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Objection Deadline: November 15, 2021 @ 12:00 p.m. (ET)

#### UNITED STATES BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF NEW YORK

In re:

Chapter 11

GRUPO AEROMÉXICO, S.A.B. de C.V., et al.,<sup>1</sup>

Case No. 20-11563 (SCC)

Debtors.

(Jointly Administered)

### FOURTEENTH MONTHLY FEE STATEMENT OF ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC., FINANCIAL ADVISOR TO THE CHAPTER 11 DEBTORS, FOR ALLOWANCE OF COMPENSATION FOR PROFESSIONAL SERVICES RENDERED AND FOR REIMBURSEMENT OF EXPENSES FOR THE PERIOD SEPTEMBER 1, 2021 THROUGH SEPTEMBER 30, 2021

Name of Applicant:	AlixPartners, LLP and AlixPartners International, Inc.				
Applicant's Role in Case:	Financial Advisor to the Chapter 11 Debtors				
Date Order of Employment Signed:	September 22, 2020 [Docket No. 452], <i>Nunc Pro Tunc</i> to June 30, 2020				
Time powind account has this statements	Beginning of Period	End of Period			
Time period covered by this statement:	September 1, 2021	September 30, 2021			
Summary of Total Fees and Expenses Requested:					
Total fees requested in this Statement: \$2,323,758.40 (80% of \$2,904,698.00)					
Total expenses requested in this Statement:	\$1,929.61				
Total fees and expenses requested in this Statement:	\$2,325,688.01				
This is a(n): <u>X</u> Monthly Application Interim Application Final Application					

<sup>&</sup>lt;sup>1</sup> The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

# SUMMARY OF HOURS AND FEES BY PROFESSIONAL FOR THE PERIOD SEPTEMBER 1, 2021 THROUGH SEPTEMBER 30, 2021

PROFESSIONAL	TITLE	RATE	HOURS	FEES
Lisa Donahue	Managing Director	\$1,295	74.0	\$ 95,830.00
William Kocovski	Director	\$980	163.0	159,740.00
Marc Lumpe	Director	\$980	126.2	123,676.00
Tony Perez Sales	Director	\$980	234.3	229,614.00
Randy O Watson	Director	\$980	132.6	129,948.00
Pablo J Wangermann	Director	\$935	120.3	112,480.50
Michael DeGraf	Director	\$865	180.7	156,305.50
Patrick M Hoban	Director	\$865	156.8	135,632.00
Thora B Thoroddsen	Director	\$865	179.5	155,267.50
Dennis R DeBassio	Director	\$825	84.9	70,042.50
Eric Fullmer	Director	\$825	179.8	148,335.00
Elizabeth S Kardos	Director	\$735	1.3	955.50
Isabel Arana de Uriarte	Senior Vice President	\$755	76.2	57,531.00
Michael Oestreich	Senior Vice President	\$755	124.8	94,224.00
Francisco D Echevarria	Senior Vice President	\$755	98.0	73,990.00
Bryan T Appel	Senior Vice President	\$710	117.5	83,425.00
Leon Caine	Senior Vice President	\$710	173.4	123,114.00
Juan C Menendez	Senior Vice President	\$710	182.6	129,646.00
John M Katsigeorgis	Senior Vice President	\$710	74.5	52,895.00
Hart Ku	Senior Vice President	\$665	129.7	86,250.50
Robell G Wondwosen	Senior Vice President	\$665	57.4	38,171.00
Wally Li	Senior Vice President	\$640	5.7	3,648.00
Kaitlyn A Sundt	Senior Vice President	\$530	1.9	1,007.00
Javier Zermeno	Vice President	\$625	128.4	80,250.00

[Table Continued on Next Page]

# SUMMARY OF HOURS AND FEES BY PROFESSIONAL FOR THE PERIOD SEPTEMBER 1, 2021 THROUGH SEPTEMBER 30, 2021

PROFESSIONAL	TITLE	RATE	HOURS		FEES
Daniel J Law	Vice President	\$625	135.0		84,375.00
Milena Sandeen	Vice President	\$625	157.6		98,500.00
Charles E Urwin	Vice President	\$625	236.2		147,625.00
Silvio T Agostinho	Vice President	\$530	123.9		65,667.00
Evan A Plemenos	Vice President	\$530	3.4		1,802.00
Kate L Schrichte	Vice President	\$530	70.8		37,524.00
Michelle Stephey	Vice President	\$530	145.4		77,062.00
Kay Wang	Vice President	\$485	34.4		16,684.00
Jennifer A Bowes	Vice President	\$460	22.6		10,396.00
Jennifer Braverman	Vice President	\$460	41.9		19,274.00
Cindy Wan	Vice President	\$460	26.5		12,190.00
Total Professional Hours and	l Fees		3,801.2	S	2,913,077.00
Less 50% Travel Fees					(8,379.00)
Subtotal				S	2,904,698.00
Less 20% Holdback					(580,939.60)
Invoice Total				S	2,323,758.40
		Averag	e Billing Rate	S	764.15

# SUMMARY OF HOURS AND FEES BY MATTER CATEGORY FOR THE PERIOD SEPTEMBER 1, 2021 THROUGH SEPTEMBER 30, 2021

CODE	MATTER CATEGORY	HOURS	 FEES
1.1	Chapter 11 Process/Case Management	51.9	\$ 54,717.00
1.3	Communication with Interested Parties	40.0	32,289.50
1.4	U. S. Trustee / Court Reporting Requirements	44.7	33,637.50
1.5	Plan of Reorganization and Disclosure Statement	251.8	178,548.00
1.6	Financing	136.1	127,832.50
1.7	Business Operations	22.3	18,329.50
1.8	Executory Contracts	565.6	434,326.50
1.9	Attending Court Hearings	0.6	777.00
1.10	Retention Applications & Disclosure Reports	43.8	20,281.00
1.11	Interim & Final Fee Applications	32.2	18,291.00
1.12	Network Plan	182.6	121,561.50
1.13	Fleet Plan	134.7	108,496.50
1.14	Liquidity Forecasting & Management	185.8	140,792.50
1.15	Business Plan	324.3	225,844.50
1.16	Cost Reduction Initiatives	718.6	625,975.00
1.17	Vendor Management	80.1	55,730.50
1.18	Communication & Diligence with Unsecured Creditors Committee	38.1	33,000.50
1.19	Bankruptcy Claims Management & Resolution	637.0	442,363.00
1.20	Diligence/Reporting - Unsecured Creditors Committee/Advisors	292.9	222,700.50
1.21	Monthly Fee Statements	1.0	825.00
1.23	Travel Time <sup>(1)</sup>	17.1	<mark>8,379.00</mark>
		3,801.2	\$ 2,904,698.00
		a de la companya de	 
	Avera	nge Billing Rate	\$ 764.15

<sup>(1)</sup> Travel time rates are reduced by 50%

# SUMMARY OF EXPENSES BY CATEGORY FOR THE PERIOD SEPTEMBER 1, 2021 THROUGH SEPTEMBER 30, 2021

EXPENSE CATEGORY	AMOUNT		
Airfare	\$	532.32	
Ground Transportation		216.22	
Lodging		1,095.07	
Meals		86.00	
Total	S	1,929.61	

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AlixPartners, LLP and AlixPartners International, Inc. (collectively, "<u>AlixPartners</u>"), as financial advisor to Grupo Aeroméxico, S.A.B. de C.V. and its affiliates that are debtors and debtors in possession in these Chapter 11 Cases (collectively, the "<u>Debtors</u>"), hereby submits this Fourteenth Monthly Fee Statement seeking compensation for professional services rendered and reimbursement of out-of-pocket expenses for the period September 1, 2021 through September 30, 2021 (the "<u>Compensation Period</u>"), pursuant to the Order Pursuant to 11 U.S.C. §§ 105(A) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals [Docket No. 360] and the Order Authorizing Debtors to Employ and Retain AlixPartners, LLP and AlixPartners International, Inc. as its Financial Advisor Nunc Pro Tunc to the Petition Date [Docket No. 452].

Detailed time descriptions of the services performed by each professional, organized by discrete project and by day is attached hereto as <u>Exhibit A</u>. Exhibit A (a) identifies the individuals that rendered services in each subject matter; (b) describes each activity or service that each individual performed; and (c) states the number of hours (in tenths of an hour) spent by each individual providing the services during the Compensation Period.

A detailed analysis of the out-of-pocket expenses showing the amount incurred by each professional in each expense category by day is attached hereto as **Exhibit B**.

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WHEREFORE, AlixPartners respectfully requests that: (i) it be granted an allowance of compensation for professional services rendered to the Chapter 11 Debtors during the Compensation Period in the amount of \$2,323,758.40 (80% of \$2,904,698.00), without prejudice to a final allowance of compensation, plus reimbursement of actual out-of-pocket expenses incurred in the amount of \$1,929.61; (ii) the Debtors are authorized and directed to pay AlixPartners the amount of \$2,325,688.01 and (iii) that the Court grant AlixPartners such other and further relief as is just and proper.

Dated: October 22, 2021

ALIXPARTNERS, LLP AND ALIXPARTNERS INTERNATIONAL, INC. 909 Third Avenue, 28<sup>th</sup> Floor New York, NY 10022

/s/ Lisa Donahue

By: Lisa Donahue Managing Director