

**Objection Deadline: October 18, 2021**

**SANTAMARINA Y STETA, S.C.**  
Jorge A. León Orantes B.  
Juan Carlos Machorro G.  
Campos Elíseos No. 345, 2<sup>nd</sup> and 3<sup>rd</sup> Floor  
Col. Chapultepec Polanco 11550  
Mexico City, Mexico  
Telephone: (+52) 55-5279-5400  
jleon@s-s.mx  
jmachorro@s-s.mx

*Mexican Counsel to the  
Official Committee of Unsecured Creditors*

**UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK**

In re:	)	Chapter 11
GRUPO AEROMÉXICO, S.A.B. de C.V., <i>et al.</i> ,	)	Case No. 20-11563 (SCC)
Debtors. <sup>1</sup>	)	(Jointly Administered)

**TENTH MONTHLY FEE STATEMENT OF SANTAMARINA Y STETA, S.C. FOR  
COMPENSATION FOR SERVICES INCURRED AS MEXICAN COUNSEL TO THE  
OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD FROM  
AUGUST 1, 2021 THROUGH AUGUST 31, 2021**

Name of Applicant:	Santamarina y Steta, S.C.
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors
Date of Retention:	December 10, 2020 <i>nunc pro tunc</i> to November 10, 2020 [ECF No. 714]
Period for which Compensation and Reimbursement is Sought:	August 1, 2021 through August 31 30, 2021
Amount of Compensation Sought as Actual, Reasonable and Necessary:	\$96,927.28 (80% = \$77,541.83)

<sup>1</sup> The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

Amount of Expense Reimbursement Sought as Actual, Reasonable and Necessary:	\$0.00
Total Compensation and Expenses to be Paid Under Interim Compensation Order:	\$96,927.28

This is a(n): X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application. No prior application was filed for this Fee Period.<sup>2</sup>

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<sup>2</sup> Notice of this Monthly Fee Statement (as defined herein) shall be served in accordance with the Interim Compensation Order (as defined herein), and objections to the relief requested in this Monthly Fee Statement shall be addressed in accordance with the Interim Compensation Order.

Pursuant to sections 327, 330, and 331 of chapter 11 of title 11 of the United States Code (the “Bankruptcy Code”), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), Rule 2016-1 of the Local Bankruptcy Rules for the United States Bankruptcy Court for the Southern District of New York (the “Local Rules”), the *United States Trustee’s Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses filed under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases*, effective as of November 1, 2013 (the “U.S. Trustee Guidelines”), the *Order Authorizing the Retention and Employment of Santamarina y Steta, S.C. as Mexican Counsel to the Official Committee of Unsecured Creditors Nunc Pro Tunc to November 10, 2020*, dated December 10, 2020 [ECF No. 714] (the “Retention Order”), and the *Order Pursuant to 11 U.S.C. §§ 105(a) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals*, dated September 8, 2020 [Docket No. 360] (the “Interim Compensation Order”), the law firm of Santamarina y Steta, S.C. (“S+S” or the “Firm”), Mexican counsel to the Official Committee of Unsecured Creditors (the “Committee”), hereby submits this monthly fee statement (this “Monthly Fee Statement”) for services rendered for the period from August 1, 2021 through and including August 31, 2021 (the “Fee Period”). By this Monthly Fee Statement, S+S seeks compensation in the amount of \$96,927.28 for the actual, reasonable and necessary legal services rendered to the Committee during the Fee Period, less a twenty percent (20%) holdback in the amount of \$19,385.45, for a total fee request of \$77,541.83.<sup>3</sup>

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<sup>3</sup> As an accommodation to the Committee, and consistent with applicable billing guidelines, S+S is not seeking payment for time spent reviewing its time entries for confidential information and compliance with billing guidelines.

**Itemization of Services Rendered and Disbursements Incurred**

1. In support of this Monthly Fee Statement, attached are the following exhibits:

- **Exhibit A** is a schedule of the number of hours expended and fees incurred (on an aggregate basis) by the Firm's attorneys during the Fee Period with respect to each of the project categories established by S+S in accordance with its internal billing procedures.
- **Exhibit B** is a schedule providing certain information regarding the Firm's attorneys for whose work on these chapter 11 cases compensation is sought in this Monthly Fee Statement. The Firm's attorneys have expended a total of 201.10 hours and incurred \$96,927.28 in fees in connection with these chapter 11 cases during the Fee Period.
- **Exhibit C** consists of the Firm's time detail and records of fees and expenses incurred during the Fee Period. The time records are organized by project category and provide detailed daily entries describing the time spent by each attorney.

**Representations**

2. Although every effort has been made to include all fees and expenses incurred by the Firm during the Fee Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused in connection with accounting and processing of such time and expenses. Accordingly, S+S reserves the right to make further application to this Court for allowance of such fees and expenses incurred during the Fee Period, but not included herein.

**Notice and Objection Procedures**

3. Pursuant to the Interim Compensation Order, notice of this Monthly Fee Statement will be served upon the following parties (collectively, the "Fee Notice Parties"): (i) Grupo Aeroméxico, S.A.B. de C.V., Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500, Attn.: Daniel Martinez Martinez and Patricia Bobadilla, Email: dmartinezm@aeromexico.com, mbobadilla@aeromexico.com; (ii) counsel to the Debtors, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich and Stephen Piraino, Email: timothy.graulich@davispolk.com,

stephen.piraino@davispolk.com; (iii) the Office of the United States Trustee, U.S. Federal Office Building, 201 Varick Street, Suite 1006, New York, New York 10014, Attn.: Andrea Beth Schwartz, Email: andrea.b.schwartz@usdoj.gov; (iv) Counsel to the DIP Lender, Cleary Gottlieb Steen & Hamilton LLP, One Liberty Plaza, New York, NY 10006, Attn.: Richard J. Cooper, Luke A. Barefoot, Thomas S. Kessler, Email: rcooper@cgsh.com, lbarefoot@cgsh.com, tkessler@cgsh.com; and (v) anyone else the Court may designate. S+S submits that, in light of the nature of the relief requested, no other or further notice need be given.

4. Objections to the Monthly Fee Statement, if any, must be filed and served upon Santamarina y Steta, S.C., Campos Eliseos No. 345, 2<sup>nd</sup> and 3<sup>rd</sup> floor, Col. Chapultepec Polanco, 1560, Mexico City, Mexico (Attn: Jorge Alejandro León Orantes Baena; Email: jleon@s-s.mx), by no later than **October 18, 2021** (the “**Objection Deadline**”). Objections to this Monthly Fee Statement, if any, must set forth the nature of the objection and the specific amount of fees or expenses at issue.

5. If no objection to this Monthly Fee Statement is received by the Objection Deadline, the Debtors shall promptly pay S+S 80% of the fees identified in this Monthly Fee Statement. To the extent that an objection to this Monthly Fee Statement is received by the Objection Deadline, the Debtors shall withhold payment of that portion of this Monthly Fee Statement to which the objection is directed and promptly pay the remainder of the fees and expenses in the percentages set forth above. To the extent such objection is not resolved, it shall be preserved and scheduled for consideration at the next interim fee application hearing.

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WHEREFORE, S+S respectfully requests that allowance be made for compensation in the amount of \$96,927.28 for the actual, reasonable and necessary legal services rendered to the Committee during the Fee Period, less a twenty percent (20%) holdback in the amount of \$19,385.45, for a total fee request of \$77,541.83, and further requests such other and further relief as this Court deems necessary and just.

Dated: October 1, 2021  
Mexico City, Mexico

**SANTAMARINA Y STETA, S.C.**

/s/ Jorge A. Leon Orantes B.

Jorge A. Leon Orantes B.

Juan Carlos Machorro

Campos Elíseos No. 345, 2nd and 3rd Floor

Col. Chapultepec Polanco 11550

Mexico City, Mexico

Telephone: (+52) 55-5279-5400

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**Exhibit A**

**Statement of Fees By Project Category**

<b>Project Category Number</b>	<b>Project Category</b>	<b>Total Hours Billed</b>	<b>Total Fees Requested</b>
0001	Meetings and communications with Committee professionals	30.10	\$14,795.00
0002	Analysis and preparation of documents on Mexican law issues	155.80	\$62,255.00
0004	Employment and Fee Applications	1.00	\$240.00
0006	Meetings and communications with Committee	14.20	\$6,268.00
<b>Total Incurred</b>		<b>201.10</b>	<b>\$83,558.00</b>
<b>Value Added Tax (16%)</b>			<b>\$13,369.28</b>
<b>Total Requested</b>		<b>201.10</b>	<b>\$96,927.28</b>



**Exhibit B**

**Attorney and Paraprofessional Information**

Name	Position with the Applicant	Year Admitted or No. of Years with Firm	Department	Hourly Billing Rate	Total Hours Billed	Total Compensation
<b>Partners and Of Counsel</b>						
Machorro Guerrero, Juan Carlos	Partner	1994	Corporate	\$525.00	58.6	\$30,765.00
León Orantes Baena, Jorge	Partner	1994	Corporate	\$490.00	67.7	\$33,173.00
Olvera Ferrer, Carlos	Partner	1994	Litigation	\$445.00	3.20	\$1,424.00
Chagoya Díaz, Sergio	Partner	1998	Corporate	\$440.00	8.60	\$3,784.00
<b>Associates and Attorneys</b>						
Robledo y González Plata, Karina	Counsel	2005	Tax	\$355.00	1.80	\$639.00
Remis Cristóbal, Andrés	Associate	2017	Aviation	\$240.00	21.9	\$5,256.00
Ostos Guerresi, Diego	Associate	2010	Corporate	\$230.00	27.6	\$6,348.00
Szymanski Curiel, Ivan	Associate	2021	Corporate	\$270.00	3.00	\$810.00
Osio Sánchez, Cynthia	Associate	2015	Litigation	\$160.00	7.60	\$1,216.00
<b>Law Clerks</b>						
Carrillo Somerville, César Adolfo	Law Clerk	2020	Aviation	\$180.00	1.10	\$143.00
<b>Total Incurred:</b>					<b>201.10</b>	<b>\$83,558.00</b>
<b>Value Added Tax (16%)</b>						<b>\$13,369.28</b>
<b>Total Requested:</b>					<b>201.10</b>	<b>\$96,927.28</b>

**Exhibit C**

**Time Detail**

Date	Services	Timekeeper	Hours	Value
<b>0001 - Meetings and communications with Committee lawyers</b>				
3-Aug-2021	Conference with Mr. Marc Bilbao, from FTI Consulting, Inc., with respect to the issuance of shares for the implementation of the exit procedure. Correspondence to counsel to the debtor on the foregoing. Attend professionals call in anticipation and preparation to mediation process. Attend mediation process.	Orantes, Jorge León	2.90	1421
3-Aug-2021	Attendance to UCC Professionals weekly meeting and review of information.	Machorro, Juan	1.10	577.5
5-Aug-2021	Attend conference call with Apollo as part of the mediation procedure. Analyze implications under Mexican law. Correspondence to Willkie Farr & Gallagher LLP. on the foregoing.	Orantes, Jorge León	2.40	1176
10-Aug-2021	Attend weekly call with Morrison and Foster to review pending matters and steps moving forward. Attend weekly amx professionals call. Attend UCC Professionals standing weekly call. Review related documentation.	Orantes, Jorge León	2.10	1029
10-Aug-2021	Attendance to weekly call with members of Willkie Farr and attendance to meetings with UCC and Debtor's professionals and with UCC professionals and review of information.	Machorro, Juan	2.10	1102.5
13-Aug-2021	With Mr. Juan Manuel Delgado, discuss fiduciary duties of directors of Mexican public company. Correspondence on the foregoing.	Orantes, Jorge León	0.20	98
17-Aug-2021	Attend meeting with Willkie Farr and Morrison & Foerster LLP. ("MoFo") to discuss pending matters and steps moving forward. Attend recurring AMX Professionals Call. Attend UCC Professionals Standing Weekly Call. Review implementation of strategy under Mexican law. With Mr. Carlos Olvera, review related matters.	Orantes, Jorge León	3.20	1568
17-Aug-2021	Attendance to weekly meetings with Willkie Farr, with UCC and Debtors professionals, and with CC professionals, and review of relevant information.	Machorro, Juan	2.80	1470
23-Aug-2021	Conference with Mr. Juan Manuel Delgado to discuss the position of Mexican counsel to the Debtor, and steps moving forward.	Orantes, Jorge León	0.40	196
24-Aug-2021	Attend AMX - Willkie Farr & Gallagher, LLP. / S+S Standing Call. Attend recurring AMX Professionals Call (Alix,	Orantes, Jorge León	2.50	1225

	FTI, Davis Polk and Rothschild). Attend UCC Professionals Standing Weekly Call.			
24-Aug-2021	Attendance to weekly conference call with Willkie Farr; attendance to weekly meeting with Debtors' and UCC professionals, and attendance to weekly meeting with UCC professionals, and review of information.	Machorro, Juan	2.50	1312.5
28-Aug-2021	Attend meeting with advisors to the AdHoc, Willkie Farr & Gallagher, LLP. and FTI Consulting, Inc.	Orantes, Jorge León	1.20	588
31-Aug-2021	Attend Willkie Farr & Gallagher, LLP. / Santamarina y Steta, S.C. Sanding Call. Further conference with Juan Manuel Delgado. Attend AMX Professionals Call. Attend UCC Professionals Standing Weekly Call. Attend meeting with Willkie Farr & Gallagher LLP, FTI Consulting, Inc. and AdHoc Group and advisors.	Orantes, Jorge León	3.30	1617
31-Aug-2021	Conference call with FTI consulting and Silverpoint in connection with Interjet's return to the market, air transportation permits and slots.	Remis, Andrés	1.30	312
31-Aug-2021	Attendance to weekly meeting with UCC and Debtors' Professionals. Attendance to weekly meeting with UCC Professionals. Review of information prepared for the meetings. Review of information in preparation of UCC weekly meeting on September 1st.	Machorro, Juan	2.10	1102.5
<b>Total: 0001</b>	<b>Meetings and communications with Committee lawyers</b>		<b>30.10</b>	<b>\$14,795.00</b>
<b>0002 - Analysis and preparation of documents on Mexican law issues</b>				
2-Aug-2021	Conference call with Jorge Leon Orantes in order to discuss certain matters regarding obligations of Aeromexico as a public company. Review and revise memorandum explaining the above from a capital markets perspective	Ostos, Diego	2.10	483
2-Aug-2021	Prepare memorandum on aspects to consider under Mexican law for the implementation of the exit plan. Review mediation memorandum. With Mr. Diego Ostos, review related matters.	Orantes, Jorge León	5.30	2597
2-Aug-2021	Review of mediation statement to be submitted to Judge Lane. Review of draft legal memorandum on items relevant for the implementation of the exit process from a Mexican legal perspective. Review of relevant event published by the Debtor Company in the Mexican Stock Exchange on mediation process.	Machorro, Juan	2.30	1207.5
3-Aug-2021	Conference call with Marc Bilbao and Jorge Leon Orantes in order to discuss the exit plan for Aeromexico. Follow up call	Ostos, Diego	0.60	138

	with Jorge Leon Orantes.			
3-Aug-2021	Review of information on mediation process with Judge Lane. Attendance to mediation meeting with the Judge.	Machorro, Juan	2.10	1102.5
4-Aug-2021	Coordinate preparation of presentation to the Committee on Mexican capital market requirements for the implementation of the Exit Strategy. Review relevant materials.	Orantes, Jorge León	1.20	588
4-Aug-2021	Review of information on exit proposals on aspects of presentation to the committee outlining Mexican issues regarding a public vs. private exit from Chapter 11.	Machorro, Juan	0.80	420
5-Aug-2021	Prepare English presentation regarding the exit options of Aeromexico.	Ostos, Diego	1.20	276
5-Aug-2021	Review status of mediation procedure. Correspondence on the foregoing.	Orantes, Jorge León	0.20	98
5-Aug-2021	Attendance to conference call Apollo and professionals. Review of information. Correspondence.	Machorro, Juan	1.30	682.5
6-Aug-2021	Prepare new version of the presentation with the comments discussed with Jorge León Orantes. Conference call with Aeromexico's Mexican counsel in order to discuss next steps in the transaction.	Ostos, Diego	2.50	575
6-Aug-2021	Conference with Mexican counsel to the debtor to discuss securities aspects related to the implementation of the capitalization and procedures with the National Banking and Securities Commission and with the Foreign Investment Commission.	Orantes, Jorge León	0.60	294
6-Aug-2021	Review presentation to be made to the Committee on the regulation of the capitalization and securities markets regulations. Prepare adjustments.	Orantes, Jorge León	1.10	539
6-Aug-2021	Review of mediation order.	Machorro, Juan	0.30	157.5
7-Aug-2021	Review of objection to the Debtors' 737 MAX motion filed with the court.	Machorro, Juan	0.30	157.5
9-Aug-2021	Continue preparing the presentation for the Committee. Review the bids in order to prepare such presentation. Conference calls with Mr. Jorge León Orantes in order to discuss the topics of the presentation.	Ostos, Diego	3.10	713
9-Aug-2021	Review presentation to be made to the committee with respect to the public offering and other capital market requirements under Mexican law for their implementation of the exit. Prepare changes. Review proposal made by group of creditors represented by Gibson, Dunn & Crutcher LLP.	Orantes, Jorge León	4.60	2254
10-Aug-2021	Continue preparing the presentation for the Committee. Review and revise the final version of the presentation.	Ostos, Diego	1.10	253

10-Aug-2021	Final adjustments to presentation to UCC. Review April and May authorizations issued by the National Banking and National Commission of Foreign Investments modifying the neutral investments regime. Correspondence to the workinggroup on the foregoing.	Orantes, Jorge León	2.90	1421
10-Aug-2021	Review of information sent by Debtors' Mexican counsel regarding applications submitted to the Mexican foreign investment authorities and response by the authorities, as well as legal memoranda prepared by said counsel on aspects of foreign investment regulation for airlines in Mexico. Review of presentation for the UCC meeting on a private versus a public exit according to Mexican regulation.	Machorro, Juan	2.10	1102.5
13-Aug-2021	Payment of duties regarding pending title search requests before the Mexican Aeronautic Registry.	Carrillo, César	1.10	143
16-Aug-2021	With Mrs. Karina Robledo, discuss tax aspects related to sale of shares and special treatment for public companies.	Orantes, Jorge León	0.20	98
17-Aug-2021	Review of information on mediation process and attendance to mediation hearing.	Machorro, Juan	1.10	577.5
17-Aug-2021	Prepare tax note on the transfer of shares.	Robledo, Karina	1.80	639
18-Aug-2021	Attention conferences calls with Jorge León Orantes and Cynthia Osio in connection with advice requested by client concerning possibility of execution in Mexico about Chapter 11 trustee. Review doctrine and judicial criteria over the same matter.	Olvera, Carlos	2.10	934.5
18-Aug-2021	Review and analyze statutory provisions and judicial criteria applicable to: a) international cooperation in insolvency proceedings and potential scenarios surrounding the appointment of a Chapter 11 trustee and its enforcement in Mexico, and b) a potential claim against directors for lack of diligence and loyalty. Drafting of memo for the client and attention internal conference call with Mr. Carlos Olvera in this regard.	Osio, Cynthia	4.50	720
18-Aug-2021	With Mr. Carlos Olvera, analyze implementation of exit strategy under Mexican law.	Orantes, Jorge León	0.50	245
18-Aug-2021	Review analysis on tax treatment applicable to the transfer of shares. Prepare adjustments. With Mrs. Karina Robledo, review related matters.	Orantes, Jorge León	0.90	441
18-Aug-2021	Review of information on aspects of mediation process	Machorro, Juan	0.50	262.5
19-Aug-2021	Attention virtual meetings with Cynthia Osio, Jorge León Orantes, Diego Ostos, Andrés Remis and Juan Carlos Machorro	Olvera, Carlos	1.10	489.5

	about some queries in connection with the advice requested by the client. Preparation final note about this matter with Cynthia Osio. Follow upo of the latest judicial criteria over the same matter.			
19-Aug-2021	Attention conference calls and exchange communications with Messrs. Carlos Olvera, Jorge León-Orantes, Juan Carlos Machorro, Diego Ostos and Andrés Remis, regarding potential scenarios surrounding the appointment of a Chapter 11 trustee and its enforcement in Mexico, and b) a potential claim against directors for lack of diligence and loyalty. Drafting of additions and modifications to memo for the client.	Osio, Cynthia	3.10	496
19-Aug-2021	Review and revise the memorandum regarding the feasibility of enforcing in Mexico a potential appointment of a trustee by the US Court.	Ostos, Diego	1.10	253
19-Aug-2021	Review memorandum of designation of trustee and alternatives under Mexican law, as well as fiduciary duties. With Ms. Cinthia Osio and Mr. Carlos Olvera, review related matters. Prepare adjustments.	Orantes, Jorge León	3.10	1519
19-Aug-2021	Review of information on aspects of mediation process and existing alternatives. Review of legal memorandum on aspects of Mexican laws regulating the securities market and insolvency related matters.	Machorro, Juan	2.50	1312.5
20-Aug-2021	Review the Exit Financing Termsheet of the BSPO Proposal.	Ostos, Diego	0.40	92
20-Aug-2021	Further adjustments to memorandum on implementation of management structures under Mexican law. Correspondence on equity participation rights and alternatives.	Orantes, Jorge León	2.10	1029
20-Aug-2021	Review of information on alternatives for merger/liquidation.	Machorro, Juan	2.10	1102.5
21-Aug-2021	Analysis of term sheet provided by combined group. Review applicable legal provisions. Correspondence to the working group on the foregoing.	Orantes, Jorge León	1.60	784
21-Aug-2021	Review of information on Joint Bondholder/BSPO and Claimholder proposal, information prepared by FTI and draft letter to the restructuring committee of the company's board of directors urging them to accept the proposal.	Machorro, Juan	1.30	682.5
22-Aug-2021	Review of changes to draft letter to the restructuring committee of the	Machorro, Juan	0.50	262.5



	company's board of directors urging them to accept the proposal. Correspondence.			
24-Aug-2021	Review of contractual aspects in light of the debtor's decision towards the election of the final financing under Chapter 11. Preparation of a legal memorandum in that regard.	Remis, Andrés	4.30	1032
24-Aug-2021	Prepare legal analysis regarding applications of Mexican Securities Market Law.	Ostos, Diego	4.10	943
24-Aug-2021	Analysis of contractual and regulatory issues related to approval of plan by Shareholders. With Messrs. Diego Ostos and Andrés Remis, review related matters.	Orantes, Jorge León	0.70	343
24-Aug-2021	Continued review of information on Joint Proposal; review of information on Mexican securities laws and foreign investment regulation in light of current status of negotiations and behavior of participants. Preparation of legal note for the UCC Professionals.	Machorro, Juan	4.10	2152.5
25-Aug-2021	Conference calls with Messrs. Leon Orantes and Machorro in order to discuss the findings and interpretation of certain precepts of the Mexican Law.	Ostos, Diego	1.10	253
25-Aug-2021	Analyze alternatives under Mexican law, considering pondering of different exit options by the debtor. Review applicable legal provisions.	Orantes, Jorge León	1.10	539
25-Aug-2021	Review of information on status of mediation process and related information; review on status of review of proposals; review of correspondence and information on aspects of DIP financing documentation, and correspondence.	Machorro, Juan	1.30	682.5
26-Aug-2021	Review of certain exit-financing related contracts and preparation of a legal memorandum in that regard.	Remis, Andrés	3.50	840
26-Aug-2021	Review status of approval by the Board of the Debtor. Review adjustments to Commitment proposals. Analyze alternatives for delivering shares in payment of services. Attend conferences with Willkie Farr & Gallagher LLP. and FTI Consulting Inc. Analysis of Commitments under resolutions of Mexican Federal Competition Commission. Review regulatory considerations. Attend meeting with Mr. Ross Faldetta, from FTI Consulting Inc. to discuss interjet procedure.	Orantes, Jorge León	4.40	2156
26-Aug-2021	Continued review of information on debt commitment letters, mediation process, Mexican aspects of competition law and aviation regulatory matters and	Machorro, Juan	2.30	1207.5

	preparation of legal note, and status of insolvency proceedings of Interjet. Correspondence with workinggroup.			
26-Aug-2021	(i) Review resolutions issued by the Federal Economic Competition Commission on the GAM/DELTA cases; (ii) internal meeting; (iii) Prepare communication to the client.	Szymanski, Iván	2.50	675
27-Aug-2021	Review of aspects in connection with the air transportation services of Interjet and the slots assigned to the airline during the 2020 winter season.	Remis, Andrés	4.10	984
27-Aug-2021	Review of information prepared on on Delta/Aeromexico synergies; review of information on debt commitment letters and mediation process; review of information on status of insolvency proceedings of Interjet. Conferences, virtual meetings and correspondence with working group.	Machorro, Juan	3.10	1627.5
27-Aug-2021	Notes on competition law issues regarding the mergerreview procedure in Mexico.	Szymanski, Iván	0.50	135
28-Aug-2021	Prepare communication to FTI Consulting, Inc. with respectto to antitrust approvals. Review antecedents. Prepare adjustments. With Messrs. Juan Carlos Machorro and Iván Szymanski, review related matters.	Orantes, Jorge León	1.60	784
28-Aug-2021	Continued review of aspects in connection with the air transportation services of Interjet and the slots assigned to the airline during the 2020 winter season.	Remis, Andrés	2.10	504
29-Aug-2021	Review of information on aspects of mediation process and information shared by Willkie Farr; review of information on Debtors and correspondence.	Machorro, Juan	2.10	1102.5
29-Aug-2021	Review of Delta related analysis and underlying documents, and review of new information on the matter prepared by FTI. Attendance to conference call with working group on said information. Correspondence with working group on aspects of Mexican competition regulation.	Machorro, Juan	2.50	1312.5
30-Aug-2021	Review and revise possible Mexican law violations incurred by the shareholders of Aeromexico. Conference calls with Messrs. Jorge Leon Orantes, Juan Carlos Machorro and Sergio Chagoya regarding the above. Prepare communications with the Mexican Law legal analysis . Conference call with Willkie regarding the above matters.	Ostos, Diego	5.50	1265
30-Aug-2021	Analysis of possible liabilities under Mexican law with respect to group of Shareholders. Review applicable legal	Orantes, Jorge León	4.70	2303

	provisions. Prepare correspondence. Attend conference with Willkie Farr & Gallagher, LLP. Further conference with Mr. Juan Manuel Delgado. Review order requesting termination of exclusivity. Prepare comments.			
30-Aug-2021	Analysis of possible liabilities under Mexican law with respect to group of shareholders. Review applicable legal provisions. Prepare correspondence.	Orantes, Jorge León	4.30	2107
30-Aug-2021	Continued review of Interjet's air transportation services and slots. Preparation of legal memorandum in that regard.	Remis, Andrés	3.30	792
30-Aug-2021	Review of information on Delta/Aeromexico analysis. Review of draft motion to terminate exclusivity. Attendance to working session (conference call) with Willkie Farr. Correspondence with working group. Review of applicable legal provision on the Mexican securities and commercial laws and preparation of legal notes. Preparation of legal memorandum on Mexican legal aspects on status of Interjet's insolvency, operating concession and slots at the Mexico City Airport.	Machorro, Juan	4.50	2362.5
30-Aug-2021	Legal analysis of the Mexican applicable legal framework to a possible submission to the Mexican Banking and Securities Commission.	Chagoya, Sergio	4.50	1980
31-Aug-2021	Review the motion prepared by Willkie in order to analyze the possible infractions by the Shareholders of Aeromexico to the Mexican Securities Law. Conference call with Sergio Chagoya in order to analyze the possibility to file a document before the CNBV.	Ostos, Diego	1.50	345
31-Aug-2021	Status negotiations. Memo on Interjet. Correspondence on Foreign Investment restrictions and issuance of series "N" shares. Further consideration of possible further actions that could be implemented in Mexico.	Orantes, Jorge León	2.30	1127
31-Aug-2021	Review of Mexican federal aviation regulations regarding the issuing of slots at Mexico City International Airport. Preparation of legal memorandum in that regard.	Remis, Andrés	2.30	552
31-Aug-2021	Continued review of information on Delta/Aeromexico analysis and attendance to conference call with working group. Continued review of draft motion to terminate exclusivity and incorporation of comments and suggestions as regards aspects of applicable Mexican law and	Machorro, Juan	6.10	3202.5

	regulation. Correspondence with working group. Continue review of applicable legal provision on the Mexican securities and commercial laws and preparation of legal notes. Review of aspects of Mexican aviation regulation and rules for the assignment and operation of slots at the Mexico City International Airport, attendance to conference call with working group and preparation of legal memorandum on the grounds of said assignment and operation of slots at the Mexico City International Airport. Correspondence with working group. Review of communication by Davis Polk on update of process relating delivery of Final Valuation Materials.			
31-Aug-2021	Review of the draft of the Motion for the termination of the exclusivities of the Creditors in connection with our securities regulation analysis. Prepare internal document with our conclusions on that regard.	Chagoya, Sergio	4.10	1804
<b>Total: 0002</b>	<b>Analysis and preparation of documents on Mexican law issues</b>		<b>155.8</b>	<b>\$62,255.00</b>
<b>0004 – Employment and Fee Applications</b>				
11-Aug-2021	Preparation of July monthly fee statement.	Remis, Andrés	1.00	240
<b>Total: 0004</b>	<b>Employment and Fee Applications</b>		<b>1.00</b>	<b>\$240</b>
<b>0006 - Meetings and communications with Committee</b>				
4-Aug-2021	Attend weekly call with the committee. Review relevant materials.	Orantes, Jorge León	1.10	539
4-Aug-2021	Attendance to UCC weekly meeting and review of information.	Machorro, Juan	1.10	577.5
11-Aug-2021	Attendance to the Unsecured Creditors Committee.	Ostos, Diego	1.10	253
11-Aug-2021	Attend weekly call with the committee. Review relevant materials in a dissipation to presentation on Mexican law issues. Further conference with Mr. Juan Manuel Delgado on the foregoing. Consider alternatives.	Orantes, Jorge León	1.90	931
11-Aug-2021	Attendance to weekly UCC meeting and review of information.	Machorro, Juan	1.30	682.5
18-Aug-2021	Attendance to Unsecured Creditors Committee.	Ostos, Diego	1.10	253
18-Aug-2021	Attend meeting with the Committee. Review materials for such meeting.	Orantes, Jorge León	1.10	539
18-Aug-2021	Attendance to weekly UCC meeting and review of relevant information.	Machorro, Juan	1.10	577.5
20-Aug-2021	Attend meeting with the Committee.	Orantes, Jorge León	0.70	343
25-Aug-2021	Attendance to the Unsecured Creditors Committee.	Ostos, Diego	1.10	253
25-Aug-2021	Attend meeting with the Committee.	Orantes, Jorge	1.30	637

	Review relevant materials.	León		
25-Aug-2021	Attendance to weekly UCC meeting and review of information.	Machorro, Juan	1.30	682.5
<b>Total: 0006</b>	<b>Meetings and communications with Committee</b>		<b>14.20</b>	<b>\$6,268.00</b>
<b>Current Fees</b>				<b>\$83,558.00</b>
<b>Value Added Tax (16%)</b>				<b>\$13,369.28</b>
<b>Total Current Fees</b>				<b>\$96,927.28</b>