeGraf, S. Agostinho, L. Caine, M. Oestreich (all AlixPartners) re: AHG diligence request re: the waterfall and intercompany balances	0.30
07/07/21	STA	Meeting with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, D. DeBassio, M. DeGraf, S. Agostinho, L. Caine, M. Oestreich (all AlixPartners) re: AHG diligence request	0.30

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Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
		re: the waterfall and intercompany balances	
07/08/21	DRD	Correspondence with H. Parkhill, R. Arnold, M. Sutter (all Rothschild), T. Graulich, E. Jerrard, S. Piraino (all Davis Polk), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners) re: business plan update for exit financing	0.20
07/08/21	DRD	Correspondence with R. Arnold, M. Sutter, S. Haq (all Rothschild), W. Kocovski, L. Caine (both AlixPartners) re: status of updated business plan for exit financing	0.40
07/08/21	DRD	Review updated business plan materials for exit financing diligence	0.60
07/08/21	DRD	Review correspondence form R. Sanchez Baker, J. Wallden (both Aeromexico), R. Arnold, M. Sutter, H. Parkhill (all Rothschild), M. Landess (SkyWorks), T. Graulich (Davis Polk), W. Kocovski, L. Caine (both AlixPartners) re: status of business plan updates for exit financing diligence	0.30
07/08/21	DRD	Correspondence with L. Caine (AlixPartners) re: business plan updates	0.20
07/08/21	WK	Review edits to business plan materials for financing process data room posting	0.60
07/09/21	WK	Review updated business plan materials for posting to financing process data room	1.20
07/09/21	DRD	Correspondence with R. Arnold, M. Sutter (both Rothschild), L. Caine, W. Kocovski (both AlixPartners) re: status of updated business plan for exit financing diligence	0.30
07/09/21	DRD	Correspondence with R. Arnold, M. Sutter (both Rothschild), L. Caine, W. Kocovski (both AlixPartners) re: business plan reporting module status for exit financing diligence	0.20
07/09/21	MO	Draft diligence response re: profitability by legal entity	0.30
07/09/21	STA	Prepare debt summary for waterfall analysis	1.20
07/10/21	MO	Review diligence request from interested party pertaining to debt structure and aircraft ownership	0.70
07/10/21	MO	Draft summary schedule of debt assumptions requested	0.40

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Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
		by interested party	
07/10/21	LJD	Review comments back from ad hoc proposal to provide comments	0.60
07/11/21	LJD	Review GS debt proposal and comment	0.50
07/11/21	MO	Call with interested party re: operating lease liabilities and fleet debt	0.90
07/11/21	MO	Draft response to interested party re: fleet debt and operating lease liabilities	0.60
07/11/21	MO	Review diligence questions from interested party re: fleet debt and operating lease liabilities	0.40
07/11/21	MO	Analyze operating lease liabilities pertaining to spare engines and simulators pertaining to request from third party	1.80
07/11/21	MO	Call with interested party re: secured fleet-related loan facilities	0.40
07/12/21	MO	Review due diligence request from interested party	0.20
07/12/21	LEC	Providing feedback on the latest mark up of the exit financing debt term sheet	1.20
07/12/21	LEC	Meeting with A. Troconis (David Polk), R. Arnold (Rothschild), W. Kocovski, L. Caine (both AlixPartners) re: exit debt financing terms grid	0.90
07/12/21	LJD	Review ad hoc group response to debt term sheet comments	0.40
07/12/21	LJD	Call with CFO team to discuss debt proposal and response to ad hoc group	0.50
07/12/21	WK	Meeting with A. Troconis (David Polk), R. Arnold (Rothschild), W. Kocovski, L. Caine (both AlixPartners) re: exit debt financing terms grid	0.90
07/12/21	DRD	Correspondence with M. Sutter, R. Arnold (both Rothschild), M. Landess, G. Munger (both SkyWorks), W. Kocovski, L. Caine, T. Thoroddsen, M. DeGraf (all AlixPartners) re: coordination of new diligence request from interested party	0.30
07/13/21	DRD	Correspondence with R. Arnold, M. Sutter (both Rothschild), L. Caine (AlixPartners) re: prioritization of	0.30

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Date	Consultant	Description of Services	Hours
		exit financing diligence requests	
07/13/21	LJD	Review letter from ad hoc counsel for comment	0.30
07/13/21	LJD	Review Apollo proposal for comment	0.60
07/13/21	LEC	Redact reporting module of the business plan model to be uploaded to the private side of the exit financing data room	2.60
07/13/21	LEC	Create debt reconciliation of changes by category from the April 2021 business plan to the Update June plan	2.90
07/14/21	LEC	Call with R. Arnold (Rothschild) and R. Baker (Aeromexico) on sources and uses for the potential exit financing capital raise	0.30
07/14/21	MO	Prepare for call with interested party re: business plan due diligence	0.80
07/14/21	MO	Review management data re: labor cost assumptions to draft response to deiligence question from interested party	0.80
07/14/21	LJD	Call with H. Parkhill (Rothschild) to discuss ad hoc proposal and options	0.40
07/14/21	LJD	Attend call with management and advisors R. Sanchez (Aeromexico), R. Arnold (Rothchild) to discuss ad hoc conversion proposal	0.50
07/14/21	STA	Prepare responses for interested party due diligence questions	2.60
07/15/21	STA	Call with M. Landess (Skyworks), R. Arnold (Rothschild), L. Caine, M. Oestreich, E. Fullmer, S. Agostinho, D. DeBassio (all AlixPartners) re: diligence questions sent over by an exit financing party	0.50
07/15/21	EJF	Call with M. Landess (Skyworks), R. Arnold (Rothschild), L. Caine, M. Oestreich, E. Fullmer, S. Agostinho, D. DeBassio (all AlixPartners) re: diligence questions sent over by an exit financing party	0.50
07/15/21	EJF	Prepare due diligence responses to interested party related to degree of certainty in the fleet negotiations, rationale for yield discount on incremental seats of additional Max aircraft, viability of yield overperformance	2.20

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Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
		enduring through most of 2021, and impact of currency exchange and fuel costs on mid-term yield expectations vs business plan	
07/15/21	TBT	Respond to L. Caine (AlixPartners) re: working capital debt	0.10
07/15/21	LJD	Review responses from ad hocs re: debt proposals	0.70
07/15/21	LJD	Review ad hoc replacement DIP for comment	0.40
07/15/21	DRD	Call with M. Landess (Skyworks), R. Arnold (Rothschild), L. Caine, M. Oestreich, E. Fullmer, S. Agostinho, D. DeBassio (all AlixPartners) re: diligence questions sent over by an exit financing party	0.50
07/15/21	DRD	Correspondence with M. Sutter, R. Arnold (both Rothschild), M. Landess, G. Munger (both SkyWorks), W. Kocovski, L. Caine, T. Thoroddsen, M. DeGraf (all AlixPartners) re: new diligence questions from from interested party	0.30
07/15/21	DRD	Review diligence response materials for inquiry on fixed costs	0.60
07/15/21	DRD	Call with L. Caine (AlixPartners) re: status of preparation for call with interested party in exit financing	0.40
07/15/21	DRD	Call with J. Wallden (Aeromexico) re: process for exit financing diligence	0.40
07/15/21	DRD	Call with M. Sutter (Rothschild) re: exit financing diligence process	0.30
07/15/21	MO	Analyze maintenance costs and lease return accruals per unti at request of interested party	2.40
07/15/21	MO	Draft message to J. Wallden (Aeromexico) re: due diligence materials pertaining to operating costs	0.10
07/15/21	MO	Call with M. Landess (Skyworks), R. Arnold (Rothschild), L. Caine, M. Oestreich, E. Fullmer, S. Agostinho, D. DeBassio (all AlixPartners) re: diligence questions sent over by an exit financing party	0.50
07/15/21	MO	Analyze fixed cost and variable cost splits at request of interested party for scenario analysis	0.90
07/15/21	MO	Review diligence questions from interested party re:	1.30

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
		aircraft ownership commitments and maintenance	
07/15/21	PMH	Review existing debt and working capital facilities for exit financing proposals	1.20
07/15/21	LEC	Call with M. Landess (Skyworks), R. Arnold (Rothschild), L. Caine, M. Oestreich, E. Fullmer, S. Agostinho, D. DeBassio (all AlixPartners) re: diligence questions sent over by an exit financing party	0.50
07/15/21	LEC	Draft responses to diligence questions received from a potential exit financing party	2.60
07/15/21	LEC	Call with D. DeBassio (AlixPartners) re: status of preparation for call with interested party in exit financing	0.40
07/16/21	LEC	Meeting with R. Arnold (Rothschild), M. Landess (Skyworks), W. Kocovski, M. Oestreich, E. Fullmer, D. DeBassio and L. Caine (all AlixPartners) re: diligence questions with an interested party in the exit financing process	1.00
07/16/21	PMH	Review existing real property and associated debt for exit financing proposals	1.10
07/16/21	MO	Analyze average fleet age by year in response to diligence question from interested party	0.30
07/16/21	MO	Meeting with R. Arnold (Rothschild), M. Landess (Skyworks), W. Kocovski, M. Oestreich, E. Fullmer, D. DeBassio and L. Caine (all AlixPartners) re: diligence questions with an interested party in the exit financing process	1.00
07/16/21	MO	Draft message to D. DeBassio (AlixPartners) re: interested party diligence pertaining to fixed cost structure	0.10
07/16/21	MO	Draft response to diligence question pertaining to maintenance capex	0.70
07/16/21	DRD	Meeting with R. Arnold (Rothschild), M. Landess (Skyworks), W. Kocovski, M. Oestreich, E. Fullmer, D. DeBassio and L. Caine (all AlixPartners) re: diligence questions with an interested party in the exit financing process	1.00

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Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
07/16/21	DRD	Call with J. Wallden (Aeromexico) re: process for exit financing diligence	0.20
07/16/21	DRD	Correspondence with J. Wallden, D. Medellin (both Aeromexico), M. Oestreich, L. Caine (both AlixPartners), M. Sutter (Rothschild) re: fixed cost diligence request from interested party	0.20
07/16/21	LJD	Review revised debt grid to discuss	0.60
07/16/21	WK	Review diligence questions from interested party related to exit financing in preparation for diligence call	1.20
07/16/21	WK	Review exit financing term sheet edits	0.90
07/16/21	WK	Meeting with R. Arnold (Rothschild), M. Landess (Skyworks), W. Kocovski, M. Oestreich, E. Fullmer, D. DeBassio and L. Caine (all AlixPartners) re: diligence questions with an interested party in the exit financing process	1.00
07/16/21	EJF	Meeting with R. Arnold (Rothschild), M. Landess (Skyworks), W. Kocovski, M. Oestreich, E. Fullmer, D. DeBassio and L. Caine (all AlixPartners) re: diligence questions with an interested party in the exit financing process	1.00
07/16/21	STA	Prepare responses for interested party due diligence questions	1.30
07/17/21	LJD	Review ad hoc proposal comparisons and comment	0.40
07/18/21	TPS	Participate in call with T. Graulich (Davis Polk), R. Arnold (Rothschild), S. Alessio (Sainz), L. Donahue, T. Perez Sales (both AlixPartners) to review status of Ad Hoc proposal term sheet	0.80
07/19/21	DRD	Meeting with R. Arnold (Rothschild), M. Landess (Skyworks), W. Kocovski, M. Oestreich, E. Fullmer and L. Caine (AlixPartners) re: diligence questions with an interested party in the exit financing process	1.00
07/20/21	LJD	Review PEO deal with ad hocs and mexican shareholders to discuss	0.60
07/20/21	LEC	Draft bridge of change of letters of credits from the April 2021 plan to the Update plan for Seabury	1.70

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Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
07/20/21	STA	Prepare taxable income by legal entity for due diligence request	1.30
07/21/21	STA	Prepare EBITDAR to cash schedule by quarter	0.60
07/21/21	PMH	Review security provisions and buckets for proposed exit financing proposals	2.30
07/21/21	LJD	Review equity rights offering term sheet for comment	0.70
07/21/21	WK	Call with V. Jackson (Davis Polk), R. Arnold (Rothschild) R. Sanchez Baker (Aeromexico) and others re: exit debt grid markup review	0.40
07/22/21	WK	Review exit debt term sheet markup.	0.90
07/22/21	WK	Review rights offering term sheet markup.	0.90
07/22/21	LJD	Review revised rights offering term sheet for comment	0.70
07/22/21	LJD	Update call with T. Graulich (Davis Polk) and H. Parkhill (Rothschild) re: status with ad hocs	0.60
07/22/21	PMH	Draft descriptions of various debt facilities for exit financing	1.30
07/22/21	LEC	Call with M. Sutter, J. Lazar, N. Gopukamar, P. Hiremath (Rothschild), L. Caine, and S. Agostinho (both AlixPartners) re: review business plan lease returns and pension plan cash impacts for exit financing valuation purposes	0.40
07/22/21	STA	Call with M. Sutter, J. Lazar, N. Gopukamar, P. Hiremath (Rothschild), L. Caine, and S. Agostinho (both AlixPartners) re: review business plan lease returns and pension plan cash impacts for exit financing valuation purposes	0.40
07/22/21	TBT	Respond to P. Hoban, L. Caine (both AlixPartners) re: medium term securitization	0.20
07/23/21	EJF	Call with M. Sutter (Rothschild), J. Morgan (Aeromexico), W. Kocovski, E. Fullmer, M. Oestreich (attended first half of meeting), L. Caine (all AlixPartners), interested party and others re: diligence questions with exit financing party on current market developments and projected cash burn in the Plan	1.00
07/23/21	LEC	Call with M. Sutter (Rothschild), J. Morgan (Aeromexico),	1.00

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Date	Consultant	Description of Services	Hours
		W. Kocovski, E. Fullmer, M. Oestreich (attended first half of meeting), L. Caine (all AlixPartners), interested party and others re: diligence questions with exit financing party on current market developments and projected cash burn in the Plan	
07/23/21	LEC	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, L. Caine (both AlixPartners) re: calculation of net debt for exit financing	0.50
07/23/21	LEC	Preparation of cash burn quarterly view for 2021 in response to exit financing diligence questions	2.10
07/23/21	MO	Call with M. Sutter (Rothschild), J. Morgan (Aeromexico), W. Kocovski, E. Fullmer, M. Oestreich (attended first half of meeting), L. Caine (all AlixPartners), interested party and others re: diligence questions with exit financing party on current market developments and projected cash burn in the Plan	0.50
07/23/21	LJD	Debrief call with A.Conesa, R. Sanchez (both Aeromexico) re: ad hocs and exit financing	0.50
07/23/21	LJD	Call with H. Parkhill (Rothschild) re: update on ad hoc status and next steps	0.40
07/23/21	WK	Review net equity value calculations in financing proposals	0.80
07/23/21	WK	Review exit debt term sheet markup re: PLM debt capacity	1.20
07/23/21	WK	Call with R. Arnold, M. Sutter (both Rothschild), W. Kocovski, L. Caine (both AlixPartners) re: calculation of net debt for exit financing	0.50
07/23/21	WK	Review diligence questions related to upcoming call with exit financing interested party	1.40
07/23/21	WK	Call with M. Sutter (Rothschild), J. Morgan (Aeromexico), W. Kocovski, E. Fullmer, M. Oestreich (attended first half of meeting), L. Caine (all AlixPartners), interested party and others re: diligence questions with exit financing party on current market developments and projected cash burn in the Plan	1.00
07/24/21	WK	Prepare responses to open items re: exit debt term sheet	0.80

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Re: Financing
Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
07/26/21	WK	Call with Aeromexico Restructuring Committee, A. Conesca, R. Sanchez Baker (both Aeromexico), T. Graulich (Davis Polk), A. Sainz (Sainz), H. Parkhill, R. Arnold (both Rothschild), L. Donahue, W. Kocovski (both AlixPartners) re: review status and milestones of exit financing process	1.90
07/26/21	LJD	Call with Aeromexico Restructuring Committee, A. Conesca, R. Sanchez Baker (both Aeromexico), T. Graulich (Davis Polk), A. Sainz (Sainz), H. Parkhill, R. Arnold (both Rothschild), L. Donahue, W. Kocovski (both AlixPartners) re: review status and milestones of exit financing process	1.90
07/26/21	LJD	Update call with H. Parkhill (Rothschild) re: exit financing process	0.50
07/26/21	DRD	Correspondence with R. Arnold, M. Sutter, S. Haq (all Rothschild), J. Wallden (Aeromexico), L. Caine (AlixPartners) re: June results for exit finance diligence	0.20
07/26/21	LEC	Prepare actual June results vs plan for the exit financing data room	1.30
07/26/21	EJF	Prepare due diligence responses to interested party related to fair share market share capture related to the ongoing market consolidation in Mexico	1.20
07/27/21	EJF	Meeting with J. Wallden (Aeromexico), M. Sutter (Rothschild), W. Kocovski, E. Fullmer and L. Caine (all AlixPartners) including diligence party: re exit financing diligence questions	0.50
07/27/21	STA	Prepare answers to due diligence modeling questions	1.40
07/27/21	LEC	Meeting with J. Wallden (Aeromexico), M. Sutter (Rothschild), W. Kocovski, E. Fullmer and L. Caine (all AlixPartners) including diligence party: re exit financing diligence questions	0.50
07/27/21	LJD	Call with H. Parkhill (Rothschild) re: ad hoc proposal	0.50
07/27/21	LJD	Call with T. Graulich (Davis Polk) re: Apollo letter and exit financing	0.30
07/27/21	LJD	Review proposals from ad hoc group and bondholder	1.30

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Date	Consultant	Description of Services	Hours
		group for comment	
07/27/21	WK	Review discussion topics for exit financing diligence call with interested party	0.70
07/27/21	WK	Meeting with J. Wallden (Aeromexico), M. Sutter (Rothschild), W. Kocovski, E. Fullmer and L. Caine (all AlixPartners) including diligence party: re exit financing diligence questions	0.50
07/28/21	WK	Call with Aeromexico Restructuring Committee, A. Conesca, R. Sanchez Baker (both Aeromexico), T. Graulich (Davis Polk), A. Sainz (Sainz), H. Parkhill, R. Arnold (both Rothschild), L. Donahue, W. Kocovski (both AlixPartners) re: review status and milestones of exit financing process	2.30
07/28/21	WK	Call with J Wallden (Aeromexico) re: exit financing process next steps	0.70
07/28/21	WK	Attend Aeromexico board meeting re: exit financing next steps	1.40
07/28/21	LJD	Call with Aeromexico Restructuring Committee, A. Conesca, R. Sanchez Baker (both Aeromexico), T. Graulich (Davis Polk), A. Sainz (Sainz), H. Parkhill, R. Arnold (both Rothschild), L. Donahue, W. Kocovski (both AlixPartners) re: review status and milestones of exit financing process	2.30
07/28/21	STA	Prepare slides with latest business plan deck	0.80
07/28/21	EJF	Prepare due diligence responses to interested party related to value of the Delta alliance to Aeromexico, rumours surrounding airlines not currently operating, and others	1.50
07/29/21	EJF	Meeting with J. Morgan (Aeromexico), M. Sutter (Rothschild), W. Kocovski, E. Fullmer, L. Caine (all AlixPartners) and others including exit financing party re: diligence questions on the business plan and Mexican airline market	1.00
07/29/21	STA	Call with P. Hoban, S. Agostinho and L. Caine (all AlixPartners) re: drafting responses to exit financing diligence questions on funding dates and purposes of	0.30

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Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
		secured debt	
07/29/21	LJD	Update call with H. Parkhill (Rothschild) re: exit financing	0.50
07/29/21	WK	Meeting with J. Morgan (Aeromexico), M. Sutter (Rothschild), W. Kocovski, E. Fullmer, L. Caine (all AlixPartners) and others including exit financing party re: diligence questions on the business plan and Mexican airline market	1.00
07/29/21	WK	Call with J Wallden (Aeromexico) to discuss open items re: financing process	0.80
07/29/21	WK	Review discussion topics for exit financing diligence call with interested party	1.40
07/29/21	LEC	Analysis of pension costs included within labor expense, including how it impacts debt consideration in enterprise value	2.10
07/29/21	LEC	Call with P. Hoban, S. Agostinho and L. Caine (all AlixPartners) re: drafting responses to exit financing diligence questions on funding dates and purposes of secured debt	0.30
07/29/21	LEC	Meeting with J. Morgan (Aeromexico), M. Sutter (Rothschild), W. Kocovski, E. Fullmer, L. Caine (all AlixPartners) and others including exit financing party re: diligence questions on the business plan and Mexican airline market	1.00
07/29/21	PMH	Call with P. Hoban, S. Agostinho and L. Caine (all AlixPartners) re: drafting responses to exit financing diligence questions on funding dates and purposes of secured debt	0.30
07/30/21	LEC	Meeting with J. Wallden (Aeromexico), L. Donahue, W. Kocovski and L. Caine (all AlixPartners) re: review of proposed storyboard structure for the management mediation presentation	0.70
07/30/21	LEC	Draft deck for the mediation presentation for the Aeromexico management team	1.90
07/30/21	LEC	Creating charts for the mediation presentation on the financial performance compared to the April Business Plan, including the Updated Business Plan variances	2.90

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Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
07/30/21	LEC	Creating offer status summary for the draft mediation presentation	1.30
07/30/21	LEC	Creating summary of strategic objections for the draft mediation presentation	1.70
07/30/21	LEC	Call with L. Caine and W. Kocovski (both AlixPartners) to discuss next steps to update mediation management presentation	1.10
07/30/21	LJD	Meeting with J. Wallden (Aeromexico), L. Donahue, W. Kocovski and L. Caine (all AlixPartners) re: review of proposed storyboard structure for the management mediation presentation	0.70
07/30/21	WK	Review prior presentations and analyses to identify content for mediation presentation	2.60
07/30/21	WK	Call with L. Caine and W. Kocovski (both AlixPartners) to discuss next steps to update mediation management presentation	1.10
07/30/21	WK	Call with M. Melcer (Davis Polk), M. Landess (Skyworks), A. Andreeva (W&C) re: LOI for additional Boeing 737MAX aircraft	0.50
07/30/21	WK	Meeting with J. Wallden (Aeromexico), L. Donahue, W. Kocovski and L. Caine (all AlixPartners) re: review of proposed storyboard structure for the management mediation presentation	0.70
07/30/21	WK	Prepare outline for management presentation for mediation	0.80
07/30/21	WK	Review draft management presentation for mediation	2.20
07/30/21	STA	Prepare slot share slides for mediation presentation	0.40
07/31/21	WK	Call with L Caine, W Kocovski (both AlixPartners) re: updates to management presentation for mediation	1.70
07/31/21	WK	Review management presentation for upcoming mediation	2.80
07/31/21	WK	Review exit financing proposals and claims summary for management presentation for mediation	0.80
07/31/21	LEC	Call with L Caine, W Kocovski (both AlixPartners) re: updates to management presentation for mediation	1.70

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Client/Matter # 013601.00107

Date	Consultant	Description of Services	Hours
07/31/21	LEC	Updated the draft management deck for the mediation process following feedback received from J. Wallden (Aeromexico)	2.40
		Total	**167.90**

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Fee Recap:

Consultant	Hours	Rate	Amount
Silvio T Agostinho	12.40	530.00	6,572.00
Javier Zermeno	0.30	625.00	187.50
Leon Caine	39.60	710.00	28,116.00
Michael Oestreich	15.90	755.00	12,004.50
Dennis R DeBassio	8.90	825.00	7,342.50
Eric Fullmer	13.90	825.00	11,467.50
Michael DeGraf	0.30	865.00	259.50
Patrick M Hoban	6.20	865.00	5,363.00
Thora B Thoroddsen	0.60	865.00	519.00
William Kocovski	46.60	980.00	45,668.00
Tony Perez Sales	0.80	980.00	784.00
Lisa Donahue	22.40	1,295.00	29,008.00
Total Hours & Fees	**167.90**		**147,291.50**

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Invoice # 2137934-2

Re: Business Operations
Client/Matter # 013601.00108

Date	Consultant	Description of Services	Hours
07/07/21	PMH	Correspondence re: PLM impact to business post emergence	0.40
07/08/21	PMH	Draft summary of PLM diligence items for shareholders	1.30
07/08/21	PMH	Revise summary of financial impact to company by exiting current joint venture operations and developing new operations from scratch.	2.10
07/08/21	PMH	Review income by geography for tax analysis	0.90
07/08/21	PMH	Review pro-forma consolidated operations analysis and delivered to stakeholders	1.00
07/08/21	RGW	Develop preliminary financial analysis of non-PLM loyalty program scenario	2.90
07/08/21	RGW	Update preliminary financial analysis of non-PLM loyalty program scenario	2.70
07/08/21	RGW	Develop presentation materials on financial impacts of non-PLM loyalty program scenario	2.10
07/09/21	RGW	Update presentation materials on financial impacts of non-PLM loyalty program scenario	2.90
07/09/21	RGW	Call with P. Hoban, R. Wondwosen (both AlixPartners) re: review of PLM cost analysis presentation materials	0.40
07/09/21	PMH	Revise financial impact analysis based on comments from management	1.40
07/09/21	PMH	Call with P. Hoban, R. Wondwosen (both AlixPartners) re: review of PLM cost analysis presentation materials	0.40
07/09/21	PMH	Draft summary of financial impact to company by exiting current joint venture operations and developing new operations from scratch.	3.20
07/12/21	DRD	Review forward bookings and performance reports	0.40
07/13/21	DRD	Review updated June ATL analysis	0.40
07/13/21	PMH	Draft summary analysis of Aeromexico transformation from case-to-date	3.30
07/16/21	PMH	Draft summary analysis of Aeromexico transformation from case-to-date	3.30
07/19/21	DRD	Review forward bookings and performance reports	0.40

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Re: Business Operations
Client/Matter # 013601.00108

Date	Consultant	Description of Services	Hours
07/26/21	DRD	Review forward bookings and performance reports	0.40
		Total	**29.90**

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Re: Business Operations
Client/Matter # 013601.00108

Fee Recap:

Consultant	Hours	Rate	Amount
Robell G Wondwosen	11.00	665.00	7,315.00
Dennis R DeBassio	1.60	825.00	1,320.00
Patrick M Hoban	17.30	865.00	14,964.50
Total Hours & Fees	**29.90**		**23,599.50**

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
07/01/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), E. Enciso, K. Barrera, S. Anguiano, M. Bilbao (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.50
07/01/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/01/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.60
07/01/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Martinez, C. Berazaluce, F. Ruiz, J. Mazi, R. Garcia, V. Alavez, R. Patonja (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	1.00
07/01/21	JCM	Create contracts data update files	2.80
07/01/21	JCM	Create contract status reports	2.70
07/01/21	ROW	Review estimate cure amount report for June contracts for Regus to review and provide input	1.50
07/01/21	ROW	Prepare the status report for the Aeromexico Supply Chain and Central Dept meeting to review contract assessment progress for Priority 1 and Priority 2 vendors	2.10
07/01/21	ROW	Participate on call with C. Guzman, R. Rodriguez, P. Raymundo (all Aeromexico) to discuss the IT and Customer Experience contract assessments in WebTool and vendor negotiations updates	1.20
07/01/21	ROW	Review updated savings report for June Part 2 contract assumptions for meeting with J. Wallden (Aeromexico)	1.50
07/01/21	ROW	Review changes from workstream leader for the executive management update report on contract assessment process	0.70
07/01/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Martinez, C. Berazaluce, F. Ruiz, J. Mazi, R. Garcia, V. Alavez, R. Patonja (all	1.00

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		Aeromexico) to discuss open contracts for the Cust Experience/IT Team	
07/01/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/01/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), E. Enciso, K. Barrera, S. Anguiano, M. Bilbao (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.50
07/01/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.60
07/01/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), E. Enciso, K. Barrera, S. Anguiano, M. Bilbao (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.50
07/01/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.60
07/01/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Martinez, C. Berazaluce, F. Ruiz, J. Mazi, R. Garcia, V. Alavez, R. Patonja (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	1.00
07/01/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/01/21	TBT	Review order approving assumption of certain agreements	0.20
07/01/21	TBT	Send order approving contract assumption to Procurement Council Members	0.10
07/01/21	TBT	Review correspondence from A. Sanchez (Aeromexico)	0.10

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		re: claims withdrawal forms for assumed contracts	
07/01/21	FW	Load the Aeromexico contracts data per J. Menendez's request on 2021-07-01.	0.40
07/02/21	ROW	Participate on call with K. Beckeman, R. Watson (both AlixPartners), J. Wallden (Aeromexico) to discuss status and plan for next week's key contract assessment activities	0.50
07/02/21	JCM	Process contract record updates requested by fbp teams	2.20
07/02/21	JCM	Optimize contract document images	2.30
07/02/21	KJB	Participate on call with K. Beckeman, R. Watson (both AlixPartners), J. Wallden (Aeromexico) to discuss status and plan for next week's key contract assessment activities	0.50
07/06/21	KJB	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez (all AlixPartners), J. Wallden, K. Olivio and the Aeromexico team (all Aeromexico) to review contract negotiations and decisions	0.90
07/06/21	MDD	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez (all AlixPartners), J. Wallden, K. Olivio and the Aeromexico team (all Aeromexico) to review contract negotiations and decisions	0.90
07/06/21	JCM	Create new contracts data update files	1.80
07/06/21	JCM	Upload contracts to contracts webtool	1.60
07/06/21	JCM	Review contract counterparty and claim matching	0.70
07/06/21	JCM	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez (all AlixPartners), J. Wallden, K. Olivio and the Aeromexico team (all Aeromexico) to review contract negotiations and decisions	0.90
07/06/21	ROW	Participate on call with C. Guzman, S. Diaz, P. Raymundo, K. Mayett, L. Guerrero, L. Islas, A. Romero (all Aeromexico) to discuss Priority 3 vendors with no assigned FBP Lead names	1.00

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
07/06/21	ROW	Summarize the Procurement Council meeting key updates and the key next steps/timelines for full review	0.50
07/06/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico updates on needed vendor contract reviews	0.50
07/06/21	ROW	Assess and review the new vendor cure and contract savings tracker line items based on Aeromexico inputs	2.70
07/06/21	ROW	Participate on call with K. Olivia, R. Jimenez (both Aeromexico) re: Commercial vendor negotiations and savings updates for the Procurement Council meeting	1.00
07/06/21	ROW	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez (all AlixPartners), J. Wallden, K. Olivio and the Aeromexico team (all Aeromexico) to review contract negotiations and decisions	0.90
07/06/21	ROW	Participate on call with C. Guzman, S. Diaz, R. Rodriguez (all Aeromexico) to review contract assumption details for June Part 2 court filing	1.00
07/06/21	ROW	Participate on call with C. Guzman, S. Diaz (all Aeromexico) to discuss the June assumption IT vendor contracts	1.40
07/07/21	ROW	Participate on call with L. Guerro, M. Figueroa (all Aeromexico) to discuss the Central Department contract negotiations and answer questions for several corporate services firms	1.00
07/07/21	ROW	Review Champ Cargosystems vendor prepetition balance and invoice details to resolve discrepancy with vendor's claim amount	1.10
07/07/21	ROW	Participate in working session with M. Pina, K. Mayett (all Aeromexico) to discuss the current contract assessment and proposed savings from Equipment Support Aircraft, BE Aerospace and Safran vendors	1.00
07/07/21	ROW	Participate on call with C. Guzman, S. Diaz, F. Raymundo, R. Rodriguez and others (all Aeromexico) to fill out the June Part 2 contract assumption business cases and IT vendor contact information	1.80

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
07/07/21	ROW	Review the revised draft of the June contract business case executive report for Aeromexico Procurement Council to review	2.50
07/07/21	ROW	Participate on call with C. Guzman (Aeromexico) to discuss IT vendor contracts cure contract status for June	0.90
07/07/21	ROW	Participate on call with L. Guerro, M. Pina, K. Mayett (all Aeromexico) to discuss Grupo Consulmed vendor contract assessment status and negotiations	1.00
07/07/21	JCM	Create contract assessment update reports	2.20
07/07/21	JCM	Update assumed contract invoice detail reports	1.90
07/07/21	JCM	Create assumption schedule data files	2.90
07/07/21	JCM	Review expired contract documents	0.80
07/07/21	KJB	Research SRT contract to develop summary for notification of FTI on termination of contract	0.70
07/08/21	JCM	Participate in meeting with R. Watson, J. Menendez (both AlixPartners), E. Enciso, K. Barrera, S. Anguiano, L. Guerrero (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.80
07/08/21	JCM	Participate in meeting with R. Watson, J. Menendez (both Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.30
07/08/21	JCM	Participate in meeting with R. Watson, J. Menendez (both AlixPartners), A. Martinez, C. Berazaluce, F. Ruiz, J. Mazi, R. Garcia, V. Alavez, (all Aeromexico) to discuss contract assumptions for the Cust Experience/IT Team	0.80
07/08/21	JCM	Update contracts assessment reporting	2.10
07/08/21	JCM	Process contract record updates requested by department teams	2.90
07/08/21	JCM	Review reject contract documents	0.90
07/08/21	ROW	Participate in meeting with R. Watson, J. Menendez (both AlixPartners), E. Enciso, K. Barrera, S. Anguiano, L. Guerrero (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.80

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Re: Executory Contracts
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Date	Consultant	Description of Services	Hours
07/08/21	ROW	Participate in meeting with R. Watson, J. Menendez (both Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.30
07/08/21	ROW	Participate in meeting with R. Watson, J. Menendez (both AlixPartners), A. Martinez, C. Berazaluce, F. Ruiz, J. Mazi, R. Garcia, V. Alavez, (all Aeromexico) to discuss contract assumptions for the Cust Experience/IT Team	0.80
07/08/21	ROW	Review changes from workstream leader for the executive management update report on contract assessment process	0.70
07/08/21	ROW	Review updated savings report for June Part 2 contract assumptions for meeting with J. Wallden (Aeromexico)	1.50
07/08/21	ROW	Participate on call with C. Guzman, R. Rodriguez, P. Raymundo (all Aeromexico) to discuss the IT and Customer Experience contract assessments in WebTool and vendor negotiations updates	1.40
07/08/21	ROW	Prepare the status report for the Aeromexico Supply Chain and Central Dept meeting to review contract assessment progress for Priority 1 and Priority 2 and Priority 3 vendors	2.70
07/08/21	ROW	Review estimate cure amount report for June Part 2 contracts for company finance teams to review and provide input	1.90
07/09/21	ROW	Participate on call with J. Wallden (Aeromexico) to discuss status and plan for next week's key contract assessment activities	0.90
07/09/21	ROW	Review vendor schedule for June Part 2 contract assumptions with updated prepetition debt information and vendor changes	1.50
07/09/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico team updates on needed vendor contract reviews	0.50
07/09/21	ROW	Review updated contracts status report for assessing contract assessment progress on Priority 2 and Priority 3 vendors	1.70

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Date	Consultant	Description of Services	Hours
07/09/21	ROW	Review Airport Operations vendors for June Part 2 contract assumptions for discrepancies in prepetition debt amounts and invoice details	1.00
07/09/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Gomez, A. Jimenez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.80
07/09/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Gomez, A. Jimenez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.80
07/09/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Gomez, A. Jimenez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.80
07/12/21	MS	Analysis on duplicate contracts for FBP - Karen Olivo and Katia Mayett	1.80
07/12/21	MS	Update contracts repository for duplicate contracts	1.40
07/12/21	MS	Participate in call with J. Menendez and M. Sandeen (both AlixPartners) to discuss process to update duplicate and expired contracts within the webtool	0.50
07/12/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Lopez, A, Mendoza, K. Santana (all Aeromexico) to discuss open contracts for the Commercial Team	0.40
07/12/21	FW	Update the contracts data per M. Sandeen's request on 2021-07-12	0.40
07/12/21	JCM	Review contracts status updates	2.70
07/12/21	JCM	Update assumed contract assessment details	2.40
07/12/21	JCM	Update claims database contracts matching	2.30
07/12/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Lopez, A, Mendoza, K. Santana (all Aeromexico) to discuss open contracts for the Commercial Team	0.40
07/12/21	JCM	Participate in call with J. Menendez and M. Sandeen (both	0.50

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		AlixPartners) to discuss process to update duplicate and expired contracts within the webtool	
07/12/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Lopez, A, Mendoza, K. Santana (all Aeromexico) to discuss open contracts for the Commercial Team	0.40
07/12/21	ROW	Assess the new vendor records in the WebTool for vendor contract assessments for the Aeromexico Supply Chain, Customer Experience/IT, and Central Departments based on their inputs	2.40
07/12/21	ROW	Review vendor information packet for list of June Part 2 contract assumptions and related savings for CFO executive update report	2.20
07/12/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico updates on needed vendor contract reviews	0.80
07/12/21	ROW	Participate on call with L. Guerrero, M. Figueroa (both Aeromexico) to discuss Central Department Priority 1 & 2 vendor contract assessments and debt negotiations	1.00
07/12/21	ROW	Participate on call with K. Mayett (Aeromexico) to discuss the Equipment Support Aircraft and Hotels contract assessment recommendations and next steps	1.20
07/12/21	ROW	Review contract assessment progress status report for workstream lead; key activities completed and next steps	1.00
07/13/21	ROW	Participate on call with C. Guzman, S. Diaz, R. Rodriguez (all Aeromexico) to review contract assumption details for June Part 2 court filing	1.20
07/13/21	ROW	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	0.90
07/13/21	ROW	Participate on call with K. Olivia, R. Jimenez (both Aeromexico) re: Commercial vendor negotiations and savings updates for the Procurement Council meeting	1.00
07/13/21	ROW	Assess and review the new vendor cure and contract	2.20

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Date	Consultant	Description of Services	Hours
		savings tracker line items based on Aeromexico inputs	
07/13/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico updates on needed vendor contract reviews	0.50
07/13/21	ROW	Summarize the Procurement Council meeting key updates and the key next steps/timelines for full review	0.60
07/13/21	ROW	Participate on call with C. Guzman, S. Diaz, P. Raymundo, K. Mayett, L. Guerrero, L. Islas, A. Romero (all Aeromexico) to discuss Priority 3 vendors with no assigned FBP Lead names	1.00
07/13/21	ROW	Participate on call with C. Guzman, S. Diaz (both Aeromexico) to discuss the June assumption IT vendor contracts	1.50
07/13/21	ROW	Participate in internal call with R. Watson, K. Beckeman, M. DeGraf, T. Thoroddsen, J. Menendez, M. Sandeen (all AlixPartners) to discuss status updates on contract management	0.50
07/13/21	JCM	Participate in internal call with R. Watson, K. Beckeman, M. DeGraf, T. Thoroddsen, J. Menendez, M. Sandeen (all AlixPartners) to discuss status updates on contract management	0.50
07/13/21	JCM	Participate in internal call with J. Menendez and M. Sandeen (both AlixPartners) to review process of updating the contract status report	0.50
07/13/21	JCM	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	0.90
07/13/21	JCM	Create new contract status reports	2.30
07/13/21	JCM	Update contract status reports	2.00
07/13/21	JCM	Upload new contract documents	1.20
07/13/21	KJB	Participate in internal call with R. Watson, K. Beckeman, M. DeGraf, T. Thoroddsen, J. Menendez, M. Sandeen (all AlixPartners) to discuss status updates on contract	0.50

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Date	Consultant	Description of Services	Hours
		management	
07/13/21	KJB	Answer question from operations team re: contract assumption process	0.30
07/13/21	KJB	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	0.90
07/13/21	MDD	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	0.90
07/13/21	MDD	Participate in internal call with R. Watson, K. Beckeman, M. DeGraf, T. Thoroddsen, J. Menendez, M. Sandeen (all AlixPartners) to discuss status updates on contract management	0.50
07/13/21	MS	Participate in internal call with R. Watson, K. Beckeman, M. DeGraf, T. Thoroddsen, J. Menendez, M. Sandeen (all AlixPartners) to discuss status updates on contract management	0.50
07/13/21	MS	Participate in internal call with J. Menendez and M. Sandeen (both AlixPartners) to review process of updating the contract status report	0.50
07/13/21	MS	Participate in weekly procurement council meeting with R. Watson, K. Beckeman, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	0.90
07/13/21	MS	Reviewed latest contract status report	1.20
07/13/21	MS	Update contracts repository for duplicate contracts	1.10
07/13/21	MS	Analysis on duplicate contracts for FBPs - L. Islas, L. Guerrero and P. Raymundo (all Aeromexico)	1.90
07/13/21	TBT	Participate in internal call with R. Watson, K. Beckeman, M. DeGraf, T. Thoroddsen, J. Menendez, M. Sandeen (all AlixPartners) to discuss status updates on contract	0.50

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Date	Consultant	Description of Services	Hours
		management	
07/14/21	TBT	Review correspondence from M. DeGraf (AlixPartners) re: engine MRO contracts	0.10
07/14/21	TBT	Review correspondence from C. Dietz (Skyworks) re: engine MRO contracts	0.10
07/14/21	MS	Update contracts status report for latest contracts export file	1.70
07/14/21	MS	Update contracts status report per internal comments	1.30
07/14/21	MS	Analysis on duplicate contracts for FBPs - L. Islas, L. Guerrero and P. Raymundo (all Aeromexico)	0.70
07/14/21	MS	Update contracts status report for latest pre-petition AP aging details	1.40
07/14/21	MS	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to discuss status of vendor contracts review project	0.60
07/14/21	MS	Participate in internal call with J. Menendez and M. Sandeen (both AlixPartners) to review the contract status report	0.90
07/14/21	MDD	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to discuss status of vendor contracts review project	0.60
07/14/21	JCM	Update contract assessment detail attributes	2.40
07/14/21	JCM	Participate in internal call with J. Menendez and M. Sandeen (both AlixPartners) to review the contract status report	0.90
07/14/21	JCM	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to discuss status of vendor contracts review project	0.60
07/14/21	ROW	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to discuss status of vendor contracts review project	0.60

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Date	Consultant	Description of Services	Hours
07/14/21	ROW	Participate on call with L. Guerro, M. Pina, K. Mayett (all Aeromexico) to discuss Grupo Consulmed vendor contract assessment status and negotiations	1.00
07/14/21	ROW	Participate on call with C. Guzman (Aeromexico) to discuss IT June Part 2 vendor contracts cure contract status for June	0.90
07/14/21	ROW	Review the revised draft of the June Part 2 contract business case executive report for Aeromexico Procurement Council to review	1.90
07/14/21	ROW	Participate on call with C. Guzman, S. Diaz, F. Raymundo, R. Rodriguez and others (all Aeromexico) to fill out the June Part 2 contract assumption business cases and IT vendor contact information	1.50
07/14/21	ROW	Participate in working session with M. Pina, K. Mayett (all Aeromexico) to discuss the current contract assessment and proposed savings from Equipment Support Aircraft, BE Aerospace and Safran vendors	1.00
07/14/21	ROW	Review Champ Cargosystems vendor prepetition balance and invoice details to resolve discrepancy with vendor's claim amount	1.00
07/14/21	ROW	Participate on call with L. Guerro, M. Figueroa (all Aeromexico) to discuss the Central Department contract negotiations and answer questions for several corporate services firms	1.00
07/14/21	HK	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to discuss status of vendor contracts review project	0.60
07/15/21	HK	Participate in meeting with H. Ku, J. Menendez, K. Schrichte, M. Sandeen (all Alixpartners) to discuss contracts and claims matching	0.50
07/15/21	ROW	Review estimate cure amount report for June Part 2 contracts for company finance teams to review and provide input	1.40
07/15/21	ROW	Prepare the status report for the Aeromexico Supply Chain and Central Dept meeting to review contract	1.60

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Date	Consultant	Description of Services	Hours
		assessment progress for Priority 1 and Priority 2 and Priority 3 vendors	
07/15/21	ROW	Participate on call with C. Guzman, R. Rodriguez, P. Raymundo (all Aeromexico) to discuss the IT and Customer Experience contract assessments in WebTool and vendor negotiations updates	1.00
07/15/21	ROW	Review updated savings report for June Part 2 contract assumptions for meeting with J. Wallden (Aeromexico)	1.40
07/15/21	ROW	Review changes from workstream leader for the executive management update report on contract assessment process	0.90
07/15/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/15/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Martinez, C. Berazaluce, J. Mazi, R. Garcia (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	0.50
07/15/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), E. Enciso, K. Barrera, S. Anguiano, M. Bilbao, J. Pantiga (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.50
07/15/21	ROW	Call with R. Watson and M. DeGraf (both AlixPartners) to discuss MRO supplier contracts and prepetition balance	0.20
07/15/21	ROW	Call with R. Watson, M. DeGraf, K. Beckeman (all AlixPartners), M. Pina, M. Bravo Sansores, E. Aguilar (all Aeromexico) to discuss MRO supplier contracts and prepetition debt	1.10
07/15/21	JCM	Participate in meeting with H. Ku, J. Menendez, K. Schrichte, M. Sandeen (all Alixpartners) to discuss contracts and claims matching	0.50
07/15/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
07/15/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), E. Enciso, K. Barrera, S. Anguiano, M. Bilbao, J. Pantiga (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.50
07/15/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Martinez, C. Berazaluce, J. Mazi, R. Garcia (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	0.50
07/15/21	JCM	Create new contract status reports	2.30
07/15/21	JCM	Implement contract updates from department meetings	2.90
07/15/21	JCM	Review assumptions savings deck	0.30
07/15/21	MDD	Call with R. Watson, M. DeGraf, K. Beckeman (all AlixPartners), M. Pina, M. Bravo Sansores, E. Aguilar (all Aeromexico) to discuss MRO supplier contracts and prepetition debt	1.10
07/15/21	MDD	Call with R. Watson and M. DeGraf (both AlixPartners) to discuss MRO supplier contracts and prepetition balance	0.20
07/15/21	KJB	Call with R. Watson, M. DeGraf, K. Beckeman (all AlixPartners), M. Pina, M. Bravo Sansores, E. Aguilar (all Aeromexico) to discuss MRO supplier contracts and prepetition debt	1.10
07/15/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), E. Enciso, K. Barrera, S. Anguiano, M. Bilbao, J. Pantiga (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.50
07/15/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/15/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Martinez, C. Berazaluce, J. Mazi, R. Garcia (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	0.50
07/15/21	MS	Participate in meeting with H. Ku, J. Menendez, K. Schrichte, M. Sandeen (all Alixpartners) to discuss	0.50

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		contracts and claims matching	
07/15/21	MS	Reviewed latest June Assumption Schedule presentation	0.80
07/15/21	MS	Update June Round 2 Assumption Schedule presentation for updated AP amounts	1.60
07/15/21	KLS	Participate in meeting with H. Ku, J. Menendez, K. Schrichte, M. Sandeen (all Alixpartners) to discuss contracts and claims matching	0.50
07/16/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Jimenez, A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.30
07/16/21	MS	Update June Round 2 Assumption Schedule per internal comments	1.80
07/16/21	MS	Participate in internal call with J. Menendez and M. Sandeen (both AlixPartners) to review contract assumption filing process	0.50
07/16/21	MS	Format June Round 2 Assumption Schedule presentation	0.70
07/16/21	MS	Validate June Round 2 Assumption Schedule presentation against updated AP data.	0.70
07/16/21	KJB	Call with J. Wallden (Aeromexico), R. Watson and K. Beckeman (both AlixPartners) to review contract offers and next steps	0.50
07/16/21	JCM	Participate in internal call with J. Menendez and M. Sandeen (both AlixPartners) to review contract assumption filing process	0.50
07/16/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Jimenez, A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.30
07/16/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all Alixpartners), A. Jimenez, A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.30
07/16/21	ROW	Review Airport Operations vendors for June Part 2 contract assumptions for discrepancies in prepetition debt	1.00

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		amounts and invoice details	
07/16/21	ROW	Review updated contracts status report for assessing contract assessment progress on Priority 2 and Priority 3 vendors	1.90
07/16/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico team updates on needed vendor contract reviews	0.50
07/16/21	ROW	Review vendor schedule for June Part 2 contract assumptions with updated prepetition debt information and vendor changes	1.80
07/16/21	ROW	Call with J. Wallden (Aeromexico), R. Watson and K. Beckeman (both AlixPartners) to review contract offers and next steps	0.50
07/19/21	ROW	Review contract assessment progress status report for workstream lead; key activities completed and next steps	1.00
07/19/21	ROW	Participate on call with K. Mayett (Aeromexico) to discuss the Equipment Support Aircraft and Hotels contract assessment recommendations and next steps	1.20
07/19/21	ROW	Participate on call with L. Guerrero, M. Figueroa (both Aeromexico) to discuss Central Department Priority 1 & 2 vendor contract assessments and debt negotiations	1.00
07/19/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico updates on needed vendor contract reviews	0.80
07/19/21	ROW	Review vendor information packet for list of June Part 2 contract assumptions and related savings for CFO executive update report	2.20
07/19/21	ROW	Assess the new vendor records in the WebTool for vendor contract assessments for the Aeromexico Supply Chain, Customer Experience/IT, and Central Departments based on their inputs	2.40
07/19/21	MS	Reviewed pre-petition updates in contracts system	0.40
07/19/21	MS	Reviewed contracts database for duplicates	2.20
07/19/21	MS	Performed contracts and claims ID matching	1.70
07/20/21	MS	Participate in weekly procurement council meeting with R.	1.00

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Date	Consultant	Description of Services	Hours
		Watson, M. DeGraf, and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	
07/20/21	MS	Reconcile contract IDs within the contracts status report	1.70
07/20/21	MS	Update contracts status report for new pre-petition amounts	2.10
07/20/21	MS	Update contracts status report	1.40
07/20/21	ROW	Participate on call with C. Guzman, S. Diaz (both Aeromexico) to discuss the June assumption IT vendor contracts	1.10
07/20/21	ROW	Participate on call with C. Guzman, S. Diaz, P. Raymundo, K. Mayett, L. Guerrero, L. Islas, A. Romero (all Aeromexico) to discuss Priority 3 vendors with no assigned FBP Lead names	1.00
07/20/21	ROW	Summarize the Procurement Council meeting key updates and the key next steps/timelines for full review	0.50
07/20/21	ROW	Review the Procurement Council meeting agenda based on AeroMexico updates on needed vendor contract reviews	0.50
07/20/21	ROW	Assess and review the new vendor cure and contract savings tracker line items based on AeroMexico inputs	2.50
07/20/21	ROW	Participate on call with K. Olivia, R. Jimenez (both Aeromexico) re: Commercial vendor negotiations and savings updates for the Procurement Council meeting	1.00
07/20/21	ROW	Participate in weekly procurement council meeting with R. Watson, M. DeGraf, and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	1.00
07/20/21	ROW	Participate on call with C. Guzman, S. Diaz, R. Rodriguez (all Aeromexico) to review contract assumption details for June Part 2 court filing	1.20
07/20/21	MDD	Participate in weekly procurement council meeting with R. Watson, M. DeGraf, and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	1.00

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Date	Consultant	Description of Services	Hours
07/20/21	MDD	Review analysis to support assumption of various supplier contracts	0.90
07/21/21	MDD	Review analysis to support assumption of various supplier contracts	1.10
07/21/21	MDD	Participate in call with R. Watson, M. DeGraf, M. Sandeen (all AlixPartners) and L. Padilla, E. Ayala, J. Wallden, L. Garcia, M. Sansores, A. Gomez, A. Seemann, D. Savoy (all Aeromexico) to discuss debt negotiations for MTU and Epcor	0.90
07/21/21	MDD	Call with R. Watson, M. DeGraf (both AlixPartners) to discuss MRO provider contract assessments	0.80
07/21/21	MDD	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, M. Sandeen (all AlixPartners) to discuss status of vendor contracts review project	0.50
07/21/21	MDD	Analysis of MRO supplier contracts and associated potential cure amounts	0.80
07/21/21	ROW	Call with R. Watson, M. DeGraf (both AlixPartners) to discuss MRO provider contract assessments	0.80
07/21/21	ROW	Participate on call with L. Guerro, M. Figueroa (all Aeromexico) to discuss the Central Department contract negotiations and answer questions for several corporate services firms	1.00
07/21/21	ROW	Review Champ Cargosystems vendor prepetition balance and invoice details to resolve discrepancy with vendor's claim amount	1.00
07/21/21	ROW	Participate in working session with M. Pina, K. Mayett (all Aeromexico) to discuss the current contract assessment and proposed savings from Equipment Support Aircraft, BE Aerospace and Safran vendors	1.00
07/21/21	ROW	Participate on call with C. Guzman, S. Diaz, F. Raymundo, R. Rodriguez and others (all Aeromexico) to fill out the June Part 2 contract assumption business cases and IT vendor contact information	1.50
07/21/21	ROW	Review the revised draft of the June Part 2 contract business case executive report for AeroMexico	2.50

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Date	Consultant	Description of Services	Hours
		Procurement Council to review	
07/21/21	ROW	Participate on call with C. Guzman (Aeromexico) to discuss IT June Part 2 vendor contracts cure contract status for June	1.10
07/21/21	ROW	Participate in call with R. Watson, M. DeGraf, M. Sandeen (all AlixPartners) and L. Padilla, E. Ayala, J. Wallden, L. Garcia, M. Sansores, A. Gomez, A. Seemann, D. Savoy (all Aeromexico) to discuss debt negotiations for MTU and Epcor	0.90
07/21/21	ROW	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, M. Sandeen (all AlixPartners) to discuss status of vendor contracts review project	0.50
07/21/21	MS	Update contracts status report	1.70
07/21/21	MS	Prepare latest schedule of contracts marked as assume/amend with pre-petition amounts	2.20
07/21/21	MS	Update assume/amend contracts schedule for contracts with filed orders	1.20
07/21/21	MS	Participate in call with R. Watson, M. DeGraf, M. Sandeen (all AlixPartners) and L. Padilla, E. Ayala, J. Wallden, L. Garcia, M. Sansores, A. Gomez, A. Seemann, D. Savoy (all Aeromexico) to discuss debt negotiations for MTU and Epcor	0.90
07/21/21	MS	Participate in weekly meeting with R. Rodriguez Pantoja (Aeromexico), R. Watson, M. DeGraf, M. Sandeen (all AlixPartners) to discuss status of vendor contracts review project	0.50
07/22/21	MS	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/22/21	MS	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), A. Martinez, J. Mazi, R. Garcia, V. Alavez, R. Pantoja, M. Reynaud, F. Ruiz, C. Berazaluce (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	0.80

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Date	Consultant	Description of Services	Hours
07/22/21	MS	Update latest schedule of contracts marked as assume/amend	2.30
07/22/21	MS	Reviewed latest schedule of contract assumptions	1.10
07/22/21	MS	Refreshed contracts status report	0.40
07/22/21	ROW	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), A. Martinez, J. Mazi, R. Garcia, V. Alavez, R. Pantoja, M. Reynaud, F. Ruiz, C. Berazaluce (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	0.80
07/22/21	ROW	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), M. Velasco, L. Garcia, V. Menchaca, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/22/21	ROW	Review changes from workstream leader for the executive management update report on contract assessment process	0.50
07/22/21	ROW	Review updated savings report for June Part 2 contract assumptions for meeting with J. Wallden (Aeromexico)	2.00
07/22/21	ROW	Participate on call with C. Guzman, R. Rodriguez, P. Raymundo (all Aeromexico) to discuss the IT and Customer Experience contract assessments in WebTool and vendor negotiations updates	1.00
07/22/21	ROW	Prepare the status report for the Aeromexico Supply Chain and Central Dept meeting to review contract assessment progress for Priority 1 and Priority 2 and Priority 3 vendors	2.20
07/22/21	ROW	Review estimate cure amount report for June Part 2 contracts for company finance teams to review and provide input	1.50
07/22/21	ROW	Call with R. Watson, M. DeGraf (both AlixPartners), M Landess, A Husain (both Skyworks) re: MRO supplier contract negotiations	0.50
07/22/21	MDD	Analysis of MRO supplier contracts and associated potential cure amounts	1.20
07/22/21	MDD	Call with R. Watson, M. DeGraf (both AlixPartners), M	0.50

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Date	Consultant	Description of Services	Hours
		Landess, A Husain (both Skyworks) re: MRO supplier contract negotiations	
07/22/21	MDD	Analysis of remaining contracts to be assessed and associated cure estimations	1.20
07/23/21	ROW	Participate on call with J. Wallden (Aeromexico) to discuss status and plan for next week's key contract assessment activities	0.70
07/23/21	ROW	Review vendor schedule for June Part 2 contract assumptions with updated prepetition debt information and vendor changes	1.80
07/23/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico team updates on needed vendor contract reviews	0.50
07/23/21	ROW	Review updated contracts status report for assessing contract assessment progress on Priority 2 and Priority 3 vendors	2.00
07/23/21	ROW	Review Airport Operations vendors for June Part 2 contract assumptions for discrepancies in prepetition debt amounts and invoice details	1.30
07/23/21	ROW	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), A. Jimenez, A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.40
07/23/21	ROW	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), K. Barrera, M. Bilbao, J. Pantiga, G. Sanchez, H. Angulo (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.40
07/23/21	MS	Compare latest schedule of contracts marked as assume/amend with prior schedule	1.30
07/23/21	MS	Update latest schedule of contracts marked as assume/amend .	1.60
07/23/21	MS	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), A. Jimenez, A. Gomez, E. Ayala, L. Padilla (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.40

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Date	Consultant	Description of Services	Hours
07/23/21	MS	Participate in meeting with R. Watson, M. Sandeen (both AlixPartners), K. Barrera, M. Bilbao, J. Pantiga, G. Sanchez, H. Angulo (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.40
07/26/21	MS	Performed contracts and claims ID matching	2.10
07/26/21	MS	Updated Assume/Amend contract noticing listing for contracts still under evaluation	1.80
07/26/21	MS	Updated Assume/Amend contract noticing listing with claim amounts	1.60
07/26/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (AlixPartners), K. Santana (Aeromexico) to discuss open contracts for the Commercial Team	0.30
07/26/21	MS	Participate in call with J. Menendez and M. Sandeen (both AlixPartners) to discuss prior week's updates on contracts	0.50
07/26/21	ROW	Participate on call with K. Olivo, R. Jimenez (both Aeromexico) re: Commercial vendor negotiations and savings updates for the Procurement Council meeting	1.00
07/26/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (AlixPartners), K. Santana (Aeromexico) to discuss open contracts for the Commercial Team	0.30
07/26/21	ROW	Assess the new vendor records in the WebTool for vendor contract assessments for the Aeromexico Supply Chain, Customer Experience/IT, and Central Departments based on their inputs	2.00
07/26/21	ROW	Analyze vendor information packet for list of June Part 2 contract assumptions and related savings for CFO executive update report	2.10
07/26/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico updates on needed vendor contract reviews	0.60
07/26/21	ROW	Participate on call with L. Guerrero, M. Figueroa (both Aeromexico) to discuss Central Department Priority 1 & 2 vendor contract assessments and debt negotiations	1.00
07/26/21	ROW	Participate on call with K. Mayett (Aeromexico) to discuss the Equipment Support Aircraft and Hotels contract	1.20

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Date	Consultant	Description of Services	Hours
		assessment recommendations and next steps	
07/26/21	ROW	Analyze contract assessment progress status report for workstream lead; key activities completed and next steps	1.00
07/26/21	JCM	Participate in call with J. Menendez and M. Sandeen (both AlixPartners) to discuss prior week's updates on contracts	0.50
07/26/21	JCM	Update contracts to schedules matching	2.70
07/26/21	JCM	Review assumed and rejected vendors to exclude from vendor letter campaign	1.60
07/26/21	JCM	Optimize contract images for assessment	1.50
07/26/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (AlixPartners), K. Santana (Aeromexico) to discuss open contracts for the Commercial Team	0.30
07/27/21	JCM	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.90
07/27/21	JCM	Participate in weekly procurement council meeting with R. Watson, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	1.10
07/27/21	JCM	Review WEC supplier savings deck	1.20
07/27/21	JCM	Create AMX assumptions English letter template	2.40
07/27/21	JCM	Create AMX assumptions Spanish letter template	2.00
07/27/21	MDD	Participate in weekly procurement council meeting with R. Watson, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	1.10
07/27/21	MDD	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.90
07/27/21	ROW	Participate on call with C. Guzman, S. Diaz, R. Rodriguez (all Aeromexico) to review contract assumption details for June Part 2 court filing	1.00
07/27/21	ROW	Participate in weekly procurement council meeting with R. Watson, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team	1.10

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Date	Consultant	Description of Services	Hours
		to review contract negotiations and decisions	
07/27/21	ROW	Participate on call with K. Olivia, R. Jimenez (both Aeromexico) re: Commercial vendor negotiations and savings updates for the Procurement Council meeting	1.00
07/27/21	ROW	Assess and review the new vendor cure and contract savings tracker line items based on AeroMexico inputs	2.40
07/27/21	ROW	Review the Procurement Council meeting agenda based on AeroMexico updates on needed vendor contract reviews	0.50
07/27/21	ROW	Summarize the Procurement Council meeting key updates and the key next steps/timelines for full review	0.50
07/27/21	ROW	Participate on call with C. Guzman, S. Diaz, P. Raymundo, K. Mayett, L. Guerrero, L. Islas, A. Romero (all AeroMexico) to discuss Priority 3 vendors with no assigned FBP Lead names	1.00
07/27/21	ROW	Participate on call with C. Guzman, S. Diaz (both Aeromexico) to discuss the June Part 2 assumption IT vendor contracts	1.00
07/27/21	ROW	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.90
07/27/21	MS	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.90
07/27/21	MS	Participate in weekly procurement council meeting with R. Watson, M. DeGraf, J. Menendez and M. Sandeen (all AlixPartners) and Aeromexico Procurement Council team to review contract negotiations and decisions	1.10
07/27/21	MS	Updated Assume/Amend contract noticing listing	1.30
07/27/21	MS	Performed contracts and claims ID matching	1.00
07/27/21	MS	Updated contracts status report for new pre-petition amounts	1.60
07/27/21	MS	Updated contracts status report with latest contracts webtool extract	1.30
07/27/21	TBT	Analyze potential cure payments for certain contracts as	0.40

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		requested by R. Watson (AlixPartners)	
07/27/21	TBT	Send correspondence to H. Ku, R. Watson (both AlixPartners) re: certain vendor payables versus cure payments	0.10
07/28/21	MS	Reviewed contracts for contracts and claims ID matching	2.10
07/28/21	MS	Refreshed data within the June Part 2 assumptions listing	1.30
07/28/21	MS	Updated contract descriptions for the June Part 2 contract assumptions	1.40
07/28/21	MS	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sanden (all AlixPartners) and L. Padilla, E. Ayala, L. Garcia, D. Savoy, V. Chow, A. Husain, M. Landess, A. Seemann, J. Walden (all Aeromexico) to discuss debt negotiations for MTU	0.50
07/28/21	MS	Participate in call with J. Menendez and M. Sandeen (both AlixPartners) to review vendor ID matching analysis	0.50
07/28/21	ROW	Call with M. DeGraf, R. Watson (both AlixPartners) to discuss maintenance provider contract assessments and negotiations	0.40
07/28/21	ROW	Participate on call with C. Guzman (Aeromexico) to discuss IT June Part 2 vendor contracts cure contract status for June	1.10
07/28/21	ROW	Analyze the revised draft of the June Part 2 contract business case executive report for AeroMexico Procurement Council to review	2.50
07/28/21	ROW	Participate on call with C. Guzman, S. Diaz, F. Raymundo, R. Rodriguez and others (all Aeromexico) to fill out the June Part 2 contract assumption business cases and IT vendor contact information	1.00
07/28/21	ROW	Participate in working session with M. Pina, K. Mayett (all Aeromexico) to discuss the current contract assessment and proposed savings from Equipment Support Aircraft, BE Aerospace and Safran vendors	1.00
07/28/21	ROW	Review Champ Cargosystems vendor prepetition balance and invoice details to resolve discrepancy with vendor's claim amount	1.40

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
07/28/21	ROW	Participate on call with L. Guerro, M. Figueroa (all Aeromexico) to discuss the Central Department contract negotiations and answer questions for several corporate services firms	1.00
07/28/21	ROW	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sanden (all AlixPartners) and L. Padilla, E. Ayala, L. Garcia, D. Savoy, V. Chow, A. Husain, M. Landess, A. Seemann, J. Walden (all Aeromexico) to discuss debt negotiations for MTU	0.50
07/28/21	MDD	Review details of balances owed to engine maintenance providers to assess contract negotiation strategy	0.80
07/28/21	MDD	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sanden (all AlixPartners) and L. Padilla, E. Ayala, L. Garcia, D. Savoy, V. Chow, A. Husain, M. Landess, A. Seemann, J. Walden (all Aeromexico) to discuss debt negotiations for MTU	0.50
07/28/21	MDD	Review contract counterparties remaining for assumption / amendments to assess efficient workplan to resolve open cure amounts	1.00
07/28/21	MDD	Call with M. DeGraf, R. Watson (both AlixPartners) to discuss maintenance provider contract assessments and negotiations	0.40
07/28/21	JCM	Participate in call with J. Menendez and M. Sandeen (both AlixPartners) to review vendor ID matching analysis	0.50
07/28/21	JCM	Review latest AP Aging reports	1.30
07/28/21	JCM	Update AMX Assumptions templates	1.60
07/28/21	JCM	Update contract assessment status reports	2.40
07/28/21	JCM	Review updated contract status workbook	0.60
07/28/21	JCM	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sanden (all AlixPartners) and L. Padilla, E. Ayala, L. Garcia, D. Savoy, V. Chow, A. Husain, M. Landess, A. Seemann, J. Walden (all Aeromexico) to discuss debt negotiations for MTU	0.50
07/29/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Martinez, R. Garcia, C.	0.60

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Invoice # 2137934-2

Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		Berazaluce, R. Pantoja (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	
07/29/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), K. Barrera, E. Enciso, J. Pantiga, G. Sanchez (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.40
07/29/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), M. Velasco, L. Garcia, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/29/21	JCM	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.50
07/29/21	JCM	Implement contracts assessment record changes from department meetings	2.70
07/29/21	JCM	Review assume cure, assume amend listing analysis	0.80
07/29/21	JCM	Update assume cure, assume amend listing analysis	1.90
07/29/21	MDD	Call with T. Thoroddsen (AlixPartners) re: contract review	0.20
07/29/21	MDD	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.50
07/29/21	MDD	Review details of balances owed to engine maintenance providers to assess contract negotiation strategy	0.90
07/29/21	ROW	Review estimate cure amount report for June Part 2 contracts for company finance teams to review and provide input	1.50
07/29/21	ROW	Prepare the status report for the Aeromexico Supply Chain and Central Dept meeting to review contract assessment progress for Priority 1 and Priority 2 and Priority 3 vendors	2.20
07/29/21	ROW	Participate on call with C. Guzman, R. Rodriguez, P. Raymundo (all Aeromexico) to discuss the IT and Customer Experience contract assessments in WebTool and vendor negotiations updates	1.00
07/29/21	ROW	Review updated savings report for June Part 2 contract	2.00

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		assumptions for meeting with J. Wallden (Aeromexico)	
07/29/21	ROW	Review changes from workstream leader for the executive management update report on contract assessment process	0.50
07/29/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), M. Velasco, L. Garcia, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/29/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Martinez, R. Garcia, C. Berazaluce, R. Pantoja (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	0.60
07/29/21	ROW	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.50
07/29/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), K. Barrera, E. Enciso, J. Pantiga, G. Sanchez (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.40
07/29/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), K. Barrera, E. Enciso, J. Pantiga, G. Sanchez (all Aeromexico) to discuss open contracts for the Supply Chain Team	0.40
07/29/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), M. Velasco, L. Garcia, A. Foneseca (all Aeromexico) to discuss open contracts for the Central Department Team	0.50
07/29/21	MS	Participate in call with R. Watson, M. DeGraf, J. Menendez, M. Sandeen (all AlixPartners) to discuss vendor assumption list	0.50
07/29/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Martinez, R. Garcia, C. Berazaluce, R. Pantoja (all Aeromexico) to discuss open contracts for the Cust Experience/IT Team	0.60
07/29/21	MS	Update Assume/Amend contract noticing listing for internal parties	1.80

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
07/29/21	MS	Refresh contracts status report	1.20
07/29/21	TBT	Call with M. DeGraf (AlixPartners) re: contract review	0.20
07/30/21	MS	Updated contract descriptions for the June Part 2 contract assumptions	1.80
07/30/21	MS	Reviewed amended contracts for the June part 2 assumptions schedule	1.20
07/30/21	MS	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Gomez, E. Ayala, L. Padilla, A. Jimenez (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.60
07/30/21	ROW	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Gomez, E. Ayala, L. Padilla, A. Jimenez (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.60
07/30/21	ROW	Review Airport Operations vendors for June Part 2 contract assumptions for discrepancies in prepetition debt amounts and invoice details	1.00
07/30/21	ROW	Review updated contracts status report for assessing contract assessment progress on Priority 2 and Priority 3 vendors	1.90
07/30/21	ROW	Review the Procurement Council meeting agenda based on Aeromexico team updates on needed vendor contract reviews	0.50
07/30/21	ROW	Analyze vendor schedule for June Part 2 contract assumptions with updated prepetition debt information and vendor changes	1.60
07/30/21	ROW	Participate on call with J. Wallden (Aeromexico) to discuss status and plan for next week's key contract assessment activities	0.60
07/30/21	ROW	Call with R. Watson and M. DeGraf (both AlixPartners) re: contracts pending assumptions for next court motion	0.50
07/30/21	ROW	Call with J. Wallden (Aeromexico), R. Watson, M. DeGraf (both AlixPartners) re: status of contracts assumptions and negotiations	0.50
07/30/21	MDD	Call with R. Watson and M. DeGraf (both AlixPartners) re:	0.50

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Re: Executory Contracts
Client/Matter # 013601.00109

Date	Consultant	Description of Services	Hours
		contracts pending assumptions for next court motion	
07/30/21	MDD	Call with J. Wallden (Aeromexico), R. Watson, M. DeGraf (both AlixPartners) re: status of contracts assumptions and negotiations	0.50
07/30/21	MDD	Analysis of contract and invoices related to cargo-service provider identified for contract assumption	0.60
07/30/21	JCM	Participate in meeting with R. Watson, J. Menendez, M. Sandeen (all AlixPartners), A. Gomez, E. Ayala, L. Padilla, A. Jimenez (all Aeromexico) to discuss open contracts for the Airport Services/Operations Team	0.60
07/30/21	JCM	Update assumption schedule analysis	1.80
07/30/21	JCM	Create assumption vendor invoice detail analysis	2.00
07/30/21	JCM	Update vendor savings deck	2.10
07/30/21	JCM	Review updated assumption schedules	0.60
		Total	**385.40**

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Re: Executory Contracts
Client/Matter # 013601.00109

Fee Recap:

Consultant	Hours	Rate	Amount
Fengjie Wu	0.80	260.00	208.00
Kate L Schrichte	0.50	530.00	265.00
Milena Sandeen	82.30	625.00	51,437.50
Hart Ku	1.10	665.00	731.50
Juan C Menendez	97.50	710.00	69,225.00
Thora B Thoroddsen	1.80	865.00	1,557.00
Michael DeGraf	21.00	865.00	18,165.00
Kurt J Beckeman	5.40	980.00	5,292.00
Randy O Watson	175.00	980.00	171,500.00
Total Hours & Fees	**385.40**		**318,381.00**

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Invoice # 2137934-2

Re: Interim & Final Fee Applications
Client/Matter # 013601.00112

Date	Consultant	Description of Services	Hours
07/01/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	1.50
07/02/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	1.80
07/06/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	1.60
07/09/21	DRD	Call with P. Hoban (AlixPartners) re: initial feedback on 3rd interim fee application	0.50
07/09/21	DRD	Correspondence with E. Kardos, P. Hoban (both AlixPartners) re: initial feedback on 3rd interim application	0.30
07/09/21	PMH	Call with D. DeBassio (AlixPartners) re: initial feedback on 3rd interim fee application	0.50
07/12/21	DRD	Correspondence with L. Donahue, E. Kardos, P. Hoban (all AlixPartners) re: UST's initial comments on 3rd interim application	0.20
07/12/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	2.80
07/12/21	JAB	Continue to prepare professional fees for June 2021 fourth interim fee application	2.60
07/13/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	3.10
07/13/21	JAB	Analyze professional fees for June 2021 fourth interim fee application	2.90
07/13/21	JAB	Continue to prepare professional fees for June 2021 fourth interim fee application	2.70
07/14/21	JAB	Continue to prepare professional fees for June 2021 fourth interim fee application	2.90
07/14/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	2.90
07/14/21	JAB	Analyze professional fees for June 2021 fourth interim fee application	2.80
07/14/21	DRD	Correspondence with J. Bowes (AlixPartners) re: status of 4th interim application	0.20

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Invoice # 2137934-2

Re: Interim & Final Fee Applications
Client/Matter # 013601.00112

Date	Consultant	Description of Services	Hours
07/15/21	DRD	Correspondence with J. Bowes (AlixPartners) re: status of 4th interim application	0.20
07/15/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	2.80
07/15/21	JAB	Continue to prepare professional fees for June 2021 fourth interim fee application	2.60
07/16/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	1.60
07/16/21	DRD	Correspondence with E. Castellanos (AlixPartners) re: confirmation of travel expenses on 4th interim application	0.20
07/19/21	DRD	Review June detail support for 4th Interim Application	2.50
07/19/21	DRD	Correspondence with T. Perez, W. Kocovski, M. DeGraf, T. Thoroddsen, P. Hoban, E. Fullmer (all AlixPartners) re: confirmation of June detail support for 4th Interim application	0.40
07/19/21	JAB	Prepare professional fees for July 2021 fourth interim fee application	2.40
07/19/21	JAB	Continue to prepare professional fees for July 2021 fourth interim fee application	0.90
07/20/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	2.40
07/22/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	1.60
07/22/21	DRD	Correspondence with J. Bowes (AlixPartners) re: status of 4th interim application	0.30
07/23/21	JAB	Prepare professional fees for July 2021 fourth interim fee application	3.10
07/26/21	JAB	Prepare professional fees for June 2021 fourth interim fee application	1.90
07/26/21	DRD	Review of June professional fees that support the fourth interim fee application	1.50
07/26/21	DRD	Correspondence with E. Jerrard (Davis Polk), E. Kardos, P. Hoban, L. Donahue (all AlixPartners) and others re: update on 3rd Interim fee application status	0.30

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Re: Interim & Final Fee Applications
Client/Matter # 013601.00112

Date	Consultant	Description of Services	Hours
07/27/21	JAB	Prepare professional fees for July 2021 fourth interim fee application	2.00
		Total	**56.00**

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Invoice # 2137934-2

Re: Interim & Final Fee Applications
Client/Matter # 013601.00112

Fee Recap:

Consultant	Hours	Rate	Amount
Jennifer A Bowes	48.90	460.00	22,494.00
Dennis R DeBassio	6.60	825.00	5,445.00
Patrick M Hoban	0.50	865.00	432.50
Total Hours & Fees	**56.00**		**28,371.50**

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Invoice # 2137934-2

Re: Network Plan
Client/Matter # 013601.00113

Date	Consultant	Description of Services	Hours
07/01/21	TPS	Participate in internal meeting with E. Fullmer, T. Perez Sales, K. Wang, and M. Stephey (all AlixPartners) re: discuss the market mix impact on actual 2021 yields going forward and prepare answers on yields and stage length	0.50
07/01/21	EJF	Participate in internal meeting with E. Fullmer and M. Stephey (both AlixPartners) re: discuss and draft responses to client questions re: updated business plan, seat-weighted stage length, and yield	2.40
07/01/21	EJF	Estimate the percentage of the network and revenue that is related to the JCA agreement with Delta	2.00
07/01/21	EJF	Participate in internal meeting with E. Fullmer, T. Perez Sales, K. Wang, and M. Stephey (all AlixPartners) re: discuss the market mix impact on actual 2021 yields going forward and prepare answers on yields and stage length	0.50
07/01/21	KW	Summarize Seat weighted stage length information and incorporated into dashboard	1.90
07/01/21	KW	Participate in internal meeting with E. Fullmer, T. Perez Sales, K. Wang, and M. Stephey (all AlixPartners) re: discuss the market mix impact on actual 2021 yields going forward and prepare answers on yields and stage length	0.50
07/01/21	KW	Fix data on seat weighted stage length and revenue to assist with the trend analysis and plan comparison	1.60
07/01/21	MS	Create presentation materials to build intuition around yield and RPK mix drivers of new business plan passenger revenue to answer client question	2.90
07/01/21	MS	Participate in internal meeting with E. Fullmer and M. Stephey (both AlixPartners) re: discuss and draft responses to client questions re: updated business plan, seat-weighted stage length, and yield	2.40
07/01/21	MS	Participate in internal meeting with E. Fullmer, T. Perez Sales, K. Wang, and M. Stephey (all AlixPartners) re: discuss the market mix impact on actual 2021 yields going forward and prepare answers on yields and stage	0.50

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Invoice # 2137934-2

Re: Network Plan
Client/Matter # 013601.00113

Date	Consultant	Description of Services	Hours
		length	
07/01/21	MS	Daily business planning call with W. Kocovski, L. Caine, I. Arana, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: updated to cost and reporting modules based on detailed operating statistics output from network team in support of board-approved refreshed business plan assumptions	0.20
07/01/21	MS	Continue refining analysis on historical and future seat weighted stage length and yield to answer client questions re: RPK mix and associated impacts on yield	2.40
07/01/21	MS	Analyze mix of stage length on yields and apply historical yields to current RPK mixes to size yield impacts associated with RPK mix shift	2.90
07/02/21	MS	Participate in internal meeting with E. Fullmer and M. Stephey (both AlixPartners) re: discuss next steps to answer client questions re: future business plan yield and RPK mix	0.60
07/02/21	MS	Complete follow-up analysis as requested by client to outline changes in RPK mix and its impact on yields in order to prepare for meeting with FTI	2.60
07/02/21	KW	Add market recovery data analysis to the dashboard for tracking purpose	1.00
07/02/21	KW	Add market share data analysis to the dashboard for tracking purpose	1.00
07/02/21	EJF	Participate in internal meeting with E. Fullmer and M. Stephey (both AlixPartners) re: discuss next steps to answer client questions re: future business plan yield and RPK mix	0.60
07/02/21	EJF	Prepare a guide on capacity forecast monthly and in increases year on year based on the business plan for the scheduling team to use as the foundation for them requesting viability analysis of crew hours by fleet family	1.80
07/02/21	EJF	Compare monthly block hour estimate through december 2022 across the three iterations of the business plan, and identify the amount of crew hours that would be related to the slot share capture and increased Max aircraft	2.20

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Invoice # 2137934-2

Re: Network Plan
Client/Matter # 013601.00113

Date	Consultant	Description of Services	Hours
		strategies	
07/02/21	IA	Provide comments on latest flawless execution dashboard version showing May FPS data	1.70
07/02/21	IA	Review May actual versus plan and 2019 trend summaries in latest flawless execution dashboard version	0.80
07/02/21	IA	Provide comments on actuals versus plan analysis for fuel burn by aircraft type, to be discussed with management	0.60
07/02/21	TPS	Call with J. Wallden (Aeromexico) to review gate utilization metrics at AICM	0.50
07/02/21	TPS	Review operational performance metrics at AICM	1.00
07/06/21	TPS	Review status of process improvement initiatives for airports organization	0.50
07/06/21	TPS	Participate in call with J. Wallden, P. Aznavurian (both Aeromexico), P. Mas, F. Berzosa and A. Divi (all ALG) to review capacity scenarios for AICM	1.00
07/06/21	TPS	Call with J. Wallden (Aeromexico) to review network and fleet open items	0.50
07/06/21	TPS	Review operational performance metrics at AICM to define strategies to support future growth	0.60
07/06/21	IA	Reconcile historical block hours by aircraft type between FPS and maintenance data to support business plan assumptions onf hourly fuel consumption in business plan	1.20
07/06/21	IA	Map out potential methodologies for engine cost optimization exercise using data by tail in planned July aircraft optimization simulation	2.20
07/06/21	IA	Call with E. Aguilar (Aeromexico) re: methodology for lowest cost engine optimization analysis and available information	0.50
07/06/21	EJF	Review the Volaris June traffic report and compare versus the estimated market recovery by region, and the change year on year of flights focused on Mexico City	1.10
07/06/21	EJF	Review the load factor and year-on-year passenger recovery statistics prepared by the Aeromexico analytics and strategy manager to ensure consistency with the related statistics being extracted from the flight	0.90

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Invoice # 2137934-2

Re: Network Plan
Client/Matter # 013601.00113

Date	Consultant	Description of Services	Hours
		profitability system as part of the new comprehensive performance dashboard	
07/06/21	KW	Review market share data to analyze the market recovery	1.70
07/06/21	KW	Add market recovery data into dashboard for tracking purpose	1.90
07/06/21	KW	Add new refreshed business plan data on utilization to the dashboard for tracking	0.40
07/06/21	MS	Complete regional summaries of key operating statistics for weekly KPI reporting in response to client request	1.90
07/06/21	MS	Respond to client question re: seat weighted stage length in updated business plan	0.90
07/06/21	MS	Respond to client request re: total revenue in updated business plan in order to create call center revenue targets	0.80
07/06/21	MS	Create regional summaries of key operating statistics for weekly KPI reporting in response to client request	2.80
07/07/21	MS	Respond to client question re: updated fleet plan	1.20
07/07/21	MS	Validate and refine most recent network models to post to answer client question	0.90
07/07/21	KW	Summarize the table of content along with various tabs	1.00
07/07/21	KW	Continue add and replace refreshed business plan data including both commercial and revenue KPI to the dashboard	1.90
07/07/21	KW	Track and add refreshed business plan data to the dashboard	1.90
07/07/21	EJF	Review monthly revenue forecast by point of sale to be used by the call center department to estimate volume and value of sales that will need to be processed relative to 2019 levels in order to estimate requirements	1.20
07/07/21	EJF	Review the latest key performance indicators produced by the commercial department to determine areas of greatest over and underperformance relative to the business plan	1.20
07/07/21	EJF	Analyze the fuel consumption statistics produced by the procurement SISEA system and compare to the flight	1.30

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Date	Consultant	Description of Services	Hours
		profitability system figures which were used to create the estimates in the business plan	
07/07/21	EJF	Conduct a regression of the differences in fuel consumption by month, fleet and stage length to determine the magnitude and source of the bias in the fuel consumption figures from the different internal Aeromexico departments	1.80
07/07/21	IA	Match most recent month fuel burn data by tail, by engine with lease cost data for all engines to be operated in July to support lowest cost engine optimization analysis	2.80
07/07/21	IA	Review available data sources on engine fuel burn by tail and methodology to assess relative fuel efficiency of individual engines	1.40
07/07/21	IA	Reconcile maintenance fuel burn historical data to FPS data to support comparison of fuel consumption by aircraft type to actuals and plan	1.70
07/07/21	TPS	Review executive briefing document to present AICM hub strategy	2.10
07/08/21	TPS	Participate in call with J. Wallden, P. Aznavurian (both Aeromexico) to review capacity scenarios for AICM	0.60
07/08/21	TPS	Review status of process improvement initiatives for airports organization	0.60
07/08/21	IA	Draft detailed graphics showing engine hourly costs by aircraft family to support engine allocation optimization exercise	1.70
07/08/21	IA	Review PBH rates by engine by aircraft family and reconciled to May operations data for engine optimization exercise	1.30
07/08/21	IA	Review updated slot share data for June actuals to be included in dashboard comparison versus plan	0.40
07/08/21	IA	Draft summary of engine optimization July estimated savings, to be shared with client	0.80
07/08/21	IA	Run July engine optimization simulation based on July optimized flight hours by aircraft and aircraft family type, prioritizing flying of lowest cost engines	2.60

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Date	Consultant	Description of Services	Hours
07/08/21	EJF	Review the updated E190 beyond revenue calculation used to assign the split of revenue between legal entities to provide feedback	0.90
07/08/21	KW	Update fleet data for the dashboard	1.30
07/08/21	KW	Compare commercial weekly forecast update with actual and business plan data and incorproate that into dashboard	1.70
07/08/21	KW	Revise dashboard data and outlook based on team's feedbacks	1.60
07/08/21	MS	Complete calculation to determine the beyond revenue contribution of certain fleet for legal entity profitability analysis	1.20
07/08/21	MS	Begin calculation to determine the beyond revenue contribution of certain fleet for legal entity profitability analysis	2.90
07/09/21	MS	Finish analysis to determine the beyond revenue contribution of certain fleet for legal entity profitability calculation	1.70
07/09/21	MS	Answer client questions re: 2021 annual budget inputs from updated business plan	1.10
07/09/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to roll out and present near-final flawless execution commercial dashboard to client to assist in strategic decision making and solicit feedback	0.90
07/09/21	KW	Participate in an internal meeting with K. Wang, and I. Arana (both AlixPartners) re: discuss market share data from IATA	1.00
07/09/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to roll out and present near-final flawless execution commercial dashboard to client to assist in strategic decision making and solicit feedback	0.90
07/09/21	KW	Extract data on AOC and market share by routes data to include in dashboard	1.80

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Date	Consultant	Description of Services	Hours
07/09/21	KW	Summarize IATA data on market share and other market data for dashbaord	1.80
07/09/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to roll out and present near-final flawless execution commercial dashboard to client to assist in strategic decision making and solicit feedback	0.90
07/09/21	EJF	Estimate future congestion of Mexico City airport based on published schedules by all carriers and compare against business plan recovery assumptions and 2019 activity levels to quantify the shift of operations between terminals with the exit of Interjet	2.30
07/09/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to roll out and present near-final flawless execution commercial dashboard to client to assist in strategic decision making and solicit feedback	0.90
07/09/21	IA	Prepare for meeting with client re: engine allocation optimization	0.60
07/09/21	IA	Provide commentary on graphics and trend charts to be included in flawless execution dashboard	0.80
07/09/21	IA	Review latest version flawless execution dashboard updated for April IATA data	0.80
07/09/21	IA	Review graphics of hourly costs by engine by aircraft type to be discussed with client	1.10
07/09/21	IA	Prepare summary of aircraft utilization by flight and block hours for June business plan by aircraft family to be used in dashboard	1.10
07/09/21	IA	Participate in an internal meeting with K. Wang, and I. Arana (both AlixPartners) re: discuss market share data from IATA	1.00
07/09/21	TPS	Call with J. Wallden (Aeromexico) to review network and fleet open items	0.80
07/09/21	TPS	Participate in call with J. Wallden, P. Aznavurian (both Aeromexico) and A. Divi (ALG) to review capacity	1.00

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Re: Network Plan
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Date	Consultant	Description of Services	Hours
		scenarios for AICM	
07/09/21	TPS	Review operational performance metrics at AICM to define strategies to support future growth	0.80
07/09/21	TPS	Review draft document for executive presentation on airports' strategies to support future growth	1.40
07/11/21	TPS	Review status of process improvement initiatives for airports organization	0.60
07/12/21	TPS	Participate in call with J. Wallden, P. Aznavurian (both Aeromexico), P. Mas, F. Berzosa and A. Divi (all ALG) to review capacity scenarios for AICM	0.70
07/12/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the presentation layout of dashboard and the comparison between crew projection and business plan re: utilization for each aircraft family	1.20
07/12/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discussion of topics that should be covered in commercial dashboard presentation and data availability	2.00
07/12/21	IA	Review draft overview slides for dashboard, to be discussed with management	2.10
07/12/21	IA	Analyze updated market recovery trend by segment based on April IATA data.	1.60
07/12/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discussion of topics that should be covered in commercial dashboard presentation and data availability	2.00
07/12/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the presentation layout of dashboard and the comparison between crew projection and business plan re: utilization for each aircraft family	1.20
07/12/21	KW	Incorporate operating efficiency analysis data to the dashboard presentation	1.60
07/12/21	KW	Participate in internal meeting with E. Fullmer, I. Arana,	2.00

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Date	Consultant	Description of Services	Hours
		K. Wang, and M. Stephey (all AlixPartners) re: discussion of topics that should be covered in commercial dashboard presentation and data availability	
07/12/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the presentation layout of dashboard and the comparison between crew projection and business plan re: utilization for each aircraft family	1.20
07/12/21	KW	Incorporate cost efficiency analysis data to the dashboard presentation	1.60
07/12/21	MS	Prepare files for client re: revenue forecast that reflects business plan updates to incorporate into annual budget	1.60
07/12/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the presentation layout of dashboard and the comparison between crew projection and business plan re: utilization for each aircraft family	1.20
07/12/21	MS	Begin to create dashboard summary presentation re: Aeromexico passenger recovery trends	2.30
07/12/21	MS	Begin to create dashboard summary presentation re: Aeromexico load factor recovery trends	1.40
07/12/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discussion of topics that should be covered in commercial dashboard presentation and data availability	2.00
07/13/21	MS	Refine slides for commercial dashboard overview on passenger recovery and yield recovery	2.70
07/13/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss dashboard presentation materials including revenues, AOC, recovery, cost efficiency and operating efficiency	0.90
07/13/21	MS	Participate in internal meeting with E. Plemenos, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss total cost, total revenue, and AOC by route	0.30
07/13/21	MS	Refine slides for commercial dashboard overview on TRASK and ASK recovery	2.90

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Date	Consultant	Description of Services	Hours
07/13/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss dashboard presentation materials including revenues, AOC, recovery, cost efficiency and operating efficiency	0.90
07/13/21	KW	Participate in internal meeting with E. Plemenos, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss total cost, total revenue, and AOC by route	0.30
07/13/21	KW	Create my portion of presentation of flawless execution commercial dashboard to include the cost and operating efficiency part	1.90
07/13/21	KW	Continue creating my portion of presentation of flawless execution commercial dashboard to include the cost and operating efficiency part	1.20
07/13/21	EAP	Participate in internal meeting with E. Plemenos, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss total cost, total revenue, and AOC by route	0.30
07/13/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss dashboard presentation materials including revenues, AOC, recovery, cost efficiency and operating efficiency	0.90
07/13/21	EJF	Call with J. Wallden (Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all AlixPartners) re: discuss fleet requirements through December 2021 based on anticipated availability and analysis on aircraft utilization by fleet type	1.70
07/13/21	EJF	Compare the crew block hours requested by the scheduling department for the Winter period vs the current trends and business plan targets by region	1.10
07/13/21	IA	Analyze market share trends in IATA data and SCT data to inform dashboard overview slides	1.70
07/13/21	IA	Call with J. Wallden (Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all AlixPartners) re: discuss fleet requirements through December 2021 based on anticipated availability and analysis on aircraft utilization by fleet type	1.70
07/13/21	IA	Participate in internal meeting with E. Plemenos, I. Arana,	0.30

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Date	Consultant	Description of Services	Hours
		K. Wang, and M. Stephey (all AlixPartners) re: discuss total cost, total revenue, and AOC by route	
07/13/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss dashboard presentation materials including revenues, AOC, recovery, cost efficiency and operating efficiency	0.90
07/13/21	IA	Call with A. Cadena, L. Islas, E Aguilar, J Quezada (all Aeromexico) re: discuss tracking and data available on relative fuel efficiency by engine to support engine optimization analysis	1.40
07/13/21	IA	Model sensitivity on aircraft utilization to asses fleet needs based on improved utilization assumptions to inform fleet requirement at end of 2021	1.70
07/13/21	TPS	Call with J. Wallden (Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all AlixPartners) re: discuss fleet requirements through December 2021 based on anticipated availability and analysis on aircraft utilization by fleet type	1.70
07/13/21	TPS	Review status of process improvement initiatives for airports organization	0.40
07/13/21	TPS	Review operational performance metrics at AICM to define strategies to support future growth	0.90
07/13/21	TPS	Call with J. Wallden (Aeromexico) to review network and fleet open items	0.40
07/13/21	TPS	Participate in call with J. Wallden, P. Aznavurian (both Aeromexico), Fernando Berzosa and A. Divi (both ALG) to review capacity scenarios for AICM	0.50
07/14/21	TPS	Review status of process improvement initiatives for airports organization	0.80
07/14/21	TPS	Participate in call with J. Wallden, P. Aznavurian (both Aeromexico), P. Mas, F. Berzosa and A. Divi (all ALG) to review capacity scenarios for AICM	1.00
07/14/21	IA	Model updated hourly costs by engine including maintenance reserve and maintenance burn costs for engine allocation optimization	2.10

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Date	Consultant	Description of Services	Hours
07/14/21	IA	Modify engine optimization calculations in analysis to exclude fuel burn estimates by engine and include maintenance amounts	0.80
07/14/21	IA	Reconcile original and spare engines installed in tails for July operations and identify any unused engines available to operate	1.40
07/14/21	IA	Review details on operating 737-800s for July, identifying those with scimitar winglets	0.60
07/14/21	IA	Run updated engine allocation simulation, identifying potential engine changes based on optimization of hourly costs for all aircraft families based on July planned operations	2.30
07/14/21	IA	Draft outline of slides to present engine optimization results to management	1.10
07/14/21	EJF	Review commercial results shared with FTI and Apollo and evaluate the niche corporate booking channel recovery vs plan and correlation to the broader business market recovery	1.20
07/14/21	KW	Summarize the Fully allocated cost variance to divide into cost and revenue	1.00
07/14/21	KW	Extract CASK and fuel data from updated business plan for tracking purpose	1.60
07/14/21	KW	Re-design the cost analysis to compare CASK and fuel and business plan's data	1.90
07/14/21	MS	Refine slides for commercial dashboard overview on business and corporate passenger recovery	2.80
07/14/21	MS	Refine slide for commercial dashboard overview on cargo revenue recovery	1.80
07/14/21	MS	Refine and simplify updated network models for use by AM finance team for use in the 2021 annual budget process	2.40
07/15/21	MS	Continue to refine and update slides for commercial dashboard overview on passenger recovery and RPK recovery	2.60
07/15/21	MS	Prepare data and refine slide for commercial dashboard	2.90

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Date	Consultant	Description of Services	Hours
		overview on charter revenue recovery	
07/15/21	KW	Add the most recent commercial forecast update to the dashboard implementation data comparison	1.30
07/15/21	KW	Participate in internal meeting with I. Arana and K. Wang (both AlixPartners) re: discuss and review cost data variance and fully allocated cost mix split	1.00
07/15/21	KW	Create analysis on FAC variance mix based on feedbacks	1.70
07/15/21	KW	Add fleet/slot share trend analysis to the dashboard presentation	1.80
07/15/21	EJF	Call with J. Wallden, L. Islas, E. Aguilar (all Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all AlixPartners) re: discuss results of engine allocation optimization exercise and next steps	0.90
07/15/21	EJF	Call with J. Wallden, A. Zarza, L. Islas, E. Aguilar, J. Trejo (all Aeromexico), E. Fullmer, I. Arana (both Alixpartners) re: review and discussion of results from July operations based on lowest cost aircraft optimization methodology	0.50
07/15/21	IA	Call with J. Wallden, A. Zarza, L. Islas, E. Aguilar, J. Trejo (all Aeromexico), E. Fullmer, I. Arana (both Alixpartners) re: review and discussion of results from July operations based on lowest cost aircraft optimization methodology	0.50
07/15/21	IA	Participate in internal meeting with I. Arana and K. Wang (both AlixPartners) re: discuss and review cost data variance and fully allocated cost mix split	1.00
07/15/21	IA	Call with J. Wallden, L. Islas, E. Aguilar (all Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all AlixPartners) re: discuss results of engine allocation optimization exercise and next steps	0.90
07/15/21	IA	Draft overview slides for engine optimization by tail for E-190s showing engine changes and summary of savings	1.30
07/15/21	IA	Draft overview slides for engine optimization by tail for 737-800s and 787 fleet showing engine changes and summary of savings	1.80
07/15/21	IA	Summarize latest engine simulation results and draft comments to be shared with management	1.30

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Date	Consultant	Description of Services	Hours
07/15/21	IA	Model marginal benefit of individual engine changes in engine optimization exercise for E-190 family	1.40
07/15/21	IA	Model marginal benefit of individual engine changes in engine optimization exercise for E-190 family	1.70
07/15/21	TPS	Participate in call with N. Ferri, L. Aandahl, J. Wallden (all Aeromexico) to review growth strategy scenarios for AICM	0.60
07/15/21	TPS	Participate in call with J. Sarvis, P. Aznavurian, A. Perez Zubiria, A. Contreras and J. Wallden, (all Aeromexico) to review growth strategy scenarios for AICM	0.90
07/15/21	TPS	Participate in call with A. Castanda, F. Resendiz, J. Wallden (all Aeromexico) to review growth strategy scenarios for AICM	0.90
07/15/21	TPS	Participate in call with R. Sanchez Baker, J. Wallden and L. Islas (all Aeromexico) to review growth strategy scenarios for AICM	0.80
07/15/21	TPS	Review status of process improvement initiatives for airports organization	0.40
07/16/21	TPS	Participate in call with J. Wallden, P. Aznavurian (both Aeromexico), P. Mas, F. Berzosa and A. Divi (all ALG) to review capacity scenarios for AICM	1.00
07/16/21	TPS	Review operational performance metrics at AICM to define strategies to support future growth	1.70
07/16/21	TPS	Review status of process improvement initiatives for airports organization	0.80
07/16/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to continue to improve presentation of flawless execution commercial dashboard in order to deliver to client	2.10
07/16/21	IA	Map out methodology for including NPV of maintenance costs in engine optimization analysis for engines that do no have maintenance reserves	1.40
07/16/21	IA	Modify market projections by month for updated seasonality assumptions by region, to be included in	1.30

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Date	Consultant	Description of Services	Hours
		market section of dashboard	
07/16/21	IA	Provide comments on latest version of dashboard overview slides	0.80
07/16/21	IA	Assess June operating stats versus plan and against 90% utilization threshold by aircraft family	1.20
07/16/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to continue to improve presentation of flawless execution commercial dashboard in order to deliver to client	2.10
07/16/21	EJF	Review Volaris published fleet plans from latest earnings call and compare with business plan assumptions	1.70
07/16/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to continue to improve presentation of flawless execution commercial dashboard in order to deliver to client	2.10
07/16/21	KW	Improve presentation by adding more trend analysis and visualizaiton	2.00
07/16/21	MS	Create slide overview on May AOC results showing decomposition of AOC margin and total AOC contribution by region	2.30
07/16/21	MS	Create slide overview on May AOC results showing by route cumulative profitability separated by region and by aircraft type	2.70
07/16/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps to continue to improve presentation of flawless execution commercial dashboard in order to deliver to client	2.10
07/19/21	MS	Refine commercial dashboard overview slides on TRASK and yield recovery based on internal feedback	2.90
07/19/21	MS	Refine commercial dashboard overview slides on business passenger recovery based on internal feedback	2.90
07/19/21	KW	Incorporate the updated market share and market	1.90

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Date	Consultant	Description of Services	Hours
		recovery into dashboard	
07/19/21	KW	Modify my presentation based on feedback re: cost and oeprating efficiency	1.80
07/19/21	EJF	Call between T. Perez Sales and E. Fullmer (both AlixPartners) re: discuss priorities and next steps in fleet and network planning and results tracking	0.30
07/19/21	EJF	Define the tactical decisions that will be considered as an output of the latest flawless execution dashboard re: capacity deployment and aircraft type by market	1.40
07/19/21	IA	Call with L. Islas, E. Aguilar (both Aeromexico), M. Oestreich, I. Arana (both AlixPartners) re: discuss incorporating NPV of engine shop visit costs in engine optimization analysis	0.50
07/19/21	MO	Call with L. Islas, E. Aguilar (both Aeromexico), M. Oestreich, I. Arana (both AlixPartners) re: discuss incorporating NPV of engine shop visit costs in engine optimization analysis	0.50
07/19/21	MO	Analyze engine maintenance accrual rates for all engines for engine utilization optimization	0.90
07/19/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review growth strategies for AICM	0.70
07/19/21	TPS	Participate in call with J. Wallden, S. Allard, R. Sanchez Baker and P. Aznavurian (all Aeromexico) to review growth strategies for AICM	0.90
07/19/21	TPS	Call between T. Perez Sales and E. Fullmer (both AlixPartners) re: discuss priorities and next steps in fleet and network planning and results tracking	0.30
07/19/21	TPS	Review operational performance metrics at AICM to define strategies to support future growth	2.00
07/20/21	TPS	Participate in call with J. Wallden (Aeromexico) to review strategies to support growth in operational areas	0.60
07/20/21	TPS	Review options to support network plan growth for Winter 2021 season	2.30
07/20/21	TPS	Meeting with J. Wallden (Aeromexico), P. Mas (ALG) to review growth strategies for AICM airport	1.00

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Network Plan
Client/Matter # 013601.00113

Date	Consultant	Description of Services	Hours
07/20/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the next step for dashboard presentation and review market analysis	1.10
07/20/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss responses to FTI letter re: network related analysis	1.40
07/20/21	IA	Draft summaries of recoveries by region comparing actual market recoveries based on IATA data to business plan estimates	1.70
07/20/21	IA	Draft overview slides on market recoveries and market share actuals versus plan in flawless execution overview deck.	2.40
07/20/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss responses to FTI letter re: network related analysis	1.40
07/20/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the next step for dashboard presentation and review market analysis	1.10
07/20/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss responses to FTI letter re: network related analysis	1.40
07/20/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the next step for dashboard presentation and review market analysis	1.10
07/20/21	KW	Analyzed FAC variance from cost and revenue volume and rates for May 2021 data	1.70
07/20/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss responses to FTI letter re: network related analysis	1.40
07/20/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss the next step for dashboard presentation and review market analysis	1.10

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Re: Network Plan
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Date	Consultant	Description of Services	Hours
07/20/21	MS	Refine commercial dashboard overview slides on charter and cargo based on internal feedback	1.90
07/21/21	MS	Participate in internal meeting with K. Wang, and M. Stephey (both AlixPartners) re: discuss fully allocated cost variance mix	0.60
07/21/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including AOC and revenue/cost mix	1.00
07/21/21	MS	Refine commercial dashboard overview slides based on internal feedback	2.90
07/21/21	KW	Participate in internal meeting with K. Wang, and M. Stephey (both AlixPartners) re: discuss fully allocated cost variance mix	0.60
07/21/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including AOC and revenue/cost mix	1.00
07/21/21	KW	Reviewed the FAC and AOC mix analysis and update the chart presentation based on feedbacks	1.70
07/21/21	EJF	Assess the commercial results shared with FTI and Apollo and determine the regional deviations in yield and capacity vs both the current business plan and the underlying recovery assumptions before fleet constraints included in the business plan schedules	1.20
07/21/21	EJF	Assess the impact of a two, four or six week delay in the entry into service of the additional 737-Max aircraft in terms of the ASK production by month, and the reduced crew flight hours required	1.90
07/21/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including AOC and revenue/cost mix	1.00
07/21/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including AOC and revenue/cost	1.00

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Re: Network Plan
Client/Matter # 013601.00113

Date	Consultant	Description of Services	Hours
		mix	
07/21/21	IA	Draft summary of slot share by carrier for June and include commentary on July forecast and plan comparison	1.30
07/21/21	IA	Assess engine optimization analysis for latest rejection assumptions and maintenance burn estimates	1.40
07/21/21	IA	Call with L. Islas E. Aguilar, A. Zarza, J. Trejo (all Aeromexico), re: discuss lowest cost aircraft optimization results for first half of July and aircraft utilization thresholds	1.20
07/21/21	IA	Analyze results by aircraft family of July lowest cost aircraft optimization to separate actual savings from cost reductions due to volume changes	1.80
07/21/21	TPS	Review options to support network plan growth for Winter 2021 season	2.70
07/21/21	TPS	Participate in call with A. Conesa, R. Sanchez Baker, N. Ferri, J. Sarvis, J. Wallden, P. Aznavurian (all Aeromexico) re: growth scenarios for AICM	0.70
07/21/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review growth strategies for AICM	0.60
07/21/21	TPS	Review operational performance metrics at AICM to define strategies to support future growth	2.20
07/22/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review growth strategies for AICM	0.40
07/22/21	IA	Reconcile business plan market share projections by route to IATA and SCT data.	2.10
07/22/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including market share recovery, corporate market, and FAC mix	2.90
07/22/21	IA	Incorporate NVP of future shop visit costs by engine in engine optimization analysis to be discussed with client	2.60
07/22/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including market share recovery, corporate market, and FAC mix	2.90

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Date	Consultant	Description of Services	Hours
07/22/21	EJF	Assess the impact of one, two or three fewer 737-NG rejections vs the business plan in terms of capacity availability and crew requirements	0.80
07/22/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including market share recovery, corporate market, and FAC mix	2.90
07/22/21	KW	Review variance analysis and add comments from the meeting to find out the variance sources	1.90
07/22/21	MS	Refine overview slide of charter revenue actuals for dashboard	1.40
07/22/21	MS	Develop graphical overview slide of business vs corporate segments and recovery for dashboard overview	2.70
07/22/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review dashboard presentation including market share recovery, corporate market, and FAC mix	2.90
07/23/21	MS	Continue to refine graphical overview slide of business vs corporate segments and recovery for dashboard overview	1.30
07/23/21	MS	Correspondence with client to obtain monthly corporate market share information	0.40
07/23/21	MS	Obtain and graph May AOC actuals by aircraft type	1.10
07/23/21	MS	Complete descriptive commentary on revenue slides for dashboard output	1.20
07/23/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps re: evaluation of corporate passenger recovery and drivers of AOC discrepancies in May results	2.20
07/23/21	KW	Create analysis on AOC variance mix	1.00
07/23/21	KW	Created analysis chart based on AOC variance analysis and add comments	1.80
07/23/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps	2.20

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Re: Network Plan
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Date	Consultant	Description of Services	Hours
		re: evaluation of corporate passenger recovery and drivers of AOC discrepancies in May results	
07/23/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps re: evaluation of corporate passenger recovery and drivers of AOC discrepancies in May results	2.20
07/23/21	IA	Finalize E190 engine optimization simulation and summary of results, to be shared with client	2.10
07/23/21	IA	Summarize proposed engine swaps based on results of 737 engine optimization simulation to be shared with client	1.70
07/23/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps re: evaluation of corporate passenger recovery and drivers of AOC discrepancies in May results	2.20
07/23/21	TPS	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review internal and external AICM discussion materials	1.00
07/23/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review growth strategies for AICM	0.40
07/23/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review growth strategies for AICM	0.60
07/23/21	TPS	Review options to support network plan growth for Winter 2021 season	1.30
07/23/21	TPS	Meeting with J. Sarvis, F. Resendiz, J. Wallden, P. Aznavurian (all Aeromexico) to work on AICM terminal options	0.60
07/23/21	TPS	Review options to support network plan growth for Winter 2021 season	1.30
07/24/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review cost transformation, network and fleet open items	0.80
07/26/21	IA	Draft June slot share comparison to plan slides to be included in Dashboard overview	1.30

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Re: Network Plan
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Date	Consultant	Description of Services	Hours
07/26/21	IA	Participate in internal meeting with I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: check-in on commercial dashboard progress and discuss other network plan open items and priorities	0.20
07/26/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps re: evaluation of corporate passenger recovery and market share/slot progress	1.00
07/26/21	IA	Draft summary of operating statistics by station based on June business plan, as requested by finance team	1.20
07/26/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps re: evaluation of corporate passenger recovery and market share/slot progress	1.00
07/26/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps re: evaluation of corporate passenger recovery and market share/slot progress	1.00
07/26/21	KW	Participate in internal meeting with I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: check-in on commercial dashboard progress and discuss other network plan open items and priorities	0.20
07/26/21	KW	Expanded the content of variance analysis on aircraft's mix impact on AOC and FAC	1.70
07/26/21	MS	Participate in internal meeting with I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: check-in on commercial dashboard progress and discuss other network plan open items and priorities	0.20
07/26/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: review progress on commercial dashboard and discuss next steps re: evaluation of corporate passenger recovery and market share/slot progress	1.00

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Date	Consultant	Description of Services	Hours
07/26/21	MS	Update corporate recovery analysis and slides for commercial dashboard based on internal feedback re: SME recovery calculation	2.30
07/27/21	MS	Update corporate recovery analysis and slides for commercial dashboard based on internal feedback and incremental data available	2.90
07/27/21	MS	Improve business recovery analysis to reflect correct methodology to calculate share gain in corporate and SME recovery	2.90
07/27/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: check-in on commercial dashboard status and other case updates	0.30
07/27/21	KW	Created variance analysis on aircraft's mix impact on AOC based on narrowbody/widebody categories and how the shift affected AOC	1.70
07/27/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: check-in on commercial dashboard status and other case updates	0.30
07/27/21	KW	Participate in internal meeting with E. Fullmer and K. Wang (both AlixPartners) re: discuss stage length's impact on international market's variance and widebody's impact on domestic market's variance	0.80
07/27/21	KW	Added new analysis on variance analysis/operating efficiecny for dashboard presentaiton based on comments after the review session	0.80
07/27/21	KW	Extract Data on narrowbody and widebody information from plan and FPS	1.70
07/27/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: check-in on commercial dashboard status and other case updates	0.30
07/27/21	EJF	Participate in internal meeting with E. Fullmer and K. Wang (both AlixPartners) re: discuss stage length's impact on international market's variance and widebody's impact on domestic market's variance	0.80
07/27/21	IA	Include monthly by station historical 2019-2020 data for	1.40

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Re: Network Plan
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Date	Consultant	Description of Services	Hours
		operating statistics, as requested by finance team	
07/27/21	IA	Provide commentary on flawless execution dashboard market slides based on latest IATA market data updates	0.80
07/27/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: check-in on commercial dashboard status and other case updates	0.30
07/27/21	IA	Process IATA monthly actuals by carrier for 2020 and 2021 market share overviews by region in flawless execution dashboard	2.70
07/27/21	IA	Calculate recoveries by region for non direct markets for Aeromexico, to inform commentary on market recoveries in dashboard overview slides	2.30
07/28/21	IA	Reconcile latest 2H'21 fleet plan to business plan operating fleet assumptions based on latest inputs from the company on delivery and induction timing and potential rejections	0.80
07/28/21	IA	Analyze market shares by route for Aeromexico direct markets, comparing actuals based on IATA data versus plan to provide commentary in dashboard overview slides	2.60
07/28/21	IA	Draft overview slides showing top 10 routes market shares and share gains by region versus 2019 and plan, to be included in dashboard overview	2.70
07/28/21	EJF	Assess the commercial results shared with FTI and Apollo and determine the key differences in the outlook for August vs business plan in terms of capacity and yield by region and the slowing trend of markets on a week-on-week basis	1.30
07/28/21	EJF	Determine the impact on July capacity and revenue generation caused by the delays for each of the newly inducted aircraft and the extent to which aircraft utilization and maintenance availability were able to offset negative impacts	1.80
07/28/21	EJF	Assess the correlation between higher aircraft utilization in July, as well as the relative peformance to July 2019, and drivers of net promoter score, such as on time performance and flight cancelations	1.90

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Date	Consultant	Description of Services	Hours
07/28/21	KW	Create additional variance analysis on stage length and aircraft mix's impact on AOC	1.90
07/28/21	KW	Continue to create additional variance analysis on stage length and aircraft mix's impact on AOC	1.10
07/28/21	MS	Continue to update peak and off peak revenue premium analysis for commercial dashboard	1.20
07/29/21	MS	Update corporate recovery analysis and slides for commercial dashboard based on internal feedback	2.70
07/29/21	MS	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps for analysis of market share performance, analysis of engine profitability, in addition to other open items related to the commercial dashboard	0.90
07/29/21	MS	Participate in internal meeting with E. Fullmer and M. Stephey (both AlixPartners) re: prepare for meeting with client by discussing client question and response re: 2021 business plan for transborder region	0.40
07/29/21	MS	Participate in meeting with K. Olivo, M. Rodriguez, M. Tapia (all Aeromexico), E. Fullmer and M. Stephey (both AlixPartners) re: discuss client question re: updated business plan and 2021 forecast for transborder region	0.60
07/29/21	MS	Create dashboard presentation slide on AOC by aircraft type for actuals vs business plan	2.60
07/29/21	KW	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps for analysis of market share performance, analysis of engine profitability, in addition to other open items related to the commercial dashboard	0.90
07/29/21	KW	Participate in internal meeting with I. Arana and K. Wang (both AlixPartners) re: discuss next steps on fare trend analysis for different carriers	0.50
07/29/21	KW	Participate in internal meeting with E. Fullmer and K. Wang (both AlixPartners) re: review stage length and narrowbody/widebody mix impact on variance analysis	0.50
07/29/21	KW	Create additional variance analysis based on aircraft type and seperate Widebody and narrowbody for domestic and	1.90

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Date	Consultant	Description of Services	Hours
		international market	
07/29/21	KW	Extracted IATA data since 2019 to analyze fare trends in different regions	0.90
07/29/21	KW	Continue to create additional variance analysis based on aircraft type and seperate Widebody and narrowbody for domestic and international market	1.20
07/29/21	EJF	Participate in internal meeting with E. Fullmer and M. Stephey (both AlixPartners) re: prepare for meeting with client by discussing client question and response re: 2021 business plan for transborder region	0.40
07/29/21	EJF	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps for analysis of market share performance, analysis of engine profitability, in addition to other open items related to the commercial dashboard	0.90
07/29/21	EJF	Participate in internal meeting with E. Fullmer and K. Wang (both AlixPartners) re: review stage length and narrowbody/widebody mix impact on variance analysis	0.50
07/29/21	EJF	Participate in meeting with K. Olivo, M. Rodriguez, M. Tapia (all Aeromexico), E. Fullmer and M. Stephey (both AlixPartners) re: discuss client question re: updated business plan and 2021 forecast for transborder region	0.60
07/29/21	EJF	Measure the trend in capacity in the transborder market and determine route restarts and frequency expansion that ocurred between the initial business plan targets set at the beginning of the year and the increases driven by vaccine tourism and other unique market conditions	1.40
07/29/21	EJF	Determine the likely root causes of cargo and charter overperforemance vs plan in terms of capacity and pricing by region and cargo service type and estimate the impact on revenue for the remainder of 2021 if trends continue	1.90
07/29/21	EJF	Assess the differences in forecast full-month July ASK capacity by market between the estimate developed by the scheduling department in April which was used in the business plan, and the latest schedule SSIM file	1.10
07/29/21	IA	Participate in internal meeting with I. Arana and K. Wang	0.50

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Date	Consultant	Description of Services	Hours
		(both AlixPartners) re: discuss next steps on fare trend analysis for different carriers	
07/29/21	IA	Participate in internal meeting with E. Fullmer, I. Arana, K. Wang, and M. Stephey (all AlixPartners) re: discuss next steps for analysis of market share performance, analysis of engine profitability, in addition to other open items related to the commercial dashboard	0.90
07/29/21	IA	Edit dashboard overview slides to include updated region recovery and market share charts by carrier	2.40
07/29/21	IA	Reconcile 2021 recovery assumptions in market forecast to Aeromexico recoveries and short term disruptions included in business plan	2.30
07/29/21	IA	Provide comments on latest version of dashboard overview slides, including commentary on AOC and FAC performance versus plan	1.80
07/30/21	IA	Draft fleet availability and utilization slides to be included in dashboard overview presentation	1.60
07/30/21	IA	Analyze market shares in business plan for new routes and restarts versus actuals in April IATA data.	1.60
07/30/21	IA	Analyze competitor market share gain in IATA and SCT data to provide commentary on competitive actions in dashboard overview	2.20
07/30/21	EJF	Assess the expected Aeromexico slot use for the Winter slot filing period vs the allowances by month and in aggregate for the period in that are necessary in order to comply with the slot filing	1.20
07/30/21	EJF	Review draft document to support the network and revenue foundations of the business plan as part of potential negotiations between groups bidding for the financing of Aeromexico's emergence from Chapter 11	2.20
07/30/21	KW	Continue to extract IATA data since 2019 to analyze fare trends in different regions	1.20
07/30/21	KW	Created charts to compare and analyze Aeromexico's premium based different regions' carriers average fare	1.50
		Total	**440.00**

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Fee Recap:

Consultant	Hours	Rate	Amount
Kay Wang	90.80	485.00	44,038.00
Michelle Stephey	111.60	530.00	59,148.00
Evan A Plemenos	0.30	530.00	159.00
Isabel Arana de Uriarte	123.60	755.00	93,318.00
Michael Oestreich	1.40	755.00	1,057.00
Eric Fullmer	65.90	825.00	54,367.50
Tony Perez Sales	46.40	980.00	45,472.00
Total Hours & Fees	**440.00**		**297,559.50**

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
07/01/21	EJF	Conference call with T. Perez Sales, E. Fullmer (both AlixPartners), J. Wallden (Aeromexico) re: compare the fleet count in the original business plan versus the request from the scheduling department and the implications for crew planning	0.50
07/01/21	EJF	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners), J. Wallden, M. Alvarez, L. Aandahl, N. Rhoads and others (all Aeromexico) re: discuss the updated fleet count targets proposed by the scheduling department and the process to update the corresponding crew staff requirements by fleet family	0.50
07/01/21	TPS	Conference call with T. Perez Sales, E. Fullmer (both AlixPartners), J. Wallden (Aeromexico) re: compare the fleet count in the original business plan versus the request from the scheduling department and the implications for crew planning	0.50
07/01/21	TPS	Review updated fleet plan and analyze variances vs business plan	1.40
07/01/21	TPS	Attend call with J. Wallden, L. Aandahl, J. Jacome (all Aeromexico), M. Landess (Skyworks) to review status of aircraft availability for future schedule	1.00
07/01/21	TPS	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners), J. Wallden, M. Alvarez, L. Aandahl, N. Rhoads and others (all Aeromexico) re: discuss the updated fleet count targets proposed by the scheduling department and the process to update the corresponding crew staff requirements by fleet family	0.50
07/02/21	EJF	Estimate productivity in block hours per contracted aircraft as a guide for the scheduling department to benchmark the utilization they are estimating for the fleet in the request to the crewing department	1.70
07/06/21	EJF	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden (Aeromexico) re: discuss September fleet requirements in the business plan and updated scheduling request and expected timing of new aircraft deliveries based on recent induction experience	0.50

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Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
07/06/21	EJF	Prepare a fleet forecast detail by month for use by the airport redesign efforts	0.70
07/06/21	TPS	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden (Aeromexico) re: discuss September fleet requirements in the business plan and updated scheduling request and expected timing of new aircraft deliveries based on recent induction experience	0.50
07/07/21	TPS	Evaluate improvement opportunities for aircraft induction process	0.60
07/07/21	EJF	Review comparison of the estimated delivery dates initially set in March 2021 for aircraft expected for Summer 2021, versus the actual delivery dates and propose likely root causes for the delays that will need to be diagnosed	1.80
07/07/21	EJF	Review the latest induction report by aircraft tail to determine the greatest delays relative to business plan, and list potential remedial actions for each delay	1.60
07/08/21	EJF	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.00
07/08/21	EJF	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden (Aeromexico) re: discuss September fleet requirements in the business plan and updated scheduling request	0.50
07/08/21	EJF	Conference call with J. Wallden, I. Montes and A. Tamayo (all Aeromexico) re: discuss the detailed steps in the process for aircraft induction and the lessons learned from the 15 aircraft that are currently finishing the induction process	1.50
07/08/21	EJF	Describe the criteria used in the maintenance plans to define operating aircraft, including the assumptions around spares, weekly and unforseen maintenance events in order to confirm the similar definition used in the	0.70

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Invoice # 2137934-2

Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		business plan	
07/08/21	EJF	Review the previously developed list of likely root causes of aircraft delivery delays in the Summer induction process and propose remedial actions for each, many of which are already being succeessfully implemented	1.20
07/08/21	EJF	Prepare a checklist of milestones to be used in tracking the induction process for both used and new aircraft and attempt to populate these dates retroactively for recent inductions to determine any recurring lags	1.30
07/08/21	EJF	Analyze list of next steps by functional area based on the discussions on capacity planning with key focus on delays in aircraft delivery dates	0.50
07/08/21	EJF	Review the preliminary estimate of savings from deploying the lowest cost engines to the heaviest flight lines	0.80
07/08/21	IA	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.00
07/08/21	MO	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.00
07/08/21	TPS	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden (Aeromexico) re: discuss September fleet requirements in the business plan and updated scheduling request	0.50
07/08/21	TPS	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.00

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Invoice # 2137934-2

Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
07/09/21	TPS	Call with J. Wallden, L. Islas (both Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all Alixpartners) re: discuss process for optimization of lowest cost engine allocations and analysis of potential savings	1.00
07/09/21	IA	Call with J. Wallden, L. Islas (both Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all Alixpartners) re: discuss process for optimization of lowest cost engine allocations and analysis of potential savings	1.00
07/09/21	EJF	Call with J. Wallden, L. Islas (both Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all Alixpartners) re: discuss process for optimization of lowest cost engine allocations and analysis of potential savings	1.00
07/09/21	EJF	Incorporate feedback from SkyWorks on the induction milestones checklist and estimate the shortest timeline for both a new and used aircraft induction and recent delays vs that baseline	1.30
07/09/21	EJF	Request input from SkyWorks on the milestone checklist for aircraft inductions and any benchmark data that could prioritize fixes for current delays	1.20
07/11/21	TPS	Evaluate improvement opportunities for aircraft utilization	0.60
07/12/21	TPS	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden (Aeromexico) re: discuss September fleet requirements in the business plan	1.00
07/12/21	TPS	Call with E. Fullmer, T. Perez Sales (both AlixPartners), J. Wallden, M. Alvarez, D. Nakamura, A. Cardona, A. Tamayo, N. Rhoads and others (all Aeromexico), and G. Munger and M. Landess (both SkyWorks) re: discuss the lessons learned from the first wave of aircraft inductions and the improvements needed in wave two	1.40
07/12/21	EJF	Call with E. Fullmer, T. Perez Sales (both AlixPartners), J. Wallden, M. Alvarez, D. Nakamura, A. Cardona, A. Tamayo, N. Rhoads and others (all Aeromexico), and G. Munger and M. Landess (both SkyWorks) re: discuss the lessons learned from the first wave of aircraft inductions and the improvements needed in wave two	1.40
07/12/21	EJF	Conference call with M. Alvarez and A. Payan (both	0.80

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Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		Aeromexico) re: discuss detailed assumptions of the 2020-21 fleet plan	
07/12/21	EJF	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden (Aeromexico) re: discuss September fleet requirements in the business plan	1.00
07/12/21	EJF	Define the combined aircraft availability and utilization factors that drive the business plan fleet requirements, and contrast vs the estimated factors being used by the scheduling team to request crew needs	1.30
07/12/21	MO	Review available data for near-term aircraft deliveries	0.20
07/13/21	MO	Analyze aircraft age profile for evaluation of fleet alternatives	0.60
07/13/21	EJF	Provide the fleet department a comparison of the April 2021 and June 2021 versions of the business plan, in regards to contracted vs operating fleet	0.80
07/13/21	EJF	Review the aircraft tails that would be required under different assumptions of crew block hours and aircraft utilization for the Winter period, including reverting to 2019 utilization or achieving a faster utilization recovery	1.20
07/13/21	TPS	Analyze fleet plan updates and variances vs business plan	0.60
07/13/21	TPS	Call with J. Wallden, M. Alvarez (both Aeromexico), T. Perez Sales, E. Fullmer, (both AlixPartners) re: discuss fleet requirements through December 2021 based on anticipated availability and analysis on aircraft utilization by fleet type	0.50
07/13/21	EJF	Call with J. Wallden, M. Alvarez (both Aeromexico), T. Perez Sales, E. Fullmer, (both AlixPartners) re: discuss fleet requirements through December 2021 based on anticipated availability and analysis on aircraft utilization by fleet type	0.50
07/13/21	EJF	Extract fleet requirements and utilization from the latest September and December SSIM files and compare vs the recovery trends that were assumed in the business plan	1.90
07/14/21	EJF	Meeting with S. Chiu (Skyworks), T. Perez Sales, L. Caine, M. Oestreich, D. DeBassio, E. Fullmer (all AlixPartners) re: drafting responses to the UCC advisor	0.50

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Invoice # 2137934-2

Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		questions on the fleet mix scenarios	
07/14/21	EJF	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden, D. Nakamura, A. Payan, A. Tamayo and others (all Aeromexico) re: working session on the improved process design and tracking milestones for the induction of additional 737-Max aircraft into the fleet in Wave 2 of inductions over the coming 12 months	1.70
07/14/21	EJF	Review motor performance statistics and the calculation of the potential savings if the lowest cost engines are deployed to the highest use flight lines	0.80
07/14/21	EJF	Review the latest induction status by tail and determine the impact on July capacity and revenue relative to business plan of the currently estimated delays	0.80
07/14/21	TPS	Meeting with S. Chiu (Skyworks), T. Perez Sales, L. Caine, M. Oestreich, D. DeBassio, E. Fullmer (all AlixPartners) re: drafting responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/14/21	TPS	Conference call with T. Perez Sales and E. Fullmer (both AlixPartners) and J. Wallden, D. Nakamura, A. Payan, A. Tamayo and others (all Aeromexico) re: working session on the improved process design and tracking milestones for the induction of additional 737-Max aircraft into the fleet in Wave 2 of inductions over the coming 12 months	1.70
07/14/21	DRD	Meeting with S. Chiu (Skyworks), T. Perez Sales, L. Caine, M. Oestreich, D. DeBassio, E. Fullmer (all AlixPartners) re: drafting responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/14/21	LEC	Meeting with S. Chiu (Skyworks), T. Perez Sales, L. Caine, M. Oestreich, D. DeBassio, E. Fullmer (all AlixPartners) re: drafting responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/14/21	MO	Review work product re: alternative fleet scenario presentation	0.40
07/14/21	MO	Call with S.Chiu (SkyWorks) re: 737 MAX versus NG breakeven analysis	0.50
07/14/21	MO	Review presentation materials re: alternative fleet	0.40

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Invoice # 2137934-2

Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		scenarios	
07/14/21	MO	Meeting with S. Chiu (Skyworks), T. Perez Sales, L. Caine, M. Oestreich, D. DeBassio, E. Fullmer (all AlixPartners) re: drafting responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/15/21	MO	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability (partial attendance)	0.40
07/15/21	IA	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.00
07/15/21	TPS	Call with J. Wallden, L. Islas, E. Aguilar (all Aeromexico), T. Perez Sales, E. Fullmer, I. Arana (all AlixPartners) re: discuss results of engine allocation optimization exercise and next steps	0.90
07/15/21	TPS	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.00
07/15/21	EJF	Conference call with T. Perez Sales, E. Fullmer, I. Arana and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.00
07/15/21	EJF	Estimate the changes in stage length and total number of departures as a partial explanation for the fleet requirements proposed for crew scheduling by the scheduling department, the original business plan, the	1.70

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Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		revised Max fleet scenario, and the levels in 2019.	
07/15/21	EJF	Review the different calculation methodologies and results, and propose a way to unify the tracking of 90% utilization threshold by fleet family which underlies many of the PBH agreements	1.20
07/16/21	EJF	Conference call with A. Tamayo and M. Loeza (both Aeromexico) re: process mapping for aircraft induction	1.60
07/16/21	EJF	Review the Smartsheet GANTT charts for both new and used aircraft, that are being created to capture the majority of aircraft induction milestones to provide feedback	2.30
07/16/21	DRD	Correspondence with T. Green (Davis Polk), M. Landess (SkyWorks), T. Perez Sales (AlixPartners) re: status of 24 MAX agreements and related motion timing	0.30
07/16/21	DRD	Correspondence with S. Szanzer, T. Green (both Davis Polk), M. Landess, G. Munger (both SkyWorks), A. Andreeva (W&C), T. Perez Sales (AlixPartners) re: status of filing for 24 Max agreements	0.20
07/19/21	TPS	Conference call with T. Perez Sales (AlixPartners), J. Wallden, M. Alvarez, N. Rhoads, L. Aandahl and others (all Aeromexico) re: discuss preliminary output of the crew requirements for the December 2021 fleet requirements by family	1.00
07/19/21	TPS	Review prioritization of projects for fleet planning activities for the next 6 months	2.30
07/19/21	EJF	Conference call with T. Perez Sales (AlixPartners), J. Wallden, M. Alvarez, N. Rhoads, L. Aandahl and others (all Aeromexico) re: discuss preliminary output of the crew requirements for the December 2021 fleet requirements by family	1.00
07/19/21	EJF	Design scope and metrics of the fleet induction process and capacity requirement targets for Winter 2021, including the linkages across departments and tools to improve communication and scenario planning	2.20
07/19/21	EJF	Assess the fleet induction flowchart developed for B737-Max 9 MSN 43371 to determine areas of opportunity and	2.20

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Invoice # 2137934-2

Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		degree to which it complies with standard IATA proceedures	
07/19/21	EJF	Provide feedback on the SmartSheet GANTT template being developed by the fleet induction team in terms of the reporting capabilities of critical path and resource usage over time	0.90
07/20/21	EJF	Conference call with A. Tamayo and M. Loeza (both Aeromexico) re: discuss design and tools for the GANTT chart for new and used aircraft induction in preparation for the second wave of deliveries	0.50
07/20/21	EJF	Review fleet scenario comparison of the accelerated MAX introduction, with a focus on the quarterly requirements of narrowbodies through 2022 for varying levels of maintenance fleet availability and aircraft utilization relative to 2019	1.70
07/20/21	MO	Analyze variances between projected and aircraft counts and deliveries	0.40
07/21/21	EJF	Assess the latest induction timeline report from maintenance for the used 737-800 NG aircraft to measure vs the initial time estimates that were set in the business plan forecast	1.10
07/21/21	EJF	Analyze the impact that rejection of different subsets of E190's would have on the net available fleet for December 2021 based on the engine status, airframe check requirements, and crew availability compared to the target flight hours for the fleet family in the business plan	2.10
07/22/21	EJF	Review list of next steps by functional area based on the discussions on capacity planning with key focus on engine availability	0.50
07/22/21	EJF	Assess progress and provide feedback on the GANTT design for aircraft induction being prepared by J. Perez and M. Loeza for Wave 2 of Max delivieres during the remainder of 2021	1.50
07/22/21	EJF	Conference call with J. Wallden, M. Alvarez, N. Rhoads, L. Aandahl and others (all Aeromexico) re: discuss crew plan	1.00

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Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		and challenges for the December 2021 fleet requirements and follow up analysis required	
07/22/21	EJF	Conference call with T. Perez Sales, E. Fullmer and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.30
07/22/21	MO	Conference call with T. Perez Sales, E. Fullmer and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.30
07/22/21	TPS	Participate in call with J. Wallden, M. Alvarez, L. Aandahl (all Aeromexico) and others to review fleet availability for next 6 months	0.20
07/22/21	TPS	Conference call with T. Perez Sales, E. Fullmer and M. Oestreich (all AlixPartners), J. Wallden, M. Alvarez and others (all Aeromexico), and M. Landess, G. Munger, B. Lynch, J. Craine (all SkyWorks) re: coordinate on issues related to capacity planning and fleet negotiations and availability	1.30
07/23/21	MO	Review spare engine availability and contractual requirements	0.80
07/23/21	MO	Attend call with J. Wallden, L. Islas, and A. Cardona Seemann (all Aeromexico) re: spare engine model and requirements	0.70
07/23/21	EJF	Conference call with M. Loeza and J. Perez (both Aeromexico) re: discuss progress on the GANTT chart for aircraft induction, three different variants depending on type of aircraft, and list of key milestones to be tracked	1.00
07/23/21	EJF	Define a list of 16 key milestones that should be tracked in the broader coordination calls for the Wave 2 aircraft induction process based on the latest GANTT and process flow charts	1.60

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Date	Consultant	Description of Services	Hours
07/23/21	EJF	Assess the degree of progress to date on the induction of 9 aircraft with expected delivery dates before December 2021, flagging the tasks that have already been completed and the areas of greatest risk for each, highlighting the critical path such as paint shops for some aircraft	1.10
07/23/21	EJF	Assess the completeness of the cost savings calculations for the initiative to have the highest utilization lowest-cost aircraft, and the marginal value provided by the optimization of the engine deployment among aircraft	1.20
07/24/21	TPS	Analyze fleet availability for next 6 months	0.60
07/26/21	EJF	Review comparison of the operating fleet, utilization, and resulting flight hours by aircraft family in the business plan vs the latest request sent to crew scheduling and the implied capacity available from the revised aircraft delivery schedule to determine the magnitude and root cause of the key differences	1.80
07/27/21	EJF	Conference call with J. Perez, M. Loeza and A. Tamayo (all Aeromexico) re: discuss induction steps between signature of letter of intent with lessors and ferry flight	1.00
07/27/21	EJF	Assess the differences in the operating fleet count based on the scheduling rule-of-thumb for Friday peak days of full contracted fleet minus two narrowbody spares vs the historical average monthly aircraft availability from the maintenance statistics	1.20
07/27/21	EJF	Determine the completeness of necessary aircraft specifications for the total of Max 8 and 9 deliveries expected through the end of 2022, highlighting the N vs XA registrations for certain lessors, the seat configuration differences, paint shop requirements, and engine service bulletin risks	1.80
07/27/21	EJF	Analyze the milestone checklist for the short-term aircraft deliveries based on the latest information received from the fleet negotations, including the risk of engine service bulletins	0.90
07/27/21	EJF	Incorporate the potential deferral of redelivery dates for rejected aircraft into early 2022, as well as potential new	1.50

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Re: Fleet Plan
Client/Matter # 013601.00114

Date	Consultant	Description of Services	Hours
		white tail aircraft as a new scenarios of the capacity outlook for the Winter schedule	
07/28/21	EJF	Assess the potential combined impact of cash outlays and delays of entry into service caused by service bulletins on the engines of expected used Max 8 incorporations	0.80
07/29/21	EJF	Meeting with J. Wallden, L Aandahl (both Aeromexico), W. Kocovski, E. Fullmer (both AlixPartners), M Landess (Skyworks) and others re: Fleet planning and coordination	1.00
07/29/21	WK	Meeting with J. Wallden, L Aandahl (both Aeromexico), W. Kocovski, E. Fullmer (both AlixPartners), M Landess (Skyworks) and others re: Fleet planning and coordination	1.00
07/30/21	EJF	Conference call with J. Perez, M. Loeza and I. Salim (all Aeromexico) re: discuss induction steps between customs clearance and entry into service	1.20
07/30/21	EJF	Model the mechanics of the PBH rate calculations for existing and new aircraft inductions to estimate the impact of different aircraft utilization scenarios during 2021 and 2022.	1.80
		Total	**106.00**

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Dr. Ricardo Sanchez Baker, CFO, Aeromexico
Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Fleet Plan
Client/Matter # 013601.00114

Fee Recap:

Consultant	Hours	Rate	Amount
Leon Caine	0.50	710.00	355.00
Michael Oestreich	7.20	755.00	5,436.00
Isabel Arana de Uriarte	3.00	755.00	2,265.00
Dennis R DeBassio	1.00	825.00	825.00
Eric Fullmer	72.70	825.00	59,977.50
Tony Perez Sales	20.60	980.00	20,188.00
William Kocovski	1.00	980.00	980.00
Total Hours & Fees	**106.00**		**90,026.50**

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Liquidity Forecasting & Management
Client/Matter # 013601.00115

Date	Consultant	Description of Services	Hours
07/02/21	MO	Review transaction details pertaining to spare engine acquisition for cash flow forecast	0.40
07/05/21	JZ	Call with V. Villalobos, P. Téllez, E. Hernandez (both Aeromexico) re: call to review cashflow file	1.00
07/05/21	JZ	Update cash flow variances file receipts model	2.80
07/05/21	JZ	Update cash disbursements actuals model	1.20
07/05/21	JZ	Prepare carveout account funding instructions	1.50
07/06/21	JZ	Prepare new cash flow forecast	2.60
07/06/21	JZ	Prepare cashflow and liquidity presentation	2.00
07/06/21	JZ	Prepare disbursements report for certain professionals	2.50
07/06/21	JZ	Call with P. Hoban (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.60
07/06/21	MO	Draft message to J. Galeana (Aeromexico) regrading GEnx engine insurance settlement for cash flow forecast	0.10
07/06/21	PMH	Call with J. Zermeno (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.60
07/06/21	PMH	Review actual cash flow detail from prior week	2.20
07/06/21	PMH	Review latest forecasted cash receipts and revenue forecast for the rolling 13 week projections	2.40
07/06/21	PMH	Review latest forecasted disbursements for the rolling 13 week projections	1.80
07/06/21	PMH	Review Debtor's daily liquidity report	0.50
07/06/21	DRD	Review updated disbursement tracking file for potential updates to FTI	0.30
07/07/21	LJD	Review weekly cash flow for DIP reporting	0.40
07/07/21	PMH	Call with P. Hoban, J. Zermeno, (both AlixPartners) V. Villalobos, P. Tellez (both Aeromexico) re: review 13 week cash flow forecast	0.30
07/07/21	PMH	Review requested surety bond disbursements & associated detail	1.20
07/07/21	PMH	Review advisors fees and drafted fee summary case to date for management review	2.60

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Invoice # 2137934-2

Re: Liquidity Forecasting & Management
Client/Matter # 013601.00115

Date	Consultant	Description of Services	Hours
07/07/21	PMH	Review aircraft disbursement requests and provided guidance	0.80
07/07/21	JZ	Call with P. Hoban, J. Zermeno, (both AlixPartners) V. Villalobos, P. Tellez (both Aeromexico) re: review 13 week cash flow forecast	0.30
07/08/21	JZ	Prepare disbursements report for certain professionals	2.00
07/09/21	JZ	Prepare professional fee payment reports	1.10
07/09/21	JZ	Corresponded with advisors for may monthly payments	0.60
07/09/21	PMH	Participate on call with A. Nunez and V. Fabian (both Aeromexico) re: weekly debt-related disbursement approvals	0.50
07/09/21	PMH	Review disbursement requests to be released and provide guidance	1.40
07/09/21	PMH	Review Debtor's daily liquidity report	0.50
07/12/21	PMH	Review actual cash flow detail from prior week	2.30
07/12/21	PMH	Review latest forecasted cash receipts and revenue forecast for the rolling 13 week projections	2.40
07/12/21	PMH	Review latest forecasted disbursements for the rolling 13 week projections	1.90
07/12/21	PMH	Review Debtor's daily liquidity report	0.50
07/12/21	JZ	Call with T. Thoroddsen (AlixPartners) re: review OCP and Retained Professional invoices	0.30
07/12/21	TBT	Call with J. Zermeno (AlixPartners) re: review OCP and Retained Professional invoices	0.30
07/12/21	TBT	Send correspondence to M. Masaro (Davis Polk) re: Lee Group.	0.10
07/12/21	TBT	Call with M. Masaro (Davis Polk) re: Lee Group	0.10
07/12/21	TBT	Review correspondence from J. Barsalona (MNAT) re: professional fee payments	0.10
07/13/21	JZ	Call with P. Hoban (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.50
07/13/21	JZ	Analyze weekly cashflow variances	2.30
07/13/21	JZ	Prepare new cashflow forecast	2.30

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Client/Matter # 013601.00115

Date	Consultant	Description of Services	Hours
07/13/21	PMH	Review detail on DIP payments for tax issues	1.10
07/13/21	PMH	Revised weekly cash reporting presentation for external stakeholders	2.30
07/13/21	PMH	Reviewed Professional Fees schedule and historical professional fee payments	1.20
07/13/21	PMH	Call with J. Zermeno (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.50
07/13/21	LJD	Review on weekly DIP cash flow reporting package to provide comments	0.60
07/14/21	PMH	Review latest revenue guidance to impact cash inflows	0.90
07/14/21	PMH	Review requested financing disbursements and provide guidance to management	0.90
07/14/21	JZ	Prepare liquidity and cashflow presentation	2.00
07/15/21	JZ	Review new inputs requested for cash flow forecast	2.80
07/15/21	JZ	Prepare professional fees payment instructions	1.10
07/16/21	JZ	Prepare carveout account funding instructions	0.50
07/16/21	PMH	Participate on call with A. Nunez and V. Fabian (both Aeromexico) re: weekly debt-related disbursement approvals	0.50
07/16/21	PMH	Review disbursement requests to be released and provide guidance	2.10
07/16/21	PMH	Review Debtor's daily liquidity report	0.50
07/19/21	PMH	Review actual cash flow detail from prior week	2.10
07/19/21	PMH	Review latest forecasted cash receipts and revenue forecast for the rolling 13 week projections	2.70
07/19/21	PMH	Review latest forecasted disbursements for the rolling 13 week projections	2.30
07/19/21	PMH	Review Debtor's daily liquidity report	0.50
07/19/21	MO	Review airframe and engine maintenance near-term cash flow forecast	0.20
07/20/21	PMH	Call with J. Zermeno (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.90
07/20/21	PMH	Draft updated DIP Budget analysis for DIP lenders	2.70

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Re: Liquidity Forecasting & Management
Client/Matter # 013601.00115

Date	Consultant	Description of Services	Hours
07/20/21	PMH	Review engine disbursments forecast for DIP Budget update	0.80
07/20/21	PMH	Review updated revenue guidance for DIP Budget update	1.10
07/20/21	LJD	Review DIP reporting cash flows to provide comments	0.50
07/20/21	JZ	Analyze weekly cashflow variances	3.00
07/20/21	JZ	Update 13 week cashflow forecast	2.80
07/20/21	JZ	Call with P. Hoban (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.90
07/20/21	JZ	Prepare cashflow and liquidity presentation	2.00
07/21/21	JZ	Update cashflow presentation with additional information	2.80
07/21/21	JZ	Call with P. Hoban, J. Zermeno, (both AlixPartners) A. De la Huerta, V. Villalobos, P. Tellez (all Aeromexico) re: review 13 week cash flow forecast	0.30
07/21/21	LJD	Review revised cash flow data to provide comments	0.40
07/21/21	PMH	Call with P. Hoban, J. Zermeno, (both AlixPartners) A. De la Huerta, V. Villalobos, P. Tellez (all Aeromexico) re: review 13 week cash flow forecast	0.30
07/22/21	PMH	Call with J. Zermeno (AlixPartners) re: review professional fee payments summary	1.00
07/22/21	PMH	Review requested debt and financing disbursements and provided guidance	0.70
07/22/21	PMH	Review historical professional fee payments and forecasted disbursements	1.30
07/22/21	PMH	Review requested engine disbursements and provide guidance	0.80
07/22/21	JZ	Call with P. Hoban (AlixPartners) re: review professional fee payments summary	1.00
07/22/21	JZ	Prepare professional fee payments summary	1.60
07/23/21	JZ	Prepare professional fee interim payment instructions	1.00
07/23/21	PMH	Review requested disbursements for fleet, financing & other and provide approvals	0.80
07/26/21	PMH	Review actual cash flow detail from prior week	1.90
07/26/21	PMH	Review latest forecasted cash receipts and revenue	2.20

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Client/Matter # 013601.00115

Date	Consultant	Description of Services	Hours
		forecast for the rolling 13 week projections	
07/26/21	PMH	Review latest forecasted disbursements for the rolling 13 week projections	2.60
07/26/21	PMH	Review Debtor's daily liquidity report	0.50
07/27/21	PMH	Call with J. Zermeno (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.60
07/27/21	PMH	Review professional fee disbursements for tracking against DIP budget	1.60
07/27/21	JZ	Analyze weekly cashflow variances	2.30
07/27/21	JZ	Call with P. Hoban (AlixPartners) re: review cashflow variances and updated cashflow forecast	0.60
07/27/21	JZ	Prepare professional fee payment report	0.70
07/28/21	JZ	Call with A. De la Huerta, V. Villalobos, P. Tellez (all Aeromexico) re: review 13 week cash flow forecast	0.30
07/28/21	JZ	Prepare cashflow and liquidity presentation	0.80
07/28/21	JZ	Prepare new cashflow forecast	1.30
07/28/21	PMH	Revise cash flow reporting materials with latest updates from revenue management	1.20
07/28/21	PMH	Review requested fleet disbursements and provide approvals	0.90
07/28/21	DRD	Correspondence with L. Gayosso, L Hernandez, M. Bravo (all Aeromexico), P. Hoban (AlixPartners) re: status of PBH payments and noticing requirements	0.30
07/29/21	PMH	Review requested surety bond payments and compliance with DIP credit agreement	1.60
07/30/21	PMH	Participate on call with A. Nunez and V. Fabian (both Aeromexico) re: weekly debt-related disbursement approvals	0.50
07/30/21	PMH	Review disbursement requests to be released and provide guidance	2.10
07/30/21	PMH	Review Debtor's daily liquidity report	0.50
		Total	**121.30**

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Re: Liquidity Forecasting & Management
Client/Matter # 013601.00115

Fee Recap:

Consultant	Hours	Rate	Amount
Javier Zermeno	51.40	625.00	32,125.00
Michael Oestreich	0.70	755.00	528.50
Dennis R DeBassio	0.60	825.00	495.00
Thora B Thoroddsen	0.60	865.00	519.00
Patrick M Hoban	66.10	865.00	57,176.50
Lisa Donahue	1.90	1,295.00	2,460.50
Total Hours & Fees	**121.30**		**93,304.50**

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/01/21	MO	Review assumptions re: debt restructuring in business plan related to PDPs	1.00
07/01/21	MO	Draft note to M. DeGraf (AlixPartners) re: debt restructuring in business plan	0.20
07/01/21	MO	Review operating stats for updated business with regard to impact on ownership costs and maintenance	1.10
07/01/21	MO	Analyze direct maintenance cost differential between different narrowbody aircraft types	0.80
07/01/21	LEC	Daily business planning call with W. Kocovski, L. Caine, I. Arana, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: updated to cost and reporting modules based on detailed operating statistics output from network team in support of board-approved refreshed business plan assumptions	0.20
07/01/21	LEC	Create reconciliation of finance business partner operating cost variances to the updated business plan in H2 2021	2.30
07/01/21	LEC	Review the updated balance sheet for May actualized in the business plan	0.90
07/01/21	IA	Daily business planning call with W. Kocovski, L. Caine, I. Arana, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: updated to cost and reporting modules based on detailed operating statistics output from network team in support of board-approved refreshed business plan assumptions	0.20
07/01/21	IA	Reconcile market share forecast and actuals methodology by region and by route using IATA data to external data points, to be shown in flawless execution dashboard	1.60
07/01/21	IA	Review methodology for calculating market share by region on an origin and destination basis for markets flown by AM and those flown only by other carriers using IATA data	1.60
07/01/21	IA	Summarize fleet operating metrics variances by aircraft type comparing April business plan to June business plan	1.70
07/01/21	WK	Daily business planning call with W. Kocovski, L. Caine, I. Arana, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: updated to cost and	0.20

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		reporting modules based on detailed operating statistics output from network team in support of board-approved refreshed business plan assumptions	
07/01/21	KW	Daily business planning call with W. Kocovski, L. Caine, I. Arana, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: updated to cost and reporting modules based on detailed operating statistics output from network team in support of board-approved refreshed business plan assumptions	0.20
07/01/21	EAP	Analysis of fuel assumptions and burn rate per L. Islas (Aeromexico) re: business plan vs management forecast amounts	0.80
07/01/21	EAP	Review of route profitability monthly model in support of preparation for implementation of refreshed business plan amounts and assumptions per M. Oestreich (AlixPartners)	0.60
07/01/21	EAP	Analysis of passenger services expense and cost savings calculations per F. Ruiz and V. Alvarez (Aeromexico) in support of refreshed business plan assumptions and 2H21 management re-budgeting process	1.30
07/01/21	EAP	Produce summary file re: passenger services cost savings and expense assumptions and calculations for F. Ruiz and V. Alvarez (Aeromexico) re: business plan refresh process and management 2H21 reforecasting process	0.70
07/01/21	EAP	Review pilot and flight attendant spend between operating scenario cost outputs for summary and detailed operating statistic inputs for board approved scenario	0.40
07/01/21	EAP	Run crewing expense amounts based on detailed operating scenario for updated board approved business plan from network team	0.70
07/01/21	EAP	Daily business planning call with W. Kocovski, L. Caine, I. Arana, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: updated to cost and reporting modules based on detailed operating statistics output from network team in support of board-approved refreshed business plan assumptions	0.20
07/01/21	STA	Daily business planning call with W. Kocovski, L. Caine, I.	0.20

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		Arana, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: updated to cost and reporting modules based on detailed operating statistics output from network team in support of board-approved refreshed business plan assumptions	
07/01/21	STA	Actualize May debt by debt tranche	2.40
07/01/21	STA	Prepare comparison between refreshed BP debt and May debt	1.20
07/01/21	STA	Reconcile business plan letter of credits debt to actuals	0.80
07/02/21	STA	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	0.50
07/02/21	STA	Reconcile business plan debt by type with actuals	1.90
07/02/21	STA	Update business plan with latest fleet module	0.60
07/02/21	STA	Update business plan with latest maintenance module	0.40
07/02/21	EAP	Update rate-driven sections of cost model interface for all cost rate-driven cost line items in support of route profitability model updates to incorporate refreshed business plan amounts and assumptions	2.70
07/02/21	EAP	Implement updates to refreshed business plan cost model to adjust passenger services, sales expense and insurance amounts per assumptions from management and L. Caine (AlixPartners)	0.70
07/02/21	EAP	Produce updated cost module outputs for S. Agostinho (AlixPartners) to implement into reporting module	0.20
07/02/21	EAP	Working session with L. Islas and E. Aguilar (both Aeromexico), I. Arana and E. Plemenos (both AlixPartners) re: fuel liter projections and burn rate assumptions in support of business plan refresh process	0.20
07/02/21	EAP	Discussion with I. Arana (AlixPartners) re: 2021 fuel liter assumptions and variances to management forecast	0.20
07/02/21	EAP	Daily business planning call with W. Kocovski, E. Fullmer,	0.50

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Date	Consultant	Description of Services	Hours
		I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	
07/02/21	KW	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	0.50
07/02/21	MS	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	0.50
07/02/21	MS	Participate in meeting with J. Morgan, J. Wallden, L. Aandahl, A. Murray, E. Gomes, K. Olivo (all Aeroméxico), T. Perez Sales, E. Fullmer, and M. Stephey (all AlixPartners) re: discuss financing process, preparation for call with FTI, scheduling, other fleet changes, and updates to business plan including analysis re: RPK mix implications on yield	0.80
07/02/21	TPS	Participate in meeting with J. Morgan, J. Wallden, L. Aandahl, A. Murray, E. Gomes, K. Olivo (all Aeroméxico), T. Perez Sales, E. Fullmer, and M. Stephey (all AlixPartners) re: discuss financing process, preparation for call with FTI, scheduling, other fleet changes, and updates to business plan including analysis re: RPK mix implications on yield	0.80
07/02/21	WK	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	0.50

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Re: Business Plan
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Date	Consultant	Description of Services	Hours
07/02/21	IA	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	0.50
07/02/21	IA	Working session with L. Islas and E. Aguilar (both Aeromexico), I. Arana and E. Plemenos (both AlixPartners) re: fuel liter projections and burn rate assumptions in support of business plan refresh process	0.20
07/02/21	IA	Discussion with E. Plemenos (AlixPartners) re: 2021 fuel liter assumptions and variances to management forecast	0.20
07/02/21	EJF	Estimate the impact on crew and airport staffing requirements relative to 2019 if the scheduling department estimates materialize for December 2021	0.40
07/02/21	EJF	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	0.50
07/02/21	EJF	Participate in meeting with J. Morgan, J. Wallden, L. Aandahl, A. Murray, E. Gomes, K. Olivo (all Aeroméxico), T. Perez Sales, E. Fullmer, and M. Stephey (all AlixPartners) re: discuss financing process, preparation for call with FTI, scheduling, other fleet changes, and updates to business plan including analysis re: RPK mix implications on yield	0.80
07/02/21	LEC	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	0.50
07/02/21	MO	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re:	0.50

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Date	Consultant	Description of Services	Hours
		client questions on business plan update, financing process, fleet decisions, crew requirements, annual budget, and commercial dashboard	
07/02/21	MO	Review work product re: fuel burn computations in business plan model	0.40
07/06/21	MO	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	MO	Call with J. Wallden (Aeromexico), W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to discuss business plan cash flow variances	0.20
07/06/21	MO	Review work product re: aircraft debt schedules	0.40
07/06/21	MO	Assess actual to plan variances re: fuel burn rates and stage lengths by aircraft type	1.10
07/06/21	MO	Review work product re: route profitability model	0.20
07/06/21	MO	Conference call with M. Oestreich and E. Fullmer (both AlixPartners), D. Medellin and M.Rodigruez (both Aeromexico) re: discuss aircraft operating contribution by route derived from the latest business plan and ensure comparison to model used by finance is accurate for tracking purposes	0.30
07/06/21	MO	Draft message to M. Rodigruez and D. Medellin (both Aeromexico) re: route profitability methodology	0.60
07/06/21	MO	Review documentation of FPS KPI definitions	0.40
07/06/21	MO	Call with W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to review secured and unsecured debt assumptions in business plan	0.60
07/06/21	MO	Review assumptions re: aircraft-related debt and restructuring	1.20
07/06/21	MO	Review documentation re: engine maintenance cost reduction and OEM negotiations	0.30
07/06/21	MO	Analyze cash flow and P&L impact of updated fleet scenario on monthly route profitability	2.80

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/06/21	LEC	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	LEC	Call with J. Wallden (Aeromexico), W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to discuss business plan cash flow variances	0.20
07/06/21	LEC	Call with W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to review secured and unsecured debt assumptions in business plan	0.60
07/06/21	LEC	Update the management reporting instructions in order to transition the process to the Aeromexico FP&A team	2.70
07/06/21	EJF	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	EJF	Conference call with M. Oestreich and E. Fullmer (both AlixPartners), D. Medellin and M.Rodigruez (both Aeromexico) re: discuss aircraft operating contribution by route derived from the latest business plan and ensure comparison to model used by finance is accurate for tracking purposes	0.50
07/06/21	EJF	Respond to questions from the flight profitability coordinator on the allocation methodology used to determine expected future business plan performance by route and aircraft type	0.80
07/06/21	WK	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	WK	Call with W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to review secured and unsecured debt assumptions in business plan	0.60

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/06/21	WK	Review Volaris June traffic report	0.80
07/06/21	WK	Call with J. Wallden (Aeromexico), W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to discuss business plan cash flow variances	0.30
07/06/21	MS	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	KW	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	EAP	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	STA	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, M. Stephey, K. Wang and E. Plemenos (all AlixPartners) re: diligence requests, updated business plan outputs and financing process status	0.50
07/06/21	STA	Call with W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to review secured and unsecured debt assumptions in business plan	0.60
07/06/21	STA	Call with J. Wallden (Aeromexico), W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) to discuss business plan cash flow variances	0.20
07/06/21	EAP	Update Union CBA savings presentation incorporating slides from management and comments per L. Caine (AlixPartners)	0.30
07/06/21	EAP	Incorporate cost model outputs supporting updated business plan into monthly route profitability model per M. Oestreich (AlixPartners)	0.80

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Date	Consultant	Description of Services	Hours
07/06/21	EAP	Review allocated variance amounts for cost line item builds in updated monthly route profitability model to ensure accuracy per M. Oestreich (AlixPartners)	0.60
07/06/21	EAP	Analysis of detailed vs summary network interface tab cost results per L. Caine (AlixPartners)	0.40
07/06/21	EAP	Review route profitability model cost module interface tab in support of running business plan refresh updates through route profitability model	0.90
07/06/21	EAP	Implement monthly fixed cost, monthly cost savings, monthly cost totals and monthly cost escalation amounts by line item into refreshed business plan model in support of route profitability model update	1.70
07/06/21	STA	Prepare discount rate sensitivity analysis	0.40
07/06/21	STA	Update business plan deck with latest figures	0.80
07/06/21	STA	Reconcile fleet debt between current plan and April's plan	1.60
07/06/21	STA	Prepare PDP debt analysis	0.70
07/07/21	STA	Prepare restricted cash breakdown	0.50
07/07/21	STA	Review P&L comparison Business Plan vs Actuals	0.60
07/07/21	STA	Update management reporting with latest business plan figures	1.60
07/07/21	STA	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	EAP	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	EAP	Update Engines and Simulators tab as part of route	0.40

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Re: Business Plan
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Date	Consultant	Description of Services	Hours
		profitability model refresh per M. Oestreich (AlixPartners)	
07/07/21	EAP	Develop comparison analysis file for April 2021 business plan route profitability model and current refreshed route profitability model per M. Oestreich (AlixPartners)	1.80
07/07/21	EAP	Review manual adjustments in reporting module to non-labor operating cost line items in support of refreshed route profitability model	2.20
07/07/21	EAP	Review allocated variance amounts for all cost line items in refreshed route profitability model per M. Oestreich (AlixPartners)	1.20
07/07/21	EAP	Compare refreshed route profitability model outputs to refreshed business plan numbers send to Aeromexico management by L. Caine (AlixPartners)	0.40
07/07/21	EAP	Review updated business plan cost module in support of management diligence requests per L. Caine (AlixPartners)	0.60
07/07/21	KW	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	MS	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	WK	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/07/21	WK	Review updated plan adjustments based on Aeromexico finance business partner review	0.70
07/07/21	DRD	Correspondence with S. Pina, M. Sandoval, J. Wallden (all Aeromexico), M. Carrillo (Chevez), W. Kocovski (AlixPartners) re: tax analysis status	0.30
07/07/21	EJF	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	IA	Call with I. Arana, M. Oestreich (both AlixPartners) and M. Rodriguez (Aeromexico) re: FPS fuel burn capture methodology	0.40
07/07/21	IA	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	IA	Call with M. Oestreich, L. Caine, I. Arana (all AlixPartners) re: discussion on fuel litres consumption forecast in the business plan and reconciliation to actual fuel burn rates	0.30
07/07/21	LEC	Call with M. Oestreich, L. Caine, I. Arana (all AlixPartners) re: discussion on fuel litres consumption forecast in the business plan and reconciliation to actual fuel burn rates	0.30
07/07/21	LEC	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	LEC	Create business plan update bridge of changes from prior	2.10

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		week board review	
07/07/21	MO	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on the financing and valuation process, fuel price and fuel burn analysis, annual budget process, claims, questions on aircraft reconfiguration, and route profitability analysis	0.50
07/07/21	MO	Call with M. Oestreich, L. Caine, I. Arana (all AlixPartners) re: discussion on fuel litres consumption forecast in the business plan and reconciliation to actual fuel burn rates	0.30
07/07/21	MO	Review work product re: updated route profitability outputs	2.60
07/07/21	MO	Assess historical fuel liters and burn rates used in management reporting	0.90
07/07/21	MO	Call with I. Arana, M. Oestreich (both AlixPartners) and M. Rodriguez (Aeromexico) re: FPS fuel burn capture methodology	0.40
07/07/21	MO	Analyze crew costs for route profitability model	0.90
07/07/21	MO	Review updated output materials for business plan presentation	0.20
07/08/21	MO	Meeting with D. Medellin, L. Garcia and others (all Aeromexico), M. Oestreich, I. Arana and L. Caine (all AlixPartners) re: the updated business plan changes, including translation to the H2 2021 budget	0.70
07/08/21	MO	Call with J. Wallden, D. Medellin, E. Lopez, M. Rodriguez (all Aeromexico), W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, and E. Plemenos (all AlixPartners) re: review route profitability model and P&L split by entity	0.50
07/08/21	MO	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), A. Rolf, M. Sutter (both Rothschild) W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) re: review updated business plan presentation	0.90
07/08/21	MO	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E.	0.50

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Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	
07/08/21	MO	Analyze aircraft-type specific unit cost reductions in route profitability model	0.70
07/08/21	MO	Prepare for call with J. Wallden and D. Medellin (both Aeromexico) re: profitability by entity analysis	0.60
07/08/21	LEC	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	0.50
07/08/21	LEC	Call with J. Wallden, D. Medellin, E. Lopez, M. Rodriguez (all Aeromexico), W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, and E. Plemenos (all AlixPartners) re: review route profitability model and P&L split by entity	0.50
07/08/21	LEC	Prepare preliminary June P&L compared to the April plan for management reporting review	2.30
07/08/21	LEC	Prepare preliminary June P&L compared to the updated June business plan for management reporting review	2.40
07/08/21	LEC	Participate in meeting with K. Olivo (Aeromexico), L. Caine, and M. Stephey (both AlixPartners) re: prioritize open questions for revenue management and commercial teams relating to the annual budget process	0.20
07/08/21	LEC	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), A. Rolf, M. Sutter (both Rothschild) W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) re: review updated business plan presentation	0.90
07/08/21	LEC	Meeting with D. Medellin, L. Garcia and others (all Aeromexico), M. Oestreich, I. Arana and L. Caine (all AlixPartners) re: the updated business plan changes, including translation to the H2 2021 budget	0.70
07/08/21	IA	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re:	0.50

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	
07/08/21	IA	Meeting with D. Medellin, L. Garcia and others (all Aeromexico), M. Oestreich, I. Arana and L. Caine (all AlixPartners) re: the updated business plan changes, including translation to the H2 2021 budget	0.70
07/08/21	IA	Prepare for meeting with client re: the updated business plan changes, including translation to the H2 2021 budget	0.40
07/08/21	EJF	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	0.50
07/08/21	WK	Call with J. Wallden, D. Medellin, E. Lopez, M. Rodriguez (all Aeromexico), W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, and E. Plemenos (all AlixPartners) re: review route profitability model and P&L split by entity	0.50
07/08/21	WK	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), A. Rolf, M. Sutter (both Rothschild) W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) re: review updated business plan presentation	0.90
07/08/21	WK	Review preliminary actual vs plan P&L for June	0.50
07/08/21	WK	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	0.50
07/08/21	MS	Participate in meeting with K. Olivo (Aeromexico), L. Caine, and M. Stephey (both AlixPartners) re: prioritize open questions for revenue management and commercial teams relating to the annual budget process	0.20
07/08/21	MS	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results,	0.50

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Date	Consultant	Description of Services	Hours
		and fuel burn difference/analysis/reconciliation	
07/08/21	JZ	Complete cash extract report for monthly reporting	2.40
07/08/21	KW	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	0.50
07/08/21	EAP	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	0.50
07/08/21	EAP	Call with J. Wallden, D. Medellin, E. Lopez, M. Rodriguez (all Aeromexico), W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, and E. Plemenos (all AlixPartners) re: review route profitability model and P&L split by entity	0.50
07/08/21	STA	Reconcile business plan figures to actuals	1.80
07/08/21	STA	Daily business planning call with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L, June results, and fuel burn difference/analysis/reconciliation	0.50
07/08/21	STA	Call with J. Wallden, D. Medellin, E. Lopez, M. Rodriguez (all Aeromexico), W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, and E. Plemenos (all AlixPartners) re: review route profitability model and P&L split by entity	0.50
07/08/21	STA	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), A. Rolf, M. Sutter (both Rothschild) W. Kocovski, L. Caine, M. Oestreich, and S. Agostinho (all AlixPartners) re: review updated business plan presentation	0.90
07/09/21	STA	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50

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Date	Consultant	Description of Services	Hours
07/09/21	STA	Prepare reporting module for external sharing	1.10
07/09/21	STA	Update P&L by entity with latest business plan figures	1.80
07/09/21	EAP	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50
07/09/21	EAP	Updates to Reservations Expense analysis to tie to new business plan in support of management diligence requests from K. Olivo (Aeromexico)	1.20
07/09/21	EAP	Updates to non labor operating cost savings source data file in support of management data requests in conjunction with updated business plan process	0.40
07/09/21	KW	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50
07/09/21	MS	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50
07/09/21	WK	Review Seabury diligence request related to updated business plan	0.50
07/09/21	WK	Review lease liability discount rate sensitivity analysis	0.80
07/09/21	WK	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50
07/09/21	EJF	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/09/21	EJF	Review the updated profit and loss actuals for June and forecast for July and August to determine any major trends that are deviating vs the business plan assumptions	0.80
07/09/21	LEC	Prepare updated plan models to share with K. Santana (Aeromexico) for H2 2021 budgeting process	2.60
07/09/21	LEC	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50
07/09/21	LEC	Send out information requests to the company for the June operating metrics required for the management reporting	2.20
07/09/21	MO	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updates on route profitability analysis, P&L by entities, and updated business plan	0.50
07/09/21	MO	Draft message to J. Wallden and D. Medellin (both Aeromexico) re: profitability by legal entity	0.20
07/09/21	MO	Analyze route profitability results for aircraft types and geographic segments from 2019 to 2021 YTD	1.80
07/11/21	MO	Review schedule pertaining to secured aircraft fleet debt in updated business plan	0.50
07/12/21	MO	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30
07/12/21	MO	Review work product re: debt breakdown by flight asset including simulators	0.80
07/12/21	MO	Review work product re: cumulative operating profit in route profitability model	0.40

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/12/21	MO	Analyze operating lease liability variances between current and prior business plan versions	0.30
07/12/21	MO	Working session with E. Plemenos (AlixPartners) re: updates route profitability presentation including industry standard profitability research, 2019 results analysis and updates to business plan projection outputs	0.90
07/12/21	MO	Discussion with M. Rodriguez (Aeromexico), M. Oestreich and E. Plemenos (both AlixPartners) re: components of route profitability proxy metrics and route-level cost line items	0.50
07/12/21	MO	Review detailed cost build-up behind variable aircraft operating contribution for route profitability model	0.70
07/12/21	EJF	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30
07/12/21	IA	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30
07/12/21	LEC	Set up new management reporting box site processes to share working files with the Aeromexico financial planning team	2.10
07/12/21	LEC	Working session with E. Lopez, R. Soto, S. Hernandez (all Aeromexico), L. Caine and S. Agostinho (both Alixpartners) re: management reporting June update	0.40
07/12/21	LEC	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/12/21	WK	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30
07/12/21	MS	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30
07/12/21	KW	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30
07/12/21	EAP	Working session with M. Oestreich (AlixPartners) re: updates route profitability presentation including industry standard profitability research, 2019 results analysis and updates to business plan projection outputs	0.90
07/12/21	EAP	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for dataroom	0.30
07/12/21	EAP	Discussion with M. Rodriguez (Aeromexico), M. Oestreich and E. Plemenos (both AlixPartners) re: components of route profitability proxy metrics and route-level cost line items	0.50
07/12/21	STA	Daily business planning call with W. Kocovski, E. Fullmer, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, I. Arana, and M. Stephey (all AlixPartners) re: CODI review, waterfall analysis, June Management reporting, fleet debt analysis, updated materials for	0.30

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		dataroom	
07/12/21	STA	Working session with E. Lopez, R. Soto, S. Hernandez (all Aeromexico), L. Caine and S. Agostinho (both Alixpartners) re: management reporting June update	0.40
07/12/21	STA	Prepare fleet lease liabilities comparison - April plan vs current plan	0.80
07/12/21	STA	Prepare management reporting instructions	0.40
07/12/21	STA	Update management reporting with June figures	2.30
07/13/21	STA	Update management reporting with June figures	1.20
07/13/21	STA	Prepare reporting module shareable version to Aeromexico management team	1.90
07/13/21	STA	Daily business planning call with E. Fullmer, L. Caine, I. Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	0.30
07/13/21	KW	Daily business planning call with E. Fullmer, L. Caine, I. Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	0.30
07/13/21	EAP	Daily business planning call with E. Fullmer, L. Caine, I. Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	0.30
07/13/21	EAP	Working session with M. Oestreich (AlixPartners) re: updated profitability metric per discussions with Aeromexico management and supporting assumptions, including reclassified labor expense, pilot and flight attendant travel expense and PBH spend	0.80
07/13/21	EAP	Updates to travel agent commissions passenger / cargo split analysis and actual FX monthly file per K. Olivo (Aeromexico)	0.70
07/13/21	EAP	Working session with M. Oestreich (AlixPartners) re: pilot and flight attendant travel costs, AG&H reclass, and variable AOC proxy defintition	0.40
07/13/21	EAP	Updates to route profitability model ACATS fixed costs	0.90

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		and Reclassed AGH costs calculations per M. Oestreich (AlixPartners)	
07/13/21	EAP	Build pilot and flight attendant expense functionality within route profitability model per M. Oestreich (AlixPartners) to support calculation of variable AOC Proxy per M. Rodriguez (Aeromexico)	0.60
07/13/21	EAP	Develop Variable AOC Proxy profitability metric in route profitability model, including monthly output and monthly calculation tab with macro functionality, per M. Oestreich (AlixPartners)	0.30
07/13/21	MS	Daily business planning call with E. Fullmer, L. Caine, I. Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	0.30
07/13/21	LEC	Daily business planning call with E. Fullmer, L. Caine, I. Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	0.30
07/13/21	LEC	Meeting with E. Martinez (Aeromexico) re: drafting instructions for the management reporting process to transfer to the Aeromexico FP&A team	1.00
07/13/21	IA	Daily business planning call with E. Fullmer, L. Caine, I. Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	0.30
07/13/21	BCJ	Review updated business plan reporting module	0.40
07/13/21	EJF	Daily business planning call with E. Fullmer, L. Caine, I. Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	0.30
07/13/21	MO	Working session with E. Plemenos (AlixPartners) re: updated profitability metric per discussions with Aeromexico management and supporting assumptions, including reclassified labor expense, pilot and flight attendant travel expense and PBH spend	0.80
07/13/21	MO	Daily business planning call with E. Fullmer, L. Caine, I.	0.30

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Re: Business Plan
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Date	Consultant	Description of Services	Hours
		Arana, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: fleet debt analysis, fleet plan, crew planning, and route profitability	
07/13/21	MO	Analyze pilot and flight attendant labor and travel costs by subregion for use in route profitability model	1.40
07/13/21	MO	Working session with E. Plemenos (AlixPartners) re: pilot and flight attendant travel costs, AG&H reclass, and variable AOC proxy defintition	0.40
07/13/21	MO	Review diligence materials re: alternative fleet scenarios	0.60
07/13/21	MO	Prepare financial schedule for use by Aeromexico in development of operating budget	0.60
07/13/21	MO	Analyze hull and passenger insurance costs for route profitability model	0.50
07/13/21	MO	Review questions re: crew labor cost assumptions	0.30
07/13/21	MO	Review email from M. Rodriguez (Aeromexico) re: components of AOC metric.	0.20
07/14/21	MO	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet scenarios, diligence process requests, capacity projections and AOC assumptions	0.50
07/14/21	MO	Review 9-year NPV analysis pertaining to 737 MAX versus 737 NG break even rent	0.30
07/14/21	MO	Call with E. Plemenos (AlixPartners) re: variable AOC cost modeling for route profitability model	0.60
07/14/21	MO	Draft message to M. Rodriguez (Aeromexico) re: aircraft ownership cost assumptions in FPS.	0.10
07/14/21	MO	Analyze cost composition and cost savings to assess split between fixed and variable costs in updated business plan	2.00
07/14/21	MO	Draft email to D. Medellin (Aeromexico) re: operating cost split into fixed and variable costs	0.20
07/14/21	EJF	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet scenarios, diligence process requests, capacity projections	0.50

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		and AOC assumptions	
07/14/21	IA	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet scenarios, diligence process requests, capacity projections and AOC assumptions	0.50
07/14/21	LEC	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet scenarios, diligence process requests, capacity projections and AOC assumptions	0.50
07/14/21	MS	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet scenarios, diligence process requests, capacity projections and AOC assumptions	0.50
07/14/21	KW	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet scenarios, diligence process requests, capacity projections and AOC assumptions	0.50
07/14/21	STA	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet scenarios, diligence process requests, capacity projections and AOC assumptions	0.50
07/14/21	STA	Working session with E. Plemenos (AlixPartners) re: updated fuel cost and fuel recapture amounts for 12 MAX TW and 24 MAX TW operating scenarios in response to diligence request	0.40
07/14/21	STA	Update disclosure statement business plan exhibit with latest business plan figures	1.30
07/14/21	STA	Update management reporting with June figures	1.40
07/14/21	EAP	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, I. Arana, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: MAX fleet	0.50

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		scenarios, diligence process requests, capacity projections and AOC assumptions	
07/14/21	EAP	Call with M. Oestreich (AlixPartners) re: variable AOC cost modeling for route profitability model	0.60
07/14/21	EAP	Working session with S. Agostinho (AlixPartners) re: updated fuel cost and fuel recapture amounts for 12 MAX TW and 24 MAX TW operating scenarios in response to diligence request	0.40
07/14/21	EAP	Produce file detailing business plan forecasted administrative and marketing costs for L. Guerrero (Aeromexico) in response to management diligence	0.70
07/14/21	EAP	Draft email for L. Guerrero (Aeromexico) and L. Caine (AlixPartners) detailing projection methodologies for all supporting line items for Marketing and Administrative spend per questions from management	0.20
07/15/21	EAP	Review fixed / variable cost split data from D. Medellin (Aeromexico) per JPM diligence request	0.40
07/15/21	EAP	Review diligence requests from various advisor parties from L. Caine (AlixPartners)	0.50
07/15/21	EAP	Review Volaris 2019 and 2020 financial statements per M. Oestreich (AlixPartners) re: support of maintenance and lease return spend comparison analysis	0.70
07/15/21	EAP	Maintenance and lease return expense comparison analysis for 2019 and 2020 per M. Oestreich (AlixPartners)	1.20
07/15/21	EAP	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, E. Plemenos, K. Wang, I. Arana and M. Stephey (all AlixPartners) re: responses to due diligence questions from ad-hoc group, PLM update, and the financing process	0.30
07/15/21	STA	Update management reporting with June figures	0.90
07/15/21	STA	Working session with E. Lopez, R. Soto, S. Hernandez (all Aeromexico), L. Caine and S. Agostinho (both AlixPartners) re: management reporting June update	0.40
07/15/21	STA	Prepare business plan administrative expenses analysis	0.80

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		for Aeromexico's budget process	
07/15/21	STA	Prepare analysis between actuals and business plan P&L for budget process	0.70
07/15/21	KW	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, E. Plemenos, K. Wang, I. Arana and M. Stephey (all AlixPartners) re: responses to due diligence questions from ad-hoc group, PLM update, and the financing process	0.30
07/15/21	EJF	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, E. Plemenos, K. Wang, I. Arana and M. Stephey (all AlixPartners) re: responses to due diligence questions from ad-hoc group, PLM update, and the financing process	0.30
07/15/21	MS	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, E. Plemenos, K. Wang, I. Arana and M. Stephey (all AlixPartners) re: responses to due diligence questions from ad-hoc group, PLM update, and the financing process	0.30
07/15/21	LEC	Working session with E. Lopez, R. Soto, S. Hernandez (all Aeromexico), L. Caine and S. Agostinho (both AlixPartners) re: management reporting June update	0.40
07/15/21	LEC	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, E. Plemenos, K. Wang, I. Arana and M. Stephey (all AlixPartners) re: responses to due diligence questions from ad-hoc group, PLM update, and the financing process	0.30
07/15/21	LEC	Draft June management reporting operating metrics commentary	2.50
07/15/21	LEC	Draft June management reporting near term forecast vs the Update Plan	2.30
07/15/21	LEC	Draft June management reporting financial performance vs the April 2021 Business Plan	1.80
07/15/21	IA	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, E. Plemenos, K. Wang, I. Arana and M. Stephey (all AlixPartners) re: responses to due diligence questions from ad-hoc group, PLM update, and	0.30

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Re: Business Plan
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Date	Consultant	Description of Services	Hours
		the financing process	
07/15/21	MO	Daily business planning discussion with E. Fullmer, L. Caine, M. Oestreich, E. Plemenos, K. Wang, I. Arana and M. Stephey (all AlixPartners) re: responses to due diligence questions from ad-hoc group, PLM update, and the financing process	0.30
07/15/21	MO	Draft message to D. Medellin (Aeromexico) re: split between fixed and variable costs	0.30
07/16/21	MO	Review projected net cash flows in alternative fleet scenarios	0.10
07/16/21	MO	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	0.50
07/16/21	MO	Analyze maintenance-related unit cost for Aeromexico versus competitors including operating and capital expenditures	1.10
07/16/21	LEC	Working session with E. Lopez, R. Soto, S. Hernandez (all Aeromexico), L. Caine and S. Agostinho (both Alixpartners) re: management reporting June update	0.30
07/16/21	LEC	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	0.50
07/16/21	IA	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	0.50
07/16/21	WK	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang,	0.50

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Re: Business Plan
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Date	Consultant	Description of Services	Hours
		and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	
07/16/21	MS	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	0.50
07/16/21	KW	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	0.50
07/16/21	STA	Update management reporting with June figures	1.50
07/16/21	STA	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	0.50
07/16/21	STA	Working session with E. Lopez, R. Soto, S. Hernandez (all Aeromexico), L. Caine and S. Agostinho (both Alixpartners) re: management reporting June update	0.30
07/16/21	EAP	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: updated fleet mix presentation, financing process status, fuel prices, interested party due diligence questions, June management reporting	0.50
07/16/21	EAP	Review Aeromexico and competitor capital expenditure, lease return and maintenance assumptions in annual filings per M. Oestreich (AlixPartners) in support of diligence comps analysis	0.60
07/19/21	EAP	Daily business planning call with W. Kocovski, I. Arana, L.	0.50

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	
07/19/21	EAP	Review non labor SG&A administrative line item responses from L. Guerrero (Aeromexico)	0.40
07/19/21	KW	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	0.50
07/19/21	EJF	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	0.50
07/19/21	STA	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	0.50
07/19/21	STA	Call with J. Wallden, D. Medellin, E. Lopez, R. Soto, S. Hernandez (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all AlixPartners) re: review management reporting June results	1.50
07/19/21	STA	Prepare analysis comparing business plan depreciation to actuals	1.20
07/19/21	STA	Prepare non-fleet breakdown debt summary	0.50
07/19/21	MS	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	0.50
07/19/21	WK	Review business plan diligence questions from Seabury re: restricted cash.	0.40
07/19/21	WK	Call with J. Wallden, D. Medellin, E. Lopez, R. Soto, S. Hernandez (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all AlixPartners) re: review management reporting June results	1.50
07/19/21	WK	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang,	0.50

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	
07/19/21	IA	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	0.50
07/19/21	IA	Review maintenance overview materials including business plan assumptions to inform engine shop visit costs analysis for engine optimization exercise	2.40
07/19/21	IA	Reconcile engine hourly lease rate costs and maintenance reserves based on latest operating data, to be used in engine optimization exercise	2.10
07/19/21	IA	Review maintenance burn costs by engine based on latest rejections assumptions, to be included in engine optimization analysis	1.90
07/19/21	MO	Review available data re: profitability by legal entity	0.10
07/19/21	MO	Analyze revenue, yield, and load factor in updated business plan by aircraft type	0.90
07/19/21	MO	Review fleet count data for actual versus plan variance analysis	0.20
07/19/21	MO	Review business plan feedback received from UCC advisors	0.20
07/19/21	MO	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	0.50
07/19/21	LEC	Daily business planning call with W. Kocovski, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, M. Stephey, E. Fullmer (all AlixPartners) re: management reporting update and other workstream status updates	0.50
07/19/21	LEC	Call with J. Wallden, D. Medellin, E. Lopez, R. Soto, S. Hernandez (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all AlixPartners) re: review management reporting June results	1.50
07/19/21	LEC	Provide business plan breakdown of airport related	1.80

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		headcount included in the updated plan for company budget purposes	
07/20/21	LEC	Aggregating 2019/20 financial data by Debtor entity for the Davis Polk tax team	1.90
07/20/21	LEC	Daily business planning call with W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, I. Arana and K. Wang (all AlixPartners) re: management reporting status, tail by tail fleet analysis and FTI letter response updates and brent pricing forward curves	0.50
07/20/21	MO	Daily business planning call with W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, I. Arana and K. Wang (all AlixPartners) re: management reporting status, tail by tail fleet analysis and FTI letter response updates and brent pricing forward curves	0.50
07/20/21	MO	Assess brent crude oil price forecasts for business plan variance analysis	1.30
07/20/21	MO	Draft message to A. Husain (SkyWorks) re: fleet plan assumptions in updated business plan	0.20
07/20/21	MO	Assess variances between aircraft and engine ownership payments between actuals and plan for management reporting purposes	1.80
07/20/21	MO	Review operating stats variances between actuals and plan for management reporting purposes	0.20
07/20/21	IA	Daily business planning call with W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, I. Arana and K. Wang (all AlixPartners) re: management reporting status, tail by tail fleet analysis and FTI letter response updates and brent pricing forward curves	0.50
07/20/21	WK	Daily business planning call with W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, I. Arana and K. Wang (all AlixPartners) re: management reporting status, tail by tail fleet analysis and FTI letter response updates and brent pricing forward curves	0.50
07/20/21	TPS	Conference call with T. Perez Sales (AlixPartners) and J. Wallden (Aeromexico) re: discuss tracking priorities of the business plan flawless execution program	0.90

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/20/21	STA	Daily business planning call with W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, I. Arana and K. Wang (all AlixPartners) re: management reporting status, tail by tail fleet analysis and FTI letter response updates and brent pricing forward curves	0.50
07/20/21	EJF	Conference call with T. Perez Sales (AlixPartners) and J. Wallden (Aeromexico) re: discuss tracking priorities of the business plan flawless execution program	0.90
07/20/21	EJF	Assess proposal on the priorities and Aeromexico staff assigned to the capacity planning, fleet induction and route performance improvement initiatives	1.20
07/20/21	KW	Daily business planning call with W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, I. Arana and K. Wang (all AlixPartners) re: management reporting status, tail by tail fleet analysis and FTI letter response updates and brent pricing forward curves	0.50
07/20/21	EAP	Daily business planning call with W. Kocovski, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, I. Arana and K. Wang (all AlixPartners) re: management reporting status, tail by tail fleet analysis and FTI letter response updates and brent pricing forward curves	0.50
07/20/21	STA	Update management reporting with latest business plan figures	2.60
07/20/21	STA	Prepare analysis comparing actual aircraft leases to business plan	0.30
07/21/21	STA	Update fleet data for June management reporting	0.70
07/21/21	STA	Update wages breakdown for management reporting - June/21	0.70
07/21/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E.	0.50

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	
07/21/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	STA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	STA	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all Alixpartners) re: review management reporting June results	0.50
07/21/21	STA	Call with J. Wallden, E. Lopez (both Aeromexico), L. Caine and S. Agostinho (both AlixPartners) re: review management reporting June results	0.50
07/21/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	WK	Review management report operating statistics charts	1.60
07/21/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	WK	Call with J. Wallden, D. Medellin, E. Lopez, (all	0.50

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Date	Consultant	Description of Services	Hours
		Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all Alixpartners) re: review management reporting June results	
07/21/21	IA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	MO	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	MO	Review available data re: engine maintenance burn compensation	0.90
07/21/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: response to FTI letter, route profitability model, management reporting, fleet decisions, optimization of PBH agreements, and commercial dashboard	0.50
07/21/21	LEC	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all Alixpartners) re: review management reporting June results	0.50
07/21/21	LEC	Call with J. Wallden, E. Lopez (both Aeromexico), L. Caine and S. Agostinho (both AlixPartners) re: review management reporting June results	0.50
07/21/21	LEC	Update June results to remove one time items from CASK on severance from the management report	1.30
07/21/21	LEC	Fleet cost analysis in June vs the Update business plan for management reporting purposes	2.60
07/21/21	LEC	Review of working capital changes and DPO forecasted over the business plan period	1.30

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Date	Consultant	Description of Services	Hours
07/22/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50
07/22/21	LEC	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all Alixpartners) re: to continue to review management reporting June results	0.70
07/22/21	LEC	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), L. Caine, M. Oestreich (attended portion of call), S. Agostinho, W. Kocovski (all AlixPartners) re: review management reporting June results	1.70
07/22/21	LEC	Update the June management report to reflect comments from J. Wallden (Aeromexico) on the fleet overview	1.90
07/22/21	MO	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), L. Caine, M. Oestreich (attended portion of call), S. Agostinho, W. Kocovski (all AlixPartners) re: review management reporting June results	0.90
07/22/21	MO	Analyze variances between business plan, actuals, and near-term cash forecast re: scheduled and unscheduled engine maintenance CAPEX.	1.40
07/22/21	MO	Assess operating stat variances between alternative fleet scenarios	1.60
07/22/21	MO	Draft message to M. Landess (SkyWorks) re: reconfiguration costs for 737 NG aircraft	0.10
07/22/21	MO	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50
07/22/21	IA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50

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Date	Consultant	Description of Services	Hours
07/22/21	WK	Review updated management reporting package for June results	2.30
07/22/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50
07/22/21	WK	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), L. Caine, M. Oestreich (attended portion of call), S. Agostinho, W. Kocovski (all AlixPartners) re: review management reporting June results	1.70
07/22/21	KJB	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all Alixpartners) re: to continue to review management reporting June results	0.70
07/22/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50
07/22/21	STA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50
07/22/21	STA	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), L. Caine, M. Oestreich (attended portion of call), S. Agostinho, W. Kocovski (all AlixPartners) re: review management reporting June results	1.70
07/22/21	STA	Call with J. Wallden, D. Medellin, E. Lopez, (all Aeromexico), W. Kocovski, L. Caine and S. Agostinho (all Alixpartners) re: to continue to review management reporting June results	0.70
07/22/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel	0.50

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Date	Consultant	Description of Services	Hours
		price recapture, disclosure statement updates	
07/22/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50
07/22/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: June management reporting, tax due diligence call, fuel price recapture, disclosure statement updates	0.50
07/23/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/23/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/23/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/23/21	EJF	Call with J Morgan, J Wallden, A Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales (all AlixPartners) re: commercial initiatives and exit financing process update	0.50
07/23/21	STA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/23/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E.	0.60

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Date	Consultant	Description of Services	Hours
		Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	
07/23/21	JZ	Correspond with G. Mercado (Aeromexico) re: certain accounts payable balances	0.60
07/23/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/23/21	WK	Call with J Morgan, J Wallden, A Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales (all AlixPartners) re: commercial initiatives and exit financing process update	0.50
07/23/21	IA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/23/21	IA	Draft comparison of local market shares by route versus 2019 and 2021 plan, to be included in dashboard overview	2.20
07/23/21	MO	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/23/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, M. Oestreich, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: disclosure statement updates and diligence question updates	0.60
07/26/21	LEC	Finalize June management reporting draft deck, including model update for the formatting changes to charts	1.10
07/26/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, S. Agostinho, E. Plemenos, M. Stephey	0.40

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Date	Consultant	Description of Services	Hours
		and K. Wang (all AlixPartners) re: recapitalization process, crewing cost detail, management reporting, and fleet scenario analysis	
07/26/21	IA	Reconcile 2019 direct market IATA passenger data to 2020 and 2021 by route to inform market share plan comparisons to actuals	2.60
07/26/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: recapitalization process, crewing cost detail, management reporting, and fleet scenario analysis	0.40
07/26/21	LJD	Review PLM draft loi and documents for execution re: deal terms	0.90
07/26/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: recapitalization process, crewing cost detail, management reporting, and fleet scenario analysis	0.40
07/26/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: recapitalization process, crewing cost detail, management reporting, and fleet scenario analysis	0.40
07/26/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: recapitalization process, crewing cost detail, management reporting, and fleet scenario analysis	0.40
07/26/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: recapitalization process, crewing cost detail, management reporting, and fleet scenario analysis	0.40
07/26/21	EAP	Complete pilots pension and retirement cost analysis per L. Caine (AlixPartners)	0.60
07/26/21	EAP	Working session with S. Agostinho (AlixPartners) re:	0.30

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		quantify pilot retirement and pension costs supporting April 2021 business plan per L. Caine (AlixPartners)	
07/26/21	STA	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, S. Agostinho, E. Plemenos, M. Stephey and K. Wang (all AlixPartners) re: recapitalization process, crewing cost detail, management reporting, and fleet scenario analysis	0.40
07/26/21	STA	Working session with E. Plemenos (AlixPartners) re: quantify pilot retirement and pension costs supporting April 2021 business plan per L. Caine (AlixPartners)	0.30
07/27/21	STA	Working session with I. Bernal and C. Laguna (both Aeromexico), L. Caine, S. Agostinho and E. Plemenos (all AlixPartners) re: crewing cost detail for historical and projected business plan period	0.40
07/27/21	STA	Prepare business plan accounts payable DPO analysis	1.20
07/27/21	STA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding proposals, and timing of plan of reorganization submission	0.50
07/27/21	STA	Prepare pension costs analysis for business plan	0.50
07/27/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding proposals, and timing of plan of reorganization submission	0.50
07/27/21	EAP	Working session with I. Bernal and C. Laguna (both Aeromexico), L. Caine, S. Agostinho and E. Plemenos (all AlixPartners) re: crewing cost detail for historical and projected business plan period	0.40
07/27/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding	0.40

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		proposals, and timing of plan of reorganization submission	
07/27/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding proposals, and timing of plan of reorganization submission	0.50
07/27/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding proposals, and timing of plan of reorganization submission	0.50
07/27/21	WK	Call with J Wallden (Aeromexico) re: operationalizing business plan budget projections	0.50
07/27/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding proposals, and timing of plan of reorganization submission	0.50
07/27/21	IA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding proposals, and timing of plan of reorganization submission	0.50
07/27/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: responses to diligence questions, financing process and binding proposals, and timing of plan of reorganization submission	0.50
07/27/21	LEC	Working session with I. Bernal and C. Laguna (both Aeromexico), L. Caine, S. Agostinho and E. Plemenos (all AlixPartners) re: crewing cost detail for historical and	0.40

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		projected business plan period	
07/28/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	0.40
07/28/21	IA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	0.40
07/28/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	0.40
07/28/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	0.40
07/28/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	0.40
07/28/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	0.40
07/28/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	0.40
07/28/21	STA	Daily business planning discussion with W. Kocovski, E.	0.40

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates	
07/29/21	STA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates, new diligence questions	0.40
07/29/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates, new diligence questions	0.40
07/29/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates, new diligence questions	0.40
07/29/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates, new diligence questions	0.40
07/29/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates, new diligence questions	0.40
07/29/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates, new diligence questions	0.40
07/29/21	IA	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing	0.40

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		process and binding proposals, disclosure statement updates, new diligence questions	
07/29/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, I. Arana, L. Caine, S. Agostinho, E. Plemenos, K. Wang, and M. Stephey (all AlixPartners) re: financing process and binding proposals, disclosure statement updates, new diligence questions	0.40
07/30/21	LEC	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K. Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	0.50
07/30/21	LEC	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	PMH	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	IA	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	IA	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K. Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	0.50

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/30/21	RGW	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	WK	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	WK	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K. Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	0.50
07/30/21	DRD	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	DRD	Summarize diligence distribution for draft mediation deck	0.60
07/30/21	MS	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	MS	Create slide overview of passenger recovery and PRASK for mediation presentation materials	2.40
07/30/21	MS	Create slide overview of passenger recovery and TRASK for mediation presentation materials and incorporate internal feedback on materials	2.90

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Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
07/30/21	MS	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K. Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	0.50
07/30/21	EJF	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K. Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	0.50
07/30/21	EJF	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	EJF	Participate in meeting with J. Morgan, J. Wallden, L. Aandahl, A. Murray, E. Gomes, K. Olivo (all Aeroméxico) re: discuss commercial metrics and planning for commercial due diligence requests and future network goals	1.10
07/30/21	KW	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K. Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	0.50
07/30/21	EAP	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
07/30/21	EAP	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K.	0.50

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Invoice # 2137934-2

Re: Business Plan
Client/Matter # 013601.00116

Date	Consultant	Description of Services	Hours
		Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	
07/30/21	STA	Daily business planning discussion with W. Kocovski, E. Fullmer, L. Caine, I. Arana, M. Stephey, S. Agostinho, K. Wang and E. Plemenos (all AlixPartners) re: operating forecast, fleet plan, confirmation timeline, recent filings, management data requests and updated working capital analysis	0.50
07/30/21	STA	Participate in meeting with J. Wallden (Aeromexico), W. Kocovski, P. Hoban, D. DeBassio, E. Fullmer, I. Arana, L. Caine, R. Wondwosen, S. Agostinho, E. Plemenos, and M. Stephey (all AlixPartners) re: working session with client to draft outline of materials to prepare for upcoming mediation session presentation	0.80
		Total	**316.20**

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Re: Business Plan
Client/Matter # 013601.00116

Fee Recap:

Consultant	Hours	Rate	Amount
Kay Wang	9.30	485.00	4,510.50
Silvio T Agostinho	58.30	530.00	30,899.00
Michelle Stephey	15.80	530.00	8,374.00
Evan A Plemenos	44.20	530.00	23,426.00
Javier Zermeno	3.00	625.00	1,875.00
Brian C Jones	0.40	665.00	266.00
Robell G Wondwosen	0.80	665.00	532.00
Leon Caine	59.10	710.00	41,961.00
Michael Oestreich	52.70	755.00	39,788.50
Isabel Arana de Uriarte	27.10	755.00	20,460.50
Dennis R DeBassio	1.70	825.00	1,402.50
Eric Fullmer	16.00	825.00	13,200.00
Patrick M Hoban	0.80	865.00	692.00
William Kocovski	23.70	980.00	23,226.00
Kurt J Beckeman	0.70	980.00	686.00
Tony Perez Sales	1.70	980.00	1,666.00
Lisa Donahue	0.90	1,295.00	1,165.50
Total Hours & Fees	**316.20**		**214,130.50**

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Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
07/01/21	EAP	Discussion with J. Katsigeorgis, B. Appel and E. Plemenos (all AlixPartners) re: management requests re: labor headcount actuals, projected savings and implemented initiatives	0.50
07/01/21	JMK	Discussion with J. Katsigeorgis, B. Appel and E. Plemenos (all AlixPartners) re: management requests re: labor headcount actuals, projected savings and implemented initiatives	0.50
07/01/21	JMK	Reconciliation of various business plans and projections re: headcount initiatives	3.10
07/01/21	JMK	Update of forecast model and review of assumptions re: headcount initiatives	2.80
07/01/21	JMK	Preparation of responses to management requests and review of model outputs re: headcount initiatives	1.10
07/01/21	ML	Analyze latest headcount model Airport Operations	1.70
07/01/21	ML	Review leadership structure Airport Operations	1.80
07/01/21	ML	Analyze latest version audit questionnaire Summer Readiness initiatives	0.90
07/01/21	ML	Meeting with A. Velazquez and L. Islas (both Aeromexico) re: Summer Readiness initiatives requiring coordination with offiicial agencies	0.50
07/01/21	ML	Analyze data during call with A. Velazquez and L. Islas (both Alixpartners) re: Summer Readiness initiatives requiring coordination with offiicial agencies	0.40
07/01/21	ML	Meeting with E. Reyes, L. Granados (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning framework	1.00
07/01/21	ML	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: manpower planning next steps	0.50
07/01/21	ML	Analyze data during meeting with E Reyes, L Granados (both Aeromexico) re: manpower planning framework	0.40
07/01/21	ML	Meeting with G. Baez, J. Wallden, A. Castaneda, A. Murray and others (all Aeronmexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Sponsors Committee Digital Transformation Program	1.10

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
07/01/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to develop briefing materials for AICM-related decisions	1.20
07/01/21	TPS	Call with J. Wallden (Aeromexico) to review PMO open issues and escalation items	0.70
07/01/21	TPS	Review executive document for commercial updates on business plan initiatives	1.10
07/01/21	TPS	Meeting with G. Baez, J. Wallden, A. Castaneda, A. Murray and others (all Aeronmexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Sponsors Committee Digital Transformation Program	1.10
07/01/21	BTA	Discussion with J. Katsigeorgis, B. Appel and E. Plemenos (all AlixPartners) re: management requests re: labor headcount actuals, projected savings and implemented initiatives	0.50
07/01/21	BTA	Meeting with E Reyes, L Granados (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning framework	1.00
07/01/21	BTA	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: manpower planning next steps	0.50
07/01/21	BTA	Prepare for airports manpower planning meeting	1.30
07/01/21	BTA	Model manpower planning optimization scenario for MTY airport	2.60
07/01/21	BTA	Prepare for client meeting related to labor initiative progress in business plan	0.40
07/01/21	PJW	Review outline for discussion deck to tee up AICM decisions	0.70
07/01/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to develop briefing materials for AICM-related decisions	1.20
07/01/21	PJW	Assess discussion materials to drive AICM decisions	2.50
07/02/21	PJW	Analyze updated December schedule data for AICM	0.60
07/02/21	PJW	Respond to queries from AM finance re: labor savings modeling for airports	0.40

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
07/02/21	PJW	Draft AICM discussion deck	0.90
07/02/21	PJW	Working team meeting with G. Vidal, J Mendoz, E. Barranco and others (all Aeromexico) re:Airport transition	0.80
07/02/21	LEC	Participate in working session with L. Caine, E. Plemenos, B. Jones (all AlixPartners) and K. Santana (Aeromexico) re: commercial cost savings tracker	0.50
07/02/21	BTA	Analyze roster lines for manpower planning optimization	0.70
07/02/21	BTA	Call B. Appel and M. Lumpe (both AlixPartners) re: optimization GDL roster structure	0.90
07/02/21	BTA	Working session with B. Appel and M. Lumpe (both AlixPartners) re: MTY manpower planning optimization	2.00
07/02/21	BCJ	Participate in working session with L. Caine, E. Plemenos, B. Jones (all AlixPartners) and K. Santana (Aeromexico) re: commercial cost savings tracker	0.50
07/02/21	TPS	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	1.00
07/02/21	TPS	Meeting T. Perez Sales and M. Lumpe (both Aeromexico) re: progress Airport Operations Excellence	0.60
07/02/21	ML	Assess AICM ground control organizational structure with lates headcount	1.40
07/02/21	ML	Assess AICM above wing organizational structure with lates headcount	1.30
07/02/21	ML	Study Ley Federal del Trabajo	1.60
07/02/21	ML	Working session with B. Appel and M. Lumpe (both AlixPartners) re: MTY manpower planning optimization	2.00
07/02/21	ML	Call B. Appel and M. Lumpe (both AlixPartners) re: optimization GDL roster structure	0.90
07/02/21	ML	Meeting T. Perez Sales and M. Lumpe (both AlixPartners) re: progress Airport Operations Excellence	0.60
07/02/21	ML	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	1.00
07/02/21	JMK	Update of forecast model and review of assumptions re:	2.10

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Date	Consultant	Description of Services	Hours
		headcount initiatives	
07/02/21	JMK	Reconciliation of various business plans and projections re: headcount initiatives	2.60
07/02/21	EAP	Participate in working session with L. Caine, E. Plemenos, B. Jones (all AlixPartners) and K. Santana (Aeromexico) re: commercial cost savings tracker	0.50
07/05/21	ML	Assess AICM Ramp organizational structure with lates headcount	1.90
07/05/21	ML	Assess AICM Ramp support structure with lates headcount	1.60
07/05/21	ML	Assess Airport Division AAA Station Org Structure	1.70
07/05/21	ML	Assess Airport Division remaining outstation setup	1.60
07/05/21	ML	Assess Airport Operation internation strations setup	1.40
07/05/21	PJW	Analyze AICM analyses	2.40
07/05/21	PJW	Meeting with G. Vidal, E. Barranco, I Hernandez and others (all Aeromexico) to report out progress on airport services transition	0.90
07/05/21	PJW	Address queries from M. Pina (Aeromexico) re: expected savings from airport handling transition	0.60
07/06/21	PJW	Meeting with A. Romero (Aeromexico), P. Wangermann, J. Katsigeorgis, E. Plemenos, and B. Appel (all AlixPartners) re: review of business plan labor savings modeling	0.50
07/06/21	PJW	Review in process analysis with T. Perez Sales, P. Wangermann (both AlixPartners) re: AICM operations	0.30
07/06/21	PJW	Review agenda for airport handling outsourcing discussion	0.10
07/06/21	PJW	Analysis of movements by hour at AICM	1.50
07/06/21	PJW	Edit AICM decision deck	2.20
07/06/21	PJW	Collect data for analyses for AICM deck	0.60
07/06/21	PJW	Meeting with J. Katsigeorgis, E. Plemenos, T. Perez Sales, B. Appel, P. Wangermann (all AlixPartners) to address Aeromexico finance questions re: airport and cargo cost savings and HC targets	0.30

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Date	Consultant	Description of Services	Hours
07/06/21	PJW	Meeting with P. Wangermann, M. Lumpe, B. Appel, (all AlixPartners) to debrief on airports initiatives and priorities	0.50
07/06/21	PJW	Reply to A. Romero (Aeromexico) via e-mail re: questions re: airports headcount and financial targets	0.40
07/06/21	TPS	Review in process analysis with T. Perez Sales, P. Wangermann (both AlixPartners) re: AICM operations	0.30
07/06/21	TPS	Review status of implementation of labor initiatives for cost transformation and variances vs business plan	0.80
07/06/21	TPS	Meeting with J. Katsigeorgis, E. Plemenos, T. Perez Sales, B. Appel, P. Wangermann (all AlixPartners) to address Aeromexico finance questions re: airport and cargo cost savings and HC targets	0.30
07/06/21	TPS	Participate in call with J. Wallden (Aeromexico) to review PMO open items and priorities	1.00
07/06/21	BCJ	Review customer experience data file	0.60
07/06/21	BCJ	Develop updated customer experience data template	1.40
07/06/21	BTA	Call B. Appel and M. Lumpe (both AlixPartners) re: Summer Readiness Auditing	1.00
07/06/21	BTA	Working session with M. Lumpe and B. Appel (both AlixPartners) re: Summer Readiness Audit	1.00
07/06/21	BTA	Meeting with P. Wangermann, M. Lumpe, B. Appel, (all AlixPartners) to debrief on airports initiatives and priorities	0.50
07/06/21	BTA	Meeting with J. Katsigeorgis, E. Plemenos, T. Perez Sales, B. Appel, P. Wangermann (all AlixPartners) to address Aeromexico finance questions re: airport and cargo cost savings and HC targets	0.30
07/06/21	BTA	Meeting with A. Romero (Aeromexico), P. Wangermann, J. Katsigeorgis, E. Plemenos, and B. Appel (all AlixPartners) re: review of business plan labor savings modeling	0.50
07/06/21	BTA	Write summer readiness audit audit questions	2.80
07/06/21	BTA	Expand audit questionnaire to incorporate a broader range of effectiveness metrics for the summer readiness	2.70

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Date	Consultant	Description of Services	Hours
		program	
07/06/21	ML	Analyze feedback received from J .Wallden (Aeromexico) re: Summer Readiness Auditing	1.80
07/06/21	ML	Assess data requirements summer readiness auditing	1.70
07/06/21	ML	Analyze scenariors manpower planning MTY	0.90
07/06/21	ML	Call B. Appel and M. Lumpe (both AlixPartners) re: Summer Readiness Auditing	1.00
07/06/21	ML	Assess audit questions for summer readiness audit	1.20
07/06/21	ML	Working session with M. Lumpe and B. Appel (both AlixPartners) re: Summer Readiness Audit	1.00
07/06/21	ML	Meeting with P. Wangermann, M. Lumpe, B. Appel, (all AlixPartners) to debrief on airports initiatives and priorities	0.50
07/06/21	EAP	Meeting with J. Katsigeorgis, E. Plemenos, T. Perez Sales, B. Appel, P. Wangermann (all AlixPartners) to address Aeromexico finance questions re: airport and cargo cost savings and HC targets	0.30
07/06/21	EAP	Prepare for meeting with P. Wangermann, T. Perez Sales (both AlixPartners) and cost savings team by reviewing labor headcount projection file in support of answering management questions about headcount and labor cost	0.30
07/06/21	EAP	Meeting with A. Romero (Aeromexico), P. Wangermann, J. Katsigeorgis, E. Plemenos, and B. Appel (all AlixPartners) re: review of business plan labor savings modeling	0.50
07/06/21	JMK	Preparation of responses to Aeromexico finance questions re: airport and cargo cost savings and HC targets	1.70
07/06/21	JMK	Reconciliation of HR and Finance targets re: headcount initiatives	2.80
07/06/21	JMK	Comparison and analysis of actual headcount to various targets re: headcount initiatives	1.70
07/06/21	JMK	Update and QC of headcount tracking model re: headcount initiatives	1.20
07/06/21	JMK	Meeting with J. Katsigeorgis, E. Plemenos, T. Perez Sales, B. Appel, P. Wangermann (all AlixPartners) to address	0.30

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		Aeromexico finance questions re: airport and cargo cost savings and HC targets	
07/06/21	JMK	Meeting with A. Romero (Aeromexico), P. Wangermann, J. Katsigeorgis, E. Plemenos, and B. Appel (all AlixPartners) re: review of business plan labor savings modeling	0.50
07/07/21	JMK	Reconciliation of HR and Finance targets re: headcount initiatives	3.20
07/07/21	JMK	Comparison and analysis of actual headcount to various targets re: headcount initiatives	2.10
07/07/21	ML	Analyze structure data base questionnaire summer readiness	1.90
07/07/21	ML	Analyze scenariors manpower planning Chofers MTY	1.30
07/07/21	ML	Analyze scenariors manpower planning above wing MTY	1.40
07/07/21	ML	Assess questionnaire summer readiness	1.70
07/07/21	ML	Meeting L. Perez and others (all Aeromexico) re: HR aspects Summer Readiness	0.50
07/07/21	ML	Meeting with J. Cordova, O. Lira (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: baggage-passenger data base	0.50
07/07/21	ML	Call B. Appel and M. Lumpe (both AlixPartners) re: summer readiness audit questionnaire	0.50
07/07/21	ML	Meeting with F. Resendiz, P. Aznavurian, and E. Reyes (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: summer readiness operational metrics and audit plan	0.50
07/07/21	BTA	Call B. Appel and M. Lumpe (both AlixPartners) re: summer readiness audit questionnaire	0.50
07/07/21	BTA	Meeting with J. Cordova, O. Lira (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: baggage-passenger data base	0.50
07/07/21	BTA	Analyze airport baggage data for parameter optimization	1.20
07/07/21	BTA	Meeting with F. Resendiz, P. Aznavurian, and E. Reyes (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: summer readiness operational metrics and audit plan	0.50

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07/07/21	BTA	Incorporate latest feedback into audit questionnaire for summer readiness initiatives	2.20
07/07/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to work on AICM briefing deck	0.30
07/07/21	PJW	Meeting with J. Wallden, A. Perez Zubiria, G. Vidal and others (all Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review progress on on airport services transition	1.20
07/07/21	PJW	Analyze AICM gate occupancy data	1.50
07/07/21	PJW	Review AICM discussion deck	2.50
07/07/21	TPS	Review organizational objectives in support of implementation of business plan	2.10
07/07/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.70
07/07/21	TPS	Review labor savings tracker and evaluate variances to business plan after volume adjustments and May actuals	0.90
07/07/21	TPS	Meeting with J. Wallden, A. Perez Zubiria, G. Vidal and others (all Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review progress on on airport services transition	1.20
07/07/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to work on AICM briefing deck	0.30
07/08/21	TPS	Meeting with J. Wallden, F. Gamboa (both Aeromexico), T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness tracking plan	0.60
07/08/21	TPS	Meeting with T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness tracking next steps	0.40
07/08/21	TPS	Participate in meeting with J. Wallden, R. Suarez, G. Vidal, A. Perez Zubiria, M. Pina (all Aeroemxico) for Steering Committee meeting re: airports specialized services contract	0.90
07/08/21	TPS	Review organizational objectives in support of implementation of business plan	1.20
07/08/21	TPS	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM decision	1.50

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		discussion document	
07/08/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.70
07/08/21	PJW	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM decision discussion document	1.50
07/08/21	PJW	Analyze schedule data for AICM discussion deck	1.90
07/08/21	PJW	Meeting with R. Suarez, G. Vidal, A. Mendez and others (all Aeromexico) to review progress on airport and cargo outsourcing efforts	1.00
07/08/21	PJW	Respond to questions by e-mail with A Romero (Aeromexico) on airport-related analyses	0.50
07/08/21	PJW	Perform additional analyses for AICM strategy deck	2.30
07/08/21	BTA	Meeting with J. Wallden, F. Gamboa (both Aeromexico), T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness tracking plan	0.60
07/08/21	BTA	Meeting with T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness tracking next steps	0.40
07/08/21	BTA	Call with B. Appel and M. Lumpe (both AlixPartners) re: preparation meeting for summer readiness audit leadership briefing	1.00
07/08/21	BTA	Meeting with E. Reyes and J. Gallegos (both Aeromexico), B. Appel and M. Lumpe (both Alixpartners) re: fixed positions AICM	1.20
07/08/21	BTA	Create a web based summer readiness tracking survey	2.90
07/08/21	BTA	Test summer readiness tracking survey software	1.60
07/08/21	BTA	Analyze test data from summer readiness survey	1.60
07/08/21	BTA	Meeting E. Reyes and J. Gallegos (both Aeromexico), B. Appel and M. Lumpe (both Alixpartners) re: manpower planning framework	0.80
07/08/21	ML	Analyze latest version summer readiness questionnaire	1.80
07/08/21	ML	Call with B. Appel and M. Lumpe (both AlixPartners) re: preparation meeting for summer readiness audit leadership briefing	1.00

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07/08/21	ML	Call with A. Contreras, A. Velazquez and others (all Aeromexico) re: Summer Readiness Airport Operations	0.60
07/08/21	ML	Analyze fedback received during call with A. Contreras, A. Velazquez (both Aeromexico) re: summer readiness Airport Operations	0.40
07/08/21	ML	Call with E Tapia, A Velazquez and others (all Aeromexico) re: summer readiness digital	0.50
07/08/21	ML	Meeting with J. Wallden, F. Gamboa (both Aeromexico), T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness tracking plan	0.60
07/08/21	ML	Meeting with T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness tracking next steps	0.40
07/08/21	ML	Meeting with E. Reyes and J. Gallegos (both Aeromexico), B. Appel and M. Lumpe (both Alixpartners) re: fixed positions AICM	1.20
07/08/21	ML	Meeting E. Reyes and J. Gallegos (both Aeromexico), B. Appel and M. Lumpe (both Alixpartners) re: manpower planning framework	0.80
07/08/21	ML	Analyze feedback received from meetings E. Reyes and L. Gallegos (Aeromexico) July 08th re: fixed position summer readiness	0.50
07/08/21	ML	Meeting with R. Suarez, A. Velazquez (both Aeromexico) re: Summer Readiness initiatives requiring coordination with offiicial agencies	0.50
07/08/21	ML	Confirm data in call with R. Suarez on July 08th with further internal sources	0.20
07/09/21	ML	Analyze online version tracking module summer readiness	1.80
07/09/21	ML	Analyze fixed positions AICM	1.90
07/09/21	ML	Analyze punctuality data AICM	1.30
07/09/21	ML	Call B. Appel and M. Lumpe (both AlixPartners) re: alignment summer readiness audit questionnaire	0.50
07/09/21	ML	Call with R. Coello, M. Madrazo and others (all Aeromexico) re: Summer Readiness procurement perspective	0.50

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07/09/21	ML	Call with M. Lumpe and B. Appel (both AlixPartners) re: summer readiness program tracking execution	0.70
07/09/21	ML	Meeting with T. Perez Sales and M. Lumpe (both AlixPartners) to discuss airports initiatives for efficiency and improved operational metrics	0.80
07/09/21	ML	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	0.50
07/09/21	ML	Analyze feedback during SteerCo Summer Readiness	0.30
07/09/21	ML	Meeting with J Wallden, F Gamboa, A Contreras, and others (all Aeromexico), T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness survey review and tracking execution plan	1.00
07/09/21	BTA	Call B. Appel and M. Lumpe (both AlixPartners) re: alignment summer readiness audit questionnaire	0.50
07/09/21	BTA	Meeting with J Wallden, F Gamboa, A Contreras, and others (all Aeromexico), T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness survey review and tracking execution plan	1.00
07/09/21	BTA	Write edits to summer readiness survey including feedback from Aeromexico steerco team	2.90
07/09/21	BTA	Call with M. Lumpe and B. Appel (both AlixPartners) re: summer readiness program tracking execution	0.70
07/09/21	BTA	Update summer readiness survey with feedback from testers	0.40
07/09/21	BCJ	Review Customer Experience data file for incorporation into non-labor tracker	1.00
07/09/21	PJW	Analyze August OAL schedule data for AICM	1.70
07/09/21	PJW	Meeting with G. Vidal, P Martinez, E. Barranco and others (all Aeromexico) to review draft GH contracts	1.00
07/09/21	PJW	Reply to e-mail queries from A Romero (Aeromexico)	0.30
07/09/21	PJW	E-mails to P Azanvurian and others (Aeromexico) to collect AICM operational data.	0.20
07/09/21	PJW	Analysis of AICM turn time data	0.90

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07/09/21	PJW	Provide feedback on summer readiness survey	0.50
07/09/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.70
07/09/21	TPS	Meeting with J Wallden, F Gamboa, A Contreras, and others (all Aeromexico), T. Perez Sales, M. Lumpe, B. Appel (all AlixPartners) re: summer readiness survey review and tracking execution plan	1.00
07/09/21	TPS	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	0.60
07/09/21	TPS	Meeting with T. Perez Sales and M. Lumpe (both AlixPartners) to discuss airports initiatives for efficiency and improved operational metrics	0.70
07/10/21	PJW	Review court filings related to aircraft services transition and severance	0.30
07/11/21	PJW	Discussion with J. Wallden (Aeromexico) re: AICM deck	1.10
07/11/21	PJW	Make revisions to AICM discussion deck	1.40
07/11/21	PJW	Analyze taxi time cost for incorporation in AICM financial benefits summary	1.40
07/11/21	TPS	Review organizational objectives in support of implementation of business plan	0.40
07/12/21	TPS	Meeting with P. Aznavurian (Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) to review operational metrics for AICM for the month of June	0.50
07/12/21	TPS	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) re: AICM discussion deck	1.40
07/12/21	TPS	Review draft document on airport strategy for executive presentation	1.50
07/12/21	TPS	Meeting with T. Perez Sales, P. Wangermann, M. Lumpe, B. Appel (all AlixPartners) to review airport work streams and priorities	0.50
07/12/21	TPS	Review status of process improvement initiatives for airport operations	0.90

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07/12/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.70
07/12/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to revise AICM discussion deck	0.90
07/12/21	PJW	Review analyses and slides for AICM discussion deck	1.20
07/12/21	PJW	Meeting with R. Suarez, M. Pina, I. Hernandez and others (all Aeromexico) to review status of GSE disposition work	0.80
07/12/21	PJW	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) re: AICM discussion deck	1.40
07/12/21	PJW	Post-meeting revisions to AICM briefing materials	2.20
07/12/21	PJW	Meeting with T. Perez Sales, P. Wangermann, M. Lumpe, B. Appel (all AlixPartners) to review airport work streams and priorities	0.50
07/12/21	PJW	Document key questions and open issues re: airport transition organization plans	0.40
07/12/21	PJW	Review AICM OAL analysis with peak day data.	0.40
07/12/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to revise AICM discussion deck	0.90
07/12/21	BCJ	Incorporate updated maintenance data set into non-labor cost savings tracker	1.20
07/12/21	BTA	Analyze June delay code data for airport initiative briefing	2.70
07/12/21	BTA	Write organizational design approach for airports executive briefing presentation	0.60
07/12/21	BTA	Model June actuals into headcount tracker	1.80
07/12/21	BTA	Formulate GDL roster lines for full time general resources	2.90
07/12/21	BTA	Write outline for executive briefing on airports work stream progress	0.60
07/12/21	BTA	Call with M. Lumpe and B. Appel (both AlixPartners) re: AICM delay analysis	0.30
07/12/21	BTA	Meeting with T. Perez Sales, P. Wangermann, M. Lumpe, B. Appel (all AlixPartners) to review airport work streams and priorities	0.50

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
07/12/21	ML	Analyze compounded delay data	1.70
07/12/21	ML	Analyze detailed delay duration June	1.90
07/12/21	ML	Analyze structure of delays June	1.80
07/12/21	ML	Review HR Data summer readiness	0.30
07/12/21	ML	Call with M. Lumpe and B. Appel (both AlixPartners) re: AICM delay analysis	0.30
07/12/21	ML	Meeting with T. Perez Sales, P. Wangermann, M. Lumpe, B. Appel (all AlixPartners) to review airport work streams and priorities	0.50
07/12/21	ML	Assess 1st draft overview briefing deck J. Sarvis, J. Walldan (both Aeromexico) re: Airport Operations Excellence	0.60
07/12/21	ML	Meeting with P. Aznavurian (Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) to review operational metrics for AICM for the month of June	0.50
07/13/21	ML	Analyze exiting documents airport operations excellence initiatives	1.90
07/13/21	ML	Assess 1st draft briefing deck J. Sarvis, J. Wallden (both Aeromexico) re: Airport Operations Excellence	1.70
07/13/21	ML	Analyze delay data June aiport infrastructure	0.90
07/13/21	ML	Analyze delay data June aircraft related	1.10
07/13/21	ML	Analyze input from B. Appel (AlixPartners) for briefing deck J. Sarvis, J. Walldan (both Aeromexico) re: Airport Operations Excellence	0.60
07/13/21	ML	Meeting with T. Perez Sales, B. Appel and M. Lumpe (all AlixPartners) re: preparation leadership meeting Airport Initiatives	0.50
07/13/21	ML	Call F. Gamboa (Aeromexico) re: auditing summer readiness	0.50
07/13/21	ML	Call R. Gonzalez, A. Zarza (both Aeromexico) re: delay codes	1.00
07/13/21	JMK	Meeting with J. Katsigeorgis and B. Appel (both AlixPartners) re: reconciliation of HR headcount initiatives vs business plan	0.70

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Date	Consultant	Description of Services	Hours
07/13/21	JMK	Meeting with J. Katsigeorgis and B. Appel (both AlixPartners) re: reconciliation of various headcount actuals	0.60
07/13/21	JMK	Reconciliation of HR targets vs business plans re headcount initiatives	2.20
07/13/21	JMK	Update and analysis of headcount tracking model with latest actuals re headcount inititiatives	3.20
07/13/21	BTA	Meeting with J. Katsigeorgis and B. Appel (both AlixPartners) re: reconciliation of various headcount actuals	0.60
07/13/21	BTA	Meeting with T. Perez Sales, B. Appel and M. Lumpe (all AlixPartners) re: preparation leadership meeting Airport Initiatives	0.50
07/13/21	BTA	Write briefing materials for airport work stream leadership progress update	2.60
07/13/21	BTA	Meeting with J. Katsigeorgis and B. Appel (both AlixPartners) re: reconciliation of HR headcount initiatives vs business plan	0.70
07/13/21	BTA	Reconciliation of latest update of AM HC initiatives vs business plan	2.20
07/13/21	BTA	Finalize GDL part time roster lines	2.80
07/13/21	BTA	Reconcile full time GDL roster lines with latest resource plan	1.80
07/13/21	BCJ	Participate in working session with K. Santana (Aeromexico) re: channel shift forecast model	0.70
07/13/21	BCJ	Participate in working session with K. Santana and A. Mendoza (both Aeromexico) re: commercial cost savings initiatives tracking	0.40
07/13/21	IA	Attend working session with M. Oestreich (AlixPartners) re: variable ownership and maintenance costs for CFM56 and CF34 engines	1.40
07/13/21	PJW	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review and edit AICM terminal presentation materials	1.80
07/13/21	PJW	Review mark-up of AICM briefing materials to create	1.30

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Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
		additional analyses for terminal discussion	
07/13/21	PJW	Make revisions to AICM discussion deck and analysis in respnse to discussions	3.50
07/13/21	MO	Attend working session with I. Arana (AlixPartners) re: variable ownership and maintenance costs for CFM56 and CF34 engines	1.40
07/13/21	TPS	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review and edit AICM terminal presentation materials	1.80
07/13/21	TPS	Meeting with T. Perez Sales, B. Appel and M. Lumpe (all AlixPartners) re: preparation leadership meeting Airport Initiatives	0.50
07/14/21	TPS	Participate in working session with B. Jones (AlixPartners) re: revenue products revenue forecast	0.70
07/14/21	TPS	Review draft document on airport strategy for executive presentation	1.60
07/14/21	TPS	Participate in call with J. Wallden (Aeromexico) to review PMO open items and priorities	0.60
07/14/21	TPS	Participate in call with J. Wallden (Aeromexico), M. Lumpe and T. Perez Sales (both AlixPartners) to review improvement projects for airports organization	1.00
07/14/21	PJW	Make additional revisions to AICM discussion deck and analyses in response to discussions	2.20
07/14/21	PJW	Incorporate additional changes and feedback in AICM slides	0.60
07/14/21	PJW	Analyze non-labor savings reporting	0.50
07/14/21	PJW	Review reporting on airport transition work	0.70
07/14/21	PJW	E-mail correspondence with A Romero (Aeromexico) re: AM Servicios reporting	0.40
07/14/21	LJD	Review weekly PMO cost savings update	0.50
07/14/21	MO	Participate in working session with B. Jones (AlixPartners) re: maintenance cost savings tracking	0.20
07/14/21	MO	Draft note to M. Pina and G. Olivares (both Aeromexico) re: implementation of cost transformation initiatives	0.10

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Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
07/14/21	BCJ	Participate in working session with M. Oestreich (AlixPartners) re: maintenance cost savings tracking	0.20
07/14/21	BCJ	Review updated G&A forecast variances to budget	0.60
07/14/21	BCJ	Review updated call center 2021 forecast	0.30
07/14/21	BCJ	Participate in working session with T. Perez Sales (AlixPartners) re: revenue products revenue forecast	0.70
07/14/21	BCJ	Review open items for non-labor cost savings tracker	0.30
07/14/21	BTA	Review GDL roster line output	0.90
07/14/21	BTA	Review missed connection analysis	1.20
07/14/21	BTA	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: roster optimization GDL	0.70
07/14/21	BTA	Analyze AM HR headcount targets against business plan initiatives	0.40
07/14/21	BTA	Review delay code manual for performance analysis	1.20
07/14/21	BTA	Write revisions to airports work stream executive briefing	1.10
07/14/21	ML	Initial analysis delays summer 2019	1.90
07/14/21	ML	Analyze delay code manual part general	0.90
07/14/21	ML	Analyze delay code manual part maintenance	0.80
07/14/21	ML	Study Aviationweek Documents	1.10
07/14/21	ML	Meeting F. Gamboa (Aeromexico) re: HC Summer Readiness	0.50
07/14/21	ML	Call with A. Contreras, A. Velazquez and others (all Aeromexico) re: Summer Readiness Airport Operations	0.50
07/14/21	ML	Call with E. Tapia (Aeromexico) re: summer readiness digital	0.50
07/14/21	ML	Participate in call with J. Wallden (Aeromexico), M. Lumpe and T. Perez Sales (both AlixPartners) to review improvement projects for airports organization	1.00
07/14/21	ML	Meeting with M. Pina, M. Madrazo and others (all Aeromexico) re: Summer Readiness procurement perspective	0.50
07/14/21	ML	Meeting with R. Suarez, F. Gamboa (both Aeromexico) re: Summer Readiness initiatives requiring coordination with	0.50

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Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
		offiicial agencies	
07/14/21	ML	Meeting L. Perez (Aeromexico) re: HR aspects Summer Readiness	0.50
07/14/21	ML	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: roster optimization GDL	0.70
07/15/21	ML	Analyze feedback received re: briefing deck meeting Airport Operations excellence	1.60
07/15/21	ML	Assess daft breifing deck meeting Airport Operations Excellence	1.60
07/15/21	ML	Analyze roster optimizations GDL	1.40
07/15/21	ML	Analyze JD Summer Readiness Support	0.40
07/15/21	ML	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: executive briefing revisions	0.50
07/15/21	ML	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: delay code definition and process review	0.50
07/15/21	ML	Meeting with J. Sarvis, J. Wallden and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Meeting 'Big 5-Process Re-engineering & Manpower Planning-Kick Off'	1.00
07/15/21	ML	Meeting with J. Gallegos, L. Granados (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning opportunities	1.60
07/15/21	JMK	Reconciliation of latest company projections with business plan re headcount initiatives	1.30
07/15/21	BTA	Meeting with J. Gallegos, L. Granados (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning opportunities	1.60
07/15/21	BTA	Update headcount tracker logic to incorporate latest ssim for forward looking months volume adder	0.70
07/15/21	BTA	Prepare for roster scenario walk through with Aeromexico manpower planning team	0.70
07/15/21	BTA	Review summer readiness survey tracking questions	0.60
07/15/21	BTA	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: delay code definition and process review	0.50

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Date	Consultant	Description of Services	Hours
07/15/21	BTA	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: executive briefing revisions	0.50
07/15/21	BTA	Write revisions to airports work stream executive briefing	0.60
07/15/21	BCJ	Develop updated channel shift unit cost model template	1.80
07/15/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to revise AICM discussion deck in light of initial discussions	0.40
07/15/21	PJW	Analyze analyses for AICM discussion deck	1.20
07/15/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review client feedback on AICM analysis in order to revise analysis deck	0.80
07/15/21	PJW	Review AICM analysis and discussion deck	0.70
07/15/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review SLT feedback and incorporate in AICM deck	0.60
07/15/21	PJW	Review additional analyses for AICM discussion deck	2.20
07/15/21	TPS	Participate in call with J. Wallden (Aeromexico) to review PMO open items and priorities	0.70
07/15/21	TPS	Meeting with J. Sarvis, J. Wallden and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Meeting 'Big 5-Process Re-engineering & Manpower Planning-Kick Off'	1.00
07/15/21	TPS	Review draft document on airport strategy for executive presentation	0.90
07/15/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to revise AICM discussion deck in light of initial discussions	0.40
07/15/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review SLT feedback and incorporate in AICM deck	0.60
07/15/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review client feedback on AICM analysis in order to revise analysis deck	0.80
07/16/21	TPS	Meeting T. Perez Sales and M. Lumpe (both AlixPartners)	0.50

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Re: Cost Reduction Initiatives
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Date	Consultant	Description of Services	Hours
		re: progress Airport Operations Excellence	
07/16/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.60
07/16/21	TPS	Review business case for AICM process improvement and growth strategy projects	1.30
07/16/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both Alixpartners) to review additional data and analyses for AICM decision document	0.60
07/16/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review new analyses for AICM decision document	0.30
07/16/21	TPS	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	0.50
07/16/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both Alixpartners) to review additional data and analyses for AICM decision document	0.60
07/16/21	PJW	Analyze AICM deck by incorporate additional airfield capacity analysis	1.80
07/16/21	PJW	Meetingwith G. Vidal, E. Barranco, G Mecalco and others (all Aeromexico) to review progress on airport outsourcing transition	0.80
07/16/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review new analyses for AICM decision document	0.30
07/16/21	PJW	Research additional information for AICM analysis	0.40
07/16/21	PJW	Revise AICM decision document with latest analyses	1.60
07/16/21	PJW	Review post airport transition meeting action items	0.60
07/16/21	PJW	Incorporate additional edits into AICM deck	1.10
07/16/21	PJW	Further revisions of AICM discussion deck ahead of review	1.20
07/16/21	BCJ	Incorporate 2019 and 2020 data into updated channel shift unit cost model template	1.10
07/16/21	MO	Review engine maintenance cost estimates for scheduling optimization tool	0.40

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Date	Consultant	Description of Services	Hours
07/16/21	JMK	Update of tracking model for revised actuals data re headcount initiatives	0.80
07/16/21	ML	Analyze delay code manual part atc	1.80
07/16/21	ML	Assess project plan Airport Operotions excellence outstations	1.60
07/16/21	ML	Assess project plan Airport Operotions excellence AICM	1.70
07/16/21	ML	Assess project plan Airport Operotions excellence baggage planning	0.40
07/16/21	ML	Assess project plan Airport Operotions excellence Turn Around	1.40
07/16/21	ML	Meeting with R. Suarez and F. Gamboa (both Aeromexico) re: Summer Readiness initiatives requiring coordination with offiicial agencies	0.50
07/16/21	ML	Meeting T. Perez Sales and M. Lumpe (both AlixPartners) re: progress Airport Operations Excellence	0.50
07/16/21	ML	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	0.50
07/17/21	PJW	Meeting with J Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM discussion deck and analyses	2.50
07/17/21	PJW	Analyze cost benefit analyses of AICM development options	2.00
07/17/21	TPS	Meeting with J Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM discussion deck and analyses	2.50
07/17/21	TPS	Review draft document on airport strategy for executive presentation	1.00
07/18/21	TPS	Meeting with J Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM discussion deck and analyses	1.00
07/18/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.70
07/18/21	PJW	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P.	1.50

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Date	Consultant	Description of Services	Hours
		Wangermann (both AlixPartners) to review AICM discussion deck and analyses	
07/18/21	PJW	Review analyses for incorporation in AICM strategy deck	1.10
07/18/21	PJW	Review notes on status of airport handling transition for J. Wallden (Aeromexico)	0.60
07/18/21	PJW	Make additional amendments to AICM discussion deck and distribute	0.60
07/18/21	BTA	Model AICM June baseline headcount and labor cost for airport transformation initiative	1.60
07/19/21	BTA	Meeting with P. Wangermann, B. Appel, M. Lumpe, and F. Echevarria (all AlixPartners) re: weekly airport coordination meeting	0.50
07/19/21	BTA	Incorporate latest rate information from L. Islas (Aeromexico) into AICM baseline analysis	0.40
07/19/21	BTA	Analyze impact of latest August schedule information to airports headcount levels	1.00
07/19/21	BTA	Analyze summer readiness test survey results	1.10
07/19/21	BTA	Analyze airports june actual headcount against manpower planning request	2.70
07/19/21	BTA	Write executive brief of manpower planning initiative levers	0.70
07/19/21	BCJ	Participate in working session with K. Santana and V. Guzman (both Aeromexico) re: agency commissions cost savings initiative	0.70
07/19/21	PJW	Meeting with P. Wangermann and F. Echevarria (both AlixPartners) re: mechanics of outsourcing model	1.00
07/19/21	PJW	Meeting with P. Wangermann, B. Appel, M. Lumpe, and F. Echevarria (all AlixPartners) re: weekly airport coordination meeting	0.50
07/19/21	PJW	Assess architecture for updated airport outsourcing model	0.30
07/19/21	FDE	Meeting with P. Wangermann and F. Echevarria (both AlixPartners) re: mechanics of outsourcing model	1.00
07/19/21	FDE	Meeting with P. Wangermann, B. Appel, M. Lumpe, and F. Echevarria (all AlixPartners) re: weekly airport	0.50

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Date	Consultant	Description of Services	Hours
		coordination meeting	
07/19/21	FDE	Meeting with G. Vidal, E. Barranco, P. Herhandez and others (all Aeromexico), P. Wangermann and F. Echevarria (both AlixPartners) to discuss weekly update on airport transition workplans	0.60
07/19/21	PJW	Meeting with G. Vidal, E. Barranco, P. Herhandez and others (all Aeromexico), P. Wangermann and F. Echevarria (both AlixPartners) to discuss weekly update on airport transition workplans	0.60
07/19/21	PJW	Call with J Wallden (Aeromexico) to review analyses in AICM deck and	0.40
07/19/21	PJW	Structure data for updated airport outsourcing analysis	0.60
07/19/21	PJW	Start OOOI data analysis for OTP investigation	0.50
07/19/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.30
07/19/21	ML	Assess map responsibilities Airport Operations Excellence Program	0.90
07/19/21	ML	Assess overall approach program management Airport Operations Excellence	1.80
07/19/21	ML	Finalize map responsibilities Airport Operations Excellence Program	0.70
07/19/21	ML	Meeting with P. Wangermann, B. Appel, M. Lumpe, and F. Echevarria (all AlixPartners) re: weekly airport coordination meeting	0.50
07/19/21	ML	Assess personnel requirements Airport Operations Excellence program	1.90
07/19/21	ML	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50
07/19/21	ML	Assess detailed project approach manpower planning	1.70

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Date	Consultant	Description of Services	Hours
		parameters at stations	
07/20/21	ML	Assess detailed project approach turn around process Airport Operations Excellence Program	1.80
07/20/21	ML	Assess detailed project approach connecting passengers Airport Operations Excellence Program	1.70
07/20/21	ML	Assess detailed project approach boarding processes Airport Operations Excellence Program	1.40
07/20/21	ML	Plan immediate program activities Airport Operations Excellence	0.60
07/20/21	ML	Analyze delay code manual processes and procedures	1.60
07/20/21	ML	Participate in call with J. Wallden, (Aeromexico), T. Perez Sales, M. Lumpe (both AlixPartners) to review process improvement projects in operations area	1.00
07/20/21	TPS	Meeting J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to update AICM analyses with latest inputs	1.50
07/20/21	TPS	Meeting with T. Perez Sales, P Wangermann (both AlixPartners) to review AICM presentation	0.30
07/20/21	TPS	Participate in call with J. Wallden, (Aeromexico), T. Perez Sales, M. Lumpe (both AlixPartners) to review process improvement projects in operations area	1.00
07/20/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.60
07/20/21	PJW	Meeting J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to update AICM analyses with latest inputs	1.50
07/20/21	PJW	Meeting with T. Perez Sales, P Wangermann (both AlixPartners) to review AICM presentation	0.30
07/20/21	PJW	Review updated analyses and financial impact tables for AICM strategy discussion	3.20
07/20/21	PJW	Analyze ODS data to update AICM discussion	2.50
07/20/21	PJW	Meeting with I. Hernadez, R. Suarez, C. Toledo and others (all Aeromexico), P. Wangermann, F. Echevarria (both AlixPartners) on status of GSE disposition	0.80

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
07/20/21	PJW	Meeting with J. Wallden (Aeromexico) to review AICM discussion document	1.50
07/20/21	PJW	Review AICM schedule info based on latest data	0.40
07/20/21	FDE	Build in/out-source financial model for airport transition: develop model structure	2.30
07/20/21	FDE	Meeting with I. Hernadez, R. Suarez, C. Toledo and others (all Aeromexico), P. Wangermann, F. Echevarria (both AlixPartners) on status of GSE disposition	0.80
07/20/21	FDE	Review of prior week's presentations on airport transition progress and GSE disposition	0.90
07/20/21	FDE	Build in/out-source financial model for airport transition: fill-in historical information	2.00
07/20/21	BCJ	Incorporate updated IT cost savings data into non-labor tracker	0.30
07/21/21	FDE	Meeting with P. Wangermann and F. Echevarria (both AlixPartners) re: initial review of updated outsourcing model	0.50
07/21/21	FDE	Build in/out-source financial model for airport transition: include assumption calculations	1.30
07/21/21	PJW	Meeting with P. Wangermann and F. Echevarria (both AlixPartners) re: initial review of updated outsourcing model	0.50
07/21/21	PJW	Initial review of updated outsourcing analysis model	0.20
07/21/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to debrief on AICM strategy	0.70
07/21/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to work on AICM terminal options	0.90
07/21/21	PJW	Define options for terminal operations	2.10
07/21/21	PJW	Provide responses to AICM terminals discussion feedback	0.80
07/21/21	PJW	Attend meething with G. Baez, R. Martos, J. Alcocer, A. Romero and others (all Aeromexico) re: digital PMO	0.60
07/21/21	PJW	Review pax and bus flow analysis for inter-terminal traffic	0.90
07/21/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.40

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07/21/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to debrief on AICM strategy	0.70
07/21/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to work on AICM terminal options	0.50
07/21/21	ML	Assess detailed project plan end to end manpower planning process	1.90
07/21/21	ML	Review detailed project plan organizational optimization	1.80
07/21/21	ML	Prepare kickoff meeting baggage handling planning parameters	1.60
07/21/21	ML	Meeting with E. Reyes, O. Lira and others (all Aeromexico) re: baggage handling planning parameters	1.20
07/21/21	ML	Analyze HC variance BP vs actuals July	0.90
07/21/21	ML	Analyze AICM baseline renumeration	0.40
07/21/21	ML	Call with E Tapia, A Velazquez and others (all Aeromexico) re: summer readiness digital	0.50
07/22/21	ML	Analyze progress summer readiness initiatives	0.90
07/22/21	ML	Review impact latest developments BP	1.90
07/22/21	ML	Call with F Gamboa, A Velazquez and others (all Aeromexico) re: Summer Readiness Airport Operations	0.50
07/22/21	ML	Meeting with L. Perez (Aeromexico) re: HR aspects Summer Readiness	0.50
07/22/21	ML	Analyze feedback from call with F. Gamboa, A. Velazquez and others (all Aeromexico) re: Summer Readiness Airport Operations	0.50
07/22/21	ML	Analyze feed from Kickoff meeting baggage handling planning parameters	1.20
07/22/21	ML	Meeting with J Gallegos and L Granados (both Aeromexico) re: manpower planning opportunities	1.50
07/22/21	ML	Meeting with with G. Baez and others (Aeronmexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Sponsors Committee Transformation Program	0.60
07/22/21	ML	Analyze data from Sponsors Committee	0.50
07/22/21	JMK	Reconciliation of various business plans and preparation	2.90

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Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
		of analyis re headcount initiatives	
07/22/21	LJD	Review airports strategy discussion document for comment	0.80
07/22/21	TPS	Analyze options to support growth strategy at AICM	2.10
07/22/21	TPS	Review draft document on airport strategy for executive presentation	2.40
07/22/21	TPS	Meeting with with G. Baez and others (Aeronmexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Sponsors Committee Transformation Program	0.60
07/22/21	TPS	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to discuss next steps on AICM analysis	0.80
07/22/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to discuss first draft of AICM next steps	0.40
07/22/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM discussion document	0.40
07/22/21	TPS	Participate in call with J. Wallden, M. Pina (both Aeromexico) to review contract situation for direct maintenance provider	0.20
07/22/21	PJW	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to discuss next steps on AICM analysis	0.80
07/22/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to discuss first draft of AICM next steps	0.40
07/22/21	PJW	Review concept diagrams for new AICM operations	2.80
07/22/21	PJW	Revise discussion of AICM operating concepts	2.60
07/22/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM discussion document	0.40
07/22/21	PJW	Review clean version of AICM internal briefing document	0.60
07/22/21	FDE	Build in/out-source financial model for airport transition for analysis of insource and outsource costs	2.80
07/22/21	FDE	Prepare regression analysis and write-up on correlation between flight per day and AW/BW headcount	1.30
07/22/21	BCJ	Participate in working session with J. Miguel (Aeromexico)	0.30

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Date	Consultant	Description of Services	Hours
		re: revenue products revenue forecast	
07/22/21	BTA	Prepare business plan headcount tracker with station level headcount details for Aeromexico Finance team	1.40
07/23/21	FDE	Meeting with P. Wangermann and F. Echevarria (both AlixPartners) re: review of outsourcing model and planning for OOOI performance data review	0.90
07/23/21	FDE	Meeting with G. Martinez, E. Barranco, P. Hernandez and others (all Aeromexico), P. Wangermann, F. Echevarria (both AlixPartners) re: status of Airport transition updates	1.00
07/23/21	FDE	Model flexibility for vendor rates, macro-economic factors, and seasons for in/out-source financial model for airport transition	1.70
07/23/21	PJW	Meeting with G. Martinez, E. Barranco, P. Hernandez and others (all Aeromexico), P. Wangermann, F. Echevarria (both AlixPartners) re: status of Airport transition updates	1.00
07/23/21	PJW	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to revise materials for AICM	0.50
07/23/21	PJW	Meeting with J Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM discussion materials	0.50
07/23/21	PJW	Revise analyses and exhibits for AICM discussion	0.80
07/23/21	PJW	Meeting with J. Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review internal and external AICM discussion materials	1.00
07/23/21	PJW	Review structure of OTP analysis	0.70
07/23/21	PJW	Meeting with P. Wangermann and F. Echevarria (both AlixPartners) re: review of outsourcing model and planning for OOOI performance data review	0.90
07/23/21	TPS	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	0.30
07/23/21	TPS	Participate in call with J. Wallden, (Aeromexico) to review PMO open items and priorities	0.40
07/23/21	TPS	Meeting with T. Perez Sales, P. Wangermann (both AlixPartners) to revise materials for AICM	0.50

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07/23/21	TPS	Meeting with J Wallden (Aeromexico), T. Perez Sales, P. Wangermann (both AlixPartners) to review AICM discussion materials	0.50
07/23/21	TPS	Call with J Morgan, J Wallden, A Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales (all AlixPartners) re: commercial initiatives and exit financing process update	0.50
07/23/21	TPS	Participate in call with J. Sarvis, J. Wallden, (both Aeromexico), M. Lumpe, T. Perez Sales (both AlixPartners) to review process improvement projects for operations organization	1.30
07/23/21	LJD	Review weekly PMO	0.50
07/23/21	JMK	Reconciliation of various business plans and preparation of analyis re headcount initiatives	2.20
07/23/21	ML	Analyze changes SteerCo documentation Airport Operations Excellece	0.40
07/23/21	ML	Plan immediate program activities Airport Operations Excellence	1.80
07/23/21	ML	Prepare SteerCo Airport Operations Excellence	1.40
07/23/21	ML	Call with R. Vargas, F. Gomez and others (all Aeromexico) re: Summer Readiness procurement perspective	0.50
07/23/21	ML	Analyze feedback from call with R. Vargas, F. Gomez and others (all Aeromexico) re Summer Readiness procurement perspective	0.50
07/23/21	ML	Meeting with R. Suarez, A. Velazquez (both Aeromexico) re: Summer Readiness initiatives requiring coordination with offiicial agencies	0.50
07/23/21	ML	Participate in call with J. Sarvis, J. Wallden, (both Aeromexico), M. Lumpe, T. Perez Sales (both AlixPartners) to review process improvement projects for operations organization	1.30
07/23/21	ML	Generate communication with A. Alba (Aeromexico) re SteerCo	0.30
07/23/21	ML	Generate communication with G. Vidal (Aeromexico) re SteerCo	0.40

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07/23/21	ML	Call with E Tapia (Aeromexico) re: summer readiness digital	0.50
07/23/21	ML	SteerCo Meeting with J. Wallden, A. Contreras and others (all Aeromexico), T. Perez Sales and M. Lumpe (both AlixPartners) re: Summer Readiness	0.30
07/23/21	ML	Generate communication with A Pineda (Aeromexico) re SteerCo	0.30
07/26/21	ML	Review progress Summer Readiness Initiatives	0.50
07/26/21	ML	Prepare meeting End to End Manpower Planning	1.10
07/26/21	ML	Prepare meeting MTY Manpower Planning Framework	0.90
07/26/21	ML	Meeting with B. Appel, M. Lumpe, and F. Echevarria (all AlixPartners) re: weekly airport coordination meeting	0.40
07/26/21	ML	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: update Airport Excellence Program	1.20
07/26/21	ML	Meeting with G. Vidal, J. Wallden (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: End to End Manpower Planning	1.00
07/26/21	ML	Analyze feedback from meeting End to End Manpower Planning	0.50
07/26/21	ML	Meeting with J. Wallden, G. Vidal and others (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: MTY Manpower Planning Framework	1.20
07/26/21	ML	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: End to End Manpower Planning Process	0.40
07/26/21	ML	Plan meetings Airport Operations Excellence	0.40
07/26/21	JMK	Preparation of diligence responses re headcount initiatives	2.10
07/26/21	TPS	Analyze options to support growth strategy at AICM	0.40
07/26/21	FDE	Build in/out-source financial model for airport transition: develop calculations for outsource tabs	2.90
07/26/21	FDE	Meeting with B. Appel, M. Lumpe, and F. Echevarria (all AlixPartners) re: weekly airport coordination meeting	0.40
07/26/21	FDE	Meeting with R. Suarez, C. Toledo, I. Hernandez, and others (All Aeromexico) re: weekly GSE update	0.70

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Date	Consultant	Description of Services	Hours
07/26/21	BTA	Prepare for MTY manpower planning discussion with station manager	0.50
07/26/21	BTA	Review email communications related to labor assumptions and inputs into business plan	0.50
07/26/21	BTA	Meeting with B. Appel and M. Lumpe (both AlixPartners) re update Airport Excellence Program	1.20
07/26/21	BTA	Meeting with B. Appel, M. Lumpe, and F. Echevarria (all AlixPartners) re: weekly airport coordination meeting	0.40
07/26/21	BTA	Meeting with J. Wallden, G. Vidal and others (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: MTY Manpower Planning Framework	1.20
07/26/21	BTA	Meeting with B. Appel and M. Lumpe (both AlixPartners) re: End to End Manpower Planning Process	0.40
07/26/21	BTA	Review airports work stream steering committee documents	1.20
07/26/21	BTA	Review updated airport initiative progress report to prepare for upcoming discussion with initiative owners	1.40
07/26/21	BTA	Meeting with G. Vidal, J. Wallden (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: End to End Manpower Planning	1.00
07/26/21	BCJ	Participate in working session with K. Santana, D. Barrientos, and V. Cruz (all Aeromexico) re: digital products cost savings	0.60
07/27/21	BTA	Prepare introduction for manpower planning and turnaround process workshops	0.80
07/27/21	BTA	Meeting with M. Lumpe and B. Appel (both AlixPartners) re: update Airport Excellence Program status debrief and next steps	1.00
07/27/21	BTA	Meeting with J. Gallegos, L. Fernando (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning framework	0.50
07/27/21	BTA	Meeting with P. Aznavurian, J. Wallden, L. Islas (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: Centralized Dispatch	0.60
07/27/21	BTA	Review Airports Excellence program details and initiatives	1.50

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Date	Consultant	Description of Services	Hours
07/27/21	BTA	Meeting with A. Alba, L. Perez and others (all Aeromexico), B. Appel and M. Lumpe re: End to End Manpower Planning	1.00
07/27/21	BTA	Meeting with F. Gamboa, N. Dolores and others (all Aeromexico), B. Appel and M. Lumpe (both Aeromexico) re: Summer Readiness Tracking	0.50
07/27/21	BTA	Update summer readiness tracking survey	1.80
07/27/21	BTA	Write briefing doc on current manpower planning process to help inform redesign workshop.	1.90
07/27/21	FDE	Build in/out-source financial model for airport transition: build summary pages of benefits by airport	2.00
07/27/21	FDE	Build in/out-source financial model for airport transition: flexible summary of benefits	1.00
07/27/21	FDE	Build in/out-source financial model for airport transition: dynamic headcount by station per flights per day	0.90
07/27/21	TPS	Analyze options to support growth strategy at AICM	0.60
07/27/21	ML	Plan meeting with A. Alba, L. Perez and others (all Aeromexico), B. Appel and M. Lumpe re: End to End Manpower Planning	0.40
07/27/21	ML	Analyze Operational Performance Data Aeromexico	1.30
07/27/21	ML	Draft communication J. Wallden (Aeromexico) re: turn around process	0.40
07/27/21	ML	Prepare meeting End to End Manpower Planning	1.60
07/27/21	ML	Meeting with A. Alba, L. Perez and others (all Aeromexico), B. Appel and M. Lumpe re: End to End Manpower Planning	1.00
07/27/21	ML	Meeting with J. Gallegos, L. Fernando (both Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning framework	0.50
07/27/21	ML	Meeting with M. Lumpe and B. Appel (both AlixPartners) re: update Airport Excellence Program status debrief and next steps	1.00
07/27/21	ML	Meeting with F. Gamboa, N. Dolores and others (all Aeromexico), B. Appel and M. Lumpe (both Aeromexico)	0.50

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		re: Summer Readiness Tracking	
07/27/21	ML	Meeting with P. Aznavurian, J. Wallden, L. Islas (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: Centralized Dispatch	0.60
07/27/21	ML	Call with J Wallden (Aeromexico) re: Centralized Dispatch	0.30
07/27/21	ML	Analyze feedback from meeting re Centralized Dispatch	0.70
07/28/21	ML	Analyze efficiency solution GDL	1.20
07/28/21	ML	Review HC Levels vulnerables	1.10
07/28/21	ML	Generate communication workshops Aiport Operations Excellence	0.40
07/28/21	ML	Analzye business case centralized dispatch	0.60
07/28/21	ML	Meeting with J. Gallegos, L. Granados, E. Reyes, and O. Toral (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: baggage handler planning	1.00
07/28/21	ML	Analyze feedback from meeting baggage handler planning	0.40
07/28/21	ML	Prepare meeting Airport Operation Excellence	0.30
07/28/21	ML	Meeting with A. Contreras, A. Pineda (both Aeromexico), M. Lumpe and B. Appel (both AlixPartners) re: AICM airport operations excellence	1.00
07/28/21	ML	Meeting with M. Lumpe and B. Appel (both AlixPartners) re: debrief on airports excellence meetings and next steps	0.40
07/28/21	ML	Prepare documentation invitation Turn Around Process Kick Off Meeting	0.70
07/28/21	ML	Prepare documentation invitation Workshop End to End MPP	0.40
07/28/21	ML	Meeting with F. Gamboa, N. Topete, and others (all Aeromexico), B. Appel and M. Lumpe (both Aeromexico) re: Summer Readiness Tracking	0.80
07/28/21	ML	Meeting L Perez (Aeromexico) re: HR aspects Summer Readiness	0.80
07/28/21	TPS	Analyze options to support growth strategy at AICM	0.70
07/28/21	FDE	Build in/out-source financial model for airport transition: labor headcount regression analysis	1.10

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Date	Consultant	Description of Services	Hours
07/28/21	FDE	Prepare e-mail RE model questions	0.30
07/28/21	FDE	Consolidated and clean-up OOOI data.	2.80
07/28/21	BTA	Meeting with J. Gallegos, L. Granados, E. Reyes, and O. Toral (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: baggage handler planning	1.00
07/28/21	BTA	Review baggage analysis in preparation for baggage handler planning meeting	0.70
07/28/21	BTA	Meeting with A. Contreras, A. Pineda (both Aeromexico), M. Lumpe and B. Appel (both AlixPartners) re: AICM airport operations excellence	1.00
07/28/21	BTA	Meeting with M. Lumpe and B. Appel (both AlixPartners) re: debrief on airports excellence meetings and next steps	0.40
07/28/21	BTA	Meeting with F. Gamboa, N. Topete, and others (all Aeromexico), B. Appel and M. Lumpe (both Aeromexico) re: Summer Readiness Tracking	0.80
07/28/21	BTA	Update summer readiness tracking survey	0.80
07/28/21	BTA	Test summer readiness tracking production release	0.70
07/28/21	BTA	Write airports initiative progress summary update	2.40
07/28/21	BTA	Prepare for AICM airports operations excellence meeting	0.50
07/28/21	BTA	Prepare data request to support manpower planning process initiative	0.20
07/28/21	BTA	Review outsourcing business case model	0.90
07/28/21	BCJ	Incorporate updated IT cost savings data into non-labor cost savings tracker	0.30
07/29/21	BTA	Analyze counter proposal for GDL framework approach.	0.70
07/29/21	BTA	Analyze fix positions at AICM vs manpower planning requirements	0.80
07/29/21	BTA	Meeting with G. Matadamas, E. Reyes and others (all Aeromexcio), B. Appel and M. Lumpe (both Aeromexico) re: Manpower Planning Framework GDL	1.50
07/29/21	BTA	Meeting with B. Appel and M. Lumpe (both Aeromexico) re: progress Airport Operations Excellence	0.40
07/29/21	BTA	Write manpower planning workshop materials	2.40

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Date	Consultant	Description of Services	Hours
07/29/21	BTA	Meeting with F. Echevarria and B. Appel (both AlixPartner) re: airports initiative business case model and block time analysis	1.00
07/29/21	BTA	Review GDL preliminary simulation outcome in preparation for station management meeting	0.50
07/29/21	BTA	Review draft turnaround time workshop materials	0.40
07/29/21	FDE	Consolidated and clean-up OOOI data.	0.60
07/29/21	FDE	Meeting with F. Echevarria and B. Appel (both AlixPartner) re: airports initiative business case model and block time analysis	1.00
07/29/21	FDE	Build in/out-source financial model for airport transition: review of outputs	0.50
07/29/21	TPS	Participate in call with J. Wallden (Aeromexico) to review PMO open items and priorities	0.30
07/29/21	LJD	Review weekly PMO update to provide comments	0.50
07/29/21	ML	Analyze final version summer readiness tracking tool	0.90
07/29/21	ML	Research turn around times various wide bodies	1.80
07/29/21	ML	Research baggage handling efficiencies	1.20
07/29/21	ML	Review briefing deck turn around process kick off meeting	1.20
07/29/21	ML	Analyze briefing deck manpower planning framework workshop	0.80
07/29/21	ML	Meeting with G. Matadamas, E. Reyes and others (all Aeromexcio), B. Appel and M. Lumpe (both Aeromexico) re: Manpower Planning Framework GDL	1.50
07/29/21	ML	Meeting with B. Appel and M. Lumpe (both Aeromexico) re: progress Airport Operations Excellence	0.40
07/29/21	ML	Prepare for follow-up meeting re: Manpower Planning Framework	0.30
07/30/21	ML	Review workshop material end to end manpower planning process	1.60
07/30/21	ML	Analyze latest HC data re vulnerables	0.50
07/30/21	ML	Meeting with R Vargas, A Velazquez and others (all Aeromexico) re: Summer Readiness procurement	0.50

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
		perspective	
07/30/21	ML	Call with A Contreras, A Velazquez and others (all Aeromexico) re: Summer Readiness Airport Operations	0.50
07/30/21	ML	Meeting with R. Suarez, A. Velazquez (both Aeromexico) re: Summer Readiness initiatives requiring coordination with offiicial agencies	0.50
07/30/21	ML	Call with B. Appel and M. Lumpe (both AlixPartners) re: preparation of workshop manpower planning framework	0.50
07/30/21	ML	Advise on workshop material end to end manpower planning process	0.50
07/30/21	ML	Meeting with E. Reyes, J. Gallegos, L. Granados (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning framework	1.00
07/30/21	ML	Analyze insights from meting re manpower planning framework	0.50
07/30/21	ML	Call with E. Tapia, A. Velazquez and others (all Aeromexico) re: summer readiness digital	0.50
07/30/21	ML	Meeting with J Wallden, R Suarez and others (all Aeromexico) re: SteerCo Airport Operations Excellence	0.50
07/30/21	ML	Prepare weekly update Airport Operations Excellence	0.40
07/30/21	FDE	Meeting with G. Martinez, E. Barranco, P. Hernandez and others (all Aeromexico), F. Echevarria (AlixPartners) on status of Airport transition updates	1.30
07/30/21	FDE	Build in/out-source financial model for airport transition: compare results to previous version	1.00
07/30/21	BTA	Call with B. Appel and M. Lumpe (both AlixPartners) re: preparation of workshop manpower planning framework	0.50
07/30/21	BTA	Meeting with E. Reyes, J. Gallegos, L. Granados (all Aeromexico), B. Appel and M. Lumpe (both AlixPartners) re: manpower planning framework	1.00
07/30/21	BTA	Analyze survey results from summer readiness tracking	1.10
07/30/21	BTA	Write manpower planning workshop material	1.90
07/30/21	BTA	Review artifacts provided by HR for manpower planning process redesign	0.90

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Date	Consultant	Description of Services	Hours
07/30/21	BTA	Review turnover cost calculation from HR	0.30
		Total	**580.10**

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Cost Reduction Initiatives
Client/Matter # 013601.00118

Fee Recap:

Consultant	Hours	Rate	Amount
Evan A Plemenos	2.10	530.00	1,113.00
Brian C Jones	13.00	665.00	8,645.00
Bryan T Appel	120.10	710.00	85,271.00
Leon Caine	0.50	710.00	355.00
John M Katsigeorgis	41.70	710.00	29,607.00
Francisco D Echevarria	34.10	755.00	25,745.50
Isabel Arana de Uriarte	1.40	755.00	1,057.00
Michael Oestreich	2.10	755.00	1,585.50
Pablo J Wangermann	114.10	935.00	106,683.50
Tony Perez Sales	65.70	980.00	64,386.00
Marc Lumpe	183.00	980.00	179,340.00
Lisa Donahue	2.30	1,295.00	2,978.50
Total Hours & Fees	**580.10**		**506,767.00**

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Vendor Management
Client/Matter # 013601.00119

Date	Consultant	Description of Services	Hours
07/01/21	KJB	Research vendor issue with non-payment to understand why payments were not made timely	0.40
07/01/21	KJB	Advise recommendations for vendor operating committee for new vendor escalations	0.60
07/01/21	KJB	Answer Cargo questions related to claim treatment from V. Cardoza (Aeromexico)	0.30
07/01/21	KJB	Discuss travel agent commissions with K. Olivia (Aeromexico) and steps to pay them	0.40
07/01/21	KJB	Assess weekly critical vendor report for FTI	0.70
07/01/21	KJB	Revise critical vendor forecast based on latest information	0.70
07/01/21	JZ	Call with V. Villalobos, P. Téllez (both Aeromexico) re: vendor payment requests	0.50
07/01/21	JZ	Prepare file for invoice review	0.50
07/01/21	JZ	Categorize weekly disbursements by first day motion	2.80
07/01/21	TBT	Review correspondence re: certain pre-petition customer related payments from K. Beckeman (AlixPartners)	0.10
07/02/21	JZ	Daily vendor payment requests invoice review	2.90
07/05/21	JZ	Daily vendor payment requests invoice review	2.30
07/05/21	TBT	Review correspondence from J. Toledo (Aeromexico) re: IATA.	0.10
07/06/21	TBT	Follow-up call with P. Hoban (AlixPartners) re: review of certain vendor payments	0.30
07/06/21	TBT	Summarize payment history for certain vendor	0.30
07/06/21	TBT	Send correspondence to L. Donahue (AlixPartners) re: certain vendor history	0.10
07/06/21	TBT	Call with P. Hoban, T. Thoroddsen, J. Zermeno (all AlixPartners) re: review certain vendor payments	0.30
07/06/21	JZ	Categorize weekly disbursements by first day motion	3.00
07/06/21	JZ	Prepare weekly pre-petition disbursements report	0.80
07/06/21	JZ	International vendor payment requests invoice review	1.20
07/06/21	JZ	Call with P. Hoban, T. Thoroddsen, J. Zermeno (all AlixPartners) re: review certain vendor payments	0.30

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Invoice # 2137934-2

Re: Vendor Management
Client/Matter # 013601.00119

Date	Consultant	Description of Services	Hours
07/06/21	KJB	Assess recommendations for new vendor escalation issues received over the weekend from the South American operations manager	0.90
07/06/21	KJB	Assess IT vendor detailed analysis to review with IT finance team	0.90
07/06/21	KJB	Analyze weekly vendor payments and revise vendor database to accurately reflect payments for FTI weekly report	0.70
07/06/21	KJB	Attend vendor operating council meeting with M. Pina (Aeromexico), S. Piriano, M. Katz (both Davis Polk) to review vendor settlements	0.40
07/06/21	KJB	Assess summary report of vendor settlements for distribution to senior management	0.30
07/06/21	PMH	Follow-up call with T. Thoroddsen (AlixPartners) re: review of certain vendor payments	0.30
07/06/21	PMH	Call with P. Hoban, T. Thoroddsen, J. Zermeno (all AlixPartners) re: review certain vendor payments	0.30
07/07/21	KJB	Analysis vendor database to ensure latest information is included in data.	0.80
07/07/21	KJB	Answer question on litigation settlement treatment for A Arandale (Aeromexico)	0.30
07/07/21	KJB	Assess recommendations on new vendor escalation issues from operations team	1.10
07/07/21	KJB	Assess summary of July fuel payments for notification to FTI	0.20
07/07/21	KJB	Call with M Pina (Aeromexico) to review SRT cancellation process and status of new contract with Luthansa.	0.40
07/07/21	JZ	Prepare file for invoice review	1.30
07/07/21	JZ	International vendor payment requests invoice review	0.90
07/07/21	JZ	Daily vendor payment requests invoice review	2.80
07/08/21	TBT	Call with K. Beckeman (AlixPartners) re: certain pre-petition payment requests	0.10
07/08/21	TBT	Review payment request from M. Figueroa (Aeromexico) re: pilots	0.10

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Invoice # 2137934-2

Re: Vendor Management
Client/Matter # 013601.00119

Date	Consultant	Description of Services	Hours
07/08/21	TBT	Send correspondence to M. Figuerora (Aeromexico), K. Beckeman (AlixPartners) re: pilot payment request	0.10
07/08/21	JZ	International vendor payment requests invoice review	1.50
07/08/21	KJB	Call with T. Thoroddsen (AlixPartners) re: certain pre-petition payment requests	0.10
07/08/21	KJB	Assess recommendations on vendor escalations for vendor operating committee	0.90
07/08/21	KJB	Answer questions related to prepetition payments form cash disbursement team	0.20
07/08/21	KJB	Draft notification email and supporting analysis for SRT termination for FTI	0.60
07/08/21	KJB	Discussion with M. Figuero (Aeromexico) re: payment process for contract employee issues	0.40
07/08/21	KJB	Revise critical vendor spending forcast to reflect latest information and AP levels	0.60
07/09/21	KJB	Review of open vendor escalations to develop resolution steps for company management	0.70
07/09/21	KJB	Call with C. Guzman, L. Padilla (both Aeromexico) to review NTT payment request and recommended treatment	0.50
07/09/21	JZ	Prepare file for invoice review	0.80
07/09/21	JZ	Daily vendor payment requests invoice review	3.00
07/10/21	TBT	Review correspondence from J. Toledo (Aeromexico) re: IATA payment	0.20
07/12/21	JZ	Daily vendor payment requests invoice review	3.00
07/12/21	JZ	Prepare weekly pre-petition disbursements report	3.00
07/12/21	KJB	Attend Vendor Operating Committee meeting with M. Piriano, M. Katz (both Davis Polk), A. Arandale, M. Pina (both Aeromexico) to review vendor escalations	0.50
07/12/21	KJB	Assess report for senior management outlining Vendor Operating Committee recommendations	0.20
07/12/21	KJB	Assess recommendations for Vendor Operating Committee for new vendor escalations	0.70

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Invoice # 2137934-2

Re: Vendor Management
Client/Matter # 013601.00119

Date	Consultant	Description of Services	Hours
07/13/21	HK	Review pre-petition accounts payable data for accounts payable update report	1.20
07/13/21	HK	Review post-petition accounts payable data for accounts payable update report	1.50
07/13/21	JZ	Daily vendor payment requests invoice review	2.80
07/13/21	JZ	Prepare vendor payment report	2.70
07/13/21	JZ	Call with T. Thoroddsen (AlixPartners) re: working session to review payments report for certain vendors	0.30
07/13/21	TBT	Call with J. Zermeno (AlixPartners) re: working session to review payments report for certain vendors	0.30
07/14/21	JZ	Daily vendor payment requests invoice review	1.90
07/14/21	JZ	International vendor payment requests invoice review	1.40
07/14/21	KJB	Analyze new vendor escalation requests to prepare presentation material for Vendor Operating Committee meeting	0.50
07/15/21	JZ	Call with V. Villalobos, G. Mercado and others (all Aeromexico) re: review vendor payment requests	1.00
07/15/21	JZ	Daily vendor payment requests invoice review	1.50
07/16/21	JZ	Daily vendor payment requests invoice review	2.10
07/16/21	JZ	Call with V. Villalobos, G. Mercado and others (all Aeromexico) re: vendor payment requests	0.20
07/16/21	TBT	Review correspondence from K. Beckeman (AlixPartners) re: Cargo critical vendor payment	0.10
07/16/21	KJB	Assess weekly FTI critical vendor spending report	0.30
07/19/21	HK	Review post-petition accounts payable data for accounts payable update report	1.50
07/19/21	JZ	Daily vendor payment requests invoice review	2.50
07/19/21	JZ	Prepare weekly pre-petition disbursements report	2.80
07/19/21	JZ	International vendor payment requests invoice review	0.90
07/20/21	TBT	Follow up with S. Alvarez (Aeromexico) re: tax payments	0.10
07/20/21	TBT	Follow up with I. Ramirez (Aeromexico) re: Wayne county reports and payment	0.10

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Invoice # 2137934-2

Re: Vendor Management
Client/Matter # 013601.00119

Date	Consultant	Description of Services	Hours
07/20/21	TBT	Send correspondence to S. Piraino (Davis Polk) re: Wayne Country requests	0.10
07/20/21	TBT	Review correspondence from R. Watson (AlixPartners) re: certain critical vendor payments	0.20
07/20/21	HK	Review pre-petition accounts payable data for accounts payable update report	1.20
07/21/21	TBT	Review correspondence from C. Castro (Aeromexico) re: IATA payment	0.20
07/21/21	JZ	Daily vendor payment requests invoice review	3.00
07/22/21	JZ	Daily vendor payment requests invoice review	1.10
07/22/21	JZ	Call with T. Thoroddsen (AlixPartners) re: review certain vendor claims	0.20
07/22/21	JZ	Call with P. Téllez (Aeromexico) and others: vendor payment requests	0.30
07/22/21	TBT	Forward information to J. Zermeno (AlixPartners) re: order and motion to pay certain pre-petition invoices	0.10
07/22/21	TBT	Send correspondence to J. Barsalone (MNAT) re: order to pay certain pre-petition invoices	0.10
07/22/21	TBT	Call with J. Zermeno (AlixPartners) re: review certain vendor claims	0.20
07/22/21	TBT	Review confirmation from J. Barsalona (MNAT) re: payment of certain pre-petition invoices	0.10
07/23/21	TBT	Review correspondence from A. Miro (Aeromexico) re: credit memo processing	0.10
07/23/21	JZ	Daily vendor payment requests invoice review	3.00
07/25/21	TBT	Review correspondence from J. Toledo (Aeromexico) re: IATA.	0.10
07/26/21	JZ	Daily vendor payment requests invoice review	2.50
07/26/21	KJB	Analyze report for senior management with latest vendor operating committee recommendations	0.20
07/26/21	KJB	Attend vendor operating meeting with M. Katz (Davis Polk), M. Pina (Aeromexico) to review new vendor escalation issues	0.30

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Invoice # 2137934-2

Re: Vendor Management
Client/Matter # 013601.00119

Date	Consultant	Description of Services	Hours
07/26/21	KJB	Review reclassification entries and supporting documents	1.50
07/27/21	KJB	Analyze latest vendor payments and impact on critical vendor forecast	0.20
07/27/21	KJB	Call with K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) re: Critical vendor management	0.40
07/27/21	MDD	Call with K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) re: Critical vendor management	0.40
07/27/21	HK	Prepared updated summary of accounts payable balances for vendor management support	1.60
07/27/21	JZ	Daily vendor payment requests invoice review	1.20
07/27/21	TBT	Call with K. Beckeman, M. DeGraf, T. Thoroddsen (all AlixPartners) re: Critical vendor management	0.40
07/27/21	JZ	Call with. P. Téllez and others (Aeromexico) re: vendor payment requests	0.40
07/28/21	JZ	Daily vendor payment requests invoice review	2.40
07/28/21	JZ	International vendor payment requests invoice review	1.10
07/28/21	KJB	Review list of payment recommendations for senior management	0.30
07/29/21	KJB	Advise on recommendations for new vendor esclations for the vendor operating committee	0.90
07/29/21	JZ	Daily vendor payment requests invoice review	0.80
07/29/21	JZ	Categorize weekly disbursements by first day motion	2.80
07/30/21	JZ	Daily vendor payment requests invoice review	1.50
		Total	**102.00**

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Invoice # 2137934-2

Re: Vendor Management
Client/Matter # 013601.00119

Fee Recap:

Consultant	Hours	Rate	Amount
Javier Zermeno	71.00	625.00	44,375.00
Hart Ku	7.00	665.00	4,655.00
Thora B Thoroddsen	3.90	865.00	3,373.50
Michael DeGraf	0.40	865.00	346.00
Patrick M Hoban	0.60	865.00	519.00
Kurt J Beckeman	19.10	980.00	18,718.00
Total Hours & Fees	**102.00**		**71,986.50**

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Invoice # 2137934-2

Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Date	Consultant	Description of Services	Hours
07/01/21	LJD	Call with S. Star (FTI) re: case status	0.20
07/02/21	LJD	Call with S. Star (FTI) re: case updates	0.20
07/02/21	DRD	Call with R. Faldetta (FTI) D. DeBassio and J. Zermeno (both AlixPartners) to review cash flow and liquidity	0.30
07/02/21	JZ	Call with R. Faldetta (FTI) D. DeBassio and J. Zermeno (both AlixPartners) to review cash flow and liquidity	0.30
07/06/21	DRD	Call with S. Farnsworth, B. Roy, R. Faldetta (All FTI), J. Wallden, J. Morgan, R. Martos, A. Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales, M. Oestreich, D. DeBassio (all AlixPartners), M. Sutter, R. Arnold (both Rothschild) re: business plan review	0.90
07/06/21	DRD	Call with S. Star, S. Farnsworth, B. Roy (All FTI), T. Goren, B. Miller (both Wilkie), H. Parkhill, R. Arnold (both Rothschild), S. Alessio (Sainz MX), T. Graulich, S. Piraino (both Davis Polk), M. Landess (SkyWorks), L. Donahue, T. Perez Sales, D. DeBassio, P. Hoban (all AlixPartners) re: case updates and status	0.80
07/06/21	DRD	Call with R. Faldetta, J. Kirchgraber, M. Healy (all FTI) re: review of open diligence requests	0.20
07/06/21	LJD	Call with S. Star, S. Farnsworth, B. Roy (All FTI), T. Goren, B. Miller (both Wilkie), H. Parkhill, R. Arnold (both Rothschild), S. Alessio (Sainz MX), T. Graulich, S. Piraino (both Davis Polk), M. Landess (SkyWorks), L. Donahue, T. Perez Sales, D. DeBassio, P. Hoban (all AlixPartners) re: case updates and status	0.80
07/06/21	TPS	Call with S. Star, S. Farnsworth, B. Roy (All FTI), T. Goren, B. Miller (both Wilkie), H. Parkhill, R. Arnold (both Rothschild), S. Alessio (Sainz MX), T. Graulich, S. Piraino (both Davis Polk), M. Landess (SkyWorks), L. Donahue, T. Perez Sales, D. DeBassio, P. Hoban (all AlixPartners) re: case updates and status	0.80
07/06/21	TPS	Call with S. Farnsworth, B. Roy, R. Faldetta (All FTI), J. Wallden, J. Morgan, R. Martos, A. Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales, M. Oestreich, D. DeBassio (all AlixPartners), M. Sutter, R. Arnold (both Rothschild) re: business plan review	0.90

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Alcaldía Cuauhtémoc, CDMX
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Invoice # 2137934-2

Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Date	Consultant	Description of Services	Hours
07/06/21	WK	Call with S. Farnsworth, B. Roy, R. Faldetta (All FTI), J. Wallden, J. Morgan, R. Martos, A. Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales, M. Oestreich, D. DeBassio (all AlixPartners), M. Sutter, R. Arnold (both Rothschild) re: business plan review	0.90
07/06/21	PMH	Call with S. Star, S. Farnsworth, B. Roy (All FTI), T. Goren, B. Miller (both Wilkie), H. Parkhill, R. Arnold (both Rothschild), S. Alessio (Sainz MX), T. Graulich, S. Piraino (both Davis Polk), M. Landess (SkyWorks), L. Donahue, T. Perez Sales, D. DeBassio, P. Hoban (all AlixPartners) re: case updates and status	0.80
07/06/21	MO	Call with S. Farnsworth, B. Roy, R. Faldetta (All FTI), J. Wallden, J. Morgan, R. Martos, A. Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales, M. Oestreich, D. DeBassio (all AlixPartners), M. Sutter, R. Arnold (both Rothschild) re: business plan review	0.90
07/06/21	EJF	Call with S. Farnsworth, B. Roy, R. Faldetta (All FTI), J. Wallden, J. Morgan, R. Martos, A. Murray (all Aeromexico), W. Kocovski, E. Fullmer, T. Perez Sales, M. Oestreich, D. DeBassio (all AlixPartners), M. Sutter, R. Arnold (both Rothschild) re: business plan review	0.90
07/07/21	DRD	Call with R. Faldetta, J. Kirchgraber, M. Healy (all FTI) re: review of open diligence requests	0.50
07/08/21	LJD	Call with S. Star (FTI) re: business plan to ad hocs and apollo	0.20
07/09/21	DRD	Call with J. Kirchgraber, M. Healy (both FTI) P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.30
07/09/21	PMH	Call with J. Kirchgraber, M. Healy (both FTI) P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.30
07/09/21	JZ	Call with J. Kirchgraber, M. Healy (both FTI) P. Hoban, D. DeBassio, J. Zermeno (all AlixPartners) to review cash flow and liquidity	0.30
07/12/21	JZ	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W.	1.30

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Dr. Ricardo Sanchez Baker, CFO, Aeromexico
Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Date	Consultant	Description of Services	Hours
		Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: questions on waterfall analysis	
07/12/21	TBT	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: questions on waterfall analysis	1.30
07/12/21	STA	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: questions on waterfall analysis	1.30
07/12/21	PMH	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: correspond to questions re: waterfall analysis	1.30
07/12/21	MO	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: questions on waterfall analysis	1.30
07/12/21	LEC	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: questions on waterfall analysis	1.30
07/12/21	MDD	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: correspond to questions re: waterfall analysis	1.30
07/12/21	WK	Call with S. Farnsworth, J. Kirchgraber, M. Healy, (all FTI), R. Arnold, M. Stutter (both Rothschild), W.	1.30

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
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Invoice # 2137934-2

Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Date	Consultant	Description of Services	Hours
		Kocovski, P. Hoban, M. DeGraf, T. Thoroddsen, M. Oestreich, L. Caine, S. Agostinho, J. Zermeno (all AlixPartners) re: questions on waterfall analysis	
07/13/21	DRD	Participate in call with S. Star, N. Cohen (both FTI), T. Perez Sales (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild), and M. Landess (Skyworks) to review case status and address open items with UCC Advisors	0.50
07/13/21	DRD	Call with R. Faldetta, J. Kirchgraber, M. Healy (all FTI) re: review of open diligence requests	0.50
07/13/21	TPS	Participate in call with S. Star, N. Cohen (both FTI), D. DeBassio (AlixPartners), T. Graulich (Davis Polk), H. Parkhill (Rothschild), and M. Landess (Skyworks) to review case status and address open items with UCC Advisors	0.50
07/14/21	DRD	Call with N. Cohen, R. Faldetta, S. Farnsworth (all FTI), J. Morgan, A. Murray, and J. Wallden (all Aeromexico) re: commercial KPI update review	0.50
07/14/21	MDD	Call with J. Kirhcgraber (FTI) to discuss intercompany liabilities reflected in value waterfall analysis	0.20
07/15/21	LJD	Call with A. Conesa, R. Sanchez Baker (both Aeromexico), N. Cohen, S. Star, M. Bilbao, J. Kirchgraber (all FTI), D. DeBassio (AlixPartners), H. Parkhill (Rothschild) re: PLM options	0.90
07/15/21	DRD	Call with A. Conesa, R. Sanchez Baker (both Aeromexico), N. Cohen, S. Star, M. Bilbao, J. Kirchgraber (all FTI), L. Donahue (AlixPartners), H. Parkhill (Rothschild) re: PLM options	0.90
07/16/21	JZ	Call with J. Kirchgraber and M. Healy (both FTI) to review cash flow and liquidity	0.30
07/19/21	DRD	Call with R. Faldetta (FTI) re: status and expected timing of FTI comment letter on updated business plan	0.20
07/20/21	DRD	Call with S. Star, N. Cohen, S. Farnsworth (all FTI), T. Goren, B. Miller (both Wilkie), M. Landess (SkyWorks), R. Arnold (Rothschild), T. Graulich (Davis Polk), T. Perez Sales, L. Donahue, P. Hoban, D. DeBassio (all	0.50

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Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Date	Consultant	Description of Services	Hours
		AlixPartners) re: case status and updates	
07/20/21	TPS	Call with S. Star, N. Cohen, S. Farnsworth (all FTI), T. Goren, B. Miller (both Wilkie), M. Landess (SkyWorks), R. Arnold (Rothschild), T. Graulich (Davis Polk), T. Perez Sales, L. Donahue, P. Hoban, D. DeBassio (all AlixPartners) re: case status and updates	0.50
07/20/21	DRD	Call with R. Faldetta, J. Kirchgraber, M. Healy (all FTI) re: review of open diligence requests	0.50
07/20/21	LJD	Call with S. Star, N. Cohen, S. Farnsworth (all FTI), T. Goren, B. Miller (both Wilkie), M. Landess (SkyWorks), R. Arnold (Rothschild), T. Graulich (Davis Polk), T. Perez Sales, L. Donahue, P. Hoban, D. DeBassio (all AlixPartners) re: case status and updates	0.50
07/20/21	PMH	Call with S. Star, N. Cohen, S. Farnsworth (all FTI), T. Goren, B. Miller (both Wilkie), M. Landess (SkyWorks), R. Arnold (Rothschild), T. Graulich (Davis Polk), T. Perez Sales, L. Donahue, P. Hoban, D. DeBassio (all AlixPartners) re: case status and updates	0.50
07/23/21	JZ	Call with J. Kirchgraber, M. Healy (both FTI) to review cash flow and liquidity	0.30
07/26/21	JZ	Call with D. O'Brien, J. Kirchgraber (both FTI), T. Thoroddsen, D, DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: call to discuss inter-company questions	0.50
07/26/21	TBT	Call with J. Kirchgraber, D. O'Brien (both FTI), T. Goren (Willkie), R. Arnold, M. Sutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, D. DeBassio, T. Thoroddsen (all AlixPartners), E. Jerrard, S. Piraino (both Davis Polk) and others re: Subcon Framework	0.70
07/26/21	TBT	Call with D. O'Brien, J. Kirchgraber (both FTI), T. Thoroddsen, D, DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: call to discuss inter-company questions	0.50
07/26/21	PMH	Call with J. Kirchgraber, D. O'Brien (both FTI), T. Goren (Willkie), R. Arnold, M. Sutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, D. DeBassio, T. Thoroddsen (all AlixPartners), E. Jerrard, S. Piraino (both Davis Polk) and others re: Subcon Framework	0.70

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Date	Consultant	Description of Services	Hours
07/26/21	WK	Call with J. Kirchgraber, D. O'Brien (both FTI), T. Goren (Willkie), R. Arnold, M. Sutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, D. DeBassio, T. Thoroddsen (all AlixPartners), E. Jerrard, S. Piraino (both Davis Polk) and others re: Subcon Framework	0.70
07/26/21	MDD	Call with J. Kirchgraber, D. O'Brien (both FTI), T. Goren (Willkie), R. Arnold, M. Sutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, D. DeBassio, T. Thoroddsen (all AlixPartners), E. Jerrard, S. Piraino (both Davis Polk) and others re: Subcon Framework	0.70
07/26/21	MDD	Call with D. O'Brien, J. Kirchgraber (both FTI), T. Thoroddsen, D, DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: call to discuss inter-company questions	0.50
07/26/21	DRD	Call with J. Kirchgraber, D. O'Brien (both FTI), T. Goren (Willkie), R. Arnold, M. Sutter (both Rothschild), W. Kocovski, P. Hoban, M. DeGraf, D. DeBassio, T. Thoroddsen (all AlixPartners), E. Jerrard, S. Piraino (both Davis Polk) and others re: Subcon Framework	0.70
07/26/21	DRD	Call with D. O'Brien, J. Kirchgraber (both FTI), T. Thoroddsen, D, DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: call to discuss inter-company questions	0.50
07/27/21	DRD	Call with R. Faldetta, J. Kirchgraber, M. Healy (all FTI) re: review of open diligence requests	0.50
07/27/21	DRD	Correspondence with J. Kirchgraber, M. Healy, R. Faldetta (all FTI), B. Miller, T. Goren (both Wilkie), S. Piraino, M. Masaro (both Davis Polk), K. Beckeman (AlixPartners) re: weekly critical vendor reporting	0.60
07/27/21	LJD	Correspondence with J. Kirchgraber, M. Healy, R. Faldetta (all FTI), B. Miller, T. Goren (both Wilkie), S. Piraino, M. Masaro (both Davis Polk), K. Beckeman (AlixPartners) re: weekly critical vendor reporting	0.60
07/27/21	PMH	Correspondence with J. Kirchgraber, M. Healy, R. Faldetta (all FTI), B. Miller, T. Goren (both Wilkie), S. Piraino, M. Masaro (both Davis Polk), K. Beckeman (AlixPartners) re: weekly critical vendor reporting	0.60
07/28/21	DRD	Call with R. Faldetta, M. Healy (FTI), J. Morgan, R.	0.30

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Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Date	Consultant	Description of Services	Hours
		Martos, J. Wallden (all Aeromexico), D, DeBassio, E. Fullmer, J. Zermeno (all AlixPartners) re: review of Commercial KPI update	
07/28/21	EJF	Call with R. Faldetta, M. Healy (FTI), J. Morgan, R. Martos, J. Wallden (all Aeromexico), D, DeBassio, E. Fullmer, J. Zermeno (all AlixPartners) re: review of Commercial KPI update	0.30
07/28/21	JZ	Call with R. Faldetta, M. Healy (FTI), J. Morgan, R. Martos, J. Wallden (all Aeromexico), D, DeBassio, E. Fullmer, J. Zermeno (all AlixPartners) re: review of Commercial KPI update	0.30
		Total	**36.90**

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Re: Meetings with Unsecured Creditors Committee & Advisors
Client/Matter # 013601.00120

Fee Recap:

Consultant	Hours	Rate	Amount
Silvio T Agostinho	1.30	530.00	689.00
Javier Zermeno	3.30	625.00	2,062.50
Leon Caine	1.30	710.00	923.00
Michael Oestreich	2.20	755.00	1,661.00
Dennis R DeBassio	9.20	825.00	7,590.00
Eric Fullmer	1.20	825.00	990.00
Michael DeGraf	2.70	865.00	2,335.50
Patrick M Hoban	4.20	865.00	3,633.00
Thora B Thoroddsen	2.50	865.00	2,162.50
William Kocovski	2.90	980.00	2,842.00
Tony Perez Sales	2.70	980.00	2,646.00
Lisa Donahue	3.40	1,295.00	4,403.00
Total Hours & Fees	**36.90**		**31,937.50**

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Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/01/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/01/21	KLS	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss claims objections timing	0.60
07/01/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.50
07/01/21	KLS	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade claims review process	0.10
07/01/21	KLS	Prepare claims withdrawal form for distribution	0.60
07/01/21	KLS	Update claims database	1.20
07/01/21	KLS	Prepare support file for claims objections filings	2.30
07/01/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/01/21	MS	Update summary of pre-petition AP amounts	1.20
07/01/21	CEU	Update satisfied customer claims excel database to align to client data sets	1.90
07/01/21	CEU	Update satisfied customer claims excel database to align to client data sets and additional passenger information	2.20
07/01/21	CEU	Update customer claims tracker for additional satisfied claims and claims with no supporting documentation	2.50
07/01/21	CEU	Update customer claims excel database for claims with no supporting documentation	1.30
07/01/21	CEU	Participate in daily meeting with M. DeGraf, T.	0.30

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Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/01/21	CEU	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss claims objections timing	0.60
07/01/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.50
07/01/21	TBT	Review follow up correspondence from I. Ramirez (Aeromexico) re: Eurocontrol	0.10
07/01/21	TBT	Review correspondence from R. Guaida (Sainz MX) re: customer communications	0.20
07/01/21	TBT	Send correspondence to H. Ku (AlixPartners) re: customer claims objections	0.20
07/01/21	TBT	Review potential claims for wrong debtor objections	0.80
07/01/21	TBT	Review correspondence from G. Mercado (Aeromexico) re: certain unknown claimant	0.10
07/01/21	TBT	Send correspondence to M. Melcer, J. Erickson, R. Steinberg (all Davis Polk) re: misclassification reason for omnibus objections	0.20
07/01/21	TBT	Review omnibus claims objection exhibit for reduce claims	0.80
07/01/21	TBT	Review sample email scripts and linkage to omnibus claims tracking	0.40
07/01/21	TBT	Review wrong currency omnibus objection claims	1.10
07/01/21	TBT	Review wrong debtor and foreign currency objections	0.80
07/01/21	TBT	Send correspondence to M. Melcer, J. Erickson (both Davis Polk) re: emails scripts	0.20
07/01/21	TBT	Research claims for certain engine vendor as requested by M. Melcer (Davis Polk)	0.20
07/01/21	TBT	Review claims withdrawal forms for certain assumed	0.20

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Date	Consultant	Description of Services	Hours
		contracts	
07/01/21	TBT	Call with H. Ku (AlixPartners) re: Aeromexico teams claims review status	0.10
07/01/21	TBT	Review reasons for reclassified claims	0.30
07/01/21	TBT	Working session with M. DeGraf, T. Thoroddsen (both AlixPartners) re: identify reasons for reclassification objections	0.70
07/01/21	TBT	Call with M. DeGraf (AlixPartners) re: omnibus objection review status	0.20
07/01/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/01/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.50
07/01/21	TBT	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss claims objections timing	0.60
07/01/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/01/21	MDD	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade claims review process	0.10
07/01/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/01/21	MDD	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss claims objections timing	0.60
07/01/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.50
07/01/21	MDD	Working session with M. DeGraf, T. Thoroddsen (both AlixPartners) re: identify reasons for reclassification objections	0.70
07/01/21	MDD	Call with T. Thoroddsen (AlixPartners) re: omnibus objection review status	0.20
07/01/21	MDD	Review analysis of accounts payable balances and vendor claims to identify next batch of claims for reconciliation of allowance	0.90
07/01/21	MDD	Review updated customer claims objections exhibits and claim support to finalize objections	1.80
07/01/21	MDD	Review claims reporting package to incorporate recent claim resolutions and objections	1.40
07/01/21	HK	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade claims review process	0.10
07/01/21	HK	Review potential wrong debtor claims to prepare for claims objection drafting	2.50
07/01/21	HK	Review claims asserted in foreign currencies to prepare for claims objection drafting	2.40
07/01/21	HK	Review potential reduced claims for claims objection process	2.80
07/01/21	HK	Review unliquidated claims to prepare for claims objection drafting	2.10
07/01/21	HK	Update claims database with draft objections	0.30
07/01/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M.	0.30

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/01/21	HK	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss claims objections timing	0.60
07/01/21	HK	Call with T. Thoroddsen (AlixPartners) re: Aeromexico teams claims review status	0.10
07/02/21	HK	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixParnters) to discuss claims objection process updates	0.70
07/02/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/02/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.70
07/02/21	HK	Update claims database with draft objections	0.30
07/02/21	HK	Review unliquidated claims to prepare for claims objection drafting	1.30
07/02/21	HK	Review potential wrong debtor claims to prepare for claims objection drafting	1.50
07/02/21	HK	Review potential reduced claims for claims objection process	1.70
07/02/21	HK	Review claims asserted in foreign currencies to prepare for claims objection drafting	1.40
07/02/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.70

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Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/02/21	MDD	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixParnters) to discuss claims objection process updates	0.70
07/02/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/02/21	MDD	Review claims filed by customers to confirm basis for objections	2.20
07/02/21	MDD	Analyze business plan emergence balance sheet in connection with claims model and unsecured claims waterfall analysis	1.80
07/02/21	JCM	Review updated ap aging reporting	1.20
07/02/21	JCM	Update summary of vendor prepetition amounts	1.60
07/02/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/02/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.70
07/02/21	TBT	Review confirmation from M. Morales (Aeromexico) re: valid pre-petition unpaid lease payments	0.20
07/02/21	TBT	Review correspondence from K. Tran (Epiq) re: custom notice for customer claims objections	0.20
07/02/21	TBT	Review detail for claims to be included on 11th omnibus objections	0.80
07/02/21	TBT	Review claims to be included on 12th omnibus objections	0.50
07/02/21	TBT	Send adjustments to H. Ku (AlixPartners) re: 11th omnibus objections	0.20
07/02/21	TBT	Send updates to H. Ku (AlixPartners) re: 12th omnibus objections	0.20

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Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/02/21	TBT	Review analysis from K. Schrichte (AlixPartners) re: 13th omnibus objections	0.30
07/02/21	TBT	Send changes to H. Ku (AlixPartners) re: 12th omnibus objections	0.20
07/02/21	TBT	Review analysis from K. Schrichte (AlixPartners) re: 15th omnibus objections	0.30
07/02/21	TBT	Call with C. Urwin and T. Thoroddsen (both AlixPartners) re: 15th omnibus objection review	0.20
07/02/21	TBT	Review analysis from C. Urwin (AlixPartners) re: 15th omnibus objections	0.30
07/02/21	TBT	Send correspondence to H. Ku (AlixPartners) re: updates to 15th omnibus objections	0.20
07/02/21	TBT	Review detail for 16th omnibus objections	0.50
07/02/21	TBT	Send correspondence to H. Ku (AlixPartners) re: updates to 16th omnibus objections	0.20
07/02/21	TBT	Send correspondence to V. Amparano (Aeromexico) re: certain customer claims	0.10
07/02/21	TBT	Review follow up from V. Amparano (Aeromexico) re: certain customer claims	0.10
07/02/21	TBT	Follow-up with M. Melcer, J. Erickson (both Davis Polk) re: omnibus exhibit format	0.10
07/02/21	TBT	Review sample omnibus objection formats	0.40
07/02/21	TBT	Send comments to H. Ku (AlixPartners) re: updates to omnibus objection exhibit format	0.10
07/02/21	TBT	Send claims and schedules to M. Melcer (Davis Polk) for certain aircraft lessor	0.20
07/02/21	TBT	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixParnters) to discuss claims objection process updates	0.70
07/02/21	TBT	Review updates from M. Melcer (Davis Polk) re: omnibus objection format	0.10
07/02/21	TBT	Send follow up questions to M. Melcer (Davis Polk) re: objection exhibit formats	0.10

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/02/21	TBT	Review updates from J. Erickson (Davis Polk) re: customer emails	0.10
07/02/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/02/21	TBT	Call with K. Schrichte, T. Thoroddsen (both AlixPartners) re: customer claims review	0.10
07/02/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.70
07/02/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.70
07/02/21	CEU	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixParnters) to discuss claims objection process updates	0.70
07/02/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/02/21	CEU	Update customer claims excel tracker for revised unliquidated statuses	2.60
07/02/21	CEU	Review Epiq claims portal for claims' revised unliquidated statuses	2.10
07/02/21	CEU	Prepare summary of claims' status for revisions to unliquidated designation	1.10
07/02/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and	0.70

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		Chapter 11 reporting statuses	
07/02/21	CEU	Call with C. Urwin and T. Thoroddsen (both AlixPartners) re: 15th omnibus objection review	0.20
07/02/21	KLS	Review 13th omnibus objection support file	1.80
07/02/21	KLS	Review 15th omnibus objection support file	1.80
07/02/21	KLS	Call with K. Schrichte, T. Thoroddsen (both AlixPartners) re: customer claims review	0.10
07/02/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.70
07/02/21	KLS	Participate in meeting with J. Erickson, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixParnters) to discuss claims objection process updates	0.70
07/02/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/03/21	TBT	Review correspondence from V. Amparano (Aeromexico) re: certain customer claims	0.10
07/03/21	TBT	Review notes from G. Mercado (Aeromexico) re: satisfied objections	1.30
07/03/21	TBT	Send additional backup to G. Mercado (Aeromexico) as support for satisfied objections	0.30
07/03/21	TBT	Follow-up with K. Barrera (Aeromexico) re: payment of certain claim	0.10
07/03/21	TBT	Send follow up to V. Guerrero (Aeromexico) re: payment of certain claim	0.10
07/03/21	TBT	Review response from K. Barrera (Aeromexico) re: certain payments	0.10
07/06/21	JZ	Call with T. Thoroddsen (AlixPartners) re: review certain claims	0.30

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/06/21	TBT	Review correspondence from G. Mercado (Aeromexico) re: certain satisfied claims and schedules	0.30
07/06/21	TBT	Review correspondence from V. Amparano (Aeromexico) re: certain customer claims	0.10
07/06/21	TBT	Review secured, admin and priority claims to be added to misclassified claims objections	1.40
07/06/21	TBT	Send certain misclassified claim to M. DeGraf (AlixPartners) for his review	0.10
07/06/21	TBT	Review satisfied claims omnibus objection exhibit	1.40
07/06/21	TBT	Send revisions to K. Schrichte (AlixPartners) re: satisfied claims omnibus exhibit	0.10
07/06/21	TBT	Review amended claims omnibus objection exhibit	0.50
07/06/21	TBT	Send revision to K. Schrichte (AlixPartners) re: amended claims exhibit	0.10
07/06/21	TBT	Review correspondence from V. Fabian (Aeromexico) re: claims trading	0.10
07/06/21	TBT	Send correspondence to E. Jerrard, S. Piraino (both Davis Polk) re: claims trading	0.10
07/06/21	TBT	Review correspondence from M. Melcer (Davis Polk) re: claims objections	0.10
07/06/21	TBT	Participate in meeting with J. Hernandez, M. Bibiano (both Aeromexico), T. Thoroddsen, M. DeGraf, and H. Ku (all AlixPartners) to discuss trade claims review process	0.10
07/06/21	TBT	Call with M. Schrichte, T. Thoroddsen (both AlixPartners) re: omnibus objection exhibits	0.20
07/06/21	TBT	Follow-up with K. Schrichte (AlixPartners) re: sample omnibus objection exhibits for 9th objection	0.10
07/06/21	TBT	Review draft omnibus objection exhibits	0.60
07/06/21	TBT	Participate in meeting with R. Steinberg, J. Erickson, M. Melcer (all Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss drafted claims omnibus objection exhibits	0.30
07/06/21	TBT	Send updated satisfied objection list to K. Schrichte, C. Urwin (both AlixPartners)	0.10

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/06/21	TBT	Send updates to K. Schrichte, H. Ku (both AlixPartners) re: sample exhibits to share with Davis Polk	0.20
07/06/21	TBT	Identify claims for each omnibus objection exhibits for 9th omnibus objections	1.30
07/06/21	TBT	Send list of claims to K. Schrichte (AlixPartners) for amended claims	0.20
07/06/21	TBT	Send sample exhibits to M. Melcer, J. Erickson, R. Steinberg (all Davis Polk)	0.20
07/06/21	TBT	Send initial list of claims for 9th omnibus objections	0.10
07/06/21	TBT	Review duplicate omnibus objection exhibit	0.50
07/06/21	TBT	Send correspondence to M. DeGraf (AlixPartners) re: 8th omnibus objection comments	0.30
07/06/21	TBT	Call with J. Zermeno (AlixPartners) re: review certain claims	0.30
07/06/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/06/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/06/21	CEU	Update excel backups to customer claims objection schedules	2.70
07/06/21	CEU	Revise excel backups to customer claims objection schedules for contingent, unliquidated, disputed statuses	2.90
07/06/21	CEU	Finalize excel backups to customer claims objection schedules to include additional data fields	2.30
07/06/21	CEU	Export summary of claims objection schedules by objection category	1.90
07/06/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11	0.40

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		reporting statuses	
07/06/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/06/21	CEU	Participate in meeting with R. Steinberg, J. Erickson, M. Melcer (all Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss drafted claims omnibus objection exhibits	0.30
07/06/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/06/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/06/21	KLS	Participate in meeting with R. Steinberg, J. Erickson, M. Melcer (all Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss drafted claims omnibus objection exhibits	0.30
07/06/21	KLS	Participate on call with K. Schrichte and H. Ku (both AlixPartners) to discuss preparation of draft omnibus objection schedules	0.20
07/06/21	KLS	Call with K. Schrichte, T. Thoroddsen (both AlixPartners) re: omnibus objection exhibits	0.20
07/06/21	KLS	Prepare sample objection exhibits for discussion with Davis Polk	1.80
07/06/21	KLS	Update sample objection exhibtis based on AlixPartners review and comment	0.30
07/06/21	KLS	Prepare satisfied objection exhibit for upcoming filing	2.20
07/06/21	KLS	Prepare amended claims objection exhibit for upcoming filing	1.70
07/06/21	KLS	Prepare duplicate claims objection exhibit for upcoming	1.10

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Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		filing	
07/06/21	KLS	Update sample/template objection exhibits based on Davis Polk review and comment	0.70
07/06/21	JCM	Update contracts assessment tracker	1.10
07/06/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/06/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/06/21	MDD	Review claims filed by customers to confirm basis for objections	2.30
07/06/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/06/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/06/21	MDD	Review of claims identified for objections to change foreign currencies to USD	1.80
07/06/21	MDD	Participate in meeting with R. Steinberg, J. Erickson, M. Melcer (all Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss drafted claims omnibus objection exhibits	0.30
07/06/21	MDD	Review draft claims objections exhibits and communicating edits to H. Ku and K. Schrichte (both AlixPartners) to implement	2.10
07/06/21	MDD	Participate in meeting with J. Hernandez, M. Bibiano (both Aeromexico), T. Thoroddsen, M. DeGraf, and H. Ku (all AlixPartners) to discuss trade claims review process	0.10

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Date	Consultant	Description of Services	Hours
07/06/21	MDD	Email correspondence with T. THoroddsen, K. Schricte and H. Ku (all AlixPartners) re: edits and updates to claims objection exhibits	0.80
07/06/21	MDD	Review claims identified for reclassification of incorrectly unliquidated asserted status to confirm validity of objections	1.10
07/06/21	HK	Review potential reduced claims for claims objection process	1.40
07/06/21	HK	Review claims asserted in foreign currencies to prepare for claims objection drafting	2.30
07/06/21	HK	Review potential wrong debtor claims to prepare for claims objection process	2.30
07/06/21	HK	Review unliquidated claims to prepare for claims objection drafting	1.80
07/06/21	HK	Update claims database with draft objections	1.70
07/06/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/06/21	HK	Participate in meeting with R. Steinberg, J. Erickson, M. Melcer (all Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss drafted claims omnibus objection exhibits	0.30
07/06/21	HK	Participate on call with K. Schrichte and H. Ku (both AlixPartners) to discuss preparation of draft omnibus objection schedules	0.20
07/06/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.40
07/06/21	HK	Participate in meeting with J. Hernandez, M. Bibiano (both Aeromexico), T. Thoroddsen, M. DeGraf, and H. Ku (all AlixPartners) to discuss trade claims review process	0.10
07/07/21	HK	Participate in daily meeting with M. DeGraf, T.	0.30

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Date	Consultant	Description of Services	Hours
		Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/07/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.30
07/07/21	HK	Participate on call with K. Schrichte and H. Ku (both AlixPartners) to discuss preparation of draft omnibus objection schedules	0.30
07/07/21	HK	Update claims database with draft objections	1.60
07/07/21	HK	Review unliquidated claims to prepare for claims objection process	2.10
07/07/21	HK	Review potential wrong debtor claims to prepare for claims objection process	2.80
07/07/21	HK	Review potential reduced claims for claims objection process	1.10
07/07/21	HK	Review claims asserted in foreign currencies to prepare for claims objection process	2.90
07/07/21	MDD	Review claims identified for reclassification of asserted priority, secured or admin amounts to confirm validity of objections	1.10
07/07/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/07/21	MDD	Email correspondence with T THoroddsen, K Schricte and H Ku re: edits and updates to claims objection exhibits	0.90
07/07/21	MDD	Review updated draft claims objections exhibits and communicating edits to H. Ku and K. Schrichte (both AlixPartners) to implement	1.80
07/07/21	MDD	Review draft omnibus claim objection motions related to customer claims	0.80

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Date	Consultant	Description of Services	Hours
07/07/21	MDD	Review of claims identified for objections to change foreign currencies to USD	2.30
07/07/21	MDD	Review claims filed by customers to confirm basis for objections	2.70
07/07/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.30
07/07/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/07/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.30
07/07/21	KLS	Update satisfied claims objection exhibit based on AlixPartners review and comment	1.60
07/07/21	KLS	Update duplicate claims objection exhibit based on AlixPartners review and comment	0.60
07/07/21	KLS	Update amended claims objection exhibit based on AlixPartners review and comment	1.30
07/07/21	KLS	Prepare no liability claims objection exhibit	0.70
07/07/21	KLS	Prepare incorrectly classified - reclass claims objection exhibit	1.20
07/07/21	KLS	Prepare unliquidated-reclass claims objection exhibit	0.90
07/07/21	KLS	Prepare unliquidated claims objection exhibit	0.80
07/07/21	KLS	Update objection exhibits based on AlixPartners review and comment	1.40
07/07/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/07/21	KLS	Participate on call with K. Schrichte and H. Ku (both AlixPartners) to discuss preparation of draft omnibus objection schedules	0.30
07/07/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.30
07/07/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/07/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.30
07/07/21	CEU	Revise excel backups to objection schedules for satisfied claims	2.60
07/07/21	CEU	Revise excel backups to objection schedules for amended claims	1.40
07/07/21	CEU	Aggregate additional supporting data for claims objections, including claim filing date and claimant addresses	2.50
07/07/21	CEU	Update claim objection exports for schedule 3 of the 9th omnibus objections	2.20
07/07/21	CEU	Finalize claim objection exports for schedules 3 and 4 of the 9th omnibus objections	2.60
07/07/21	TBT	Review R. Baker's declaration for 8th omnibus objections	0.30
07/07/21	TBT	Review response from certain claimant to 6th omnibus objection	0.10
07/07/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/07/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting and contracts review process	0.30
07/07/21	TBT	Review 10th omnibus objection exhibits from H. Ku (AlixPartners)	0.50
07/07/21	TBT	Review 11th omnibus objection exhibits from H. Ku (AlixPartners)	0.60
07/07/21	TBT	Review 12th omnibus objection exhibit from H. Ku (AlixPartners)	0.40
07/07/21	TBT	Review 13th omnibus objection exhibit from H. Ku (AlixPartners)	0.40
07/07/21	TBT	Send comments to H. Ku (AlixPartners) re: 12th omnibus objection exhibit	0.10
07/07/21	TBT	Review 14th omnibus objection exhibit from H. Ku (AlixPartners)	0.30
07/07/21	TBT	Review 15th omnibus objection exhibit from H. Ku (AlixPartners)	0.30
07/07/21	TBT	Review 16th omnibus objection exhibit from H. Ku (AlixPartners)	0.30
07/07/21	TBT	Send revisions to H. Ku (AlixPartners) re: 13th - 16th omnibus objection exhibits	0.10
07/07/21	TBT	Review sample emails from K. Tran (Epiq)	0.20
07/07/21	TBT	Send questions to K. Tran (Epiq) re: debtor on certain claim forms	0.10
07/07/21	TBT	Review R. Baker's declaration for 9th omnibus objections	1.10
07/07/21	TBT	Match claims to 9th omnibus objection exhibits	0.60
07/07/21	TBT	Send list of claims for 9th omnibus objection exhibits to M. DeGraf, H. Ku, K. Schrichte, C. Urwin (all AlixPartners)	0.10
07/07/21	TBT	Send question to M. Melcer, J. Erickson, R. Steinberg (all Davis Polk) re: comments for omnibus objection exhibits	0.10
07/07/21	TBT	Review response from M. Melcer (Davis Polk) re: omnibus objection exhibits	0.10
07/07/21	TBT	Review request from M. Melcer (Davis Polk) re: revisions	0.10

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		to 6th omnibus objection exhibit	
07/07/21	TBT	Review revised 6th omnibus objection exhibit for certification of no objections	0.10
07/07/21	TBT	Review revision from M. Melcer (Davis Polk) to 15th omnibus objections	0.10
07/07/21	TBT	Review revised amended omnibus objection exhibit from K. Schrichte (AlixPartners)	0.30
07/07/21	TBT	Send final comments to K. Schrichte (AlixPartners) re: amended exhibit	0.10
07/07/21	TBT	Review wrong debtor exhibits	0.50
07/07/21	TBT	Send revisions to H. Ku (AlixPartners) re: wrong debtor exhibit	0.10
07/07/21	TBT	Review duplicate omnibus objection exhibit	0.20
07/07/21	TBT	Send comments to K. Schrichte (AlixPartners) re: duplicate exhibit	0.10
07/07/21	TBT	Send 8th omnibus objection exhibits to M. Melcer, R. Steinberg, J. Erickson (all Davis Polk)	0.10
07/07/21	TBT	Review foreign currency omnibus objection exhibit	0.50
07/07/21	TBT	Send revision to foreign currency omnibus objection exhibit to H. Ku (AlixPartners)	0.10
07/07/21	TBT	Review wrong debtor, incorrectly classified and misclassified unliquidated claims exhibit from C. Urwin (AlixPartners)	0.20
07/07/21	TBT	Send revision to C. Urwin (AlixPartners) re: wrong debtor, incorrectly classified and misclassified unliquidated claims	0.10
07/07/21	TBT	Send additional comments to H. Ku (AlixPartners) re: wrong debtor exhibit	0.10
07/07/21	TBT	Review no liability exhibits from K. Schrichte (AlixPartners)	0.10
07/07/21	TBT	Review incorrectly classified and unliquidated claims exhibit from K. Schrichte (AlixPartners)	0.30
07/07/21	TBT	Send comments to K. Schrichte (AlixPartners) re: incorrectly classified and unliquidated claims exhibit	0.10

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/07/21	JZ	Review 503(b)9 claims	3.00
07/08/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/08/21	TBT	Call with K. Tran (Epiq) re: claims objection status	0.10
07/08/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/08/21	TBT	Review correspondence from M. Melcer (Davis Polk) re: revisions to amended claims objection exhibit	0.10
07/08/21	TBT	Review updated test runs for customer emails from Epiq	0.30
07/08/21	TBT	Review webtool versus objections to be filed	1.30
07/08/21	TBT	Review revised amended claims objection exhibits from K. Schrichte (AlixPartners)	0.20
07/08/21	TBT	Review updates from J. Erickson (Davis Polk) re: certain claim's classification on Epiq's website	0.10
07/08/21	TBT	Respond to J. Erickson (Davis Polk) re: certain claims classification	0.10
07/08/21	TBT	Send correspondence to K. Tran, T. Conklin (both Epiq) re: 8th and 9th omnibus objections	0.10
07/08/21	TBT	Review correspondence from R. Steinberg (Davis Polk) re: certain customer claim	0.10
07/08/21	TBT	Respond to R. Steinberg (Davis Polk) re: certain customer claim	0.10
07/08/21	TBT	Review additional changes to amended claims objections from M. Melcer (Davis Polk)	0.10
07/08/21	TBT	Review additional testing emails from K. Tran (Epiq)	0.20
07/08/21	TBT	Review revised amended objection exhibit from K. Schrichte (AlixPartners)	0.10
07/08/21	TBT	Working session C. Urwin and T. Thoroddsen (Both AlixPartners) re: secured, admin and priority claims review	0.40

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Re: Bankruptcy Claims Management & Resolution
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Date	Consultant	Description of Services	Hours
07/08/21	TBT	Final review of omnibus objection exhibits for 9th omnibus objections	0.50
07/08/21	TBT	Call with M. Melcer (Davis Polk) re: changes to omnibus objection exhibits	0.10
07/08/21	TBT	Send comments to M. Melcer, J. Erickson (both Davis Polk) re: final revisions to omnibus objection exhibits	0.10
07/08/21	TBT	Review revised Schedule 6 to 9th omnibus objection from K. Schrichte (AlixPartners)	0.20
07/08/21	TBT	Review revised Schedule 2 to 9th omnibus objection from K. Schrichte (AlixPartners)	0.10
07/08/21	TBT	Send final omnibus objection exhibits to M. Melcer, J. Erickson (both Davis Polk) for filing	0.10
07/08/21	TBT	Review correspondence from J. Erickson (Davis Polk) re: Schedule 5 to 9th omnibus objections	0.10
07/08/21	TBT	Review correspondence from R. Steinberg (Davis Polk) re: Santander claim	0.10
07/08/21	TBT	Send correspondence to R. Steinberg (Davis Polk) re: Santander claim reconciliation	0.20
07/08/21	TBT	Call with M. DeGraf, T. Thoroddsen (both AlixPartners), R. Steinberg (Davis Polk) re: Santander claim	0.20
07/08/21	TBT	Review stipulation and agreed order with Zaira S. Llancan Azocar	0.30
07/08/21	TBT	Send correspondence to J. Erickson (Davis Polk) re: Zaira L. Llancan stipulation	0.10
07/08/21	TBT	Review revisions to 6th omnibus objection exhibit	0.10
07/08/21	TBT	Review correspondence from J. Erickson (Davis Polk) re: status of certain claimant's response	0.10
07/08/21	TBT	Send correspondence to M. Melcer (Davis Polk) re: revisions to 15th omnibus objections	0.10
07/08/21	TBT	Review correspondence from M. Melcer (Davis Polk) re: revisions to omnibus objection notices	0.20
07/08/21	TBT	Review response from J. Erickson (Davis Polk) re: certain unliquidated claim	0.10
07/08/21	TBT	Review revised 6th Schedule to 9th omnibus objection	0.10

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Date	Consultant	Description of Services	Hours
07/08/21	TBT	Call with T. Thoroddsen, C. Urwin, J. Zermeno (all AlixPartners) re: review certain priority claims	0.90
07/08/21	CEU	Review final versions of schedules 3, 4 and 5 to the 9th omnibus claim objections	2.90
07/08/21	CEU	Update excel database of satisfied customer claims to include ticket number and passenger information	1.70
07/08/21	CEU	Update excel database of satisfied customer claims to compare ticket number and passenger information against client data sets	2.60
07/08/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/08/21	CEU	Call with T. Thoroddsen, C. Urwin, J. Zermeno (all AlixPartners) re: review certain priority claims	0.90
07/08/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/08/21	CEU	Working session C. Urwin and T. Thoroddsen (Both AlixPartners) re: secured, admin and priority claims review	0.40
07/08/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/08/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/08/21	KLS	Update claims objection exhibits based on Davis Polk review and comment	1.10
07/08/21	KLS	Further update claims objection exhibits based on Davis Polk review and comment	0.30
07/08/21	KLS	Further updates to claims objection exhibit based on	0.60

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		David Polk review and comment	
07/08/21	KLS	Further update to claims objection exhibits based on AlixPartners review and comment	0.20
07/08/21	KLS	Prepare excel backup to claims objection exhibits for distribution Epiq.	2.20
07/08/21	KLS	Further prepare excel backup to claims objection exhibits for distribution to Epiq	1.10
07/08/21	JZ	Call with T. Thoroddsen, C. Urwin, J. Zermeno (all AlixPartners) re: review certain priority claims	0.90
07/08/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/08/21	MDD	Call with M. DeGraf, T. Thoroddsen (both AlixPartners), R. Steinberg (Davis Polk) re: Santander claim	0.20
07/08/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/08/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/08/21	MDD	Review claims filed by customers to confirm basis for objections	1.20
07/08/21	MDD	Review of claims identified for objections to change foreign currencies to USD	1.90
07/08/21	MDD	Review draft correspondence to be sent to customers with claims included in upcoming objections	0.80
07/08/21	MDD	Review edits to draft claims objections exhibits and communicating updates to H Ku and K Schrichte (APS) to implement	1.90
07/08/21	MDD	Email correspondence with T. THoroddsen, K. Schricte and H. Ku (all AlixPartners) re: edits and updates to	0.90

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Date	Consultant	Description of Services	Hours
		claims objection exhibits	
07/08/21	MDD	Review claims identified for reclassification of asserted priority, secured or admin amounts to confirm validity of objections	1.20
07/08/21	MDD	Review claims identified for reclassification of incorrectly unliquidated asserted status to confirm validity of objections	1.20
07/08/21	LJD	Review claims objections to provide comments	0.50
07/08/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/08/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/08/21	HK	Update claims database with draft objections	2.60
07/08/21	HK	Review unliquidated claims schedule to drafted omnibus objections	1.80
07/08/21	HK	Review potential wrong debtor claims to prepare for claims objection process	2.80
07/08/21	HK	Review reduced claims schedule to drafted omnibus objections	1.00
07/08/21	HK	Review foreign currency claims schedule to drafted omnibus objections	2.20
07/09/21	HK	Review remaining claims to identify potential new objections	1.40
07/09/21	HK	Prepare updates to the claims database to reflect newly filed objections	1.30
07/09/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/09/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M.	0.40

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Date	Consultant	Description of Services	Hours
		Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/09/21	MDD	Call with T. Thoroddsen (AlixPartners) re: latest claims analysis	0.30
07/09/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/09/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/09/21	MDD	Analyze vendor claims in comparing asserted amounts with booked liabilities to identify next grouping of claims to assess for reconciliations	2.60
07/09/21	MDD	Analyze claims estimation model to reflect changes to the business plan, fleet assumptions and emergence obligations	1.30
07/09/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/09/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/09/21	JCM	Create contract data update files	2.50
07/09/21	JCM	Update contract assessment changes tracker	1.80
07/09/21	JCM	Update summary of vendor prepetition amounts	1.70
07/09/21	KLS	Verify via supporting backup information presented in latest AP file for AlixPartners vendor inquiry	0.40
07/09/21	KLS	Prepare data for incorporation into the master claims	1.10

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Date	Consultant	Description of Services	Hours
		database	
07/09/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/09/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/09/21	KLS	Working session with K. Schrichte, T. Thoroddsen (both AlixPartners) re: review changes to claims analysis	0.30
07/09/21	CEU	Working session C. Urwin and T. Thoroddsen (both AlixPartners) re: reviewing secured, admin and priority claims	0.40
07/09/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/09/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/09/21	CEU	Update excel database of satisfied customer claims to compare ticket number and passenger information against client data sets	2.40
07/09/21	CEU	Review customer claim documentation to determine whether claims have been satisfied	2.80
07/09/21	CEU	Review customer claim documentation to determine whether claims have no supporting documentation	2.20
07/09/21	CEU	Update customer claim excel database to indicate claims for which no supporting documentation has been provided	1.80
07/09/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates	0.40

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Date	Consultant	Description of Services	Hours
		to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/09/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/09/21	TBT	Review latest claims analysis	2.10
07/09/21	TBT	Review aircraft damages versus analysis received from Skyworks	0.80
07/09/21	TBT	Call with M. DeGraf (AlixPartners) re: latest claims analysis	0.30
07/09/21	TBT	Working session C. Urwin and T. Thoroddsen (both AlixPartners) re: reviewing secured, admin and priority claims	0.40
07/09/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/09/21	TBT	Working session with K. Schrichte, T. Thoroddsen (both AlixPartners) re: review changes to claims analysis	0.30
07/09/21	TBT	Review remaining wrong debtor and classification customer claims	1.10
07/09/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, J. Menendez, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/09/21	TBT	Review overall AP claim analysis from M. DeGraf (AlixPartners)	0.60
07/09/21	TBT	Send follow up questions to G. Mercado (Aeromexico) re: certain AP claims reconciliations	0.20
07/12/21	TBT	Respond to V. Guerrero (Aeromexico) re: certain pre-petition claim	0.10
07/12/21	TBT	Call with J. Zermeno (AlixPartners) re: working session to review certain claims	0.40

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/12/21	TBT	Review claims withdrawal forms from K. Schrichte (AlixPartners)	0.10
07/12/21	TBT	Send claims withdrawal forms to S. Gomez (Aeromexico)	0.10
07/12/21	TBT	Review AP claims analysis to identify next batch of claims for review	1.50
07/12/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/12/21	TBT	Review correspondence from C. Dietz (Skyworks) re: claims negotiations	0.10
07/12/21	TBT	Review aircraft related claims estimates	0.20
07/12/21	TBT	Respond to question from K. Beckeman (AlixPartners), A. Callejas, A. Miro (both Aeromexico) re: 9th omnibus objections	0.10
07/12/21	CEU	Update customer claims webtool for estimated claim amounts based on supporting documentation	2.70
07/12/21	CEU	Update customer claims webtool for estimated claim amounts based on supporting documentation	2.10
07/12/21	CEU	Update customer claims notes and review entries for estimated claim amounts based on supporting documentation	2.50
07/12/21	CEU	Update customer claims webtool for FX-related estimated claim amounts based on supporting documentation	2.40
07/12/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/12/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/12/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen,	0.30

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		and H. Ku (all AlixPartners) to review claims assessment reporting	
07/12/21	JZ	Call with T. Thoroddsen (AlixPartners) re: working session to review certain claims	0.40
07/12/21	KLS	Prepare new claims data received from Epiq for incorporation into the claims database	1.80
07/12/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/12/21	KLS	Prepare withdrawl of claims form for distribution	0.30
07/12/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/12/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/12/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/12/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/12/21	MDD	Analyze intercompany activity between Debtors and affiliates pre and post-petition in connection with value waterfall and claims	1.30
07/12/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment	0.30

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		reporting	
07/12/21	MDD	Review analysis of claims filed by travel agencies	1.20
07/12/21	HK	Updates to claims database to support the claims reconciliation process	2.70
07/12/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/12/21	HK	Reviewed passenger claim detail to support claims objection process	1.20
07/12/21	HK	Reviewed trade vendor claim detail to support claims objection process	1.70
07/13/21	HK	Reviewed passenger claim detail to support claims objection process	0.40
07/13/21	HK	Reviewed trade vendor claim detail to support claims objection process	1.30
07/13/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.70
07/13/21	HK	Updates to claims database to support the claims reconciliation process	2.30
07/13/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/13/21	HK	Participate in meeting with J. Hernandez, M. Bibiano, G. Mercado (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss updates to accounts payable trade claims review process	0.40
07/13/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and	0.70

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		diligence reporting statuses	
07/13/21	MDD	Participate in meeting with J. Hernandez, M. Bibiano, G. Mercado (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss updates to accounts payable trade claims review process	0.40
07/13/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/13/21	MDD	Analyze prepetition intercompany liabilities between Debtors and affiliates in connection with value waterfall and claims	1.10
07/13/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.70
07/13/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/13/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.70
07/13/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/13/21	KLS	Participate in meeting with J. Hernandez, M. Bibiano, G. Mercado (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss updates to accounts payable trade claims review process	0.40
07/13/21	KLS	Prepare withdrawal of claims form for distribution	0.30
07/13/21	MS	Participate in daily meeting with M. DeGraf, T.	0.70

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Date	Consultant	Description of Services	Hours
		Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	
07/13/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/13/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.70
07/13/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/13/21	CEU	Update customer claims webtool for revised secured, admin, and priority status	2.80
07/13/21	CEU	Update customer claims webtool for revised secured, admin, and priority status	1.90
07/13/21	CEU	Update customer claims notes and review fields for revised secured, admin, and priority status	2.30
07/13/21	CEU	Provide summary of updates to customer claims webtool for changes made to secured, administrative, priority statuses	2.10
07/13/21	TBT	Respond to S. Diaz (Aeromexico) re: omnibus claims objections	0.10
07/13/21	TBT	Send correspondence to K. Tran, T. Conklin (both Epiq) re: on-line claims withdrawals	0.10
07/13/21	TBT	Call with K. Tran (Epiq) re: responses to customer claims objections	0.10
07/13/21	TBT	Participate in meeting with J. Hernandez, M. Bibiano, G. Mercado (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss updates to accounts payable trade claims review process	0.40

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Date	Consultant	Description of Services	Hours
07/13/21	TBT	Review reconciliations done by Aeromexico's Accounts Payable group.	0.50
07/13/21	TBT	Send follow up questions to G. Mercado (Aeromexico) re: certain claims reconciliations	0.10
07/13/21	TBT	Send correspondence to H. Ku, K. Schrichte (both AlixPartners) re: 3rd omnibus objection order and claims database	0.10
07/13/21	TBT	Review correspondence from K. Tran (Epiq) re: claims withdrawals	0.10
07/13/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.70
07/13/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/14/21	TBT	Send correspondence to K. Tran, T. Conklin (both Epiq) re: World Fuel schedules	0.10
07/14/21	TBT	Send updates to claims database to H. Ku, K. Schrichte (both AlixPartners) for partially satisfied claims	0.20
07/14/21	TBT	Respond to M. Melcer (Davis Polk) re: amended claim on 8th omnibus objection	0.10
07/14/21	TBT	Review confirmation from T. Conklin (Epiq) re: adjustments to claims register for satisfied claim	0.10
07/14/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.50
07/14/21	TBT	Review cargo customer claims approved for payments through customer motion	0.60
07/14/21	TBT	Working session C. Urwin and T. Thoroddsen (both AlixPartners) re: cargo customer claims	0.20

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Date	Consultant	Description of Services	Hours
07/14/21	TBT	Review updates for Accounts Payable claims	0.40
07/14/21	TBT	Review analysis from C. Urwin (AlixPartners) re: satisfied customer cargo claims	0.30
07/14/21	TBT	Send correspondence to G. Mercado (Aeromexico) re: satisfied cargo claims	0.10
07/14/21	TBT	Prepare detail backup for aircraft related claims and schedules as requested by M. Melcer (Davis Polk)	0.80
07/14/21	TBT	Send aircraft analysis to M. Melcer (Davis Polk)	0.10
07/14/21	TBT	Review correspondence from M. Melcer (Davis Polk) re: certain aircraft related negotiations	0.10
07/14/21	TBT	Respond to M. Melcer (Davis Polk) re: aircraft negotiations	0.10
07/14/21	TBT	Participate in meeting with R. Steinberg, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss objections process for customer claims	0.40
07/14/21	TBT	Participate in follow-up meeting with T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/14/21	CEU	Update customer claims webtool to identify claims that qualify to proceed with objection	2.60
07/14/21	CEU	Review customer claims webtool to identify claims with amounts that match the client data sets	2.10
07/14/21	CEU	Review customer claims excel database to identify claims with amounts that match the client data sets	2.40
07/14/21	CEU	Create summary of customer claims marked as proceed with objection	1.90
07/14/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.50
07/14/21	CEU	Participate in follow-up meeting with T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40

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Date	Consultant	Description of Services	Hours
07/14/21	CEU	Participate in meeting with R. Steinberg, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss objections process for customer claims	0.40
07/14/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.50
07/14/21	MS	Participate in follow-up meeting with T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/14/21	CEU	Working session C. Urwin and T. Thoroddsen (both AlixPartners) re: cargo customer claims	0.20
07/14/21	KLS	Update claims database	2.10
07/14/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.50
07/14/21	KLS	Participate in follow-up meeting with T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/14/21	KLS	Participate in meeting with R. Steinberg, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss objections process for customer claims	0.40
07/14/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.50
07/14/21	JCM	Participate in follow-up meeting with T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/14/21	MDD	Review analysis of claims filed by travel agencies	1.10

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Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/14/21	MDD	Analyze intercompany activity between Debtors and affiliates pre and post-petition in connection with value waterfall and claims	1.40
07/14/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.50
07/14/21	MDD	Participate in meeting with R. Steinberg, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss objections process for customer claims	0.40
07/14/21	HK	Updates to claims database to support the claims reconciliation process	2.20
07/14/21	HK	Participate in meeting with R. Steinberg, M. Melcer (both Davis Polk), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss objections process for customer claims	0.40
07/14/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and diligence reporting statuses	0.50
07/14/21	HK	Participate in follow-up meeting with T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/14/21	HK	Reviewed trade vendor claim detail to support claims objection process	2.10
07/14/21	HK	Reviewed passenger claim detail to support claims objection process	1.60
07/15/21	HK	Reviewed passenger claim detail to support claims objection process	2.20
07/15/21	HK	Reviewed trade vendor claim detail to support claims objection process	1.40
07/15/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M.	0.60

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Date	Consultant	Description of Services	Hours
		Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/15/21	HK	Updates to claims database to support the claims reconciliation process	2.40
07/15/21	HK	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim review status	0.30
07/15/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/15/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/15/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/15/21	KLS	Update claims database	1.90
07/15/21	KLS	Further updates to claims database	1.70
07/15/21	KLS	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim review status	0.30
07/15/21	KLS	Prepare withdrawal of claims forms for distribution	0.30
07/15/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60

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Date	Consultant	Description of Services	Hours
07/15/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/15/21	CEU	Create financial statements by legal entity in support of June Monthly Operating Report	2.30
07/15/21	CEU	Update financial statements by legal entity in support of June Monthly Operating Report	2.60
07/15/21	CEU	Update consolidated financial statements in support of June Monthly Operating Report	2.00
07/15/21	CEU	Finalize consolidated financial statements in support of June Monthly Operating Report	2.20
07/15/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/15/21	TBT	Review claims reconciliations for secured, admin and priority claims	2.50
07/15/21	TBT	Send follow up questions to J. Zermeno (AlixPartners) re: currency for certain claims	0.10
07/15/21	TBT	Respond to R. Steinberg (Davis Polk) re: Santander claims	0.20
07/15/21	TBT	Review correspondence from R. Watson (AlixPartners) re: MRO vendors	0.10
07/15/21	TBT	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim review status	0.30
07/15/21	TBT	Review claims related to cure payments for satisfied claims objections	0.40
07/15/21	TBT	Respond to J. Mazi (Aeromexico) re: resolution for claims related to contract cures	0.20
07/15/21	TBT	Review correspondence from M. Pina (Aeromexico) re:	0.10

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		certain service provider	
07/15/21	TBT	Send correspondence to H. Ku, K. Schrichte (both AlixPartners) re: reclassification of certain customer claims	0.20
07/16/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	1.00
07/16/21	TBT	Send correspondence to A. Callejas (Aeromexico) re: critical vendor payments versus claims	0.10
07/16/21	TBT	Review correspondence from K. Barrera (Aeromexico) re: signed claims withdrawal forms	0.10
07/16/21	TBT	Send correspondence to K. Tran, T. Conklin (both Epiq) re: claims withdrawals to file	0.10
07/16/21	TBT	Review claims to be added to next omnibus objections	0.80
07/16/21	TBT	Review response from A. Callejas (Aeromexico) re: critical vendor payments versus claims	0.10
07/16/21	TBT	Review claims withdrawal forms from K. Schrichte (AlixPartners)	0.10
07/16/21	TBT	Send claims withdrawal forms to A. Callejas (Aeromexico) as requested	0.10
07/16/21	TBT	Follow-up with K. Tran (Epiq) re: claims withdrawals	0.10
07/16/21	TBT	Review correspondence from T. Conklin (Epiq) re: withdrawn claims on-line	0.20
07/16/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/16/21	CEU	Review finalized financial schedules in support of the June Monthly Operating Report	2.40
07/16/21	CEU	Update satisfied customer claims excel database for additional claims' supporting documentation	2.70
07/16/21	CEU	Update satisfied customer claims excel database for additional claims' supporting documentation based on	2.50

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Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		claim amounts	
07/16/21	CEU	Update satisfied customer claims excel database claims whose supporting documentation does not match client data sets	1.40
07/16/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	1.00
07/16/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/16/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/16/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	1.00
07/16/21	CEU	Call with H. Ku and C. Urwin (both AlixPartners) re: customer claims objection classifications	0.40
07/16/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	1.00
07/16/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/16/21	KLS	Update claims database based on comments received from H. Ku (AlixPartners)	1.80
07/16/21	KLS	Update master claims estimation file	1.70

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/16/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	1.00
07/16/21	JCM	Review updated ap aging reporting	0.90
07/16/21	JCM	Update summary of vendor prepetition amounts	1.50
07/16/21	JCM	Create contract data update files	2.60
07/16/21	JCM	Update contract assessment changes tracker	1.30
07/16/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/16/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/16/21	MDD	Analyze intercompany activity between Debtors and affiliates pre and post-petition in connection with value waterfall and claims	1.10
07/16/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	1.00
07/16/21	HK	Call with H. Ku and C. Urwin (both AlixPartners) re: customer claims objection classifications	0.40
07/16/21	HK	Updates to claims database to support the claims reconciliation process	2.70
07/16/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/16/21	HK	Reviewed passenger claim detail to support claims objection process	0.70

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/16/21	HK	Reviewed trade vendor claim detail to support claims objection process	1.50
07/19/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/19/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/19/21	HK	Updates to claims database to support the claims reconciliation process	2.70
07/19/21	HK	Reviewed passenger claim detail to support claims objection process	2.70
07/19/21	HK	Call with M. DeGraf, T. Thoroddsen, H. Ku, K. Schrichte (all AlixPartners) re: claims status report	0.40
07/19/21	MDD	Call with M. DeGraf, T. Thoroddsen, H. Ku, K. Schrichte (all AlixPartners) re: claims status report	0.40
07/19/21	MDD	Review updated claims estimation reporting to reflect recent claims analysis and settlements	0.60
07/19/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/19/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/19/21	MDD	Call with T. Perez Sales, P. Hoban, D. DeBassio, W. Kocovski, M. Oestreich, J. Wangermann, M. Lumpe, K. Wang, J. Zermeno, T. Thoroddsen, M. Stephey, S. Agostinho, M. Sandeen, R. Watson, B. Jones, B. Appel, K. Schrichte, L. Caine, M. DeGraf, E. Plemenos, D. Law, F. Echevarria, H. Ku, I. Arana, E. Fullmer, R. Wondwosen, C. Urwin (all AlixPartners) re: case and workstream status updates	0.50

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/19/21	WL	Update in batch contract data to the AreoMexico claims and contract website as requested by Milena Sandeen	1.20
07/19/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/19/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/19/21	KLS	Prepare high level claims estimations summary	1.20
07/19/21	KLS	Update master claims estimation file with new claims data.	2.40
07/19/21	KLS	Further update master claims estimation file	1.50
07/19/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/19/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/19/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/19/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/19/21	CEU	Create excel support for customer claims identified to be included in upcoming objection schedules	2.70
07/19/21	CEU	Update wrong debtor customer claims objection support	2.30
07/19/21	CEU	Update misclassified customer claims objection support	2.50
07/19/21	CEU	Update reclassified customer claims objection support	2.00

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/19/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/19/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/19/21	TBT	Call with M. DeGraf, T. Thoroddsen, H. Ku, K. Schrichte (all AlixPartners) re: claims status report	0.40
07/19/21	TBT	Review reconciliation from G. Mercado (Aeromexico) re: certain secured claim	0.20
07/19/21	TBT	Analyze updated claims summary from K. Schrichte (AlixPartners)	1.30
07/19/21	TBT	Review aircraft related claims settlements	0.60
07/19/21	TBT	Follow up with K. Tran, T. Conklin (both Epiq) re: responses to customer claims objections	0.10
07/19/21	TBT	Review customer claims responses from K. Tran (Epiq)	0.20
07/19/21	TBT	Follow up with M. Melcer, R. Steinberg (both Davis Polk) re: responses to customer claims objections	0.10
07/19/21	TBT	Review withdrawn claims	0.60
07/19/21	TBT	Send revisions to K. Schrichte (AlixPartners) re: aircraft related claims settlements	0.20
07/19/21	TBT	Review summary analysis from H. Ku (AlixPartners) re: resolved claims as requested by J. Hernandez (Aeromexico)	0.40
07/19/21	TBT	Send comments to H. Ku (AlixPartners) re: resolved claims analysis	0.10
07/19/21	TBT	Review response from R. Steinberg (Davis Polk) re: responses to customer claims objections	0.10
07/20/21	TBT	Review customer related claims for next omnibus objections	0.40
07/20/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku	0.30

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		(all AlixPartners) to review claims assessment reporting	
07/20/21	TBT	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim review status	1.00
07/20/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/20/21	TBT	Send correspondence to R. Steinberg (Davis Polk) re: certain claims objections	0.20
07/20/21	TBT	Review call log listing from K. Tran (Epiq) re: 8th - 16th omnibus objections	0.30
07/20/21	TBT	Forward Epiq's call log to R. Steinberg, M. Melcer (both Davis Polk) re: 8th through 16th omnibus objections	0.10
07/20/21	TBT	Review correspondence from R. Steinberg (Davis Polk) re: aircraft related settlements	0.20
07/20/21	TBT	Follow up with K. Tran (Epiq) re: certain motion posting to Epiq's website	0.10
07/20/21	TBT	Send information to R. Steinberg (Davis Polk) re: certain claim being satisfied with insurance	0.20
07/20/21	TBT	Review wrong debtor claims to identify claims for next omnibus objections	1.60
07/20/21	TBT	Send correspondence to certain claimant without backup to request backup.	0.10
07/20/21	TBT	Send correspondence to V. Amparano (Aeromexico) re: certain customer claim	0.10
07/20/21	CEU	Update customer claims objection excel support to include additional fields including claim filing date and claimant addresses	2.30
07/20/21	CEU	Refresh customer claim objection data set for latest webtool query	2.80
07/20/21	CEU	Update customer claims objection data sets for additional wrong debtor and misclassified claims	2.60

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Date	Consultant	Description of Services	Hours
07/20/21	CEU	Create exports of customer claims objection schedules	2.90
07/20/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/20/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/20/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/20/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/20/21	KLS	Update master claims estimation file	2.40
07/20/21	KLS	Update claims database	1.40
07/20/21	KLS	Further updates to master claims estimation file	1.60
07/20/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/20/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/20/21	KLS	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim review status	1.00
07/20/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11	0.50

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Re: Bankruptcy Claims Management & Resolution
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Date	Consultant	Description of Services	Hours
		reporting statuses	
07/20/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/20/21	MDD	Review updated claims estimation reporting to reflect recent claims analysis and settlements	0.80
07/20/21	HK	Reviewed passenger claim detail to support claims objection process	2.80
07/20/21	HK	Updates to claims database to support the claims reconciliation process	2.40
07/20/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/20/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/20/21	HK	Participate in meeting with J. Hernandez, G. Mercado, M. Bibiano (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim review status	1.00
07/21/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/21/21	HK	Updates to claims database to support the claims reconciliation process	2.60
07/21/21	HK	Reviewed passenger claim detail to support claims objection process	2.30
07/21/21	HK	Call with H. Ku and C. Urwin (both AlixPartners) re: customer claims objection drafting	0.30
07/21/21	HK	Participate in meeting with R. Steinberg (Davis Polk), T. Conklin (Epiq), M. DeGraf, T. Thoroddsen, C. Urwin, and	0.30

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Re: Bankruptcy Claims Management & Resolution
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Date	Consultant	Description of Services	Hours
		H. Ku (all AlixPartners) to discuss claimant responses to 8th through 16th omnibus objection filings	
07/21/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.50
07/21/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/21/21	MDD	Call with R. Steinberg (Davis Polk), M. DeGraf, T. Thoroddsen (both AlixPartners) re: status of aircraft settlements and claims	0.30
07/21/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.50
07/21/21	MDD	Participate in meeting with R. Steinberg (Davis Polk), T. Conklin (Epiq), M. DeGraf, T. Thoroddsen, C. Urwin, and H. Ku (all AlixPartners) to discuss claimant responses to 8th through 16th omnibus objection filings	0.30
07/21/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/21/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.50
07/21/21	KLS	Update master claims estimation file	2.10
07/21/21	KLS	Revise master claims estimation file based on comments received from T. Thoroddsen and H. Ku (both AlixPartners)	1.80
07/21/21	KLS	Further updates to master claims estimation file based on additional comments from T. Thoroddsen and H. Ku (both AlixPartners)	1.20
07/21/21	CEU	Participate in daily meeting with M. DeGraf, T.	0.60

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Re: Bankruptcy Claims Management & Resolution
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Date	Consultant	Description of Services	Hours
		Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/21/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.50
07/21/21	CEU	Participate in meeting with R. Steinberg (Davis Polk), T. Conklin (Epiq), M. DeGraf, T. Thoroddsen, C. Urwin, and H. Ku (all AlixPartners) to discuss claimant responses to 8th through 16th omnibus objection filings	0.30
07/21/21	CEU	Call with H. Ku and C. Urwin (both AlixPartners) re: customer claims objection drafting	0.30
07/21/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/21/21	CEU	Update exports of customer claims objection schedules	2.90
07/21/21	CEU	Update customer claims objection data set for additional claims identified by T. Thorrodsen (AlixPartners)	2.20
07/21/21	CEU	Review customer claims added to objection data set	2.40
07/21/21	CEU	Review objection categories for customer claims included in upcoming objection schedules	1.60
07/21/21	TBT	Analyze responses to 8th to 16th omnibus objections from Davis Polk and Epiq.	0.80
07/21/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/21/21	TBT	Send additional customer claims to C. Urwin (AlixPartners) to add to customer claims analysis	0.10
07/21/21	TBT	Analyze various claims reconciliations from G. Mercado (Aeromexico)	0.80

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/21/21	TBT	Send follow up questions to G. Mercado (Aeromexico) re: certain claims reconciliations	0.10
07/21/21	TBT	Review correspondence from V. Amparano (Aeromexico) re: customer claims	0.10
07/21/21	TBT	Send correspondence to J. Toledo (Aeromexico) re: customer deposit	0.10
07/21/21	TBT	Send correspondence to G. Mercado (Aeromexico) re: claims review	0.10
07/21/21	TBT	Review correspondence from R. Steinberg (Davis Polk) re: responses to 8th - 16th omnibus objections	0.10
07/21/21	TBT	Review master claims analysis to identify reconciling items	1.60
07/21/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.50
07/21/21	TBT	Review updated claims analysis from K. Schrichte (AlixPartners) to finalize reconciliation	0.40
07/21/21	TBT	Review response from J. Toledo (Aeromexico) re: certain customer claim	0.10
07/21/21	TBT	Review correspondence from K. Olivo (Aeromexico) re: certain customer claims	0.10
07/21/21	TBT	Review additional customer claims related to deposits	0.30
07/21/21	TBT	Send additional customer claims to J. Toledo (Aeromexico) for his review	0.10
07/21/21	TBT	Respond to revised claims analysis from K. Schrichte (AlixPartners)	0.30
07/21/21	TBT	Participate in meeting with R. Steinberg (Davis Polk), T. Conklin (Epiq), M. DeGraf, T. Thoroddsen, C. Urwin, and H. Ku (all AlixPartners) to discuss claimant responses to 8th through 16th omnibus objection filings	0.30
07/21/21	TBT	Call with R. Steinberg (Davis Polk), M. DeGraf, T. Thoroddsen (both AlixPartners) re: status of aircraft settlements and claims	0.30
07/22/21	TBT	Analyze customer claims for next steps	2.60

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Date	Consultant	Description of Services	Hours
07/22/21	TBT	Review strategy for next steps to resolve customer related claims	0.30
07/22/21	TBT	Send correspondence to A. Arnalde, C. Pastrana (both Aeromexico) and others re: customer claims updates	0.10
07/22/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/22/21	TBT	Call with J. Hernandez, G. Mercado (both Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade claim reconciliation process	0.50
07/22/21	TBT	Research claims and schedules for EXIM aircraft related claims	0.60
07/22/21	TBT	Send summary of EXIM related claims to R. Ignazio (W&C) as requested	0.10
07/22/21	TBT	Follow up with R. Steinberg (Davis Polk) re: SMBC settlement	0.10
07/22/21	TBT	Research information re: certain critical vendor payments	0.30
07/22/21	TBT	Call with K. Tran (Epiq) re: next steps for customer claims	0.30
07/22/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/22/21	TBT	Review claims reconciliations from G. Mercado (Aeromexico)	0.80
07/22/21	TBT	Review motion for an order authorizing debtor to honor certain pre-petition and post-petition obligations	0.40
07/22/21	TBT	Call with K. Schrichte and T. Thoroddsen (both AlixPartners) re: aircraft related claims reconciliations	0.20
07/22/21	CEU	Review objection categories for customer claims included in upcoming objection schedules	2.90
07/22/21	CEU	Update customer claims objection data set to remove satisfied and withdrawn claims	2.20

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07/22/21	CEU	Update customer claims objection exports to remove satisfied and withdrawn claims	2.80
07/22/21	CEU	Update customer claims objection exports to remove duplicate claims	2.50
07/22/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/22/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/22/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/22/21	KLS	Update master claims estimation file based on comments received from M. DeGraf and T. Thoroddsen (all AlixPartners)	2.30
07/22/21	KLS	Update master claims estimation file with new aircraft settlements information from reconciliation	0.80
07/22/21	KLS	Prepare reconciliation of most recent aircraft settlements data compared to data in the claims database and master claims estimation file	1.10
07/22/21	KLS	Refresh master claims estimation file based on additional changes incorporated into the claims database by H. Ku (AlixPartners)	1.80
07/22/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/22/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40

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07/22/21	KLS	Call with J. Hernandez, G. Mercado (both Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade claim reconciliation process	0.50
07/22/21	JZ	Review certain vendor claims	1.10
07/22/21	KLS	Call with K. Schrichte and T. Thoroddsen (both AlixPartners) re: aircraft related claims reconciliations	0.20
07/22/21	MDD	Analyze fleet financing and other debt claims for potential redundancy	1.80
07/22/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/22/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/22/21	MDD	Call with J. Hernandez, G. Mercado (both Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade claim reconciliation process	0.50
07/22/21	MDD	Review updated claims estimation reporting to reflect recent claims analysis and settlements	1.90
07/22/21	DRD	Correspondence with I. Renzi (W&C), T. Thoroddsen, M. DeGraf (both AlixPartners) re: Ex-im claims resolution status	0.30
07/22/21	HK	Call with J. Hernandez, G. Mercado (both Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade claim reconciliation process	0.50
07/22/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/22/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40

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Date	Consultant	Description of Services	Hours
07/22/21	HK	Review passenger claim detail to support claims objection process	2.40
07/22/21	HK	Update to claims database to support the claims reconciliation process	2.10
07/23/21	HK	Update to claims database to support the claims reconciliation process	2.70
07/23/21	HK	Review passenger claim detail to support claims objection process	2.20
07/23/21	HK	Participate in follow-up meeting with T. Thoroddsen, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/23/21	HK	Participate in daily meeting with T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/23/21	DRD	Correspondence with A. Andreeva, I. Renzi (both W&C), T. Green, S. Szanzer (both Davis Polk), M. DeGraf, T. Thoroddsen (both AlixPartners) re: next steps on Ex-Im claims	0.30
07/23/21	WL	Update in batch contract data to the AreoMexico claims and contract website as requested by Milena Sandeen	1.20
07/23/21	KLS	Participate in daily meeting with T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/23/21	KLS	Participate in follow-up meeting with T. Thoroddsen, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/23/21	KLS	Continue to update master claims estimation file based on claims database updates from H. Ku (AlixPartners)	1.40
07/23/21	KLS	Prepare aircraft claims reconciliation update for H. Ku (AlixPartners) for incorporation into the claims database	0.80
07/23/21	CEU	Participate in daily meeting with T. Thoroddsen, K.	0.30

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Date	Consultant	Description of Services	Hours
		Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	
07/23/21	CEU	Participate in follow-up meeting with T. Thoroddsen, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/23/21	MS	Participate in daily meeting with T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/23/21	CEU	Update customer claims objection data set for revised webtool query	2.60
07/23/21	CEU	Update satisfied customer claims excel database for additional claim supporting documentation	1.90
07/23/21	CEU	Update satisfied customer claims excel database for additional claim supporting documentation and passenger information	2.60
07/23/21	CEU	Update satisfied customer claims excel database for additional claim supporting documentation and passenger information	1.90
07/23/21	TBT	Review confirmation from G. Mercado (Aeromexico) re: certain non-debtor claim	0.10
07/23/21	TBT	Send correspondence to R. Steinberg (Davis Polk) re: certain non-debtor claim	0.10
07/23/21	TBT	Review correspondence from A. Andreeva (W&C) re: Ex-Im claims	0.10
07/23/21	TBT	Respond to A. Andreeva (W&C) re: Ex-Im claims	0.10
07/23/21	TBT	Review response from R. Steinberg (Davis Polk) re: certain non-debtor claim	0.10
07/23/21	TBT	Review correspondence from R. Steinberg (Davis Polk) re: Ex-Im claims	0.10
07/23/21	TBT	Send correspondence to H. Ku (AlixPartners) re: withdrawn claims	0.10

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Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/23/21	TBT	Review list of claims already identified for next customer claims related objections	0.60
07/23/21	TBT	Participate in daily meeting with T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.30
07/23/21	TBT	Analyze customer related claims statuses to finalize presentation for customer related meeting	2.30
07/23/21	TBT	Analyze remaining claims filed against Grupo to identify potential wrong debtors objections	1.60
07/23/21	TBT	Participate in follow-up meeting with T. Thoroddsen, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims assessment reporting	0.30
07/23/21	TBT	Send changes to list of customer claims objections to C. Urwin (AlixPartners)	0.10
07/23/21	TBT	Send question to G. Mercado (Aeromexico) re: certain non debtor claim	0.10
07/23/21	TBT	Send question to I. Ramirez (Aeromexico) re: certain tax claim	0.10
07/23/21	TBT	Review correspondence from H. Ku (AlixPartners) re: potential reduce customer claims objections	0.20
07/23/21	TBT	Send follow up question to A. Arnarlde (Aeromexico) re: certain customer claim	0.10
07/23/21	TBT	Review various claims with high claim amounts	0.80
07/23/21	TBT	Send correspondence to H. Ku (AlixPartners) re: additional research for certain high customer claims	0.10
07/25/21	TBT	Review correspondence from A. Curiel (Aeromexico) re: claims withdrawal from Media Monks	0.10
07/25/21	TBT	Send correspondence to A. Andreeva (W&C), R. Steinberg (Davis Polk), S. Chiu (Skyworks) and others re: Ex-Im claims call	0.10
07/26/21	TBT	Analyze customer claims to prepare for overall call with Aeromexico and lawyers for next steps	1.60

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Date	Consultant	Description of Services	Hours
07/26/21	TBT	Review debt related claims from M. DeGraf (AlixPartners)	0.40
07/26/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/26/21	TBT	Call with A. Andreeva, R. Ignazio (both W&C), R. Seinberg (Davis Polk), C. Dietz, A. Husain, S. Chiu (all Skyworks), D. DeBassio, M. DeGraf, T. Thoroddsen (all AlixPartners) re: Ex-Im claims	0.60
07/26/21	TBT	Participate in meeting with A. Aranalde, C. Pastrana, I. Rocho, J. Barroeta, V. Chavez, E. Romero, R. Guaida, M. Ourgant, A. Sanchez (all Aeromexico), R. Steinberg, E. Jerrard (both Davis Polk), S. Robles (Sainz), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss customer claims reconciliation process	0.70
07/26/21	TBT	Send additional claims to C. Urwin (AlixPartners) re: customer claims objections	0.10
07/26/21	TBT	Review new withdrawn claims	0.30
07/26/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.20
07/26/21	CEU	Review customer claims objection schedules to compare to objection summaries provided by H. Ku (AlixPartners)	2.30
07/26/21	CEU	Review customer claims objection designations to compare to objection summaries provided by H. Ku (AlixPartners)	2.10
07/26/21	CEU	Review customer claims objection categories to compare to objection summaries provided by H. Ku (AlixPartners)	2.60
07/26/21	CEU	Create summary list of additional customer claims to be added to objection schedules	2.90
07/26/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.20

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07/26/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/26/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/26/21	CEU	Participate in meeting with A. Aranalde, C. Pastrana, I. Rocho, J. Barroeta, V. Chavez, E. Romero, R. Guaida, M. Ourgant, A. Sanchez (all Aeromexico), R. Steinberg, E. Jerrard (both Davis Polk), S. Robles (Sainz), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss customer claims reconciliation process	0.70
07/26/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.20
07/26/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/26/21	KLS	Participate in meeting with A. Aranalde, C. Pastrana, I. Rocho, J. Barroeta, V. Chavez, E. Romero, R. Guaida, M. Ourgant, A. Sanchez (all Aeromexico), R. Steinberg, E. Jerrard (both Davis Polk), S. Robles (Sainz), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss customer claims reconciliation process	0.70
07/26/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.20
07/26/21	KLS	Update master claims estimation file based on comments received from M. DeGraf (AlixPartners)	2.30

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Date	Consultant	Description of Services	Hours
07/26/21	KLS	Update POR Claims Classification based on comments from T. Thoroddsen and M. DeGraf (both AlixPartners)	1.60
07/26/21	DRD	Call with A. Andreeva, R. Ignazio (both W&C), R. Seinberg (Davis Polk), C. Dietz, A. Husain, S. Chiu (all Skyworks), D. DeBassio, M. DeGraf, T. Thoroddsen (all AlixPartners) re: Ex-Im claims	0.60
07/26/21	MDD	Review updated claims estimation reporting and underlying supporting details	1.30
07/26/21	MDD	Call with A. Andreeva, R. Ignazio (both W&C), R. Seinberg (Davis Polk), C. Dietz, A. Husain, S. Chiu (all Skyworks), D. DeBassio, M. DeGraf, T. Thoroddsen (all AlixPartners) re: Ex-Im claims	0.60
07/26/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/26/21	MDD	Participate in meeting with A. Aranalde, C. Pastrana, I. Rocho, J. Barroeta, V. Chavez, E. Romero, R. Guaida, M. Ourgant, A. Sanchez (all Aeromexico), R. Steinberg, E. Jerrard (both Davis Polk), S. Robles (Sainz), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss customer claims reconciliation process	0.70
07/26/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.20
07/26/21	MDD	Analyze fleet financing and other debt claims for potential redundancy	1.10
07/26/21	HK	Call with H. Ku, K. Schrichte, M. DeGraf, T. Thoroddsen (all AlixPartners) to discuss claims estimates for disclosure statement chart	0.60
07/26/21	HK	Prepared updates to claims database per Accounts Payable department claims review process	1.70
07/26/21	HK	Updates to claims database per claims review and reconciliation process	2.60

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Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/26/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.50
07/26/21	HK	Participate in meeting with A. Aranalde, C. Pastrana, I. Rocho, J. Barroeta, V. Chavez, E. Romero, R. Guaida, M. Ourgant, A. Sanchez (all Aeromexico), R. Steinberg, E. Jerrard (both Davis Polk), S. Robles (Sainz), T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to discuss customer claims reconciliation process	0.70
07/26/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.20
07/27/21	HK	Call with H. Ku and C. Urwin (both AlixPartners) re: customer claims objection review	0.30
07/27/21	HK	Prepared updates to claims database per Accounts Payable department claims review process	2.00
07/27/21	HK	Updates to claims database per claims review and reconciliation process	2.60
07/27/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/27/21	HK	Call with J. Hernandez, M. Bibiano, G. Mercado (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim reconciliation status	0.80
07/27/21	HK	Participate in meeting with K. Olivo, I. Rocho, M. Bistrain, M. Dehesa, N. Salinas, P. Vazquez, R. Toledo, V. Guerroro (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss status of passenger ticket reimbursements activity	0.50
07/27/21	HK	Participate in follow-up meeting with T. Thoroddsen, M.	0.40

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Dr. Ricardo Sanchez Baker, CFO, Aeromexico
Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	
07/27/21	MDD	Review of customer and travel agent claims to determine next steps for reconciliation	0.30
07/27/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/27/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/27/21	MDD	Participate in meeting with K. Olivo, I. Rocho, M. Bistrain, M. Dehesa, N. Salinas, P. Vazquez, R. Toledo, V. Guerroro (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss status of passenger ticket reimbursements activity	0.50
07/27/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/27/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/27/21	KLS	Update master claims estimation file based on changes made to the claims database	1.10
07/27/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/27/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M.	0.40

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Re: Bankruptcy Claims Management & Resolution
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Date	Consultant	Description of Services	Hours
		DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	
07/27/21	KLS	Participate in meeting with K. Olivo, I. Rocho, M. Bistrain, M. Dehesa, N. Salinas, P. Vazquez, R. Toledo, V. Guerroro (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss status of passenger ticket reimbursements activity	0.50
07/27/21	KLS	Call with J. Hernandez, M. Bibiano, G. Mercado (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim reconciliation status	0.80
07/27/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/27/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/27/21	CEU	Call with H. Ku and C. Urwin (both AlixPartners) re: customer claims objection review	0.30
07/27/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/27/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/27/21	CEU	Update customer claim objection export schedules for additional claims added	2.40
07/27/21	CEU	Update database of satisfied customer claims for additional supporting information	2.80

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/27/21	CEU	Update database of satisfied customer claims for ticket information	2.10
07/27/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.40
07/27/21	TBT	Call with J. Hernandez, M. Bibiano, G. Mercado (all Aeromexico), T. Thoroddsen, K. Schrichte, and H. Ku (all AlixPartners) to discuss trade vendor claim reconciliation status	0.80
07/27/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims assessment reporting	0.40
07/27/21	TBT	Participate in meeting with K. Olivo, I. Rocho, M. Bistrain, M. Dehesa, N. Salinas, P. Vazquez, R. Toledo, V. Guerroro (all Aeromexico), T. Thoroddsen, M. DeGraf, K. Schrichte, and H. Ku (all AlixPartners) to discuss status of passenger ticket reimbursements activity	0.50
07/27/21	TBT	Send correspondence to R. Steinberg, M. Melcer, E. Jerrard (all Davis Polk) re: customer claims	0.30
07/27/21	TBT	Call with K. Tran (Epiq) re: emails and next objections	0.10
07/28/21	TBT	Review correspondence from R. Steinberg (Davis Polk) re: response to wrong debtor objection	0.10
07/28/21	TBT	Send correspondence to R. Steinberg (Davis Polk) to request additional information from certain claimant	0.10
07/28/21	TBT	Send correspondence to H. Ku, K. Schrichte (both AlixPartners) re: additional updates to database	0.30
07/28/21	TBT	Analyze certain aircraft guarantees and subleases	0.60
07/28/21	TBT	Send summary of aircraft guarantees and subleases to P. Hoban (AlixPartners)	0.10
07/28/21	TBT	Review list of withdrawn and expunged claims customer claims	0.30
07/28/21	TBT	Review travel agency claims for passenger tickets	0.20

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Date	Consultant	Description of Services	Hours
07/28/21	TBT	Send summary of expunged and travel agency claims to J. Toledo (Aeromexico) as requested	0.10
07/28/21	TBT	Review draft email from R. Steinberg (Davis Polk) to request additional backup information	0.20
07/28/21	TBT	Send comments to R. Steinberg (Davis Polk) re: revisions to email script	0.10
07/28/21	TBT	Review claims reconciliation from G. Mercado (Aeromexico)	0.50
07/28/21	TBT	Send revised claims reconciliation to H. Ku, K. Schrichte (both AlixPartners) to update tracking	0.10
07/28/21	TBT	Review question from R. Steinberg (Davis Polk) re: Ex-Im claims	0.10
07/28/21	TBT	Respond to R. Steinberg (Davis Polk) re: Ex-Im claims	0.10
07/28/21	TBT	Review revised customer claims email draft from R. Steinberg (Davis Polk)	0.10
07/28/21	TBT	Review correspondence from I. Lizaso (Aeromexico) re: withdrawn claim	0.10
07/28/21	TBT	Send correspondence to K. Tran, T. Conklin (both Epiq) re: withdrawn claim	0.10
07/28/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.40
07/28/21	TBT	Analyze travel agency commission payments made through UTAP from V. Guerrero (Aeromexico)	0.50
07/28/21	TBT	Send follow up question to V. Guerrero (Aeromexico) re: certain agency claims	0.10
07/28/21	TBT	Send correspondence to C. Laguna (Aeromexico), A. Sainz (Sainz) re: diligence request	0.10
07/28/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.80

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Date	Consultant	Description of Services	Hours
07/28/21	TBT	Review analysis for potential convenience class claims from K. Schrichte (AlixPartners)	0.40
07/28/21	TBT	Send follow up request to K. Schrichte (AlixPartners) re: convenience class stratification	0.10
07/28/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.80
07/28/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.40
07/28/21	CEU	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.80
07/28/21	KLS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.80
07/28/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.40
07/28/21	KLS	Reconcile POR Claims Classification prepared by T. Thoroddsen before finalization	1.60
07/28/21	KLS	Prepare summary of unsecured claims amount classifications	1.40
07/28/21	KLS	Update unsecured claims amounts classification summary based on comments received from T. Thoroddsen (AlixPartners)	0.60
07/28/21	KLS	Update master claims estimation file based on updates to the claims databse	1.10

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Date	Consultant	Description of Services	Hours
07/28/21	WL	Updated contract data to the AreoMexico claims and contract website as requested by Milena Sandeen	1.20
07/28/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.40
07/28/21	JCM	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.80
07/28/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.40
07/28/21	MDD	Review of customer and travel agent claims to determine next steps for reconciliation	0.80
07/28/21	MDD	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.80
07/28/21	MDD	Review updated claims estimation reporting and underlying supporting details	1.80
07/28/21	HK	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.40
07/28/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.80
07/28/21	HK	Prepared updates to claims database per Accounts Payable department claims review process	1.40
07/28/21	HK	Reviewed filed claims images for potential duplciate	1.60

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Date	Consultant	Description of Services	Hours
		claims to update claims database detail	
07/28/21	HK	Prepared updates to claims database with new claims detail provided by Epiq on 7/28/21.	1.60
07/28/21	HK	Review potential satisfied or reduced claims objection detail to support claims objections process	1.20
07/28/21	HK	Prepared updates to claims web tool data for web tool update	1.30
07/28/21	CW	Script and pull latest copy of match table from database	1.30
07/29/21	HK	Review claim settlement detail for stipulated claims update	1.50
07/29/21	HK	Prepared updates to claims database per Accounts Payable department claims review process	1.40
07/29/21	HK	Review potential satisfied or reduced claims objection detail to support claims objections process	0.70
07/29/21	HK	Call with J. Hernandez, G. Mercado (both Aeromexico), T. Thoroddsen, M. DeGraf (left early), K. Schrichte, and H. Ku (all AlixPartners) to discuss status of trade claim reconciliation	0.40
07/29/21	HK	Participate in meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	1.10
07/29/21	HK	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.70
07/29/21	HK	Prepared updates to claims web tool data for web tool update	2.40
07/29/21	MDD	Review updated claims estimation reporting and underlying supporting details	1.30
07/29/21	MDD	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.70
07/29/21	MDD	Call with J. Hernandez, G. Mercado (both Aeromexico), T.	0.20

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Date	Consultant	Description of Services	Hours
		Thoroddsen, M. DeGraf (left early), K. Schrichte, and H. Ku (all AlixPartners) to discuss status of trade claim reconciliation	
07/29/21	MDD	Participate in meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	1.10
07/29/21	MDD	Call with T. Thoroddsen, M. DeGraf (both AlixPartners) re: workplan for claims and contracts processes	0.80
07/29/21	MDD	Call with T. Thoroddsen (AlixPartners) re: court approved settlements	0.10
07/29/21	MDD	Call with T. Thoroddsen (AlixPartners) re: claims analysis and objections	0.60
07/29/21	JCM	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.70
07/29/21	JCM	Participate in meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	1.10
07/29/21	KLS	Prepare analysis of allowed claims under Aerovias debtor	1.30
07/29/21	KLS	Update Aerovias allowed claims analysis based on comments received from T. Thoroddsen and M. DeGraf (both AlixPartners)	1.10
07/29/21	KLS	Update Aerovias allowed claims analysis based on comments received from T. Thoroddsen and M. DeGraf (both AlixPartners)	1.20
07/29/21	KLS	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.70
07/29/21	KLS	Participate in meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	1.10

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Date	Consultant	Description of Services	Hours
07/29/21	KLS	Call with J. Hernandez, G. Mercado (both Aeromexico), T. Thoroddsen, M. DeGraf (left early), K. Schrichte, and H. Ku (all AlixPartners) to discuss status of trade claim reconciliation	0.40
07/29/21	JZ	Call with T. Thoroddsen (AlixPartners) re: review and categorize certain administrative claims	0.20
07/29/21	JZ	Reviewed and updated certain claims	2.00
07/29/21	CEU	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.70
07/29/21	CEU	Participate in meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	1.10
07/29/21	MS	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.70
07/29/21	MS	Participate in meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	1.10
07/29/21	CEU	Update database of satisfied customer claims for ticket information	2.60
07/29/21	CEU	Review satisfied customer claims statuses and summary tables	2.90
07/29/21	CEU	Summarize satisfied customer claim statuses and claims to be reviewed	2.40
07/29/21	TBT	Call with J. Zermeno (AlixPartners) re: review and categorize certain administrative claims	0.20
07/29/21	TBT	Send correspondence to R. Steinberg (Davis Polk) re: correspondence for secured, admin and priority customer claims	0.20
07/29/21	TBT	Send correspondence to H. Ku, K. Schrichte (both	0.10

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Date	Consultant	Description of Services	Hours
		AlixPartners) re: withdrawn claim	
07/29/21	TBT	Review preliminary list of allowed claims through stipulation from K. Schrichte (AlixPartners)	0.20
07/29/21	TBT	Send follow up question to M. Masaro (AlixPartners) re: pending stipulations	0.10
07/29/21	TBT	Analyze claims database for settled claims through court orders	0.80
07/29/21	TBT	Call with T. Thoroddsen, M. DeGraf (both AlixPartners) re: workplan for claims and contracts processes	0.80
07/29/21	TBT	Review critical vendor agreements and reconciliation from G. Mercado to identified satisfied claims	1.10
07/29/21	TBT	Respond to R. Steinberg (Davis Polk) re: certain claim objection	0.10
07/29/21	TBT	Review correspondence from V. Guerrero (Aeromexico) re: confirmation of satisfied travel agency claim for commission	0.10
07/29/21	TBT	Send various information to M. DeGraf (AlixPartners) re: debt claims	0.30
07/29/21	TBT	Call with M. DeGraf (AlixPartners) re: court approved settlements	0.10
07/29/21	TBT	Send correspondence to M. DeGraf (AlixPartners) re: various court approved settlements	0.30
07/29/21	TBT	Participate in meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	1.10
07/29/21	TBT	Call with J. Hernandez, G. Mercado (both Aeromexico), T. Thoroddsen, M. DeGraf (left early), K. Schrichte, and H. Ku (all AlixPartners) to discuss status of trade claim reconciliation	0.40
07/29/21	TBT	Call with M. DeGraf (AlixPartners) re: claims analysis and objections	0.60
07/30/21	TBT	Follow up with R. Steinberg (Davis Polk) re: emails to request support documentation for claims	0.10

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/30/21	TBT	Review updated list of claims missing backup documentation	0.40
07/30/21	TBT	Send information to K. Tran, T. Conklin (both Epiq) re: emails script and claims to request backup information	0.10
07/30/21	TBT	Review correspondence from K. Tran (Epiq) re: response time for claims backup.	0.10
07/30/21	TBT	Send correspondence to R. Steinberg (Davis Polk) re: response time for claims backup.	0.10
07/30/21	TBT	Call with T. Thoroddsen, M. DeGraf (both AlixPartners) re: pending claims objections and customer claim reconciliations	0.80
07/30/21	TBT	Review stipulation and agreed order between debtors and Gecina.	0.20
07/30/21	TBT	Review motion to approve Claims Settlement with Aviator Ireland AMX 188, DAC And Aviator Ireland AMX 216.	0.30
07/30/21	TBT	Review motion to approve Claims Settlement with FGL Aircraft Ireland Limited and Related Parties	0.30
07/30/21	TBT	Review aircraft related claims tracking for motions and orders settlements	0.30
07/30/21	TBT	Working session with C. Urwin, T. Thoroddsen (both AlixPartners) re: travel agency claims	0.50
07/30/21	TBT	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.80
07/30/21	TBT	Finalize Ordinary Course Professional report for Q2 2021.	0.40
07/30/21	TBT	Send correspondence to M. Masaro (Davis Polk) re: OCP report for filing	0.10
07/30/21	TBT	Review correspondence from J. Zermeno (AlixPartners) re: adjustments in pre-petition AP impacting claims	0.30
07/30/21	TBT	Analyze various misclassified claims for next omnibus objections	1.20
07/30/21	TBT	Analyze various wrong debtor claims for next omnibus objections	0.80

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
07/30/21	CEU	Update customer claims objection database for revised webtool query	2.80
07/30/21	CEU	Review customer claims objection fields for wrong debtor and misclassified claims	2.30
07/30/21	CEU	Update customer claims objection fields for wrong debtor and misclassified claims	2.50
07/30/21	CEU	Update customer claims objection fields for reclassified claims	1.90
07/30/21	MS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.80
07/30/21	CEU	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.80
07/30/21	CEU	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.30
07/30/21	CEU	Working session with C. Urwin, T. Thoroddsen (both AlixPartners) re: travel agency claims	0.50
07/30/21	JZ	Reviewed invoices and updated claimant notes accordingly	1.10
07/30/21	KLS	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.80
07/30/21	KLS	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.30
07/30/21	KLS	Update master claims estimation file based on comments from M. DeGraf (AlixPartners)	2.40
07/30/21	JCM	Participate in follow-up meeting with T. Thoroddsen, M.	0.80

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Invoice # 2137934-2

Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	
07/30/21	JCM	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.30
07/30/21	WL	Perfomed a full data updated to the AreoMexico claims and contract website as requested by Hart Ku	2.20
07/30/21	MDD	Call with T. Thoroddsen, M. DeGraf (both AlixPartners) re: pending claims objections and customer claim reconciliations	0.80
07/30/21	MDD	Participate in follow-up meeting with T. Thoroddsen, M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.80
07/30/21	MDD	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.30
07/30/21	MDD	Review updated claims estimation reporting and underlying supporting details	1.80
07/30/21	MDD	Review of claims tentatively identified for wrong debtor and wrong prioritization objections	1.70
07/30/21	MDD	Review of customer and travel agent claims to determine next steps for reconciliation	0.90
07/30/21	HK	Prepared claims detail for potential wrong debtor claims objection review	1.50
07/30/21	HK	Prepared claims detail for potential misclassified claims objection review	1.80
07/30/21	HK	Updates to claims database per claims review and reconciliation process	2.90
07/30/21	HK	Reviewed filed claims data to prepare draft lists of claims objections for reivew	1.10
07/30/21	HK	Participate in follow-up meeting with T. Thoroddsen, M.	0.80

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Date	Consultant	Description of Services	Hours
		DeGraf, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	
07/30/21	HK	Participate in follow-up meeting with M. DeGraf, J. Menendez, K. Schrichte, C. Urwin, and H. Ku (all AlixPartners) to review claims reconciliation and reporting status	0.30
		Total	**750.80**

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Re: Bankruptcy Claims Management & Resolution
Client/Matter # 013601.00121

Fee Recap:

Consultant	Hours	Rate	Amount
Cindy Wan	1.30	460.00	598.00
Kate L Schrichte	109.50	530.00	58,035.00
Charles E Urwin	205.60	625.00	128,500.00
Milena Sandeen	15.10	625.00	9,437.50
Javier Zermeno	9.00	625.00	5,625.00
Wally Li	5.80	640.00	3,712.00
Hart Ku	157.70	665.00	104,870.50
Juan C Menendez	29.80	710.00	21,158.00
Dennis R DeBassio	1.20	825.00	990.00
Michael DeGraf	89.50	865.00	77,417.50
Thora B Thoroddsen	125.80	865.00	108,817.00
Lisa Donahue	0.50	1,295.00	647.50
Total Hours & Fees	**750.80**		**519,808.00**

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Invoice # 2137934-2

Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
07/01/21	WK	Call with J Wallden (Aeromexico) re: review of updated business plan materials with FTI	0.80
07/01/21	DRD	Correspondence with J. Kirchgraber, M. Healy, R. Faldetta (all FTI), B. Miller, T. Goren (both Wilkie), S. Piraino, M. Masaro (both Davis Polk), K. Beckeman (AlixPartners) re: weekly critical vendor reporting	0.10
07/01/21	DRD	Review weekly critical vendor report	0.30
07/01/21	DRD	Correspondence with J. Hernandez, C. Laguna (both Aeormexico), M. DeGraf (AlixPartners) re: categorizations in transfer reporting to FTI	0.20
07/01/21	DRD	Correspondence with H. Parkhill, M. Marcelo, R. Arnold (all Rothschild), T. Graulich (Davis Polk), L. Donahue, W. Kocovski (both AlixPartners) re: status update on FTI diligence of business plan	0.20
07/01/21	DRD	Correspondence with M. Hernandez (Aeromexico), J. Zermeno, T. Thoroddsen (both AlixPartners) re: noticing on June intercompany transfers	0.30
07/01/21	DRD	Correspondence with J. Hernandez, C. Laguna (both Aeormexico), M. DeGraf (AlixPartners) re: status of month end reporting for distribution to FTI	0.20
07/01/21	DRD	Correspondence with J. Hernandez, C. Laguna (both Aeormexico), M. DeGraf (AlixPartners) re: categorization of intercompanies in month end reporting to FTI	0.20
07/01/21	DRD	Call with R. Faldetta (FTI) re: coordination on business plan review with FTI	0.20
07/01/21	DRD	Correspondence with J. Wallden, J. Morgan, A. Murray, R. Martos (all Aeromexico), R. Arnold, M. Sutter (both Rothschild), W. Kocovski, E. Fullmer, L. Donahue, L. Caine (All AlixPartners) re: status of business plan review with FTI	0.20
07/01/21	DRD	Correspondence with J. Hernandez, C. Laguna (both Aeormexico), M. DeGraf (AlixPartners) re: status of updated intercompany matrix for distribution to FTI	0.10
07/01/21	TBT	Review correspondence from V. Fabian (Aeromexico) re: treasury transfers	0.10

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Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
07/01/21	TBT	Review correspondence from P. Hernandez (Aeromexico) re: intercompany transfers	0.30
07/01/21	TBT	Send notification to J. Kirchgraber (FTI) re: intercompany transfers	0.20
07/02/21	DRD	Correspondence with R. Faldetta, S. Star (both FTI), L. Donahue, W. Kocovski (both AlixPartners), J. Wallden, J. Morgan (both Aeromexico) re: FTI diligence of the business plan	0.30
07/02/21	DRD	Correspondence with M. Oestreich, J. Zermeno (both AlixPartners) re: FTI inquiry on engine maintenance cash flows	0.30
07/06/21	DRD	Correspondence with R. Faldetta, M. Healy, J. Kirchgraber (all FTI) re: diligence request on reconfiguration costs	0.20
07/06/21	DRD	Correspondence with J. Wallden, J. Morgan, R. Martos, A. Murray (all Aeromexico), W. Kocovski, L. Caine, E. Fullmer, T. Perez, M. Oestreich (all AlixPartners), M. Sutter, R. Arnold (both Rothschild) re: preparation for business plan review with FTI team	0.40
07/06/21	DRD	Correspondence with M. Landess, B. Lynch (both SkyWorks), M. Oestreich, W. Kocovski (both AlixPartners) re: reconfiguration costs inquiry from FTI	0.30
07/06/21	DRD	Correspondence with J. Kirchgraber, D. O'Brien, M. Healy (all FTI) re: NOL diligence request	0.20
07/06/21	WK	Call with J Wallden (Aeromexico) re: debrief of follow-up items from FTI updated business plan review call	0.50
07/06/21	EJF	Prepare a description for FTI of the key changes in the business plan related to both fleet and network, and describe their rationale	1.60
07/07/21	MDD	Analyze historical treasury disbursements of the Debtors in connection with potential adjustments to disbursements reporting	1.10
07/07/21	DRD	Correspondence with N. Cohen, R. Faldetta, S. Farnsworth (all FTI), J. Morgan, A. Murray, and J. Wallden (all Aeromexico) re: commercial KPI update reporting	0.20
07/07/21	DRD	Correspondence with B. Roy, S. Farnsworth (both FTI), M.	0.20

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Date	Consultant	Description of Services	Hours
		Landess, B. Lynch (both SkyWorks), T. Perez (AlixPartners) re: reconfiguration costs inquiry from FTI	
07/07/21	DRD	Correspondence with M. Landess, B. Lynch (both SkyWorks), M. Oestreich, W. Kocovski (both AlixPartners) re: reconfiguration costs inquiry from FTI	0.30
07/07/21	DRD	Correspondence with L. Gomez (Aeromexico), T. Thoroddsen, P. Hoban (both AlixPartners) re: status of surety bond noticing to FTI	0.30
07/07/21	DRD	Correspondnece with M. Healy, J. Kirchgraber, D. O'Brien (all FTI) re: vendor notice on fuel payments	0.30
07/07/21	DRD	Correspondence with J. Kirchgraber, D. O'Brien, M. Healy (all FTI) re: status of CC Processors holdback test	0.20
07/07/21	DRD	Correspondence with B. Roy, S. Farnsworth (both FTI), M. Landess, B. Lynch, G. Munger (all SkyWorks), T. Perez (AlixPartners) re: additional reconfiguration costs inquiry from FTI	0.30
07/07/21	TBT	Review correspondence from L. Gomez (Aeromexico) re: notification for surety bonds	0.10
07/08/21	DRD	Review weekly critical vendor report	0.20
07/08/21	DRD	Correspondence with B. Roy, S. Farnsworth (both FTI), M. Landess, B. Lynch, G. Munger (all SkyWorks), T. Perez (AlixPartners) re: break-even analysis inquiry from FTI	0.40
07/08/21	DRD	Correspondence with T. Graulich, E. Jerrard, S. Piraino (all Davis Polk), H. Parkhill, R. Arnold (both Rothschild), L. Donahue, T. Perez Sales, W. Kocovski (all AlixPartners) re: status of FTI diligence of business plan	0.20
07/08/21	DRD	Review update from K. Beckeman (AlixPartners) re: termination of SRT contract and required noticing	0.30
07/08/21	DRD	Review correspondence with M. Healy, J. Kirchgraber, D. O'Brien (all FTI) re: follow up diligence on May month end reporting	0.30
07/08/21	DRD	Correspondence with C. Laguna, K. Olivo (both Aeromexico) re: FTI inquiries on Aeromexico's US tax status	0.30
07/09/21	DRD	Correspondence with M. Healy, J. Kirchgraber, D. O'Brien	0.30

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Date	Consultant	Description of Services	Hours
		(all FTI), M. DeGraf, T. Thoroddsen (both AlixPartners) re: updated cash management report for May month end reporting	
07/09/21	DRD	Review press release re: Mexican shareholders for notice to FTI.	0.10
07/09/21	DRD	Correspondence with L. Gomez (Aeromexico), T. Thoroddsen, P. Hoban (both AlixPartners) re: status of surety bond noticing to FTI	0.30
07/09/21	DRD	Correspondence with T. Thoroddsen (AlixPartners), J. Kirchgraber (FTI) re: follow up request on intercompany balance build up	0.20
07/09/21	DRD	Correspondence with C. Laguna (Aeromexico), T. Thoroddsen (AlixPartners), re: follow up on Aeromexico org chart and cap structure	0.20
07/09/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), K. Beckeman (AlixPartners) re: weekly critical vendor update	0.10
07/09/21	DRD	Correspondence with M. Healy, J. Kirchgraber, D. O'Brien (all FTI), K. Beckeman (AlixPartners) re: notice on termination of SRT contract	0.20
07/09/21	DRD	Correspondence with L. Gayosso, L Hernandez, M. Bravo (all Aeromexico), P. Hoban (AlixPartners) re: status of PBH payments and noticing requirements	0.20
07/09/21	DRD	Review updated org chart and cap structure re: FTI diligence follow up	0.40
07/09/21	DRD	Correspondence with I. Renzi (W&C) re: Wilkie's Mexican counsel access to diligence room	0.30
07/09/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI) re: Aeromexico's US tax status	0.20
07/09/21	DRD	Correspondence with J. Kirchgraber, R. Faldetta, M. Kuan, D. O'Brien (all FTI) re: responses to org chart and capital structure diligence follow ups	0.30
07/09/21	DRD	Correspondence with J. Kirchgraber, R. Faldetta, M. Kuan, D. O'Brien (all FTI) re: Loyalty Servicios Professionalies Mundiales, S.A. de C.V. follow up	0.20

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Date	Consultant	Description of Services	Hours
07/09/21	MDD	Analyze historical treasury disbursements of the Debtors in connection with potential adjustments to disbursements reporting	2.20
07/09/21	PMH	Prepare materials for call to review cash flow and liquidity	0.70
07/09/21	TBT	Review request list from J. Kirchgraber (FTI) re: debtor by debtor analysis	0.20
07/09/21	TBT	Review request from J. Kirchgraber (FTI) re: subsidiaries	0.10
07/09/21	TBT	Send preliminary responses to C. Laguna (Aeromexico) re: subsidiary questions for his review	0.50
07/09/21	TBT	Review responses from C. Laguna (Aeromexico) re: subsidiary questions	0.10
07/09/21	TBT	Send correspondence to D. DeBassio (AlixPartners) re: subsidiary response to FTI	0.10
07/12/21	TBT	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/12/21	TBT	Call with T. Thoroddsen, M. DeGraf, J. Zermeno (all AlixPartners) re: review inter-company balances	0.50
07/12/21	TBT	Review intercompany analysis from J. Zermeno (AlixPartners)	0.30
07/12/21	MS	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/12/21	JZ	Call with T. Thoroddsen, M. DeGraf, J. Zermeno (all AlixPartners) re: review inter-company balances	0.50
07/12/21	HK	Participate in daily meeting with M. DeGraf, T. Thoroddsen, J. Menendez, K. Schrichte, C. Urwin, M. Sandeen, and H. Ku (all AlixPartners) to discuss updates to claims reconciliation, contracts review process, and Chapter 11 reporting statuses	0.60
07/12/21	MDD	Call with T. Thoroddsen, M. DeGraf, J. Zermeno (all	0.50

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Date	Consultant	Description of Services	Hours
		AlixPartners) re: review inter-company balances	
07/12/21	DRD	Correspondence with R. Arnold (Rothschild), M. DeGraf, T. Thoroddsen (both AlixPartners) re: status of org chart and cap structure diligence with FTI	0.30
07/12/21	DRD	Review proposed agenda for call with J. Kirchgraber, M. Healy, R. Faldetta (all FTI) re: status of open diligence requests	0.30
07/12/21	DRD	Review updated disbursement tracking file for potential updates to FTI.	0.30
07/13/21	DRD	Correspondence with R. Arnold (Rothschild), M. DeGraf, T. Thoroddsen (both AlixPartners) re: additional org chart and cap structure diligence with FTI	0.30
07/13/21	DRD	Review recent comment letters from FTI for potential open diligence items	0.70
07/13/21	DRD	Review presentation materials on updated fleet	0.60
07/13/21	DRD	Correspondence with L. Caine, M. Oestreich, T. Perez Sales (all AlixPartners), M. Landess (SkyWorks) re: FTI's initial comments on updated business plan	0.40
07/13/21	DRD	Call with L. Caine (AlixPartners) re: FTI's initial comments on updated fleet scenario in business plan	0.40
07/13/21	LEC	Call with D. DeBassio (AlixPartners) re: FTI's initial comments on updated fleet scenario in business plan	0.40
07/13/21	TBT	Review correspondence from C. Laguna (Aeromexico) re: Loyalty Servicios Profesionales	0.10
07/14/21	EJF	Call with L. Caine, T. Perez Sales, M. Oestreich, E. Fullmer, D. DeBassio (all AlixPartners) re: FTI's initial feedback on updated fleet in business plan	0.50
07/14/21	EJF	Review material already shared with FTI on the new Max fleet scenarios to prepare additional desciptions and extracts to address the questions they have raised, including new NPV analysis	1.90
07/14/21	EJF	Meeting with M. Landess and S. Chiu (both Skyworks), T. Perez Sales, L. Caine, M. Oestreich, E. Fullmer, S. Agostinho (all AlixPartners) re: review of draft responses to the UCC advisor questions on the fleet mix scenarios	0.50

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Date	Consultant	Description of Services	Hours
07/14/21	STA	Meeting with M. Landess and S. Chiu (both Skyworks), T. Perez Sales, L. Caine, M. Oestreich, E. Fullmer, S. Agostinho (all AlixPartners) re: review of draft responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/14/21	LEC	Call with L. Caine, T. Perez Sales, M. Oestreich, E. Fullmer, D. DeBassio (all AlixPartners) re: FTI's initial feedback on updated fleet in business plan	0.50
07/14/21	LEC	Draft the EBITDAR opportunity from alternative fleet scenarios in a deck for FTI	2.70
07/14/21	LEC	Creating a view of the 9 year NPV cost benefits of various fleet scenario alternatives for FTI	2.60
07/14/21	LEC	Meeting with M. Landess and S. Chiu (both Skyworks), T. Perez Sales, L. Caine, M. Oestreich, E. Fullmer, S. Agostinho (all AlixPartners) re: review of draft responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/14/21	MO	Meeting with M. Landess and S. Chiu (both Skyworks), T. Perez Sales, L. Caine, M. Oestreich, E. Fullmer, S. Agostinho (all AlixPartners) re: review of draft responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/14/21	MO	Call with L. Caine, T. Perez Sales, M. Oestreich, E. Fullmer, D. DeBassio (all AlixPartners) re: FTI's initial feedback on updated fleet in business plan	0.50
07/14/21	TPS	Call with L. Caine, T. Perez Sales, M. Oestreich, E. Fullmer, D. DeBassio (all AlixPartners) re: FTI's initial feedback on updated fleet in business plan	0.50
07/14/21	TPS	Meeting with M. Landess and S. Chiu (both Skyworks), T. Perez Sales, L. Caine, M. Oestreich, E. Fullmer, S. Agostinho (all AlixPartners) re: review of draft responses to the UCC advisor questions on the fleet mix scenarios	0.50
07/14/21	DRD	Correspondence with N. Cohen, R. Faldetta, S. Farnsworth (all FTI), J. Morgan, A. Murray, and J. Wallden (all Aeromexico) re: commercial KPI update reporting	0.20
07/14/21	DRD	Review draft response materials for FTI's initial comments on updated fleet	0.70
07/14/21	DRD	Call with L. Caine, T. Perez Sales, M. Oestreich, E. Fullmer, D. DeBassio (all AlixPartners) re: FTI's initial	0.50

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Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
Alcaldía Cuauhtémoc, CDMX
Tax ID: AME880912I89

Invoice # 2137934-2

Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
		feedback on updated fleet in business plan	
07/14/21	DRD	Review breakeven analysis for draft response to FTI comments on updated business plan	0.60
07/14/21	DRD	Review updated breakeven analysis with commentary for draft response to FTI comments on business plan	0.30
07/14/21	DRD	Correspondence with J. Wallden (Aeromexico), L. Caine (AlixPartners) re: status of draft response to FTI comments on updated fleet in business plan	0.30
07/14/21	LJD	Review UCC correspondence re: exit financing and case status	0.30
07/15/21	LJD	Review presentation to FTI on new fleet questions and analysis for comment	0.60
07/15/21	TPS	Review value analysis re: plan to increase fleet of MAX aircraft	0.50
07/15/21	DRD	Review correspondence from N. Cohen (FTI) re: comments on PLM negotiations	0.20
07/15/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), M. DeGraf, T. Thoroddsen (both AlixPartners) re: FTI follow up on intercompany balances between Grupo/Aerovias and Aerovias/Aeroliteral	0.40
07/15/21	LEC	Draft exectutive summary for the fleet scenario deck in response to the questions from FTI	1.20
07/16/21	LEC	Update the deck for FTI following feedback from J. Wallden on the fleet scenario alternative benefits	2.80
07/16/21	DRD	Call with T. Perez Sales (AlixPartners) re: status and timing of response to FTI's initial comments on revised fleet plan	0.20
07/16/21	DRD	Correspondence with L. Gayosso, L Hernandez, M. Bravo (all Aeromexico), P. Hoban (AlixPartners) re: status of PBH payments and noticing requirements	0.20
07/16/21	DRD	Correspondence with M. Hernandez (Aeromexico), J. Zermeno, T. Thoroddsen (both AlixPartners) re: noticing on July intercompany transfers	0.30
07/16/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), M. DeGraf, J. Zermeno, T. Thoroddsen (all	0.30

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Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
		AlixPartners) re: intercompany payment noticing	
07/16/21	DRD	Review updated analysis of AM-PLM monthly intercompany balances re: inquiry from FTI	0.30
07/16/21	DRD	Review weekly critical vendor report	0.30
07/16/21	TPS	Call with D. DeBassio (AlixPartners) re: status and timing of response to FTI's initial comments on revised fleet plan	0.20
07/16/21	DRD	Call with S. Piraino (Davis Polk) re: plan to respond to FTI's verbal comments on incremental MAX value in business plan	0.10
07/16/21	TBT	Send notification to J. Kirchgraber (FTI) re: intercompany transfers	0.10
07/16/21	TBT	Analyze intercompany payments for second half of July from P. Hernandez (Aeromexico)	0.40
07/16/21	JZ	Prepare inter-company matrix	2.30
07/19/21	DRD	Correspondence with J. Wallden (Aeromexico), T. Perez Sales (AlixPartners) re: Max 24 analysis status	0.30
07/19/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), M. Dunn, S. Sinclair (both Wilkie), K. Beckeman (AlixPartners) re: critical vendor status report	0.20
07/19/21	DRD	Correspondence with R. Faldetta, N. Cohen, J. Kirchgraber, M. Healy (all FTI), W. Kocovski, L. Caine, T. Perez Sales (all AlixPartners) re: 24 Max analysis status	0.20
07/19/21	DRD	Correspondence with W. Kocovski, L. Caine (both AlixPartners) re: additional expected comments on fuel and performance in the business plan	0.20
07/19/21	DRD	Correspondence with M. Healy, J. Kirchgraber, D. O'Brien (all FTI), T. Thoroddsen, M. DeGraf (both AlixPartners) re: month end reporting follow ups	0.20
07/19/21	DRD	Correspondence with M. Healy, J. Kirchgraber, D. O'Brien (all FTI), T. Thoroddsen, M. DeGraf (both AlixPartners) re: claims analysis in waterfall	0.20
07/19/21	DRD	Review updated disbursement tracking file for potential updates to FTI.	0.30
07/19/21	WK	Review FTI letter re: updated business plan diligence	0.70

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Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
		comments	
07/20/21	WK	Meeting with W. Kocovski, E. Fullmer, M. Oestreich, D. DeBassio, L. Caine (all AlixPartners) re: letter received from FTI on the updated plan, including planning draft response	1.00
07/20/21	WK	Call with J Wallden (Aeromexico) re: FTI response letter review	0.80
07/20/21	LJD	Review UCC letter for comment	0.40
07/20/21	LJD	Update call with H. Parkhill (Rothschild) re: UCC letter	0.40
07/20/21	WK	Prepare letter response to FTI letter re: updated business plan	2.80
07/20/21	DRD	Review proposed agenda for call with J. Kirchgraber, M. Healy, R. Faldetta (all FTI) re: status of open diligence requests to prepare for update call	0.50
07/20/21	DRD	Correspondence with J. Wallden (Aeromexico), L. Caine (AlixPartners) re: status of monthly financial results for June	0.20
07/20/21	DRD	Correspondence with S. Piraino, E. Jerrard (both Davis Polk), W. Kocovski, L. Caine (both AlixPartners) re: status of draft response to FTI comments on updated business plan	0.30
07/20/21	DRD	Review history of responses to FTI diligence requests and meetings on Aeromexico's business plans	0.50
07/20/21	DRD	Meeting with W. Kocovski, E. Fullmer, M. Oestreich, D. DeBassio, L. Caine (all AlixPartners) re: letter received from FTI on the updated plan, including planning draft response	1.00
07/20/21	DRD	Review draft response to FTI comments on updated business plan	0.30
07/20/21	DRD	Correspondence with J. Kirchgraber, R. Faldetta (both FTI), W. Kocovski (AlixPartners) re: FTI plan to share comment letter with UCC	0.40
07/20/21	DRD	Correspondence with J. Kirchgraber, M. Healy (both FTI), M. DeGraf (AlixPartners) re: latest claims update	0.30
07/20/21	MO	Meeting with W. Kocovski, E. Fullmer, M. Oestreich, D.	1.00

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Date	Consultant	Description of Services	Hours
		DeBassio, L. Caine (all AlixPartners) re: letter received from FTI on the updated plan, including planning draft response	
07/20/21	LEC	Meeting with W. Kocovski, E. Fullmer, M. Oestreich, D. DeBassio, L. Caine (all AlixPartners) re: letter received from FTI on the updated plan, including planning draft response	1.00
07/20/21	TBT	Review follow up questions from M. Healy (FTI) re: month end reporting	0.20
07/20/21	TBT	Send follow up questions to V. Fabian (Aeromexico) re: May treasury transfers for FTI.	0.10
07/20/21	TBT	Send follow up questions to P. Hernandez (Aeromexico) re: May intercompany matrix.	0.10
07/20/21	TBT	Respond to questions from M. Healy (FTI) re: May month end reporting	0.20
07/20/21	EJF	Review draft response to FTI feedback on the business plan in regards to overperformance vs prior plan, reduction of unprofitable flights, reduction in real fares, and backfill of business travelers with leisure passengers	1.80
07/20/21	EJF	Meeting with W. Kocovski, E. Fullmer, M. Oestreich, D. DeBassio, L. Caine (all AlixPartners) re: letter received from FTI on the updated plan, including planning draft response	1.00
07/21/21	EJF	Provide feedback and supporting figures for the response to FTI on fleet costs	0.80
07/21/21	LEC	Draft responses to FTI on letter re: the Update business plan	1.90
07/21/21	PMH	Call with D. DeBassio (AlixPartners) re: FTI request on Subcon Framework diligence	0.30
07/21/21	PMH	Review diligence requests from UCC related to substantive consolidation	1.60
07/21/21	DRD	Correspondence with J. Kirchgraber, R. Faldetta (both FTI) re: FTI plan to share comment letter with UCC	0.40
07/21/21	DRD	Call with J. Wallden (Aeromexico) re: FTI plan to share comment letter with UCC	0.30

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Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
07/21/21	DRD	Correspondence with J. Kirchgraber, R. Faldetta, M. Healy (all FTI), M. DeGraf (AlixPartners) re: updated claims analysis in waterfall	0.20
07/21/21	DRD	Correspondence with N. Cohen, R. Faldetta, S. Farnsworth (all FTI), J. Morgan, A. Murray, and J. Wallden (all Aeromexico) re: commercial KPI update reporting	0.20
07/21/21	DRD	Call with P. Hoban (AlixPartners) re: FTI request on Subcon Framework diligence	0.30
07/21/21	WK	Review letter response to FTI letter re: updated business plan	1.60
07/21/21	LJD	Review response to UCC letter for comment	0.60
07/22/21	DRD	Correspondence with J. Kirchgraber, M. Healy (both FTI) re: coordination of diligence call on subcon framework follow ups	0.30
07/22/21	DRD	Correspondence with M. Healy, J. Kirchgraber (both FTI), M. DeGraf (AlixPartners) re: status of June MOR	0.20
07/22/21	DRD	Review request from B. Roy (FTI) for additional analysis on the 24 Max fleet plan	0.30
07/22/21	DRD	Correspondence with J. Wallden (Aeromexico), M. Landess (SkyWorks), W. Kocovski (AlixPartners) re: FTI's requested additional analysis on the 24 Max fleet plan	0.30
07/22/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), M. DeGraf, J. Zermeno, T. Thoroddsen (all AlixPartners) re: intercompany diligence request	0.30
07/22/21	MO	Draft response to questions from FTI pertaining to alternative fleet scenarios	0.60
07/22/21	MO	Review diligence questions from FTI pertaining to fleet scenario modeling	0.40
07/22/21	LEC	Preparation of June results vs plan for the UCC advisors	2.10
07/22/21	LEC	Preparation of June results vs plan detailed hyperiod extract spreadsheet for the UCC advisors	1.30
07/22/21	TBT	Review response from V. Fabian (Aeromexico) re: intercompany transfers	0.10
07/22/21	TBT	Review correspondence from P. Hernandez (Aeromexico)	0.20

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Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
		re: changes in intercompany balances	
07/22/21	TBT	Call with J. Zermeno (AlixPartners) re: review inter-company transactions for FTI due diligence request	0.30
07/22/21	JZ	Call with T. Thoroddsen (AlixPartners) re: review inter-company transactions for FTI due diligence request	0.30
07/23/21	JZ	Call with M. Hernandez (Aeromexico) re: inter-company transactions due diligence for FTI request	0.60
07/23/21	JZ	Review inter-company transactions for FTI due diligence request	1.40
07/23/21	JZ	Call with T. Thoroddsen (AlixPartners) re: Intercompany analysis for FTI	0.10
07/23/21	TBT	Call with J. Zermeno (AlixPartners) re: Intercompany analysis for FTI	0.10
07/23/21	TBT	Review correspondence from J. Zermeno (AlixPartners) re: intercompany requests from FTI.	0.10
07/23/21	STA	Prepare month vs actuals comparison to FTI	1.70
07/23/21	DRD	Correspondence with B. Roy, N. Cohen, M. Bilbao, S. Star, S. Farnsworth, R. Faldetta (all FTI), W. Kocovski (AlixPartners) re: responses to additional follow ups on 24 Max fleet and business plan	0.30
07/23/21	DRD	Correspondence with J. Zermeno, M. DeGraf, T. Thoroddsen (all AlixPartners) re: response to FTI inquiry on intercompany balances	0.30
07/23/21	DRD	Correspondence with J. Krichgraber, M. Healy (both FTI) re: coordination on diligence request for subcon framework	0.30
07/23/21	DRD	Correspondence with L. Gayosso, L Hernandez, M. Bravo (all Aeromexico), P. Hoban (AlixPartners) re: status of PBH payments and noticing requirements	0.30
07/23/21	DRD	Correspondence with J. Wallden, D. Medellin (both Aeromexico), L. Caine, S. Agostinho (both AlixPartners) re: June results for FTI reporting	0.40
07/26/21	DRD	Correspondence with P. Hoban, W. Kocovski, L. Caine, M. DeGraf, T. Thoroddsen (all AlixPartners) re: status of FTI requests on subcon framework	0.30

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Date	Consultant	Description of Services	Hours
07/26/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), M. DeGraf, T. Thoroddsen (both AlixPartners) re: follow up on updated claims estimates	0.30
07/26/21	DRD	Call with T. Thoroddsen, D. DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: working session to review inter-company agreements for FTI due diligence	0.40
07/26/21	DRD	Review updated disbursement tracking file for potential updates to FTI.	0.30
07/26/21	DRD	Correspondence with J. Wallden, D. Medellin (both Aeromexico), L. Caine, S. Agostinho (both AlixPartners) re: June results for FTI reporting	0.30
07/26/21	DRD	Correspondence with J. Zermeno, M. DeGraf, T. Thoroddsen (all AlixPartners) re: response to FTI inquiry on intercompany balances	0.30
07/26/21	MDD	Review information in connection with intercompany diligence related to prepetition balances between Debtor entities	1.10
07/26/21	MDD	Call with T. Thoroddsen, D. DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: working session to review inter-company agreements for FTI due diligence	0.40
07/26/21	LEC	Prepare actual June results vs plan for FTI.	1.20
07/26/21	TBT	Call with T. Thoroddsen, D. DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: working session to review inter-company agreements for FTI due diligence	0.40
07/26/21	JZ	Call with T. Thoroddsen, D. DeBassio, M. DeGraf, J. Zermeno (all AlixPartners) re: working session to review inter-company agreements for FTI due diligence	0.40
07/27/21	JZ	Prepare information re: inter-company balances for FTI due diligence request	2.80
07/27/21	TBT	Review summary from J. Zermeno (AlixPartners) re: intercompany data from company to respond to FTI's request	0.20
07/27/21	TBT	Review correspondence from C. Laguna (Aeromexico) re: FTI diligence request	0.20
07/27/21	TBT	Review summary from L. Caine (AlixPartners) re: financial	0.10

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Date	Consultant	Description of Services	Hours
		reporting request from FTI.	
07/27/21	TBT	Analyze June disbursements for FTI month end reporting	2.30
07/27/21	TBT	Research answers to outstanding diligence requests from FTI.	0.70
07/27/21	TBT	Send correspondence to C. Laguna (Aeromexico) re: FTI diligence request	0.20
07/27/21	JZ	Call with M. DeGraf (AlixPartners) re: review inter-company contracts for FTI due diligence request	0.50
07/27/21	LEC	Draft response to questions on debtor entity reporting for the substantive consolidation considerations from FTI.	1.90
07/27/21	PMH	Drafted diligence responses from FTI subcon request	0.70
07/27/21	MDD	Call with J. Zermeno (AlixPartners) re: review inter-company contracts for FTI due diligence request	0.50
07/27/21	MDD	Review analysis of prepetition intercompany liabilities and contracts	1.20
07/27/21	LJD	Review UCC letter to the board of directors for comment	0.40
07/27/21	DRD	Review proposed discussion agenda from FTI to prepare for weekly diligence status call	0.60
07/27/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), M. DeGraf, K. Beckeman (both AlixPartners) re: fuel vendor payment notice	0.30
07/27/21	DRD	Correspondence with C. Laguna (Aeromexico), T. Thoroddsen (AlixPartners) re: follow ups on FTI inquiries for subcon framework	0.40
07/27/21	DRD	Correspondence with A. Nunez, V. Fabian (both Aeromexico), P. Hoban (AlixPartners) re: follow ups on FTI inquities for subcon framework	0.30
07/27/21	DRD	Correspondence with P. Hoban, M. DeGraf (both AlixPartners) re: follow ups on FTI inquiries for subcon framework	0.30
07/27/21	DRD	Correspondence with J. Wallden, D. Medellin (both Aeromexico), L. Caine, S. Agostinho (both AlixPartners) re: June results for FTI reporting	0.30
07/27/21	DRD	Correspondence with M. Landess (SkyWorks), J. Wallden	0.30

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Date	Consultant	Description of Services	Hours
		(Aeromexico), M. Oestreich (AlixPartners) re: additional FTI follow ups on reconfiguration work	
07/27/21	DRD	Correspondence with J. Zermeno, M. DeGraf, T. Thoroddsen (all AlixPartners) re: response to FTI inquiry on intercompany balances	0.40
07/27/21	DRD	Correspondence with C. Laguna (Aeromexico), L. Caine (AlixPartners) re: follow ups on FTI inquiries for subcon framework	0.30
07/28/21	DRD	Correspondence with L. Caine (AlixPartners) re: status of June results report	0.20
07/28/21	DRD	Correspondence with L. Gomez (Aeromexico), T. Thoroddsen, P. Hoban (both AlixPartners) re: status of surety bond noticing to FTI	0.20
07/28/21	DRD	Review updated subcon framework request from FTI	0.30
07/28/21	DRD	Correspondence with R. Arnold (Rothschild) re: status of FTI subcon framework diligence request	0.20
07/28/21	DRD	Correspondence with N. Cohen, R. Faldetta, S. Farnsworth (all FTI), J. Morgan, A. Murray, and J. Wallden (all Aeromexico) re: commercial KPI update reporting	0.20
07/28/21	LJD	Review letter from UCC re: financing process for comment	0.50
07/28/21	MDD	Analysis of June intercompany balances and cash movements in connection with cash management reporting for UCC advisors	0.80
07/28/21	MDD	Review analysis of prepetition intercompany liabilities and contracts	1.10
07/28/21	JZ	Categorized monthly payments by first day motion for FTI due diligence request	3.00
07/28/21	JZ	Call with T. Thoroddsen (AlixPartners) re: review monthly disbursements for FTI due diligence request	0.40
07/28/21	TBT	Call with J. Zermeno (AlixPartners) re: review monthly disbursements for FTI due diligence request	0.40
07/29/21	TBT	Call with T. Thoroddsen, M. DeGraf, J. Zermeno (all AlixPartners) re: review inter-company balances and contracts for FTI Due diligence Request	0.40

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Date	Consultant	Description of Services	Hours
07/29/21	TBT	Call with J. Zermeno (AlixPartners) re: review monthly pre-petition disbursements for FTI due diligence reporting	0.30
07/29/21	TBT	Review draft responses from D. DeBassio (AlixPartners) for FTI diligence requests	0.30
07/29/21	TBT	Respond to D. DeBassio (AlixPartners) re: FTI diligence response	0.10
07/29/21	TBT	Finalize payments against 1st day motion for FTI month end reporting	0.50
07/29/21	TBT	Analyze pre-petition tax payments against 1st day motion for 1st day motion	0.50
07/29/21	TBT	Analyze pre-petition payments against customer motion for FTI month end reporting	0.40
07/29/21	TBT	Send pre-petition payments against 1st day motions to J. Hernandez, C. Laguna (both Aeromexico) for their review and approval	0.10
07/29/21	TBT	Review data prepared by Aeromexico re: intercompany activity to respond to FTI's questions	0.50
07/29/21	JZ	Call with T. Thoroddsen, M. DeGraf, J. Zermeno (all AlixPartners) re: review inter-company balances and contracts for FTI Due diligence Request	0.40
07/29/21	JZ	Call with T. Thoroddsen (AlixPartners) re: review monthly pre-petition disbursements for FTI due diligence reporting	0.30
07/29/21	JZ	Prepared reports for FTI due diligence request	1.80
07/29/21	MDD	Call with T. Thoroddsen, M. DeGraf, J. Zermeno (all AlixPartners) re: review inter-company balances and contracts for FTI Due diligence Request	0.40
07/29/21	MDD	Review analysis of prepetition intercompany liabilities and contracts	0.80
07/29/21	MDD	Analyze June intercompany activity for monthly reporting for UCC advisors	2.30
07/29/21	LJD	Review letter from creditors for comment	0.20
07/29/21	DRD	Correspondence with C. Toledo (Aeromexico) re: FTI diligence request on subcon framework	0.20
07/29/21	DRD	Correspondence with J. Wallden (Aeromexico) re:	0.40

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Tax ID: AME880912I89

Invoice # 2137934-2

Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Date	Consultant	Description of Services	Hours
		response to FTI follow up on fleet diligence	
07/29/21	DRD	Correspondence with B. Roy (FTI) re: follow up requests on fleet scenario	0.30
07/29/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI), M. Dunn, S. Sinclair (both Wilkie), K. Beckeman (AlixPartners) re: critical vendor status report	0.30
07/29/21	DRD	Correspondence with J. Kirchgraber, M. Healy, D. O'Brien (all FTI) re: surety bond noticing	0.30
07/29/21	DRD	Review draft responses to FTI diligence request on subcon framework for status and additional follow ups	0.60
07/29/21	DRD	Review draft responses to FTI follow ups on intercompany balances for comment	0.40
07/29/21	DRD	Additional correspondence with J. Wallden (Aeromexico) re: distribution of June results	0.30
07/29/21	PMH	Draft responses for FTI diligence on subcon analysis	0.70
07/30/21	DRD	Additional correspondence with M. Hernandez, C. Araujo (both Aeromexico), J. Zermeno (AlixPartners) re: additional open diligence on equitization of intercompany balances	0.30
07/30/21	MDD	Review month-end intercompany and cash management reporting for UCC advisors	1.20
07/30/21	TBT	Review correspondence from J. Hernandez (Aeromexico) re: FTI reporting	0.10
07/30/21	TBT	Send correspondence to J. Kirchgraber (FTI) re: payments against 1st day motion	0.10
07/31/21	DRD	Correspondence with S. Szanzer, T. Green (both Davis Polk), M. Landess, G. Munger (both SkyWorks), A. Andreeva (W&C), T. Perez Sales (AlixPartners) re: status and follow ups for filing for 24 Max agreements	0.60
		Total	**131.00**

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Invoice # 2137934-2

Re: Diligence/Reporting - Unsecured Creditors Committee/Advisors
Client/Matter # 013601.00122

Fee Recap:

Consultant	Hours	Rate	Amount
Silvio T Agostinho	2.20	530.00	1,166.00
Milena Sandeen	0.60	625.00	375.00
Javier Zermeno	14.80	625.00	9,250.00
Hart Ku	0.60	665.00	399.00
Leon Caine	20.10	710.00	14,271.00
Michael Oestreich	3.00	755.00	2,265.00
Dennis R DeBassio	37.80	825.00	31,185.00
Eric Fullmer	8.10	825.00	6,682.50
Thora B Thoroddsen	12.90	865.00	11,158.50
Patrick M Hoban	4.00	865.00	3,460.00
Michael DeGraf	13.60	865.00	11,764.00
William Kocovski	8.20	980.00	8,036.00
Tony Perez Sales	1.70	980.00	1,666.00
Lisa Donahue	3.40	1,295.00	4,403.00
Total Hours & Fees	**131.00**		**106,081.00**

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Invoice # 2137934-2

Re: Monthly Fee Statements
Client/Matter # 013601.00123

Date	Consultant	Description of Services		Hours
07/28/21	DRD	Review June Monthly Fee Statement for approval		1.00
			Total	**1.00**

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Invoice # 2137934-2

Re: Monthly Fee Statements
Client/Matter # 013601.00123

Fee Recap:

Consultant	Hours	Rate	Amount
Dennis R DeBassio	1.00	825.00	825.00
Total Hours & Fees	**1.00**		**825.00**

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Invoice # 2137934-2

Re: Chapter 11 Discovery
Client/Matter # 013601.00124

Date	Consultant	Description of Services	Hours
07/09/21	LJD	Search files in response to 2004 request from UCC	1.50
07/15/21	LJD	Call with J. Barsalona, D. Culver (both MNAT), R. Arnold, K. Taylor, F. London (all Rothschild), C. Rincon (Davis Polk), A. Sainz , R. Guaida (both Sainz MX), L. Donahue, D. DeBassio, P. Hoban, E. Kardos, H. Saydah (all AlixPartners) re: document retention hold for UCC request	0.40
07/15/21	DRD	Call with J. Barsalona, D. Culver (both MNAT), R. Arnold, K. Taylor, F. London (all Rothschild), C. Rincon (Davis Polk), A. Sainz , R. Guaida (both Sainz MX), L. Donahue, D. DeBassio, P. Hoban, E. Kardos, H. Saydah (all AlixPartners) re: document retention hold for UCC request	0.40
07/15/21	DRD	Corrspondence with J. Barsalona (MNAT) re: call to review document retention hold	0.20
07/15/21	ESK	Call with J. Barsalona, D. Culver (both MNAT), R. Arnold, K. Taylor, F. London (all Rothschild), C. Rincon (Davis Polk), A. Sainz , R. Guaida (both Sainz MX), L. Donahue, D. DeBassio, P. Hoban, E. Kardos, H. Saydah (all AlixPartners) re: document retention hold for UCC request	0.40
07/16/21	ESK	Call with J. Barcelona, D. Culver, D. Abbott, R. Amores (all MNAT) E. Kardos, P. Hoban, K. Sundt and H. Saydah (all AlixPartners) re: documents requests and corresponding document collection	0.40
07/16/21	HS	Review revised search terms for document collection	0.20
07/16/21	HS	Call with J. Barcelona, D. Culver, D. Abbott, R. Amores (all MNAT) E. Kardos, P. Hoban, K. Sundt and H. Saydah (all AlixPartners) re: documents requests and corresponding document collection	0.40
07/16/21	DRD	Correspondence with J. Barsalona (MNAT) re: status update on document retention	0.20
07/16/21	DRD	Review updated search terms for document retention	0.30
07/16/21	PMH	Call with J. Barcelona, D. Culver, D. Abbott, R. Amores (all MNAT) E. Kardos, P. Hoban, K. Sundt and H. Saydah (all AlixPartners) re: documents requests and corresponding document collection	0.40
07/16/21	KAS	Review proposed parameters for data collections related	0.50

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Invoice # 2137934-2

Re: Chapter 11 Discovery
Client/Matter # 013601.00124

Date	Consultant	Description of Services	Hours
		to committee document requests to Debtors	
07/16/21	KAS	Call with J. Barcelona, D. Culver, D. Abbott, R. Amores (all MNAT) E. Kardos, P. Hoban, K. Sundt and H. Saydah (all AlixPartners) re: documents requests and corresponding document collection	0.40
07/19/21	KAS	Review UCC document requests	0.30
07/19/21	KAS	Initiate email collection process	1.80
07/19/21	HS	Review UCC document requests	0.30
07/19/21	HS	Emails to and from K. Sundt, P. Hoban and E. Kardos (all AlixPartners) re: document collection logistics	0.50
07/19/21	HS	Emails to and from N. Andrews and M. Pike (both AlixPartners) re: legal hold for UCC document requests	0.20
07/20/21	HS	Review draft lega hold for document production	0.20
07/20/21	KAS	Email J. Barsalona (MNAT) re: production format preference	0.20
07/20/21	KAS	Call with M. Forsyth (AlixPartners) re: document review process	0.40
07/20/21	KAS	Correspondence with H. Saydah (AlixPartners) re: legal hold	0.20
07/20/21	MF	Call with K. Sundt (AlixPartners) re: document review process	0.40
07/20/21	MF	Prepare receipt of documents for loading to Relativity workspace for review by K. Sundt (AlixPartners)	2.50
07/20/21	TR	Review of Proposed key Search Terms and STRs created on Relativity to perform the searches	0.90
07/21/21	MF	Prepare documents for review within Relativity workspace by K. Sundt (AlixPartners)	3.20
07/21/21	TR	QC STR's on Relativity Provide guidance on alternative structure for nested proximity searches	0.70
07/21/21	KAS	Review email from M. Forsyth (AlixPartners) re: initial search term hit results and next steps for document review	0.40
07/21/21	KAS	Review documents related to UCC RFPs	3.00

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Re: Chapter 11 Discovery
Client/Matter # 013601.00124

Date	Consultant	Description of Services	Hours
07/21/21	KAS	Continue to review documents related to UCC RFPs	1.20
07/21/21	DRD	Review AlixPartners' legal hold notice and instructions	0.40
07/21/21	BA	Search Terms formatting and reporting quality check	0.80
07/21/21	HS	Review documents for production	3.00
07/21/21	HS	Emails to and from N. Andews re: legal hold for document production	0.20
07/22/21	HS	Emails to and from K. Sundt and M. Forsyth (both AlixPartners) re: document production	0.50
07/22/21	KAS	Review documents for discovery production	1.20
07/22/21	KAS	Email M. Forsyth (AlixPartners) re: document review QC	0.40
07/22/21	KAS	Email M. Forsyth and H. Saydah (both AlixPartners) re: completion of document review and next steps	0.50
07/22/21	MF	Assist with additional quality control searches, and consistent coding checks for document production	1.30
07/23/21	KAS	Finalize group of documents to be provided to MNAT	1.60
07/26/21	KAS	Respond to T. Ratliffe (AlixPartners) re: format of document production	0.30
07/26/21	KAS	Email P. Hoban, D. Debassio, and E. Kardos (all AlixPartners) re: status of document review related to UCC document requests	0.30
07/26/21	KAS	Email J. Barsalona and R. Amores (both MNAT) re: document production related to UCC document requests	0.30
07/26/21	TR	Run checks on inconsistencies, determine final population for production, provide export options to K. Sundt (AlixPartners)	0.80
07/26/21	DRD	Review background on discovery status	0.60
07/27/21	TR	Call with A. Ratcliffe and J. Goss (both AlixPartners) to discuss production set	0.10
07/27/21	TR	Prepare production set of documents on Relativity	1.40
07/27/21	JDG	Call with A. Ratcliffe and J. Goss (both AlixPartners) to discuss production set	0.10
07/27/21	JDG	Create, finalise and perform initial QC on AP001 production set Provide update to A. Ratcliffe	1.00

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Re: Chapter 11 Discovery
Client/Matter # 013601.00124

Date	Consultant	Description of Services	Hours
07/27/21	JDG	Finalise production set, encrypt and submit request for data transfer to provided SFTP site	0.40
07/27/21	KAS	Email T. Ratliffe (AlixPartners) re: production of documents to MNAT	0.30
		Total	**37.60**

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Invoice # 2137934-2

Re: Chapter 11 Discovery
Client/Matter # 013601.00124

Fee Recap:

Consultant	Hours	Rate	Amount
Bogdan Avramescu	0.80	435.00	348.00
Heather Saydah	5.50	480.00	2,640.00
Kaitlyn A Sundt	13.30	530.00	7,049.00
Maddy Forsyth	7.40	665.00	4,921.00
James D Goss	1.50	665.00	997.50
Elizabeth S Kardos	0.80	735.00	588.00
Dennis R DeBassio	2.10	825.00	1,732.50
Tony Ratcliffe	3.90	825.00	3,217.50
Patrick M Hoban	0.40	865.00	346.00
Lisa Donahue	1.90	1,295.00	2,460.50
Total Hours & Fees	**37.60**		**24,300.00**

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Exhibit B

AlixPartners, LLP and AlixPartners International, Inc.

Summary and Detailed Description of AlixPartners' Expenses

AlixPartners

Dr. Ricardo Sanchez Baker, CFO, Aeromexico
Aerovías de México, S.A. de C.V.
Paseo de la reforma #243 piso 25, col. Cuauhtémoc, CP: 0650
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Invoice # 2137934-2

Re: Expenses

Client/Matter # 013601.00150

Date	Disbursement Description	Amount
06/27/21	Meals - Engagement Team Lisa Donahue Dinner - Lisa Donahue; Tim Graulich; Homer Parkhill	55.10
06/28/21	Lodging Lisa Donahue The Luxury Collection - Mexico 06/27/2021 - 06/29/2021	1,176.82
06/28/21	Other Lisa Donahue Covid Test	77.76
06/29/21	Cab Fare/Ground Transportation Lisa Donahue HPN to JFK	232.57
	Total Disbursements	**1,542.25**

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Re: Expenses

Client/Matter # 013601.00150

Disbursement Recap:

Description	Amount
Ground Transportation	232.57
Lodging	1,176.82
Meals	55.10
Other	77.76
Total Disbursements	**1,542.25**

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