20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 1 of 22 **Objection Deadline: September 27, 2021**

SANTAMARINA Y STETA, S.C.

Jorge A. León Orantes B. Juan Carlos Machorro G. Campos Elíseos No. 345, 2nd and 3rd floor Col. Chapultepec Polanco 11550 Mexico City, Mexico Telephone: (+52) 55-5279-5400 jleon@s-s.mx jmachorro@s-s.mx

Mexican Counsel to the Official Committee of Unsecured Creditors

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

GRUPO AEROMÉXICO, S.A.B. de C.V., et al.,

Chapter 11

Case No. 20-11563 (SCC)

Debtors.¹

(Jointly Administered)

NINTH MONTHLY FEE STATEMENT OF SANTAMARINA Y STETA, S.C. FOR COMPENSATION FOR SERVICES INCURRED AS MEXICAN COUNSEL TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD FROM JULY 1, 2021 THROUGH JULY 31,2021

)

)

)

)

Name of Applicant:	Santamarina y Steta, S.C.
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors
Date of Retention:	December 10, 2020 <i>nunc pro tunc</i> to November 10, 2020 [ECF No. 714]
Period for which Compensation and Reimbursement is Sought:	July 1, 2021 through July 31 30, 2021
Amount of Compensation Sought as Actual, Reasonable and Necessary:	\$80,360.16 (80% = \$64,288.13)

¹ The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 2 of 22

Amount of Expense Reimbursement Sought as Actual, Reasonable and Necessary:	\$0.00
Total Compensation and Expenses to be Paid Under Interim Compensation Order:	\$80,360.16

This is a(n): X monthly interim final application. No prior application was filed for this Fee Period.²

 $^{^2}$ Notice of this Monthly Fee Statement (as defined herein) shall be served in accordance with the Interim Compensation Order (as defined herein), and objections to the relief requested in this Monthly Fee Statement shall be addressed in accordance with the Interim Compensation Order.

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 3 of 22

Pursuant to sections 327, 330, and 331 of chapter 11 of title 11 of the United States Code (the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), Rule 2016-1 of the Local Bankruptcy Rules for the United States Bankruptcy Court for the Southern District of New York (the "Local Rules"), the United States Trustee's Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses filed under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases, effective as of November 1, 2013 (the "U.S. Trustee Guidelines"), the Order Authorizing the Retention and Employment of Santamarina v Steta, S.C. as Mexican Counsel to the Official Committee of Unsecured Creditors Nunc Pro Tunc to November 10, 2020, dated December 10, 2020 [ECF No. 714] (the "Retention Order"), and the Order Pursuant to 11 U.S.C. §§ 105(a) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained *Professionals*, dated September 8, 2020 [Docket No. 360] (the "Interim Compensation Order"), the law firm of Santamarina y Steta, S.C. ("S+S" or the "Firm"), Mexican counsel to the Official Committee of Unsecured Creditors (the "Committee"), hereby submits this monthly fee statement (the "Monthly Fee Statement") for services rendered for the period from June 1, 2021 through and including June 30, 2021 (the "Fee Period"). By this Monthly Fee Statement, S+S seeks compensation in the amount of \$80,360.16 for the actual, reasonable and necessary legal services rendered to the Committee during the Fee Period, less a twenty percent (20%) holdback in the amount of \$16,072.03, for a total fee request of \$64,288.13³

Itemization of Services Rendered and Disbursements Incurred

1. In support of this Monthly Fee Statement, attached are the following exhibits:

 $^{^{3}}$ As an accommodation to the Committee, and consistent with applicable billing guidelines, S+S is not seeking payment for time spent reviewing its time entries for confidential information and compliance with billing guidelines.

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 4 of 22

- **Exhibit A** is a schedule of the number of hours expended and fees incurred (on an aggregate basis) by the Firm's attorneys during the Fee Period with respect to each of the project categories established by S+S in accordance with its internal billing procedures.
- **Exhibit B** is a schedule providing certain information regarding the Firm's attorneys for whose work on these chapter 11 cases compensation is sought in this Monthly Fee Statement. The Firm's attorneys have expended a total of 159.5 hours and incurred \$80,360.16 in fees in connection with these chapter 11 cases during the Fee Period.
- <u>Exhibit C</u> consists of the Firm's time detail and records of fees and expenses incurred during the Fee Period. The time records are organized by project category and provide detailed daily entries describing the time spent by each attorney.

Representations

2. Although every effort has been made to include all fees and expenses incurred by the Firm during the Fee Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused in connection with accounting and processing of such time and expenses. Accordingly, S+S reserves the right to make further application to this Court for allowance of such fees and expenses incurred during the Fee Period, but not included herein.

Notice and Objection Procedures

3. Pursuant to the Interim Compensation Order, notice of this Monthly Fee Statement will be served upon the following parties (collectively, the "Fee Notice Parties"): (i) Grupo Aeroméxico, S.A.B. de C.V., Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500, Attn.: Daniel Martinez Martinez and Patricia Bobadilla, Email: dmartinezm@aeromexico.com, mbobadilla@aeromexico.com; (ii) counsel to the Debtors, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich Stephen Piraino, Email: timothy.graulich@davispolk.com, and stephen.piraino@davispolk.com; (iii) the Office of the United States Trustee, U.S. Federal Office Building, 201 Varick Street, Suite 1006, New York, New York 10014, Attn.: Andrea Beth

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 5 of 22

Schwartz, Email: andrea.b.schwartz@usdoj.gov; (iv) Counsel to the DIP Lender, Cleary Gottlieb Steen & Hamilton LLP, One Liberty Plaza, New York, NY 10006, Attn.: Richard J. Cooper, Luke A. Barefoot, Thomas S. Kessler, Email: rcooper@cgsh.com, lbarefoot@cgsh.com, tkessler@cgsh.com; and (v) anyone else the Court may designate. S+S submits that, in light of the nature of the relief requested, no other or further notice need be given.

4. Objections to the Monthly Fee Statement, if any, must be filed and served upon Santamarina y Steta, S.C., Campos Elíseos No. 345, 2nd and 3rd floor, Col. Chapultepec Polanco, 1560, Mexico City, Mexico (Attn: Jorge Alejandro León Orantes Baena; Email: jleon@s-s.mx), by no later than **September 27, 2021** (the "<u>Objection Deadline</u>"). Objections to this Monthly Fee Statement, if any, must set forth the nature of the objection and the specific amount of fees or expenses at issue.

5. If no objection to this Monthly Fee Statement is received by the Objection Deadline, the Debtors shall promptly pay S+S 80% of the fees identified in this Monthly Fee Statement. To the extent that an objection to this Monthly Fee Statement is received by the Objection Deadline, the Debtors shall withhold payment of that portion of this Monthly Fee Statement to which the objection is directed and promptly pay the remainder of the fees and expenses in the percentages set forth above. To the extent such objection is not resolved, it shall be preserved and scheduled for consideration at the next interim fee application hearing.

[Remainder of Page Left Intentionally Blank]

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 6 of 22

WHEREFORE, S+S respectfully requests that allowance be made for compensation in the amount of \$80,360.16 for the actual, reasonable and necessary legal services rendered to the Committee during the Fee Period, less a twenty percent (20%) holdback in the amount of \$16,072.03, for a total fee request of \$64,288.13, and further requests such other and further relief as this Court deems necessary and just.

Dated: September 10, 2021 Mexico City, Mexico

SANTAMARINA Y STETA, S.C.

/s/ Jorge A. Leon Orantes B.

Jorge A. Leon Orantes B. Juan Carlos Machorro Campos Elíseos No. 345, 2nd and 3rd floor Col. Chapultepec Polanco 11550 Mexico City, Mexico Telephone: (+52) 55-5279-5400 jleon@s-s.mx jmachorro@s-s.mx *Mexican Counsel to the Official Committee of Unsecured Creditors* 20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 7 of 22

Exhibit A

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 8 of 22

Project Category Number	Project Category	Total Hours Billed	Total Fees Requested
0001	Meetings and communications with Committee professionals	23.20	\$11,595.00
0002	Analysis and preparation of documents on Mexican law issues	117.10	\$48,553.00
0004	Employment and Fee Applications	2.10	\$504.00
0006	0006 Meetings and communications with Committee		\$8,624.00
Total Incurred		159.5	\$69,276.00
Value Added Ta	x (16%)		\$11,084.16
Total Requested		159.5	\$80,360.16

Statement of Fees By Project Category

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 9 of 22

<u>Exhibit B</u>

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 10 of 22

Name	Position with the Applicant	Year Admitted or No. of Years with Firm	Department	Hourly Billing Rate	Total Hours Billed	Total Compensation
Partners and Of C	Counsel					
Machorro Guerrero, Juan Carlos	Partner	1994	Corporate	\$525.00	48.6	\$25,515.00
León Orantes Baena, Jorge	Partner	1994	Corporate	\$490.00	62.8	\$30,772.00
Grau Alonso, Vicente	Partner	1995	Corporate	\$450.00	8.2	\$3,690.00
Associates and Att	torneys					
Remis Cristóbal, Andrés	Associate	2017	Aviation	\$240.00	23.0	\$5,520.00
Ibarra Aguilar, Ana Paula	Associate	2002	Corporate	\$220.00	6.8	\$1,496.00
Szymanski Curiel, Ivan	Associate	2021	Corporate	\$270.00	4.00	\$1,080.00
Ostos Guerresi, Diego	Associate	2010	Finance	\$230.00	2.10	\$483.00
Law Clerks						
Carrillo Somerville, César Adolfo	Law Clerk	2020	Aviation	\$180.00	4.00	\$720.00
Total Incurred: 159.5					\$69,276.00	
Value Added Tax (16%)					\$11,084.16	
Total Requested:					159.5	\$80,360.16

Attorney and Paraprofessional Information

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 11 of 22 <u>Exhibit C</u>

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 12 of 22

Services Timekeeper Hours Value Date 0001 - Meetings and communications with Committee lawyers 6-July-2021 Attend conference with Willkie Orantes, Jorge 2.80 Farr & Gallagher LLP., FTI León Consulting Inc., Apollo and Cleary Gottlieb Steen & 1372 Hamilton LLP. Attend call with professionals of the debtor. Attend professionals call. Review related information. 6-July-2021 Attendance to weekly Machorro, Juan 2.80 meetings with Willkie Farr & Gallagher LLP, UCC and Debtors' Professionals, UCC 1470 Professionals, UCC and Apollo and Apollo's professionals. Review of information. Conference with Ms. D. Sinclair 7-July-2021 Orantes, Jorge 0.40 and with Mr. Mathew Dunn to León discuss the hearing scheduled for 196 the review of the Interim Fee Applications. Review related matters. 8-July-2021 Attend conference with Creel to Orantes, Jorge 0.80 discuss competition filing done León on behalf of Apollo. Further 392 conference with J. Delgado to review the foregoing. Conference with different parties 8-July-2021 Grau. Vicente 0.80 including Willkie and Morrison & Foerster (MoFo) and counsels of Apollo. Conference 360 with J. Delgado and J. Machorro regarding first impressions of previous conference call. 8-July-2021 Telephone conversation with J. Grau, Vicente 0.40 Machorro in connection with 180 update of status of transaction. 9-July-2021 Review email correspondence. Grau. Vicente 0.50 Telephone conversation with J. León Orantes. Email correspondence with Creel 225 requesting the Concentration Notice. Email correspondenceto inform. 12-July-2021 Email correspondence with Grau, Vicente 0.50 J.León Orantes and J. Machorro to inform response from Creel. Email correspondence with Creel to 225 follow up on our request.Review email correspondence with J. León Orantes to Willkie team and J. Delgado from MoFo.

Time Detail

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 13 of 22

13-July-2021 13-July-2021	Attend weekly call with the Willkie Farr & Gallagher LLP. team to review outstanding matters and steps moving 	Orantes, Jorge León Machorro, Juan	2.30	945
20-July-2021	information. Attend weekly call with Willkie to discuss pending items andsteps moving forward. Attend weekly call with advisors to the Debtor. Analysis of applicable legal provisions with respect to implementation of exit plan in governance of the debtor. Attend weekly professionals call.	Orantes, Jorge León	2.90	1421
20-July-2021	Attendance to weekly meetings with Debtors and UCC andUCC professionals. Review of information.	Machorro, Juan	2.10	1102.5
22-July-2021	With Mr. J. Delgado, discuss current position of FAA downgrade and status in Mexico.	Orantes, Jorge León	0.50	245
27-July-2021	Attend conference call with Willkie Farr & Gallagher LLP. and with Morrison & Foerster LLP. ("MoFo"), to discuss outstanding matters and steps moving forward. Attend recurring AMX Professionals Call. Attend weekly UCC Professionals Standing Call. Review relevant materials.	Orantes, Jorge León	2.30	1127
27-July-2021	Attendance to weekly meetings with Willkie Farr, with UCC's professionals, and with UCC's and Debtors' professionals. Review of information.	Machorro, Juan	2.30	1207.5
Total: 0001	Meetings and communications wit lawyers	h Committee	23.20	\$11,595.00
0002 - Analysis a	nd preparation of documents on Mexi	can law issues		
1-July-2021	Review draft Plan Term Sheet that was received from Debtors' counsel. Review communication of Board in reply to Committee communication. Review	Orantes, Jorge León	2.60	1274

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 14 of 22

	amendmentproposed to the bylaws of the Debtor intended to be filed with the National Commission of Foreign Investments as part of the application for modification to the Foreign Investment authorization. Review applicable legal provisions. Review position of Delta Air Lines with respect to its participation in the DIP and intent to exercise right of first refusal.			
1-July-2021	Review of information on letter received from the Debtors Company's Secretary in response to the UCC's communication of June 25. Review of letter presented by Delta with the court in connection with the Funding Agreement with Apollo and an option to purchase Apollo's Tranche 2 Commitments under the DIP.	Machorro, Juan	0.50	262.5
2-July-2021	Review communication of Delta related to option to acquire part of Apollo's debt. Review communication proposed in regard therewith. Consider applicable Mexican legal provisions.	Orantes, Jorge León	2.60	1274
2-July-2021	Review of information on Delta's disclosure that it is party toa Funding Agreement with Apollo; review of legal and regulatory implications in Mexico.	Machorro, Juan	1.30	682.5
3-July-2021	Review correspondence sent by Delta Air Lines, Inc. ("Delta") to Mr. J. Arrigunaga, Chairman of the Board of Directors of the Debtors (the "Board"), on June 30, 2021 and send e-mails in connection with the forgoing.	Ibarra, Ana	0.50	110
3-July-2021	Review of aspects in connection with several agreements between Aeromexico and Delta and certain letter issued by the UCC regarding a funding agreement entered between Delta and Apollo. Correspondence in that regard.	Remis, Andrés	1.80	432
3-July-2021	Continued review of information on Delta's disclosure of it being a party to a Funding Agreement	Machorro, Juan	1.10	577.5

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 15 of 22

		1 1		
	with Apollo and review of			
	underlying documentation.			
4-July-2021	Continue review of information	Machorro, Juan	1.80	
	on Delta's disclosure that itis			
	party to a Funding Agreement			945
	with Apollo; review of legaland			
	regulatory implications in Mexico.			
5-July-2021	Prepare memorandum regarding	Ibarra, Ana	2.80	
5 July 2021	the duties of the Directors and	Ibarra, Ana	2.00	
	officers of AMX and as of their			
	responsibilities of their breach to			616
	such duties. Analyze applicable			
	regulation.			
5-July-2021	Continued review of legal	Remis, Andrés	1.10	
-	aspects in connection with the			264
	UCC letter regarding the Delta			204
	funding agreements.			
5-July-2021	Review legal provisions of the	Orantes, Jorge	6.10	
	securities market law that	León		
	regulates conflict of interest for			
	members of the Board.			2989
	Correspondence on the foregoing.			
	Conference with Mr. N. Cohen			
5 July 2021	on the foregoing.	Mashama Isan	2.90	
5-July-2021	Preparation of legal memorandum on aspects of	Machorro, Juan	2.80	
	Mexican corporate governance			
	in light of Review of Delta's			1470
	disclosure that it is party to a			
	Funding Agreement with Apollo			
6-July-2021	Continued review of aspects	Machorro, Juan	1.80	
5	of Mexican corporate			
	governance in light of Delta's			
	disclosure of it being a partyto			
	the Funding Agreement with			945
	Apollo. Review of letter from			743
	Willkie Farr & Gallagher LLP			
	to Davis Polk & Wardwell LLP			
	and an updated version of the			
7.1.1. 2021	Rule 2004 Motion.		2.10	
7-July-2021	Continue review of implications	Machorro, Juan	2.10	
	on Delta's disclosure of Funding Agreement between Delta and			
	with Apollo. Revie of			
	information presented by Apollo			1102.5
	on DIP Financing and aspects of			1102.5
	Mexican law regulation,			
	including foreign investment			
	and antitrust related treatment.			
8-July-2021	Continued review of implications	Machorro, Juan	2.10	
	on Delta's disclosure of Funding			
	Agreement between Delta and			
	with Apollo. Review of			1102.5
	information on aspects of			
	antitrust filing presented by			
	Apollo in Mexico. Attendance to			

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 16 of 22

	virtual meeting with Apollo and			
	its professionals. Review of			
8-July-2021	information. Review some materials of the	Grau, Vicente	1.00	
8-July-2021	transaction and criteria of unilateral filing of Concentration Notice.	Grau, vicente	1.00	450
8-July-2021	 Work in Summary of antitrust aspects of the conference call and pre-merger clearance procedure. Email correspondence with Willkie and MoFo to deliver summary. Exchange emails with Juan Delgado from MoFo. Coordinate review of availability of some notifications of the filing at the COFECE site. 	Grau, Vicente	0.60	270
9-July-2021	Preliminary review of three aircraft financing facilitates to determine whether the liens thereunder have been properly recorded under Mexican law.	Remis, Andrés	2.10	504
12-July-2021	Review public disclosure Aeroméxico regarding the Mexican shareholders' communication of their intention to participate in a future equity and controlling investment in such company.	Ibarra, Ana	0.30	66
12-July-2021	Review filings made by AMX to the Stock Exchange. Review proposed communication. Prepare adjustments. Correspondence to Mexican counsel to the debtor with respect to the application to be filed with the National Commission of Foreign Investments to amend the Series N Shares authorization. With Mr. A. Remis, review content of data room related to liens on aircrafts. With Mr. A. Remis, review aspects related to registration of liens over aircrafts. Review Rule 2004 petition and related documentation.	Orantes, Jorge León	3.30	1617
12-July-2021	Review of three aircraft financing facilitates: the MUFG facilities, the JOLCO facilitates and the facilitates guaranteed by Ex-Im Bank to determine whether the liens thereunder have been properly recorded under the Mexicanlaw. Preparation of legal memorandum in that regard. Correspondence in that regard.	Remis, Andrés	5.10	1224

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 17 of 22

12-July-2021	Preparation and filing of title search requests before with the	Carrillo, César	3.40	612
12-July-2021	AFAC. Review of information on registration in Mexico of security interests provided by Willkie Farr	Machorro, Juan	1.10	577.5
12-July-2021	Review of aspects of press release by Debtor on projected capital injection, Delta's disclosure of Funding Agreement, DIP Financing and aspects of Mexican law regulation, including foreign investment and antitrust related treatment.	Machorro, Juan	1.30	682.5
12-July-2021	Review of aspects of press release by Debtor on projected capital injection, Delta's disclosure of Funding Agreement, DIP Financing and aspects of Mexican law regulation, including foreign investment and antitrust related treatment.	Machorro, Juan	1.30	682.5
13-July-2021	Continued review of three aircraft financing facilities. Continued preparation of legal memorandum. Preparation and filing of title search requests with the Mexican Aeronautics Registry. Correspondence in that regard.	Remis, Andrés	2.10	504
13-July-2021	Review of information on liens created and registered inMexico and related report.	Machorro, Juan	1.30	682.5
14-July-2021	Continued review of information on liens created and registered in Mexico and registration status. Review of lettersent to the court on Funding Agreement. Review of antitrustfiling made in Mexico by Apollo and the DebtorsCompanies.	Machorro, Juan	2.10	1102.5
14-July-2021	Review the merger review filing made by the Apollo Fundsto the Federal Economic Competition Commission.	Szymanski, Andrés	1.50	405
14-July-2021	Review email correspondence from Apollo Mexican counsel. Quick review of Concentration Notice. Forward the copy of the Concentration Notice to J. León Orates and J. Machorro.	Grau, Vicente	0.50	225
15-July-2021	Review of information on letter to Judge Chapman, and status of investigation and results of	Machorro, Juan	0.30	157.5

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 18 of 22

	conference with counsel to the Debtors, the Ad Hoc Group and the US Trustee.			
15-July-2021	Review Concentration Notice. Follow up on translation of relevant sections of the Concentration Notice.	Grau, Vicente	1.10	495
16-July-2021	Review of legal documents contained in the data room provided by Willkie regarding exchange certificates, syndicated loans, credit and facilities agreements and aircraft mortgage and loans agreements. Correspondence in that regard.	Remis, Andrés	3.10	744
16-July-2021	Prepare a summary of the merger review filing made by the Apollo Funds and GAM to the Federal Economic Competition Commission.	Szymanski, Andrés	2.50	675
19-July-2021	Review of information on joint filing by Apollo and Aeromexico with Mexican Antitrust Commission made on May 25, 2021, on notifiable potential concentration as a consequence of DIP Loan Tranche 2 capitalization. Review of legal memorandum prepared on the matter.	Machorro, Juan	1.10	577.5
19-July-2021	Review, changes and additions to the Summary in English of the Concentration Notice filed in May 2021. Email correspondence with J. León Orantes and J. Machorro delivering the Summary in English of the ConcentrationNotice with the COFECE.	Grau, Vicente	1.50	675
20-July-2021	Review memorandum with summary of filing made by Apollo with the Mexican Competition Commission. Prepare adjustments. Correspondence to the Willkie Farr & Gallagher LLP. and FTI working groups on the foregoing, and related matters.	Orantes, Jorge León	2.40	1176
20-July-2021	Continue review of information on joint filing by Apollo and Aeromexico with Mexican Antitrust Commission and legal memorandum prepared on the matter.	Machorro, Juan	0.30	157.5
20-July-2021	Review minor changes from the Summary in English of the Concentration Notice. Email	Grau, Vicente	1.10	495

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 19 of 22

	correspondence with J. León			
	Orantes and J. Machorro			
	delivering final version.			
	Comment with J. León Orantes			
	and I. Szymanski the Summary of			
	the Concentration Notice,			
	and review terms of the			
	Concentration Notice. Work in			
	new version of the Summary and			
	email correspondence with J.			
	León Orantes and J.Machorro.			
21-July-2021	Follow up with the Mexican	Carrillo, César	0.60	
	Aeronautic Registry regarding	,		108
	pending title search reports.			
21-July-2021	Review of letter sent by FTI to	Machorro, Juan	1.30	
, , , , , , , , , , , , , , , , , , ,	the Debtor Company, aspects of			
	Mexican law and Rights Offering			682.5
	Term Sheet, and Mexican			
	shareholder term sheet.			
21-July-2021	Review email correspondence	Grau, Vicente	0.20	
,	from J. León Orantes to MoFo,	,		
	Willkie and FTI			
	Consulting, and email			90
	correspondence from Todd Goren			
	from Willkie.			
22-July-2021	Review new version of terms	Orantes, Jorge	2.30	
	sheet provided by AdG	León		1127
22-July-2021	Review of legal aspects in	Remis, Andrés	2.10	
	connection with the U.S.	1101115, 1110105	2.110	
	downgrade of Mexico's AFAC			504
	aviation safety rating.			
23-July-2021	Conclude Analysis of Rights	Orantes, Jorge	5.30	
5	Offering Term Sheet and	León		
	Mexican Shareholder term sheet.			
	Review proposed letter to the			
	Board on the Investor Group and			
	Apollo Proposals.			2505
	Correspondence to Willkie Farr			2597
	& Gallagher LLP. with			
	comments on the foregoing.			
	Attend call with advisors to the			
	AdG and advisors to the Debtor			
	to review the Term Sheet.			
23-July-2021	Review of draft to board of	Machorro, Juan	0.30	
,	directors of Debtor.			157.5
26-July-2021	Review revised version of equity	Orantes, Jorge	3.60	
	commitment term sheet.	León		
	Correspondence on the foregoing.			
	Review memorandum on FAA			1764
	Downgrade. Prepare			
	adjustments. Correspondence			
	on the foregoing.			
26-July-2021	Continued review of legal aspects	Remis, Andrés	3.50	
	in connection with Mexico's		0.00	
	AFAC safety downgrade.			840
	Preparation f legal memorandum			010
	in that regard.			
	unut roburo.	1	I	

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 20 of 22

		I	1	
26-July-2021	Review of aspects of FAA	Machorro, Juan	1.10	
	downgrade of Mexican authority			
	to category 2 and status thereof in			
	Mexico and review of legal			577.5
	memorandum. Review of revised			
	draft letter to board of directors			
	of the Debtor Companies.			
27-July-2021	Review new version of letter to	Orantes, Jorge	4.70	
,	be addressed to the Boardof the	León	1.70	
	Debtor in light of proposal	Leon		
	submitted by AdG. Review latest			
	version of such proposal. Prepare			
	changes to the letter in light of			
	the latest version received.			2303
				2303
	Correspondenceon the foregoing.			
	Review proposed communication			
	with respect to fiduciary duties in			
	light of the three proposals			
	received for the exit plan. Prepare			
07.1.1.0001	adjustments.		2.00	
27-July-2021	Continued review of aspects of	Machorro, Juan	2.80	
	FAA downgrade of Mexican			
	aviation authority; review of			
	letter to board of directors of			
	the Debtor Companies; review			
	of exit proposals furnishedby			
	interested groups; review of			1470
	Mexican legal aspects of			
	fiduciary duties and liabilities of			
	CEOs and Board of Directors			
	of Mexican public companies.			
	Review of information on			
	motions filed by the Debtors.			
28-July-2021	Review and analyze judicial	Ibarra, Ana	3.20	
	precedents regarding the			
	responsibility of Directors of			70.4
	companies, as well as of public			704
	companies. Prepare note in			
	connection with the foregoing.			
28-July-2021	Review proposed declaration to	Orantes, Jorge	5.30	
	be filed with TRO. Prepare	León	0.00	
	adjustments. Conference with J.			
	Brandt and M. Dunn on the			
	foregoing. Review revised			2597
	version of the declaration.			2001
	Review applicable legal			
	provisions. Prepare changes.			
	Correspondence on the foregoing			
28-July-2021	Review of letters submitted to	Machorro, Juan	3.30	
20-july-2021	board of directors of theboard of	wiachono, Juan	5.50	
	directors of the Debtor			
	Companies. Review of			1700 5
	information on exit proposals			1732.5
	furnished by interested groups.			
	Review of Mexican aspects of			
	fiduciary duties of CEOs and			
	Board of Directors of Mexican			

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 21 of 22

	companies and court precedents.			
	Review of draft affidavit in			
	connection with TRO papers in			
	anticipation of Debtors delivering			
	Final Valuation Materials to			
	Apollo. Conferences and			
	correspondence with working			
	group on the above.			
29-July-2021	Review draft TRO. Review	Orantes, Jorge	2.50	
2) buly 2021	revised version of declaration of	León	2.50	
	Mexican law issues.	Leon		1225
	Correspondence on the foregoing.			
29-July-2021	Review of draft TRO and	Machorro, Juan	1.50	
2)-July-2021	comments to Mexican law	Machono, Juan	1.50	
	affidavit; review of information			787.5
				/8/.3
	on a standstill to request			
20 1 1 2021	mediation. Correspondence.		2.10	
30-July-2021	Review legal memorandum in	Ostos, Diego	2.10	
	order to include restrictionsto			
	equity acquisition by a			483
	shareholder. Review the bylaws			
	ofAeromexico for such effect.			
Total: 0002	Analysis and preparation of docur	ments on Mexican		
	law issues		117.10	\$48,553.00
0004 – Employme	nt and Fee Applications			
7-July-2021	Review comments from the	Remis, Andrés	1.10	
	U.S. Trustee regarding SyS's			264
	first interim fee application.			
7-July-2021	Preparation of monthly fee	Remis, Andrés	1.00	
7-July-2021	statement.	Kennis, Andres	1.00	240
Total: 0004	Employment and Fee Application			
10tal. 0004	Employment and ree Application	5	2.10	\$504.00
0006 - Meetings an	nd communications with Committee		I I	
7-July-2021	Attendance to weekly	JLO	2.30	
	meeting with the UCC.			1127
	Reviewrelevant materials.			
7-July-2021	Attendance to weekly meeting	JCM	2.30	
7-July-2021	with the UCC. Review of	JCIVI	2.30	1207.5
	information.			1207.3
14 1-1 2021		ШО	2.10	
14-July-2021	Attend weekly call with the	JLO	2.10	1020
14.1.1.2021	Committee. Review relevant			1029
	materials			
14-July-2021	Attendance to weekly UCC	JCM	2.10	1102.5
	meeting. Review of information.			1102.0
21-July-2021	Attend conference call with the	JLO	1.80	
	Committee and theiradvisors.			882
	Review relevant materials.			
21-July-2021	Attendance to UCC weekly	JCM	1.30	692 5
	meeting. Review of information.			682.5
28-July-2021	Attend weekly call with the	JLO	3.90	
			-	
	Committee. Review relevant			
				1911
	materials. Follow up			1911
				1911

20-11563-scc Doc 1712 Filed 09/10/21 Entered 09/10/21 14:17:47 Main Document Pg 22 of 22

		otal Current Fees	\$80,360.16	
		Value A	\$11,084.16	
			Current Fees	\$69,276.00
Total: 0006	Meetings and communications with Committee		17.10	\$8,624.00
28-July-2021	meeting. Review of information.	ICM	1.30	682.5
	versions of communications to the Debtor's board and counsel on the exit proposals. Review applicable legal provisions.			