

**UNITED STATES BANKRUPTCY COURT  
 SOUTHERN DISTRICT OF NEW YORK**

In re:

GRUPO AEROMÉXICO, S.A.B. de C.V., et  
 al.,  
 Debtors.<sup>1</sup>

Chapter 11

Case No. 20-11563 (SCC)

(Jointly Administered)

**COVER SHEET FOR FOURTH INTERIM APPLICATION OF FTI CONSULTING, INC., FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF GRUPO AEROMÉXICO, S.A.B. de C.V., *ET AL.* FOR INTERIM ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 1, 2021 THROUGH SEPTEMBER 30, 2021**

Name of Applicant:	FTI Consulting, Inc.
Authorized to provide Professional Services to:	Official Committee of Unsecured Creditors
Date of Retention:	October 2, 2020, <i>nunc pro tunc</i> to July 17, 2020
Period for which compensation and reimbursement is sought:	May 1, 2020 through September 30, 2021
Amount of Compensation sought as actual, reasonable and necessary:	\$1,875,000
Amount of Expense Reimbursement sought as actual, reasonable and necessary:	\$3,751.96
Total Fees and Expenses Due:	\$978,751.96

This is a: \_\_\_\_ monthly  X  interim \_\_\_\_ final application

<sup>1</sup> The Debtors in these cases, along with each Debtor's registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors' corporate headquarters is Located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

**SUMMARY OF MONTHLY FEE STATEMENTS  
DURING THE APPLICATION PERIOD**

Date Filed Docket No.	Period Covered	Fees Requested (100% Fees)	Fees due (80% Fees)	Holdback (20% Fees)	Expenses Requested (100% Expenses)	Amounts Paid to Date	Remaining Unpaid Amount
10/06/2020 Doc 510	July 17, 2020 - August 31, 2020	\$ 556,451.61	\$ 445,161.29	\$ 111,290.32	\$ 39.95	\$ 500,846.40	\$ 55,645.16
<b>First Interim Total</b>		<b>\$ 556,451.61</b>	<b>\$ 445,161.29</b>	<b>\$ 111,290.32</b>	<b>\$ 39.95</b>	<b>\$ 500,846.40</b>	<b>\$ 55,645.16</b>
10/29/2020 Doc 588	September 1, 2020 - September 30, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
11/30/2020 Doc 679	October 1, 2020 - October 31, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
12/28/2020 Doc 768	November 1, 2020 - November 30, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
1/26/2021 Doc 850	December 1, 2020 - December 31, 2020	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
<b>Second Interim Total</b>		<b>\$ 1,500,000.00</b>	<b>\$ 1,200,000.00</b>	<b>\$ 300,000.00</b>	<b>\$ -</b>	<b>\$ 1,350,000.00</b>	<b>\$ 150,000.00</b>
2/26/21 Doc 928	January 1, 2021 - January 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
4/2/2021 Doc 1046	February 1, 2021 - February 28, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
5/13/21 Doc 1184	March 1, 2021 - March 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
6/10/21 Doc 1302	April 1, 2021 - April 30, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 337,500.00	\$ 37,500.00
<b>Third Interim Total</b>		<b>\$ 1,500,000.00</b>	<b>\$ 1,200,000.00</b>	<b>\$ 300,000.00</b>	<b>\$ -</b>	<b>\$ 1,350,000.00</b>	<b>\$ 150,000.00</b>
8/3/2021 Doc 1512	May 1, 2021 - May 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 300,000.00	\$ 75,000.00
8/3/2021 Doc 1513	June 1, 2021 - June 30, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ 300,000.00	\$ 75,000.00
9/24/21 Doc 1774	July 1, 2021 - July 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ -	\$ -	\$ 375,000.00
10/25/21 Doc 1960	August 1, 2021 - August 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ 3,017.28	\$ -	\$ 378,017.28
10/25/21 Doc 1961	September 1, 2021 - September 31, 2021	\$ 375,000.00	\$ 300,000.00	\$ 75,000.00	\$ 734.68	\$ -	\$ 375,734.68
<b>Fourth Interim Total</b>		<b>\$ 1,875,000.00</b>	<b>\$ 1,500,000.00</b>	<b>\$ 375,000.00</b>	<b>\$ 3,751.96</b>	<b>\$ 600,000.00</b>	<b>\$ 1,278,751.96</b>
<b>Case Total</b>		<b>\$ 5,431,451.61</b>	<b>\$ 4,345,161.29</b>	<b>\$ 1,086,290.32</b>	<b>\$ 3,791.91</b>	<b>\$ 3,800,846.40</b>	<b>\$ 1,634,397.12</b>

**SUMMARY OF SERVICES BY PROFESSIONAL  
DURING THE APPLICATION PERIOD**

<b>Professional</b>	<b>Position</b>	<b>Specialty</b>	<b>Total Hours</b>
Star, Samuel	Sr Managing Dir	Restructuring	207.0
Gonzalez, Vicente	Sr Managing Dir	Restructuring - Mexico	53.8
Bilbao, Marc	Sr Managing Dir	Airlines - Banking	246.9
Cohen, Neal	Sr Managing Dir	Airlines - Operations	171.0
Ellis, Jeffrey	Sr Managing Dir	Lease Accounting	5.0
Irvine, Shelly	Sr Managing Dir	Valuation	11.3
Farnsworth, Scott	Managing Dir	Airlines - Operations	178.6
Roy JR, Barbeau	Managing Dir	Airlines - Banking	227.9
O'Brien, Daniel	Managing Dir	Restructuring	152.3
Martinez Taguena, Damian	Senior Director	Public Affairs - Mexico	15.0
Faldetta, Ross	Director	Airlines - Operations	531.8
Gutierrez Munoz, Octavio	Director	Restructuring - Mexico	3.7
Kuan, Michelle	Director	Airlines - Operations	61.2
Johanson, Christopher	Director	Valuation	33.9
Kirchgraber, James	Sr Consultant	Restructuring	777.1
Sunderland, Grant	Sr Consultant	Public Affairs - Mexico	120.5
Healy, Monica	Consultant	Restructuring	540.7
Gruber, Jacob	Consultant	Restructuring	89.7
Boyd, Anna	Consultant	Public Affairs - Mexico	4.0
Hellmund-Mora, Marili	Project Asst	Restructuring	3.5
<b>TOTAL</b>			<b>3,434.9</b>

**SUMMARY OF HOURS BY PROJECT CATEGORY INCURRED  
DURING THE APPLICATION PERIOD**

<b>Task Code</b>	<b>Task Description</b>	<b>Total Hours</b>
1	Current Operating Results & Airline Operations	118.1
2	Cash & Liquidity Analysis	148.4
3	Financing Matters (DIP, Exit, Other)	573.1
4	Trade Vendor Issues	6.6
6	Aircraft/Equipment & Asset Sales	458.4
7	Analysis of Business Plan	258.6
8	Valuation and Related Matters	123.8
9	Analysis of Employee Compensation Programs	6.2
10	Analysis of Tax Issues	2.7
11	Prepare for and Attend Court Hearings	6.1
13	Analysis of Other Miscellaneous Motions	1.6
14	Analysis of Claims/Liabilities Subject to Compromise	75.8
15	Analyze Intercompany Claims, RP Transactions, Substantive Consolidation	204.5
16	Analysis, Negotiate and Form of POR & DS	398.9
19	Case Management	134.5
20	General Meetings with Debtor & Debtors' Professionals	115.7
21	General Meetings with UCC & UCC Counsel	374.2
22	Meetings with Other Parties	35.5
23	Firm Retention	0.8
24	Preparation of Fee Application	80.8
33	Monitoring: Industry/LATAM and Avianca Bankruptcy Proceedings	44.8
34	Monitoring: Government Activities/Political Reporting	137.5
36	Mediation	128.3
<b>TOTAL</b>		<b>3,434.9</b>

**SUMMARY OF EXPENSES INCURRED  
DURING THE APPLICATION PERIOD**

<b>Expense Type</b>	<b>Amount</b>
Working Meals	\$ 45.54
Research/Database	\$ 3,712.42
<b>TOTAL</b>	<b>\$ 3,757.96</b>
Less: voluntary reduction for meals greater than \$20	\$ (6.00)
<b>GRAND TOTAL</b>	<b>\$ 3,751.96</b>

**UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK**

In re:

GRUPO AEROMÉXICO, S.A.B. de C.V., et  
al.,  
Debtors.<sup>1</sup>

Chapter 11

Case No. 20-11563 (SCC)

(Jointly Administered)

**FOURTH INTERIM APPLICATION OF FTI CONSULTING, INC., FINANCIAL  
ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF  
GRUPO AEROMÉXICO, S.A.B. de C.V., *ET AL.* FOR INTERIM ALLOWANCE OF  
COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD  
FROM MAY 1, 2021 THROUGH SEPTEMBER 30, 2021**

FTI Consulting, Inc. (together with its wholly owned subsidiaries, the “**Applicant**” or “**FTI**”), financial advisor to the Official Committee of Unsecured Creditors (the “**Committee**”) to the above-captioned debtors and debtors-in-possession (the “**Debtors**”), hereby submits its First Interim Application for compensation and reimbursement of expenses (the “**Application**”) for professional services performed by FTI for the period commencing May 1, 2021 through and including September 30, 2021 (the “**Application Period**”). In support of the Application, FTI respectfully represents as follows:

**JURISDICTION, VENUE AND STATUTORY PREDICATES**

1. The United States Bankruptcy Court for the Southern District of New York (the “**Court**”) has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334. This matter is

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<sup>1</sup> The Debtors in these cases, along with each Debtor’s registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors’ corporate headquarters is Located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue before this Court is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The statutory bases for the relief requested herein are sections 330, 331, and 1103 of title 11 of the United States Code (the “**Bankruptcy Code**”), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the “**Bankruptcy Rules**”), Rule 2016-1 of the Local Rules for the United States Bankruptcy Court for the Southern District of New York (the “**Local Rules**”), and the United States Trustee’s Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under 11 U.S.C. § 330 for Attorneys in Larger Chapter 11 Cases, effective as of November 1, 2013 (the “**U.S. Trustee Guidelines**”). This Application has been prepared in accordance with General Order M-447, the *Amended Guidelines for Fees and Disbursements for Professionals in the Southern District of New York* (June 17, 2013) promulgated pursuant to Local Bankruptcy Rule 2016-1(a) (the “**Local Guidelines**”), and the *Order Pursuant to 11. U.S.C. §§ 105(A) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals*, entered on September 8, 2020, [Docket No. 360] (the “**Interim Compensation Order**”). Attached hereto as **Exhibit A** is a certification regarding compliance with the Local Guidelines.

### **BACKGROUND**

3. On June 30, 2020 (the “**Petition Date**”), the Debtors filed with the United States Bankruptcy Court for the Southern District of New York (this “**Court**”) their voluntary petitions for relief under Chapter 11 of the Bankruptcy Code. For the bankruptcy process, the Debtors selected Davis Polk & Wardwell LLP as counsel (“**Davis Polk**”), AlixPartners, LP as financial advisor (“**AlixPartners**”), and Rothschild & Co as its investment banker (“**Rothschild**”).

4. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to sections 1107 and 1108 of the Bankruptcy Code. No trustee or examiner has been appointed in the Chapter 11 cases.

5. On July 13, 2020, the Office of the United States Trustee for the Southern District (the “**US Trustee**”) filed a *Notice of Appointment of Official Committee of Unsecured Creditors* [Docket No. 92] pursuant to section 1102 of the Bankruptcy Code.<sup>2</sup> On July 15, 2020 the Committee selected Morrison & Foerster LLP (“**Morrison & Foerster**”) as its counsel, and on July 17, 2020, the Committee selected FTI as its financial advisor.

6. On October 2, 2020, the Court entered the *Order Authorizing the Retention and Employment of FTI Consulting, Inc. as Financial Advisor to the Official Committee of Unsecured Creditors Nunc Pro Tunc to July 17, 2020* [Docket No. 501].

7. On September 8, 2020, the Court entered the *Order Pursuant to 11 U.S.C. §§ 105(a) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals* [Docket No. 360] (the “**Interim Compensation Order**”). Pursuant to the Interim Compensation Order, FTI is authorized to file and serve its monthly invoices on the Application Recipients (as defined in the Interim Compensation Order). If no objections are raised prior to the expiration of the applicable Objection Deadline, the Debtors are authorized to pay 80% of the fees and 100% of the expenses identified in the monthly fee statement.

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<sup>2</sup> The initial members of the Committee were: (a) The Bank of New York Mellon; (b) Association Sindical de Pilotos Aviadores; (c) Nordic Aviation Capital; (d) Falko Regional Aircraft Limited; (e) General Electric Company; (f) World Fuel Services (“**World Fuel**”); and (g) Sabre GLBL Inc. World Fuel resigned from the Committee, effective February 3, 2021. General Electric Company resigned from the Committee, effective May 27, 2021.



8. On June 4, 2021, Willkie Farr & Gallagher LLP (“**Willkie Farr**”) filed an *Application to Employ / Application for Entry of an Order Authorizing the Retention and Employment of Willkie Farr & Gallagher LLP as Counsel to the Official Committee of Unsecured Creditors Nunc Pro Tunc to May 1, 2021* [Doc 1280].

9. On October 1, 2021, the Debtors filed their *Chapter 11 Plan / Debtors' Joint Plan of Reorganization under Chapter 11 of the Bankruptcy Code* [Doc 1806] and on October 15, 2021 the Debtors filed their *Chapter 11 Plan / [First Revised] Debtors' Joint Plan of Reorganization under Chapter 11 of the Bankruptcy Code* [Doc 1896].

10. The remainder of the information set forth in Local Guidelines § A(2)(ii) and (iv) is not known to and cannot be reasonably ascertained by Applicant.

**SUMMARY OF PROFESSIONAL COMPENSATION  
AND REIMBURSEMENT OF EXPENSES REQUESTED**

11. By this Application, FTI seeks entry of an order (i) approving interim compensation in the amount of \$1,875,000 and reimbursement of expenses of \$3,751.96, (ii) directing payment of \$1,275,000 for fees and \$3,751.96 for expenses held back or not yet paid in connection with the Monthly Fee Statements (as defined herein), (iii) directing payment of \$55,645.16 in fees held back in connection with the First Interim Application (as defined herein), (iv) directing payment of \$150,000.00 in fees held back in connection with the Second Interim Application (as defined herein), (v) directing payment of \$150,000.00 in fees held back in connection with the Third Interim Application (as defined herein), and (vi) granting such other and further relief as may be just and proper.

12. In accordance with the Interim Compensation Order, on October 15, 2020, FTI filed the *First Application for Interim Professional Compensation/First Interim Application of*

*FTI Consulting, Inc., Financial Advisor to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., et al. for Interim Allowance of Compensation and Reimbursement of Expenses for the Period from July 17, 2020 through August 31, 2020* [Docket No. 541] (the "**First Interim Application**").

13. In accordance with the Interim Compensation Order, on February 12, 2021, FTI filed the *Second Application for Interim Professional Compensation/First Interim Application of FTI Consulting, Inc., Financial Advisor to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., et al. for Interim Allowance of Compensation and Reimbursement of Expenses for the Period from September 1, 2020 through December 31, 2020* [Docket No. 890] (the "**Second Interim Application**").

14. In accordance with the Interim Compensation Order, on June 23, 2021, FTI filed the *Third Application for Interim Professional Compensation/First Interim Application of FTI Consulting, Inc., Financial Advisor to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., et al. for Interim Allowance of Compensation and Reimbursement of Expenses for the Period from January 1, 2021 through April 1, 2021* [Docket No. 1349] (the "**Third Interim Application**").

15. In accordance with the Interim Compensation Order, on August 3, 2021, FTI filed the *Tenth Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from May 1, 2021 through May 31, 2021* [Docket No. 1512] (the "**Tenth Monthly Fee Statement**"), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (*i.e.*, \$300,000.00).

16. In accordance with the Interim Compensation Order, on August 3, 2021, FTI filed the *Eleventh Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from June 1, 2021 through June 30, 2021* [Docket No. 1513] (the “**Eleventh Monthly Fee Statement**”), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (*i.e.*, \$300,000.00).

17. In accordance with the Interim Compensation Order, on September 24, 2021, FTI filed the *Twelfth Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from July 1, 2021 through July 31, 2021* [Docket No. 1774] (the “**Twelfth Monthly Fee Statement**”), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (*i.e.*, \$300,000.00).

18. In accordance with the Interim Compensation Order, on October 25, 2021, FTI filed the *Thirteenth Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from August 1, 2021 through August 31, 2021* [Docket No. 1960] (the “**Thirteenth Monthly Fee Statement**”), seeking compensation for 80% of actual professional fees in the amount of \$375,000.00 (*i.e.*, \$300,000.00).

19. In accordance with the Interim Compensation Order, on October 25, 2021, FTI filed the *Fourteenth Monthly Fee Statement of FTI Consulting, Inc. for Compensation for Services Rendered and Reimbursement of Expenses Incurred as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from August 1, 2021 through August 31, 2021* [Docket No. 1961] (the “**Fourteenth Monthly Fee Statement**”), seeking

compensation for 80% of actual professional fees in the amount of \$375,000.00 (*i.e.*, \$300,000.00).

20. The amount sought in this Application is the summation of the compensation and expenses sought in FTI's Tenth, Eleventh, Twelfth, Thirteenth, and Fourteenth Monthly Fee Statements (the "Monthly Fee Statements") for the Application Period for a total of \$1,875,000.00. To date, no party has objected to the Monthly Fee Statements.

21. This Application summarizes the services rendered by FTI on behalf of the Committee during the Application Period. While it is not possible or practical to describe each and every activity undertaken by FTI, FTI has maintained contemporaneous time records which include a detailed chronology of the daily services rendered, describing the precise nature of the work, the specific tasks performed, and the time expended by each professional. A breakdown of the hours by professional is annexed hereto as **Exhibit B**. A breakdown of the hours by task code is annexed hereto as **Exhibit C**. A detailed copy of the time records for the Application Period is annexed hereto as **Exhibit D**.

22. FTI has incurred out-of-pocket disbursements during the Application Period broken down into categories of charges itemized in **Exhibit E**. A detailed breakdown of these charges is annexed hereto as **Exhibit F**. Each charge incurred by FTI was necessary and reasonable, and was incurred as a direct result of FTI's representation of the Committee.

**DESCRIPTION OF SERVICES AND  
EXPENSES AND RELIEF REQUESTED**

11. The primary services rendered by FTI include, but are not limited to, the categories set forth below. FTI's Application and project billing format is generally consistent, or

substantially conforms, with and is inclusive of all of the concepts in Exhibit A to the Local Guidelines, and includes additional detail, information, and categories.

**Task Code 1: Current Operating Results & Airline Operations**

**Total Hours: 118.1**

12. During this Application Period, FTI monitored the Debtors' weekly, monthly, and quarterly operational and financial results, including analysis of the Debtors' monthly profit and loss reports vs. the business plan, monthly traffic reports and public earnings releases. FTI also reviewed weekly Key Performance Indicator ("KPI") packages received from the Debtors and participated in bi-weekly calls with AlixPartners to discuss the KPI results.

13. Time in this task code includes preparation of materials for the Committee summarizing the Debtors' performance. Topics include, but are not limited, to (i) revenue trends, (ii) capacity, (iii) operating expenses, (iv) load factor and (v) and yield metrics.

**Task Code 2: Cash & Liquidity Analysis**

**Total Hours: 148.4**

14. During the Application Period, FTI monitored the Debtors' liquidity position and analyzed the Debtors' cash burn on a weekly basis. Time in this task code includes reviewing the Debtors' monthly 13-week cash flow forecasts and monitoring the ability to meet the minimum liquidity covenant required by the DIP Financing. FTI analyzed the Debtors' actual performance compared to the various cash flow forecasts to assess impacts of any variances on future liquidity as well as the accuracy of their forecasting methodologies.

15. Additionally, FTI participated on weekly calls with the Debtors to understand the assumptions and drivers of the cash flow forecasts as well as the budget to actual results. FTI

prepared periodic reporting to the Committee regarding the Debtors' current and projected liquidity position.

**Task Code 3: Financing Matters (DIP, Exit, Other)**

**Total Hours: 573.1**

16. During the Application Period, FTI played a significant role in facilitating the exit financing process. FTI participated on calls with the Debtors, Ad Hoc Groups of Noteholders and Trade Claimants, and other potential investors to discuss the strategy, marketing, and negotiations of the exit financing. Time in this task code includes the review and assessment of the Confidential Information Memorandum ("CIM"), iterations of the proposed term sheets and other materials. FTI prepared presentations for the potential investor groups summarizing and commenting on the CIM, recent operating trends, and future opportunities. FTI also prepared presentations for the Committee comparing economics and potential creditor recovery scenarios. Additionally, FTI drafted various communications to the Debtors' Board of Directors regarding the exit financing process, including the Committee's view on existing proposals and case timeline. As a result of FTI's interactions with potential investors a more competitive bidding process was achieved and a higher value allocation for unsecured creditors.

**Task Code 6: Aircraft/Equipment & Asset Sales**

**Total Hours: 458.4**

17. During the Application Period, FTI evaluated the Debtors' fleet restructuring and claims settlement process and provided input where appropriate. Time in this task code includes review and assessment of JOLCO, BNDES, EXIM, and other aircraft claim analyses and agreements, Letters of Intent, and motions regarding, Air Lease, the aircraft simulator, and executory contracts. FTI performed independent research to assess the Debtors' assumptions

around IFRS 16 lease accounting and evaluated the effect on the balance sheet. FTI participated on calls with Debtors' advisors regarding these workstreams and prepared periodic materials for the Committee to provide progress updates on the fleet restructuring and claims settlement process.

18. In addition, FTI performed a detailed assessment of the motion for additional MAX aircraft and the Debtors' supporting analyses. This included an incremental cost vs. contribution analysis of the additional MAX aircraft compared to E190s and Boeing spill model analysis, review of the spill model used. FTI participated on calls with the Debtors' advisors to better understand their analysis, as well as participated in the deposition of AlixPartners and SkyWorks on the related matters.

**Task Code 7: Analysis of Business Plan**

**Total Hours: 258.6**

19. During the Application Period, FTI analyzed and evaluated the Debtors' July business plan and monitored their performance against the related financial projections in the April and September business plans. FTI participated in calls with the management team and their advisors to understand the assumptions and methodologies in the July business plan and its underlying modules, including revenue, network, and cost savings. Time in this task code includes time spent composing communications to the Company regarding FTI's views on the underlying assumptions and resultant financial projections, including the projected EBITDAR levels over the next five years. Additionally, FTI reviewed and participated on calls with the Debtors' advisors on the Delta synergy analysis to evaluate the loss impact on a break in the relationship.

**Task Code 8: Valuation and Related Matters**

**Total Hours: 123.8**

20. During the Application Period FTI reviewed the enterprise and equity valuation materials prepared by the Debtors' advisors and performed an independent assessment of the Debtors' brand value. FTI participated on calls with the Debtors' advisors to better understand their valuation and underlying assumptions. Time in this task code includes the development of a brand valuation model to value the Debtors' intellectual property through several methodologies. FTI reviewed the operating license agreements and conducted industry research. Additionally, FTI prepared a pre-COVID19 and forward-looking valuation multiples analysis for airlines in the Debtors' competitive set.

**Task Code 15: Analyze Intercompany Claims, Related Party Transactions and Substantive Consolidation**

**Total Hours: 204.5**

21. During the Application Period FTI reviewed the Debtors' valuation of PLM Premier, the joint venture partner for the Debtors' customer loyalty program ("PLM"). FTI reviewed historical transaction level data, the intercompany claim, tax considerations, and transaction mechanics in order to assess the potential purchase price of PLM and evaluate implications of buy-out scenarios.

22. Additionally, FTI monitored the Debtors' intercompany activity reporting as established in the cash management order and prepared monthly diligence questions on the matter for the Debtors and its professionals.

**Task Code 16: Analysis, Negotiate, and form POR & DS**

**Hours: 398.9**

23. During the Application Period FTI developed and maintained a value waterfall analysis to determine potential creditor recoveries by Debtor entity under various scenarios. Time



in this task code includes various analyses including, but not limited to, intercompany claims, emergence debt, estimated claims pool, and allocation of value by entity. FTI participated on calls with the Debtors' advisors to compare and contrast the underlying assumptions and mechanics in the Debtors' waterfall analysis vs. FTI's waterfall analysis.

**Task Code 19: Case Management**

**Hours: 134.5**

24. Due to the size, complexity, and international scope of these cases, FTI held weekly internal calls to discuss the status of workstreams and key case issues, including matters related to the July business plan and CIM, fleet strategies and claims, exit financing process and proposals, mediation, PLM, liquidity, operating results, and various motions, amongst others. Time in this task code also includes ad hoc internal calls to coordinate next-steps for impending issues and determination of key deliverables and agenda items for weekly calls with the Committee.

**Task Code 20: General Meetings with Debtor and Debtors' Professionals**

**Hours: 115.7**

25. During the Application Period, FTI participated in several weekly calls with the Debtors' and their advisors on key case issues including, but not limited to, (i) status of outstanding diligence items, (ii) exit financing, (iii) July business plan, (iv) Mexican political and regulatory matters, (v) fleet strategies and claims, and (vi) Delta and Mexican shareholders. Time in this task code also includes preparation for and participation in such calls with the Debtors and their advisors.

**Task Code 21: General Meetings with UCC & UCC Counsel**

**Hours: 374.2**

26. During the Application Period, FTI participated in weekly calls with the Committee to present findings on key case issues on topics including, but not limited to, (i) liquidity, (ii) fleet updates, (iii) exit financing process and proposals, (iv) mediation, and (v) operating results vs. the business plans and competitors.

27. Additionally, FTI participated in weekly calls with Willkie Farr to discuss key case issues, status of workstreams, and the agenda for the weekly Committee calls, with topics including, but not limited to, (i) review of various motions (ii) exit financing process and proposals, (iii) PLM, (iv) the July business plans, (v) fleet and strategies and claims, (vi) and mediation. Time in this task code also includes preparation for and participation in such calls with the Committee and Willkie Farr.

**Task Code 34: Monitoring: Government Activities/Political Reporting**

**Hours: 137.5**

28. During the Application Period, FTI monitored political and regulatory affairs in Mexico on a daily basis and assessed potential impacts on the case. FTI monitored and assessed the impact of the Federal Aviation Agency's downgrade of the Mexico City airport and researched other matters pertaining to local affairs. Time in this task code was crucial to keeping the Committee apprised on current events and potential concerns on the horizon.

**REASONABLENESS OF FEES**

29. FTI seeks compensation for actual, necessary professional services rendered and reimbursement of reasonable expenses incurred on behalf of the Committee during the Application Period. FTI submits that its fees are reasonable for the work performed in these cases and the results obtained.

30. All of the services for which interim compensation is sought herein were rendered for and on behalf of the Committee and not on behalf of any other entity. FTI respectfully submits that the professional services rendered were necessary, appropriate and have contributed to the effective administration of the Debtors' chapter 11 cases and maximization of value. It is respectfully submitted that the services rendered to the Committee were performed efficiently, effectively and economically, and the results obtained have benefited the unsecured creditor body as a whole and the Debtors' estates.

### **REASONABLENESS OF EXPENSES**

31. During the Application Period, FTI incurred \$3,751.96 in expenses on behalf of the Committee. Detailed descriptions of FTI's expenses were included in the Monthly Fee Statements.

32. FTI believes that the expenses incurred are reasonable and economical relative to the services required by the Committee and were incurred as a direct result of FTI's representation of the Committee. These expenses are the type customarily charged to non-bankruptcy clients of FTI. None of the expenses relate to non-reimbursable overhead. FTI has adhered to allowable rates for expenses as fixed by Rule 2016-1 of the Local Rules for the United States Bankruptcy Court of the Southern District of New York.

### **CONCLUSION**

33. In accordance with the factors enumerated in section 331 of the Bankruptcy Code, the amounts requested herein are fair and reasonable given (i) the complexity of the cases, (ii) the time expended, (iii) the nature and extent of the services rendered, (iv) the value of such services, and (v) the costs of comparable services other than in a case under the Bankruptcy Code.

34. FTI therefore requests an order (i) approving interim compensation in the amount of \$1,875,000 and expenses of \$3,751.96, (ii) directing payment of \$1,275,0000 for fees and

\$3,751.96 for expenses held back or not yet paid in connection with the Monthly Fee Statements, (iii) directing payment of \$55,645.16 in fees held back in connection with the First Interim Application, (iv) directing payment of \$150,000 in fees held back in connection with the Second Interim Application, (v) directing payment of \$150,000 in fees held back in connection with the Third Interim Application and (vi) and granting such other and further relief as may be just and proper.

Dated: October 26, 2021  
New York, New York

**FTI CONSULTING, INC.**

/s/ Samuel E. Star

Samuel E. Star, Senior Managing Director  
Three Times Square, 10<sup>th</sup> Floor  
New York, New York 10036  
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*Financial Advisor to the Official Committee of  
Unsecured Creditors*

**EXHIBIT A**

**GRUPO AEROMÉXICO, S.A.B. DE C.V., ET AL. - CASE NO. 20-11563 (SCC)  
CERTIFICATION REGARDING COMPLIANCE WITH LOCAL GUIDELINES**

**UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK**

	)	
In re:	)	Chapter 11
	)	
GRUPO AEROMÉXICO, S.A.B. de C.V., <i>et al.</i> ,	)	Case No. 20-11563 (SCC)
	)	
Debtors. <sup>1</sup>	)	(Jointly Administered)
	)	

**CERTIFICATION UNDER GUIDELINES FOR FEES AND DISBURSEMENTS  
FOR PROFESSIONALS IN RESPECT OF THE SECOND INTERIM  
APPLICATION OF FTI CONSULTING, INC., FINANCIAL ADVISOR TO THE  
OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR  
COMPENSATION AND REIMBURSEMENT OF EXPENSES INCURRED  
FOR THE PERIOD MAY 1, 2021 THROUGH SEPTEMBER 30, 2021**

I, Samuel E. Star, hereby certify that:

1. I am a senior managing director with FTI Consulting, Inc. (together with its wholly owned subsidiaries, “**FTI**”), which serves as financial advisor to the Official Committee of Unsecured Creditors of Grupo Aeroméxico, S.A.B. de C.V., *et al.* (the “**Committee**”). This certification is made in respect of the FTI’s compliance with General Order M-447, Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases pursuant to Local Rule 2016-1(a) (as updated June 17, 2013) (the “**Local Guidelines**”), and the U.S. Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed under 11 U.S.C. § 330 by Attorneys in Larger Chapter 11 Cases, effective November 1, 2013 (the “**UST Guidelines**” and, together with

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<sup>1</sup> The Debtors in these cases, along with each Debtor’s registration number in the applicable jurisdiction, are as follows: Grupo Aeroméxico, S.A.B. de C.V. 286676; Aerovías de México, S.A. de C.V. 108984; Aerolitoral, S.A. de C.V. 217315; and Aerovías Empresa de Cargo, S.A. de C.V. 437094-1. The Debtors’ corporate headquarters is located at Paseo de la Reforma No. 243, piso 25 Colonia Cuauhtémoc, Mexico City, C.P. 06500.

the Local Guidelines, the “**Guidelines**”), and the Order Pursuant to 11 U.S.C. §§ 105(a) and 331 Establishing Procedures for Monthly and Interim Compensation and Reimbursement of Expenses for Retained Professionals [Docket No. 360] (the “**Interim Compensation Order**”), in connection with the FTI’s application filed contemporaneously herewith (the “**Application**”), for interim compensation and reimbursement of expenses for the period commencing May 1, 2021 through and including September 30, 2021, in accordance with the Guidelines.

2. In respect of Section B.1 of the Local Guidelines, I certify that:

- (a) I have read the Application;
- (b) to the best of my knowledge, information, and belief formed after reasonable inquiry, the fees and expenses sought fall within the Guidelines;
- (c) the fees and disbursements sought are billed in accordance with practices customarily employed by FTI and generally accepted by FTI’s clients; and
- (d) in providing any reimbursable services reflected in the Application, FTI did not make a profit on those services, whether performed by FTI in-house or through a third party.

3. I certify that the Firm has complied with the notice provisions of the Interim Compensation Order with respect to notice of its monthly statements of fees and disbursements and this Application.

Dated: October 26, 2021  
New York, New York

**FTI CONSULTING, INC.**

/s/ Samuel E. Star

Samuel E. Star, Senior Managing Director  
Three Times Square, 10<sup>th</sup> Floor  
New York, New York 10036  
Telephone: (212) 841-9368  
Email: samuel.star@fticonsulting.com

*Financial Advisor to the Official Committee of  
Unsecured Creditors*

**EXHIBIT B**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**SUMMARY OF HOURS BY PROFESSIONAL**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Professional</b>	<b>Position</b>	<b>Specialty</b>	<b>Total Hours</b>
Star, Samuel	Sr Managing Dir	Restructuring	207.0
Gonzalez, Vicente	Sr Managing Dir	Restructuring - Mexico	53.8
Bilbao, Marc	Sr Managing Dir	Airlines - Banking	246.9
Cohen, Neal	Sr Managing Dir	Airlines - Operations	171.0
Ellis, Jeffrey	Sr Managing Dir	Lease Accounting	5.0
Irvine, Shelly	Sr Managing Dir	Valuation	11.3
Farnsworth, Scott	Managing Dir	Airlines - Operations	178.6
Roy JR, Barbeau	Managing Dir	Airlines - Banking	227.9
O'Brien, Daniel	Managing Dir	Restructuring	152.3
Martinez Taguena, Damian	Senior Director	Public Affairs - Mexico	15.0
Faldetta, Ross	Director	Airlines - Operations	531.8
Gutierrez Munoz, Octavio	Director	Restructuring - Mexico	3.7
Kuan, Michelle	Director	Airlines - Operations	61.2
Johanson, Christopher	Director	Valuation	33.9
Kirchgraber, James	Sr Consultant	Restructuring	777.1
Sunderland, Grant	Sr Consultant	Public Affairs - Mexico	120.5
Healy, Monica	Consultant	Restructuring	540.7
Gruber, Jacob	Consultant	Restructuring	89.7
Boyd, Anna	Consultant	Public Affairs - Mexico	4.0
Hellmund-Mora, Marili	Project Asst	Restructuring	3.5
<b>TOTAL</b>			<b>3,434.9</b>



**EXHIBIT C**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**SUMMARY OF HOURS BY TASK**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Task Code</b>	<b>Task Description</b>	<b>Total Hours</b>
1	Current Operating Results & Airline Operations	118.1
2	Cash & Liquidity Analysis	148.4
3	Financing Matters (DIP, Exit, Other)	573.1
4	Trade Vendor Issues	6.6
6	Aircraft/Equipment & Asset Sales	458.4
7	Analysis of Business Plan	258.6
8	Valuation and Related Matters	123.8
9	Analysis of Employee Compensation Programs	6.2
10	Analysis of Tax Issues	2.7
11	Prepare for and Attend Court Hearings	6.1
13	Analysis of Other Miscellaneous Motions	1.6
14	Analysis of Claims/Liabilities Subject to Compromise	75.8
15	Analyze Intercompany Claims, RP Transactions, Substantive Consolidation	204.5
16	Analysis, Negotiate and Form of POR & DS	398.9
19	Case Management	134.5
20	General Meetings with Debtor & Debtors' Professionals	115.7
21	General Meetings with UCC & UCC Counsel	374.2
22	Meetings with Other Parties	35.5
23	Firm Retention	0.8
24	Preparation of Fee Application	80.8
33	Monitoring: Industry/LATAM and Avianca Bankruptcy Proceedings	44.8
34	Monitoring: Government Activities/Political Reporting	137.5
36	Mediation	128.3
<b>TOTAL</b>		<b>3,434.9</b>

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**DETAIL OF TIME ENTRIES**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
1	5/3/2021	Gruber, Jacob	0.8	Conduct analysis on new routes for Aeromexico, Volaris and VivaAerobus.
1	5/5/2021	Faldetta, Ross	0.5	Discuss commercial KPI's with commercial team.
1	5/5/2021	Faldetta, Ross	0.5	Review commercial KPI's, including booking and flight trends and covid outlook.
1	5/5/2021	Cohen, Neal	0.5	Participate on call with Company advisors re: KPI report
1	5/5/2021	Healy, Monica	0.7	Review KPI report, including booking and passenger trends
1	5/5/2021	Healy, Monica	0.6	Participate on call with commercial team to review KPI report
1	5/5/2021	Kirchgraber, James	1.9	Prepare presentation for the Committee re: 1Q21 results of competitors.
1	5/6/2021	Healy, Monica	1.9	Prepare materials on Company and competitor 1Q21 income statement and balance sheet for presentation to UCC
1	5/6/2021	Healy, Monica	1.8	Prepare materials on Company and competitor 1Q21 capacity, revenue, and operating expense recovery for presentation to UCC
1	5/6/2021	Healy, Monica	0.7	Prepare bookings and trends update for presentation to UCC
1	5/7/2021	Healy, Monica	2.3	Continue to prepare materials on Company and competitor 1Q21 financial and operating results.
1	5/10/2021	Kirchgraber, James	0.9	Review March results provided by the Company.
1	5/11/2021	Healy, Monica	2.1	Review 1Q21 earnings presentation with team.
1	5/11/2021	Farnsworth, Scott	0.4	Review UCC presentation materials on 1Q21 results and provide comments to team.
1	5/11/2021	Faldetta, Ross	1.7	Review UCC slides on 1Q results, including capacity, revenue and EBIT vs. plan.
1	5/11/2021	Healy, Monica	1.8	Incorporate team comments on 1Q21 earnings presentation.
1	5/11/2021	Faldetta, Ross	1.8	Review UCC slides on 1Q results, including operational and financial performance vs competitors.
1	5/11/2021	Faldetta, Ross	1.0	Review UCC slides on booking trends.
1	5/11/2021	Kirchgraber, James	1.4	Continue to prepare presentation for the Committee re: EBIT case to date.
1	5/12/2021	Healy, Monica	0.5	Review KPI report, including booking and passenger trends
1	5/12/2021	Faldetta, Ross	1.0	Prepare to discuss 1Q results and booking trends with UCC.
1	5/12/2021	Kirchgraber, James	0.5	Review updated flight restrictions chart provided by MoFo.
1	5/12/2021	Star, Samuel	0.1	Review March operating results in preparation for UCC call
1	5/12/2021	Faldetta, Ross	0.5	Review commercial KPI's, including booking and flight trends and covid outlook.
1	5/17/2021	Kirchgraber, James	0.4	Review April MOR.
1	5/18/2021	Roy JR, Barbeau	0.2	Review updated flight restrictions info
1	5/19/2021	Faldetta, Ross	0.5	Discuss commercial KPI's with commercial team.
1	5/19/2021	Faldetta, Ross	0.5	Review commercial KPI's, including booking and flight trends and covid outlook.
1	5/19/2021	Healy, Monica	0.7	Review KPI report, including booking and passenger trends
1	5/19/2021	Healy, Monica	0.6	Participate on call with commercial team to review KPI report
1	5/19/2021	Kirchgraber, James	0.3	Review latest flight restrictions tracker provided by MoFo.
1	5/26/2021	Healy, Monica	0.5	Review KPI report, including booking and passenger trends
1	5/26/2021	Kirchgraber, James	0.4	Review latest flight restrictions chart.
1	6/1/2021	Cohen, Neal	0.5	Review operations update presentation for UCC
1	6/1/2021	Faldetta, Ross	1.1	Review slides for UCC on bookings and April trends
1	6/1/2021	Faldetta, Ross	1.9	Review slides for UCC on April results vs. business plan.
1	6/1/2021	Healy, Monica	0.3	Review April results posted to dataroom
1	6/1/2021	Healy, Monica	0.4	Prepare slide on KPI trends re: bookings and flown passengers recovery through 5/21
1	6/1/2021	Healy, Monica	0.4	Prepare slide on KPI trends re: corporate demand and fare recovery through April
1	6/1/2021	Healy, Monica	1.1	Prepare slide on April results vs. plan re: P&L
1	6/1/2021	Healy, Monica	1.3	Prepare slide on April results vs. plan re: load factor, yield, and PRASK
1	6/1/2021	Healy, Monica	0.7	Prepare slide on April results vs. plan re: capacity and revenue recovery
1	6/1/2021	Healy, Monica	0.5	Prepare slide on April results vs. plan re: adjusted EBIT
1	6/1/2021	Healy, Monica	2.1	Update slides on April results vs. plan per comments from team
1	6/2/2021	Cohen, Neal	0.5	Review KPI package with Company advisors

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**DETAIL OF TIME ENTRIES**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
1	6/2/2021	Faldetta, Ross	1.0	Review weekly commercial KPI results for booking and traffic trends.
1	6/2/2021	Faldetta, Ross	0.5	Discuss commercial KPI results with commercial team.
1	6/2/2021	Healy, Monica	0.5	Participate on call with commercial team re: KPI package review
1	6/2/2021	Healy, Monica	0.4	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/2/2021	Healy, Monica	0.2	Correspond with AlixPartners re: requested modifications to KPI package
1	6/3/2021	Faldetta, Ross	1.0	Review actual performance vs. April business plan for March through May.
1	6/3/2021	Healy, Monica	0.5	Prepare update on May results and trends re: passenger and bookings recovery
1	6/4/2021	Farnsworth, Scott	0.5	Review Volaris' May results release and Volaris historical financials
1	6/8/2021	Faldetta, Ross	1.0	Review recent capacity recovery and traffic trends.
1	6/8/2021	Faldetta, Ross	0.5	Review recent PRASK trends.
1	6/8/2021	Farnsworth, Scott	0.5	Review bookings data for variances from prior year and two years.
1	6/9/2021	Faldetta, Ross	0.5	Review May results posted to data room.
1	6/9/2021	Farnsworth, Scott	0.2	Review weekly KPI results, including AOC and bookings.
1	6/9/2021	Healy, Monica	0.3	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/16/2021	Cohen, Neal	0.5	Participate on call with commercial team on performance KPIs.
1	6/16/2021	Faldetta, Ross	0.5	Review weekly commercial KPI results for booking and traffic trends.
1	6/16/2021	Faldetta, Ross	0.5	Discuss commercial KPI's with Company and AlixPartners.
1	6/16/2021	Farnsworth, Scott	0.5	Participate on call with Company advisors to review KPI report
1	6/16/2021	Healy, Monica	0.5	Participate on call with commercial team re: KPI package review
1	6/16/2021	Healy, Monica	0.4	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/22/2021	Healy, Monica	0.5	Prepare slide on bookings and passenger trends
1	6/22/2021	Healy, Monica	0.3	Review May results and request excel support and permission to share with UCC from AlixPartners
1	6/23/2021	Farnsworth, Scott	0.4	Review weekly KPI reports from Company and prior reports
1	6/23/2021	Healy, Monica	0.3	Review KPI report, including bookings, unit revenue recovery, and other trends
1	6/24/2021	Healy, Monica	0.3	Update slide on KPI trends re: bookings and flown passengers recovery through 6/18
1	6/24/2021	Healy, Monica	0.4	Update slide on KPI trends re: corporate demand and fare recovery through 6/9
1	6/24/2021	Healy, Monica	1.0	Update slide on May results vs. plan re: P&L
1	6/24/2021	Healy, Monica	1.7	Update slide on May results vs. plan re: load factor, yield, PRASK, and ASKs
1	6/24/2021	Healy, Monica	0.6	Update slide on May results vs. plan re: capacity and revenue recovery
1	6/24/2021	Healy, Monica	0.6	Update slide on May results vs. plan re: adjusted EBIT
1	6/29/2021	Faldetta, Ross	2.0	Review slides for UCC on May results and recent trends.
1	6/29/2021	Star, Samuel	0.4	Review draft operations update for UCC forecast flow and May/June operating trends
1	6/30/2021	Faldetta, Ross	0.5	Discuss commercial KPI results with Company and AlixPartners.
1	6/30/2021	Faldetta, Ross	0.5	Review weekly commercial KPI results for booking and traffic trends.
1	6/30/2021	Faldetta, Ross	0.5	Review Interjet 2019 schedule data.
1	7/7/2021	Farnsworth, Scott	0.3	Review weekly KPI reports for booking, revenue, and sale trends.
1	7/7/2021	Roy JR, Barbeau	0.2	Review weekly KPI report re: booking and revenue trends.
1	7/14/2021	Faldetta, Ross	0.4	Review bookings, sales, and performance trends in commercial KPI report.
1	7/14/2021	Faldetta, Ross	0.6	Discuss commercial KPIs with Company and AlixPartners.
1	7/14/2021	Farnsworth, Scott	0.2	Review weekly KPI reports for booking, revenue, and sale trends.
1	7/14/2021	Healy, Monica	0.4	Review weekly KPI reporting package, including bookings
1	7/14/2021	Healy, Monica	0.6	Participate on weekly KPI call with commercial team
1	7/15/2021	Healy, Monica	0.7	Update bookings analysis
1	7/21/2021	Faldetta, Ross	0.4	Review bookings, sales, and performance trends in commercial KPI report.

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**DETAIL OF TIME ENTRIES**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
1	7/21/2021	Farnsworth, Scott	0.4	Review KPI materials and correspond with team re: sales trends and Yo2Y TRASK performance
1	7/23/2021	Farnsworth, Scott	0.8	Review analyst reports on 2Q21 results and forecast assumptions for fuel
1	7/23/2021	Farnsworth, Scott	0.2	Review June industry OTP reports and correspond with team re: same
1	7/24/2021	Healy, Monica	1.3	Prepare operations update for Committee re: domestic competitors, fuel, and booking trends
1	7/24/2021	Healy, Monica	1.4	Prepare operations update for Committee re: capacity, revenue, and EBIT vs. plans
1	7/26/2021	Faldetta, Ross	0.8	Review presentation for the UCC on 2Q2021 results.
1	7/26/2021	Faldetta, Ross	1.7	Review analysis comparing Company's 2Q2021 results to competitors re: income statement metrics and capacity recovery
1	7/26/2021	Faldetta, Ross	0.8	Review analysis comparing Company's 2Q2021 results to competitors re: balance sheet and liquidity
1	7/26/2021	Healy, Monica	0.3	Correspond with AlixPartners re: bookings and MOR issues
1	7/26/2021	Healy, Monica	2.4	Incorporate comments from team to operations update
1	7/27/2021	Star, Samuel	0.4	Review draft report to UCC re: 2Q21 operating trends
1	7/27/2021	Healy, Monica	1.8	Incorporate further comments from team to operations update
1	7/27/2021	Healy, Monica	2.7	Perform research on new markets added and prepare slide for operations update
1	7/28/2021	Faldetta, Ross	0.6	Prepare to discuss 2Q2021 financial performance on UCC call.
1	7/28/2021	Faldetta, Ross	0.4	Review bookings, sales, and performance trends in commercial KPI report.
1	7/28/2021	Faldetta, Ross	0.6	Discuss commercial KPIs with Company and AlixPartners.
1	7/28/2021	Healy, Monica	0.4	Review weekly KPI reporting package, including bookings
1	7/28/2021	Healy, Monica	0.6	Participate on weekly KPI call with commercial team
1	7/31/2021	Gruber, Jacob	0.4	Pull passenger data from Cirium for routes from US to international markets to highlight importance of Mexican market to US airlines.
1	8/2/2021	Healy, Monica	0.6	Prepare slide on bookings trends for presentation to Committee
1	8/2/2021	Healy, Monica	2.7	Prepare summary and analysis of June P&L and operating results for presentation to Committee
1	8/3/2021	Faldetta, Ross	1.1	Review slides for UCC on June financial results.
1	8/4/2021	Faldetta, Ross	0.5	Prepare to discuss June results on UCC call.
1	8/4/2021	Faldetta, Ross	0.5	Review commercial KPI report, including bookings and revenue
1	8/4/2021	Faldetta, Ross	0.7	Review recent sales, bookings, revenue and other performance metrics.
1	8/4/2021	Healy, Monica	0.4	Review KPI report from commercial team re: bookings and other metrics
1	8/5/2021	Healy, Monica	0.4	Review performance materials in investor dataroom
1	8/11/2021	Faldetta, Ross	0.5	Discuss commercial KPI report with Company and AlixPartners.
1	8/11/2021	Healy, Monica	0.5	Participate on call with Company and AlixPartners re: KPI report
1	8/11/2021	Faldetta, Ross	1.0	Review commercial KPI report, including bookings and revenue
1	8/11/2021	Star, Samuel	0.2	Participate on call with team re: KPI's and other operating trends.
1	8/11/2021	Farnsworth, Scott	0.2	Review weekly KPI reports from the Company, including sales trends
1	8/11/2021	Healy, Monica	0.4	Review KPI report from commercial team re: bookings and other metrics
1	8/12/2021	Faldetta, Ross	0.2	Review recent booking trends.
1	8/18/2021	Healy, Monica	0.4	Review KPI report from commercial team re: bookings and other metrics
1	8/25/2021	Farnsworth, Scott	0.2	Review weekly KPI statistics reports including sales trends
1	8/25/2021	Healy, Monica	0.4	Review KPI report from commercial team re: bookings and other metrics
1	8/25/2021	Faldetta, Ross	0.5	Review commercial KPI report.
1	8/25/2021	Faldetta, Ross	0.5	Discuss commercial KPI report with Company and AlixPartners.
1	8/27/2021	Kirchgraber, James	1.1	Prepare summary for team re: July results posted to the data room.
1	8/31/2021	Faldetta, Ross	1.0	Review slides for UCC on July financial results.
1	8/31/2021	Faldetta, Ross	0.5	Review daily July departures from Mexico City for Company and competitors.
1	9/1/2021	Farnsworth, Scott	0.3	Review weekly KPI reporting, including revenue trends
1	9/1/2021	Healy, Monica	0.4	Review weekly KPI package, including booking, revenue, and fare recovery
1	9/1/2021	Faldetta, Ross	0.3	Prepare to discuss July financial results with UCC.
1	9/1/2021	Faldetta, Ross	0.5	Review commercial KPI report, including booking trends
1	9/7/2021	Bilbao, Marc	0.8	Review latest revenue performance and projections

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**DETAIL OF TIME ENTRIES**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
1	9/8/2021	Farnsworth, Scott	0.3	Review KPI weekly reporting re: revenue projections
1	9/8/2021	Faldetta, Ross	0.8	Discuss commercial KPI report with Company and AlixPartners.
1	9/8/2021	Faldetta, Ross	0.5	Review commercial KPI results re: bookings and sales
1	9/8/2021	Healy, Monica	0.8	Review weekly KPI package with AlixPartners
1	9/8/2021	Healy, Monica	0.4	Review weekly KPI package, including booking, revenue, and fare recovery
1	9/8/2021	Cohen, Neal	0.5	Review week performance KPI re: bookings and revenue
1	9/9/2021	Healy, Monica	0.9	Prepare slides for UCC re: business booking recovery and COVID trends in Mexico
1	9/9/2021	Healy, Monica	1.7	Review deck on latest operational developments with team and incorporate comments
1	9/9/2021	Faldetta, Ross	1.9	Review booking, revenue, and capacity trends for UCC update.
1	9/10/2021	Faldetta, Ross	0.5	Prepare to discuss booking trends with UCC.
1	9/15/2021	Faldetta, Ross	0.5	Review commercial KPI results re: booking trends
1	9/15/2021	Healy, Monica	0.5	Review weekly KPI package, including booking, revenue, and fare recovery
1	9/17/2021	Farnsworth, Scott	0.3	Review KPI reporting re: revenue projections
1	9/21/2021	Healy, Monica	1.4	Prepare slide for UCC on August (actual) and September (fctst) revenue vs. April and July business plans
1	9/21/2021	Healy, Monica	1.1	Incorporate comments from team on revenue update slide
1	9/22/2021	Farnsworth, Scott	0.4	Review weekly KPI report and AlixPartners Partners' answers to open questions
1	9/22/2021	Faldetta, Ross	0.5	Discuss commercial KPI results with Company and AlixPartners.
1	9/22/2021	Faldetta, Ross	0.5	Review commercial KPI results re: booking trends
1	9/22/2021	Healy, Monica	0.5	Review weekly KPI package with AlixPartners
1	9/22/2021	Healy, Monica	0.3	Review weekly KPI package, including booking, revenue, and fare recovery
1	9/22/2021	Healy, Monica	1.2	Prepare summary of latest booking and revenue performance and projections
1	9/22/2021	Healy, Monica	0.4	Review weekly KPI package, including booking, revenue, and fare recovery
1	9/28/2021	Faldetta, Ross	1.0	Review revenue and booking trends for update to UCC.
1	9/29/2021	Farnsworth, Scott	0.3	Review weekly KPI reporting package re: revenue trends
1	9/29/2021	Faldetta, Ross	0.5	Prepare to discuss revenue trends with UCC.
1	9/29/2021	Faldetta, Ross	0.5	Review commercial KPI report re: booking trends
2	5/3/2021	Kirchgraber, James	0.4	Correspond with AlixPartners re: cash flow bridge from prior plan.
2	5/4/2021	Farnsworth, Scott	0.3	Review draft UCC presentation materials on cash flow update
2	5/4/2021	Faldetta, Ross	0.5	Review slides for UCC on cash forecast.
2	5/4/2021	Healy, Monica	1.0	Incorporate comments from team to cash flow presentation for UCC
2	5/4/2021	Kirchgraber, James	1.2	Finalize cash flow slides for presentation to the Committee.
2	5/4/2021	Kirchgraber, James	0.4	Prepare for upcoming meeting with the Committee re: cash flow update.
2	5/4/2021	Star, Samuel	0.1	Review and comment to team on analyses of updated liquidity forecast for UCC
2	5/6/2021	Faldetta, Ross	0.5	Review variances in weekly cash flow report.
2	5/6/2021	Kirchgraber, James	0.7	Review updated cash flow actuals provided by AlixPartners.
2	5/7/2021	Healy, Monica	1.6	Review cash flow variance report to update tracker and prepare diligence questions
2	5/7/2021	Kirchgraber, James	0.3	Participate on cash flow call with AlixPartners.
2	5/7/2021	Healy, Monica	0.4	Participate on call to review cash flow report with Debtor advisors.
2	5/11/2021	Kirchgraber, James	1.9	Prepare presentation for the Committee re: monthly cash burn.
2	5/12/2021	Kirchgraber, James	1.5	Analyze cash flow bridge provided by the Company re: changes versus prior plan.
2	5/13/2021	Faldetta, Ross	0.5	Review variances in weekly cash flow report.
2	5/13/2021	Kirchgraber, James	0.6	Review cash flow actuals provided by the Company.
2	5/14/2021	Healy, Monica	1.3	Review cash flow variance report to update tracker and prepare diligence questions
2	5/14/2021	Healy, Monica	0.4	Participate on call to review cash flow report with Debtor advisors.
2	5/14/2021	Kirchgraber, James	0.5	Review cash flow questions prior to call with Company.

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2	5/14/2021	Kirchgraber, James	0.2	Participate on call with the Company re: cash flow actuals.
2	5/14/2021	Faldetta, Ross	0.5	Discuss cash results with AlixPartners.
2	5/20/2021	Faldetta, Ross	0.5	Review variances in weekly cash flow report.
2	5/20/2021	Kirchgraber, James	0.9	Review updated cash flow results to prepare follow ups for the Company.
2	5/21/2021	Healy, Monica	1.2	Review cash flow variance report to update tracker and prepare diligence questions
2	5/21/2021	Healy, Monica	0.3	Participate on call to review cash flow report with Debtor advisors.
2	5/21/2021	Faldetta, Ross	0.5	Discuss cash results with AlixPartners.
2	5/21/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners re: weekly cash flow.
2	5/27/2021	Faldetta, Ross	0.5	Review cash results and updated cash forecast.
2	5/27/2021	Kirchgraber, James	0.9	Review updated cash flow actuals to prepare questions for AlixPartners.
2	5/28/2021	Healy, Monica	1.7	Review cash flow variance report and updated forecast to prepare diligence questions and update tracker
2	5/28/2021	Kirchgraber, James	0.5	Finalize cash flow questions for upcoming call with AlixPartners re: forecast vs. forecast variance.
2	5/28/2021	Kirchgraber, James	0.5	Participate on cash flow call with AlixPartners to discuss updated DIP budget.
2	5/30/2021	Kirchgraber, James	1.1	Prepare presentation on updated cash flow actuals.
2	6/1/2021	Faldetta, Ross	0.5	Review UCC slides on updated cash forecast.
2	6/1/2021	Farnsworth, Scott	0.6	Review UCC deck on cash flow forecast and provide comments to team.
2	6/1/2021	Healy, Monica	0.4	Update summary of cash actuals vs. latest DIP budget
2	6/1/2021	Healy, Monica	1.2	Update summary of updated DIP budget and comparison to prior budget
2	6/1/2021	Healy, Monica	0.8	Update summary of monthly operating cash flow and ending liquidity vs. plan
2	6/1/2021	Kirchgraber, James	2.2	Update cash flow slides to incorporate comments from team.
2	6/1/2021	Star, Samuel	0.4	Review draft report to UCC re: cash flow activity and updated budget and provide comments to team.
2	6/2/2021	Kirchgraber, James	1.0	Prepare for upcoming UCC call re: cash flow presentation.
2	6/3/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.
2	6/3/2021	Healy, Monica	0.7	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/3/2021	Kirchgraber, James	0.4	Review updated cash flow actuals to prepare questions for the Company.
2	6/4/2021	Faldetta, Ross	0.5	Discuss cash results and performance vs. DIP budget with AlixPartners.
2	6/4/2021	Healy, Monica	0.5	Participate on call with AlixPartners to review weekly cash flow results
2	6/4/2021	Healy, Monica	0.5	Review cash flow variance report to prepare diligence questions
2	6/4/2021	Kirchgraber, James	0.4	Review cash flow questions for upcoming call with AlixPartners.
2	6/4/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: weekly cash flow review.
2	6/10/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.
2	6/10/2021	Healy, Monica	0.6	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/10/2021	Kirchgraber, James	0.5	Review latest cash flow actuals to prepare follow up questions for AlixPartners.
2	6/11/2021	Faldetta, Ross	0.5	Discuss cash results and performance vs. DIP budget with AlixPartners.
2	6/11/2021	Healy, Monica	0.2	Participate on call with AlixPartners to review weekly cash flow results
2	6/11/2021	Healy, Monica	0.4	Review cash flow variance report to prepare diligence questions
2	6/11/2021	Kirchgraber, James	0.2	Review cash flow questions to provide to team.
2	6/11/2021	Kirchgraber, James	0.2	Participate on call with AlixPartners re: cash flow questions.
2	6/17/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.
2	6/17/2021	Healy, Monica	0.6	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/17/2021	Kirchgraber, James	0.7	Review latest cash flow actuals to prepare follow ups for AlixPartners.
2	6/18/2021	Faldetta, Ross	0.5	Discuss cash results and performance vs. DIP budget with AlixPartners.
2	6/18/2021	Healy, Monica	0.5	Participate on call with AlixPartners to review weekly cash flow results
2	6/18/2021	Healy, Monica	0.4	Review cash flow variance report to prepare diligence questions
2	6/18/2021	Kirchgraber, James	0.3	Review cash flow questions for upcoming call with AlixPartners.
2	6/18/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss cash flow results.
2	6/24/2021	Faldetta, Ross	0.5	Review cash results vs. latest DIP budget.

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2	6/24/2021	Healy, Monica	0.6	Review cash flow variance report and updated DIP budget to prepare diligence questions
2	6/24/2021	Healy, Monica	1.1	Update cash flow variance tracker per reporting package provided by AlixPartners
2	6/24/2021	Healy, Monica	0.2	Update summary of cash actuals vs. latest DIP budget
2	6/24/2021	Healy, Monica	1.5	Update summary of updated DIP budget and comparison to prior budget
2	6/24/2021	Healy, Monica	0.5	Update summary of monthly operating cash flow and ending liquidity vs. plan
2	6/24/2021	Kirchgraber, James	0.8	Review updated cash flow forecast to prepare questions for upcoming call with AlixPartners.
2	6/24/2021	Kirchgraber, James	2.6	Prepare presentation for the UCC re: cash flow update.
2	6/25/2021	Faldetta, Ross	0.5	Discuss updated cash forecast with AlixPartners.
2	6/29/2021	Faldetta, Ross	1.0	Review slides for UCC on updated cash forecast, May results, and recent trends.
2	7/2/2021	Faldetta, Ross	0.4	Discuss cash results and variances vs. DIP budget with AlixPartners.
2	7/2/2021	Faldetta, Ross	0.6	Perform review of cash results vs. DIP budget.
2	7/8/2021	Kirchgraber, James	0.4	Review latest cash flow forecast to prepare follow-ups for AlixPartners.
2	7/9/2021	Faldetta, Ross	0.4	Review cash results vs. DIP budget and new forecast.
2	7/9/2021	Faldetta, Ross	0.6	Discuss cash results vs. DIP budget and new forecast with AlixPartners.
2	7/9/2021	Kirchgraber, James	0.3	Participate on weekly cash flow call with AlixPartners to review budget vs. actuals and latest DIP budget
2	7/9/2021	Healy, Monica	0.3	Participate on weekly call to review budget v actuals report
2	7/9/2021	Healy, Monica	1.3	Review weekly cash flow variance report to update tracker and prepare diligence questions
2	7/15/2021	Faldetta, Ross	0.4	Perform review of cash results vs. DIP budget.
2	7/15/2021	Kirchgraber, James	0.6	Review updated cash flow actuals to prepare questions for Company.
2	7/16/2021	Faldetta, Ross	0.6	Discuss cash results and variances vs. DIP budget with AlixPartners.
2	7/16/2021	Kirchgraber, James	0.2	Participate on weekly cash flow diligence call with AlixPartners.
2	7/16/2021	Healy, Monica	0.2	Participate on weekly call to review budget v actuals report
2	7/16/2021	Healy, Monica	1.1	Review weekly cash flow variance report to update tracker and prepare diligence questions
2	7/16/2021	Healy, Monica	1.2	Review new DIP budget forecast to prepare diligence questions.
2	7/22/2021	Faldetta, Ross	0.4	Perform review of cash results vs. DIP budget.
2	7/22/2021	Kirchgraber, James	1.1	Review latest cash flow update to prepare follow-up questions for Company.
2	7/22/2021	Kirchgraber, James	0.4	Prepare presentation for the UCC on updated cash flow forecast.
2	7/23/2021	Faldetta, Ross	0.4	Discuss new cash forecast and budget vs. actuals with AlixPartners.
2	7/23/2021	Kirchgraber, James	1.9	Prepare presentation on cash flow actuals for UCC re: actuals vs. DIP budget.
2	7/23/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners on cash flow results and updated forecast.
2	7/23/2021	Healy, Monica	0.3	Participate on weekly call to review budget v actuals report
2	7/23/2021	Healy, Monica	0.9	Prepare cash flow update to Committee re: New DIP Budget
2	7/23/2021	Healy, Monica	1.1	Prepare cash flow update to Committee re: budget vs. actuals
2	7/23/2021	Healy, Monica	1.4	Review weekly cash flow variance report to update tracker and prepare diligence questions
2	7/24/2021	Healy, Monica	0.7	Prepare cash flow update to Committee re: ending cash vs. plans and operating cash flow
2	7/26/2021	Faldetta, Ross	0.7	Review presentation for the UCC on updated cash forecast.
2	7/26/2021	Healy, Monica	0.9	Incorporate comments from team to cash flow update
2	7/27/2021	Faldetta, Ross	1.4	Review slides for UCC on new cash forecast and performance vs. latest DIP budget.
2	7/27/2021	Kirchgraber, James	1.2	Update presentation for the UCC re: cash flow update and performance to date
2	7/29/2021	Faldetta, Ross	0.7	Perform review of cash results vs. DIP budget.
2	7/29/2021	Kirchgraber, James	0.6	Review latest cash flow actuals provided by the Debtors to prepare follow-up questions.

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2	7/30/2021	Healy, Monica	0.9	Review weekly cash flow variance report to update tracker and prepare diligence questions
2	8/2/2021	Healy, Monica	3.1	Review exit financing materials and illustrative recoveries
2	8/5/2021	Faldetta, Ross	0.5	Review cash results for performance vs. DIP budget
2	8/5/2021	Kirchgraber, James	0.7	Review latest cash flow actual results to prepare follow up questions for AlixPartners.
2	8/5/2021	Kirchgraber, James	1.4	Prepare analysis of prior receipts forecast to assess current shortfalls.
2	8/6/2021	Healy, Monica	2.6	Perform analysis comparing historical cash flow receipts and variances to budget to assess updated DIP budget assumptions.
2	8/6/2021	Healy, Monica	0.2	Correspond with AlixPartners re: DIP funds per entity for purposes of evaluation cash
2	8/6/2021	Kirchgraber, James	1.8	Prepare analysis of cash flow receipts to assess impacts of decreased actuals for the last two weeks.
2	8/6/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: current cash flow results.
2	8/6/2021	Healy, Monica	1.2	Review weekly cash flow variance report to update tracker and prepare diligence questions
2	8/6/2021	Healy, monica	0.4	Participate on call with AlixPartners to review cash flow results
2	8/11/2021	Healy, Monica	0.3	Participate on call with AlixPartners re: DIP funds per entity for purposes of evaluation cash
2	8/11/2021	Healy, Monica	0.2	Correspond with team re: DIP funds per entity for purposes of evaluation cash
2	8/11/2021	Healy, Monica	0.8	Prepare receipts variance and bookings update for team
2	8/11/2021	Kirchgraber, James	0.2	Review latest cash flow actual results provided by the Company.
2	8/12/2021	Faldetta, Ross	0.5	Review cash results for performance vs. DIP budget
2	8/12/2021	Kirchgraber, James	0.9	Assess cash flow forecast receipts vs. business plan.
2	8/12/2021	Healy, Monica	1.3	Perform analysis to tie cash receipts in DIP budget to revenue in business plan
2	8/13/2021	Faldetta, Ross	0.5	Discuss cash results with AlixPartners.
2	8/13/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners to discuss current cash flow results.
2	8/13/2021	Healy, Monica	2.1	Review weekly cash flow variance report to update tracker and prepare diligence questions
2	8/13/2021	Healy, monica	0.3	Participate on call with AlixPartners to review cash flow results
2	8/16/2021	Kirchgraber, James	0.6	Review analysis on cash receipts vs. actuals to provide comments.
2	8/18/2021	Healy, Monica	0.9	Update analysis to tie cash receipts in DIP budget to revenue in business plan
2	8/18/2021	Kirchgraber, James	0.6	Review cash receipts analysis to provide comments.
2	8/19/2021	Faldetta, Ross	0.5	Review updated budget vs. actuals report and updated 13-week forecast.
2	8/19/2021	Kirchgraber, James	1.2	Review updated cash flow forecast to prepare follow up questions for AlixPartners.
2	8/20/2021	Kirchgraber, James	0.4	Review questions for upcoming cash call with AlixPartners.
2	8/20/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners to discuss updated cash flow forecast.
2	8/20/2021	Healy, Monica	1.3	Review new DIP budget forecast to prepare diligence questions.
2	8/20/2021	Healy, monica	0.4	Participate on call with AlixPartners to review cash flow results
2	8/22/2021	Healy, Monica	2.1	Prepare cash flow update for presentation to Committee
2	8/23/2021	Kirchgraber, James	0.9	Review presentation on cash flow forecast to provide comments.
2	8/23/2021	Healy, Monica	1.9	Incorporate team comments to cash flow update
2	8/24/2021	Kirchgraber, James	1.1	Provide comments on cash flow presentation for the Committee.
2	8/24/2021	Kirchgraber, James	0.7	Prepare for upcoming meeting with the UCC re: cash flow presentation.
2	8/24/2021	Kirchgraber, James	0.9	Finalize cash flow presentation to be distributed to the UCC.
2	8/24/2021	Star, Samuel	0.5	Review report to UCC on cash flow and update and provide comments to team
2	8/24/2021	Healy, Monica	0.6	Incorporate team comments to cash flow update
2	8/24/2021	Faldetta, Ross	1.5	Review cash slides for UCC presentation, including new DIP budget and performance vs prior forecasts
2	8/25/2021	Kirchgraber, James	0.3	Prepare for upcoming call with the Committee re: cash flow update.
2	8/26/2021	Kirchgraber, James	0.7	Review the Company's latest cash flow actual results to prepare follow up questions.



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2	8/26/2021	Faldetta, Ross	0.5	Review cash results, including performance vs DIP budget
2	8/27/2021	Kirchgraber, James	0.2	Review cash flow diligence questions to provide comments.
2	8/27/2021	Kirchgraber, James	0.2	Participate on call with AlixPartners to discuss cash flow results.
2	8/27/2021	Healy, Monica	1.6	Review weekly cash flow variance report to update tracker and prepare diligence questions
2	8/27/2021	Faldetta, Ross	0.5	Discuss cash results with AlixPartners.
2	9/2/2021	Kirchgraber, James	0.9	Review latest cash flow forecast to prepare follow up questions for AlixPartners.
2	9/3/2021	Healy, Monica	1.6	Update cash flow model and review variance report to prepare diligence questions for AlixPartners
2	9/3/2021	Healy, Monica	0.2	Participate on weekly call with AlixPartners re: actuals vs. cash flow forecast
2	9/3/2021	Kirchgraber, James	0.2	Participate on weekly cash flow call with AlixPartners.
2	9/3/2021	Faldetta, Ross	0.1	Discuss cash results with AlixPartners.
2	9/6/2021	Healy, Monica	1.3	Reconcile business plan model revenue to tie cash receipts in weekly cash flow package
2	9/8/2021	Kirchgraber, James	0.3	Compare cash receipts in 13 week forecast to revenue in business plan.
2	9/9/2021	Faldetta, Ross	0.4	Review variance to actuals in cash report
2	9/10/2021	Healy, Monica	1.2	Update cash flow model and review variance report to prepare diligence questions for AlixPartners
2	9/10/2021	Healy, Monica	0.2	Participate on weekly call with AlixPartners re: actuals vs. cash flow forecast
2	9/10/2021	Kirchgraber, James	0.2	Participate on weekly cash flow call with AlixPartners.
2	9/10/2021	Faldetta, Ross	0.2	Discuss cash results with AlixPartners.
2	9/15/2021	Healy, Monica	0.4	Review analysis prepared by AlixPartners comparing cash receipts to revenue in business plan
2	9/16/2021	Kirchgraber, James	1.1	Review updated cash flow forecast to prepare questions for the Company.
2	9/16/2021	Faldetta, Ross	0.6	Review updated cash forecast and performance vs. actuals
2	9/16/2021	Healy, Monica	2.0	Update cash flow model for variance report and updated forecast
2	9/16/2021	Healy, Monica	1.2	Review variance report and updated forecast to prepare diligence questions for AlixPartners
2	9/16/2021	Healy, Monica	0.4	Participate on weekly call with AlixPartners re: actuals vs. cash flow forecast
2	9/17/2021	Kirchgraber, James	0.4	Participate on weekly cash flow call with AlixPartners.
2	9/17/2021	Faldetta, Ross	0.4	Discuss updated cash forecast with AlixPartners.
2	9/18/2021	Faldetta, Ross	1.0	Review cash forecast through year end to assess ending liquidity
2	9/19/2021	Healy, Monica	2.8	Prepare cash flow update for UCC re: actuals vs. forecast and update budget
2	9/20/2021	Healy, Monica	2.1	Prepare cash flow update for UCC re: cash performance vs. business plan and ending liquidity as show in Company materials throughout case
2	9/20/2021	Healy, Monica	1.2	Incorporate comments from team re: cash flow update to Committee
2	9/20/2021	Kirchgraber, James	1.6	Review draft of cash flow presentation to provide comments.
2	9/20/2021	Faldetta, Ross	0.7	Review UCC slides on updated cash forecast.
2	9/20/2021	Healy, Monica	1.8	Review cash flow update with team and incorporate further edits
2	9/21/2021	Kirchgraber, James	1.3	Finalize Committee presentation re: cash flow
2	9/21/2021	Faldetta, Ross	0.7	Review UCC slides on updated cash forecast.
2	9/22/2021	Star, Samuel	0.2	Review business update report to UCC re: cash flow variance and updated 13 week forecast and provide comments to team.
2	9/22/2021	Kirchgraber, James	2.2	Update Committee presentation on cash flow for comments from team to finalize for distribution.
2	9/22/2021	Faldetta, Ross	0.7	Review slides for UCC on cash forecast
2	9/23/2021	Kirchgraber, James	0.8	Review latest cash flow results to prepare questions for AlixPartners.
2	9/23/2021	Healy, Monica	1.4	Update cash flow model and review variance report to prepare diligence questions for AlixPartners
2	9/23/2021	Healy, Monica	0.5	Participate on weekly call with AlixPartners re: actuals vs. cash flow forecast
2	9/23/2021	Faldetta, Ross	0.5	Review cash results vs. forecast

**EXHIBIT D**  
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**DETAIL OF TIME ENTRIES**  
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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
2	9/30/2021	Faldetta, Ross	0.5	Review cash results vs. forecast
3	5/1/2021	Bilbao, Marc	1.5	Review and discuss marketing teaser with team
3	5/1/2021	Bilbao, Marc	0.8	Discuss opportunities and exit financing process with potential investor
3	5/1/2021	Faldetta, Ross	0.8	Review teaser and discuss with team.
3	5/3/2021	Bilbao, Marc	1.0	Review and discuss marketing teaser feedback with team.
3	5/3/2021	Bilbao, Marc	0.5	Discuss marketing process and timing with Rothschild.
3	5/3/2021	Bilbao, Marc	0.5	Discuss opportunities and marketing process with potential investor.
3	5/4/2021	Bilbao, Marc	0.5	Review marketing teaser for potential changes.
3	5/4/2021	Roy JR, Barbeau	0.3	Participate on team call to discuss SPAC process
3	5/4/2021	Farnsworth, Scott	0.3	Participate on call with team re: SPAC financing market / alternatives
3	5/5/2021	Bilbao, Marc	0.5	Review marketing teaser and potential issues with Delta.
3	5/5/2021	Roy JR, Barbeau	0.4	Participate on internal call re: teaser, CIM and marketing process
3	5/5/2021	Kirchgraber, James	0.7	Review draft teasers of marketing process prepared by Rothschild.
3	5/7/2021	Bilbao, Marc	1.0	Participate on team call to review CIM.
3	5/7/2021	Farnsworth, Scott	1.0	Participate on team call to review CIM and prior business plans / models
3	5/7/2021	Farnsworth, Scott	0.5	Participate on call with team to review CIM and develop feedback
3	5/7/2021	Faldetta, Ross	1.6	Review CIM plan for cost transformation and fleet.
3	5/7/2021	Faldetta, Ross	1.7	Review financial summary and key assumptions included in CIM
3	5/7/2021	Faldetta, Ross	1.0	Participate on call with team to review CIM and process.
3	5/7/2021	Cohen, Neal	1.0	Participate on team call to review CIM.
3	5/8/2021	Bilbao, Marc	1.5	Participate on internal call to review CIM
3	5/8/2021	Cohen, Neal	1.0	Participate on internal call to review CIM
3	5/8/2021	Kirchgraber, James	1.0	Prepare responses for team re: business plan updates for CIM.
3	5/9/2021	Healy, Monica	1.1	Review 2019 and 2020 earnings call transcripts for economic impact of MAX landings to assess CIM
3	5/10/2021	Faldetta, Ross	0.6	Review team comments on issues with CIM.
3	5/11/2021	Roy JR, Barbeau	0.3	Participate on call with Ducera re: exit financing process and CIM
3	5/11/2021	Bilbao, Marc	0.5	Correspond with Ad-Hoc Bondholders Group Advisor on exit process
3	5/11/2021	Star, Samuel	0.1	Participate on call with Ducera re: exit capital and marketing process
3	5/12/2021	Roy JR, Barbeau	0.8	Partially participate on call with team re: CIM and exit process. Participate on call with Rothschild recalls with FTI and Rothschild re: exit process
3	5/12/2021	Roy JR, Barbeau	1.1	Review investor log and correspond with Rothschild re: same
3	5/12/2021	Roy JR, Barbeau	0.4	Correspond with team re: potential investors for rights offering
3	5/12/2021	Bilbao, Marc	0.5	Participate on call with Committee member on exit process
3	5/12/2021	Bilbao, Marc	1.5	Participate on calls with team to review CIM
3	5/12/2021	Farnsworth, Scott	1.5	Participate on calls with team re: marketing strategy and CIM comments
3	5/12/2021	Faldetta, Ross	2.6	Develop suggested opportunity case for CIM.
3	5/12/2021	Cohen, Neal	0.5	Review of Company CIM business model.
3	5/13/2021	Bilbao, Marc	1.3	Review team's comments on CIM
3	5/13/2021	Bilbao, Marc	1.0	Participate on call with Ad Hoc Group and advisors re: exit financing
3	5/13/2021	Bilbao, Marc	0.5	Participate on call with UCC member re: exit financing process
3	5/13/2021	Roy JR, Barbeau	1.0	Participate on call with Rothschild re: CIM modifications
3	5/13/2021	Roy JR, Barbeau	0.5	Participate on call with bondholder advisors re: exit financing
3	5/13/2021	Roy JR, Barbeau	0.5	Contact prospective investor re: exit financing
3	5/13/2021	Farnsworth, Scott	0.9	Participate on call with Rothschild re: FTI comments to the CIM
3	5/13/2021	Farnsworth, Scott	0.2	Participate on follow up call with team re: marketing and CIM comments
3	5/13/2021	Faldetta, Ross	1.0	Participate on team call to discuss marketing process.
3	5/13/2021	Faldetta, Ross	1.0	Discuss CIM with Rothschild.
3	5/13/2021	Cohen, Neal	1.0	Participate on call with Ad Hoc Group and advisors to discuss exit financing and marketing process
3	5/13/2021	Star, Samuel	0.7	Partially participate on call with ad hoc bond holder group professionals re: marketing process
3	5/14/2021	Faldetta, Ross	0.5	Further discuss CIM with Rothschild
3	5/14/2021	Bilbao, Marc	0.8	Review updates to CIM and compare to comments
3	5/14/2021	Farnsworth, Scott	0.4	Participate on call with FTI and Rothschild on CIM changes and review of related documents
3	5/14/2021	Farnsworth, Scott	1.7	Review updated CIM and discussions with team re: same

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3	5/16/2021	Faldetta, Ross	0.5	Review CIM opportunities pages.
3	5/17/2021	Bilbao, Marc	1.0	Review latest CIM and latest 2023 Base EBITDA Levels
3	5/17/2021	Farnsworth, Scott	0.3	Participate on call with team on CIM mods / MIP
3	5/17/2021	Faldetta, Ross	0.5	Review next steps on providing feedback on draft CIM.
3	5/17/2021	Faldetta, Ross	0.5	Review description of yield improvement opportunity in draft CIM.
3	5/18/2021	Roy JR, Barbeau	0.3	Participate on call with UCC member re: management incentive plan for exit process
3	5/18/2021	Roy JR, Barbeau	0.2	Emails with potential investor and Rothschild re: exit financing
3	5/18/2021	Bilbao, Marc	0.5	Correspond with Debtor professionals re: exit financing process
3	5/18/2021	Farnsworth, Scott	0.3	Participate on call with UCC member re: management incentive plan for exit process
3	5/18/2021	Healy, Monica	1.3	Review revenues, ASKs and other metrics between business plans and CIM.
3	5/18/2021	Healy, Monica	1.2	Review profitability and unit revenue between business plans and CIM.
3	5/18/2021	Bilbao, Marc	0.5	Participate on call with UCC Member on exit financing process
3	5/18/2021	Roy JR, Barbeau	0.3	Participate on call with Rothschild call re: CIM updates
3	5/19/2021	Roy JR, Barbeau	0.2	Emails with UCC members re: exit compensation
3	5/19/2021	Roy JR, Barbeau	0.3	Correspond with potential investor for exit financing
3	5/19/2021	Faldetta, Ross	0.5	Participate on call with AlixPartners and Rothschild to discuss yield opportunity included in CIM.
3	5/19/2021	Healy, Monica	1.1	Review assumptions, risks, and opportunities in CIM to assess impact.
3	5/19/2021	Healy, Monica	0.8	Perform analysis on Interjet exits impact on Aeromexico market share to review CIM
3	5/24/2021	Bilbao, Marc	0.8	Participate on call with potential investor re: exit financing
3	5/25/2021	Bilbao, Marc	0.5	Review latest investor log
3	5/27/2021	Roy JR, Barbeau	0.8	Correspond with team re: ad-hoc discussions on exit financing
3	5/27/2021	Farnsworth, Scott	0.3	Participate on call with team re: post-emergence cap structure
3	5/27/2021	Farnsworth, Scott	0.2	Participate on call with team re: post-emergence cap structure, ad-hoc bid
3	5/28/2021	Roy JR, Barbeau	0.5	Participate on call with Ducera re: exit financing
3	5/28/2021	Farnsworth, Scott	0.5	Participate on call with Ducera re: cap structure
3	5/28/2021	Farnsworth, Scott	0.3	Participate on call with team re: capital structure and prep for call with Ducera
3	6/1/2021	Bilbao, Marc	0.8	Participate on call with potential investor re: exit financing
3	6/2/2021	Bilbao, Marc	0.5	Participate on call with potential investor re: exit financing
3	6/2/2021	Kirchgraber, James	0.3	Review draft term sheet provided by the Ad Hoc Group.
3	6/3/2021	Bilbao, Marc	1.0	Participate on call with Akin/Ducera re: exit financing
3	6/3/2021	Healy, Monica	1.0	Consolidate team's diligence questions on Ad Hoc Groups proposal
3	6/3/2021	Healy, Monica	0.2	Finalize team's diligence questions on Ad Hoc Groups proposal and distribute to Willkie
3	6/3/2021	Kirchgraber, James	1.8	Research rights offering transactions to benchmark key economic terms
3	6/3/2021	Roy JR, Barbeau	0.5	Participate on call with Ad Hoc Group advisors re: exit financing and case status
3	6/3/2021	Roy JR, Barbeau	0.5	Participate on follow up call with FTI and Willkie teams re: Ad Hoc Group proposal and exit financing process
3	6/3/2021	Roy JR, Barbeau	0.2	Participate on call with team re: exit financing
3	6/3/2021	Star, Samuel	0.8	Assess economics of Ad Hoc Group restructuring proposal term sheet
3	6/3/2021	Star, Samuel	0.3	Review rights offering economics study to benchmark Ad Hoc Group term sheet
3	6/3/2021	Star, Samuel	0.5	Participate on call with Akin and Ducera re: Ad Hoc Group IOI for exit financing
3	6/4/2021	Bilbao, Marc	0.5	Participate on internal call re: exit financing
3	6/4/2021	Bilbao, Marc	0.5	Participate on call with potential investor to discuss exit financing
3	6/4/2021	Bilbao, Marc	1.0	Participate on additional call with potential investor to discuss exit financing
3	6/4/2021	Bilbao, Marc	0.5	Review Ad Hoc Group term sheet with team
3	6/4/2021	Bilbao, Marc	1.0	Participate on call with Ducera and Ad Hoc Group re: exit financing
3	6/4/2021	Cohen, Neal	0.5	Participate on call with potential investor on exit financing

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3	6/4/2021	Cohen, Neal	0.5	Participate on internal call to review Ad Hoc Group term sheet.
3	6/4/2021	Cohen, Neal	0.5	Participate on call with potential investment advisors to Ad Hoc Group to discuss proposal.
3	6/4/2021	Faldetta, Ross	1.0	Draft request that the Company post information to the potential investor data room on the actual performance vs. the April business plan included in the CIM plan for March through May 2021, as well as FTI's letters to the Company providing feedback on the business plan assumptions.
3	6/4/2021	Faldetta, Ross	2.0	Discuss with team the preparation of materials for presentation on CIM plan review with potential investors.
3	6/4/2021	Farnsworth, Scott	1.5	Prepare for and participate on call with Ad Hoc Group and UCC advisors re: term sheet, business plan critique and prep for same
3	6/4/2021	Farnsworth, Scott	0.7	Participate on call with UCC professionals re: Ad Hoc Group term sheet questions / process / strategy
3	6/4/2021	Farnsworth, Scott	0.7	Participate on call with team re: CIM plan review presentation for Ad Hoc Group
3	6/4/2021	Healy, Monica	1.0	Participate on internal call re: outline and approach for presentation to Ad Hoc Group on CIM
3	6/4/2021	Kirchgraber, James	0.4	Review exit financing term sheet provided by Ad Hoc Group.
3	6/4/2021	Kirchgraber, James	2.9	Prepare presentation for discussion with Ad Hoc Group re: recent results and performance.
3	6/4/2021	Roy JR, Barbeau	1.0	Participate on call with Ad Hoc Group and advisors re: exit financing
3	6/4/2021	Roy JR, Barbeau	0.5	Participate on call with potential investor re: claims, exit financing, and POR
3	6/4/2021	Star, Samuel	0.3	Review and comment to Willkie on draft letter to Company re: marketing process
3	6/4/2021	Star, Samuel	0.2	Refine list of Ad Hoc Group term sheet issues for discussion with Ad Hoc Group advisors
3	6/4/2021	Star, Samuel	0.7	Participate on call with Willkie re: marketing process timeline, potential investor date room contents and reactions to Ad Hoc Group term sheet
3	6/4/2021	Star, Samuel	1.0	Participate on call with Akin and Ducera re: marketing process timeline, potential investor date room contents and reactions to Ad Hoc Group term sheet
3	6/4/2021	Star, Samuel	0.4	Develop materials for presentation to potential investors on FTI's assessments of business plan
3	6/4/2021	Star, Samuel	0.3	Participate on call with potential investor re: business plan
3	6/5/2021	Bilbao, Marc	0.8	Coordinate presentation to potential investor re: exit financing and business plan
3	6/5/2021	Faldetta, Ross	2.4	Prepare materials for CIM plan discussion with potential investors, including industry demand and capacity recovery.
3	6/6/2021	Faldetta, Ross	2.9	Prepare materials for CIM plan discussion with potential investors, including Debtors hub strategy and market share opportunities.
3	6/6/2021	Faldetta, Ross	2.7	Prepare materials for CIM plan discussion with potential investors, including summary of key factors of aviation recovery, value opportunities, and EBITDAR forecast.
3	6/6/2021	Faldetta, Ross	0.5	Correspond with Akin re: materials for CIM plan discussion with potential investors
3	6/6/2021	Faldetta, Ross	0.5	Review draft Willkie letter to DPW on exit financing marketing process.
3	6/6/2021	Healy, Monica	1.6	Prepare presentation on CIM review for Ad Hoc Group re: market share
3	6/6/2021	Healy, Monica	1.1	Prepare presentation on CIM review for Ad Hoc Group re: Interjet
3	6/6/2021	Healy, Monica	2.6	Prepare presentation on CIM review for Ad Hoc Group re: key restructuring milestones for fleet
3	6/6/2021	Healy, Monica	2.3	Prepare presentation on CIM review for Ad Hoc Group re: key restructuring milestones for labor
3	6/6/2021	Healy, Monica	1.9	Prepare presentation on CIM review for Ad Hoc Group re: P&L results vs. plan
3	6/6/2021	Healy, Monica	1.5	Prepare presentation on CIM review for Ad Hoc Group re: revenue and cost (total and unit) forecast

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3	6/6/2021	Healy, Monica	1.2	Prepare presentation on CIM review for Ad Hoc Group re: industry outlook on business travel
3	6/6/2021	Kirchgraber, James	2.7	Continue to prepare presentation for discussion with Ad Hoc Group re: recent results and performance.
3	6/6/2021	Kirchgraber, James	2.9	Prepare presentation for Ad Hoc Group re: PLM and other loyalty programs.
3	6/6/2021	Kirchgraber, James	2.2	Prepare presentation for Ad Hoc Group re: hub share.
3	6/7/2021	Bilbao, Marc	1.0	Review draft presentation to potential investors re: FTT's review of the business plan
3	6/7/2021	Bilbao, Marc	0.5	Prepare for presentation to potential investors
3	6/7/2021	Bilbao, Marc	1.0	Participate on call with potential investor re: exit financing and upcoming presentation
3	6/7/2021	Cohen, Neal	0.5	Participate on call with team to prepare for CIM plan presentation with potential investors
3	6/7/2021	Cohen, Neal	0.5	Prepare for and participate on call with potential investor re: exit financing and upcoming presentation
3	6/7/2021	Cohen, Neal	0.5	Prepare for call with potential investors re: CIM plan review
3	6/7/2021	Faldetta, Ross	2.6	Review draft materials for potential investor call, including Debtors operating and financial performance vs. CIM plan
3	6/7/2021	Faldetta, Ross	1.9	Review draft materials for potential investor call, including industry outlook on demand recovery
3	6/7/2021	Faldetta, Ross	1.0	Participate on call with potential investor re: exit financing and upcoming presentation
3	6/7/2021	Faldetta, Ross	1.0	Participate on preparation call with Willkie ahead of presentation to Ad Hoc Group
3	6/7/2021	Faldetta, Ross	0.5	Discuss materials for Ad Hoc Group call with Akin.
3	6/7/2021	Faldetta, Ross	0.5	Review disclaimer for materials for potential investor call.
3	6/7/2021	Faldetta, Ross	0.5	Discuss potential investor data room access with Rothschild.
3	6/7/2021	Faldetta, Ross	1.0	Coordinate list of invitees to Ad Hoc Group potential investor call.
3	6/7/2021	Farnsworth, Scott	0.8	Participate on call with team on CIM plan review for upcoming call with Ad Hoc Group
3	6/7/2021	Farnsworth, Scott	0.2	Participate on call with Willkie to coordinate upcoming call with the Ad Hoc Group
3	6/7/2021	Healy, Monica	2.8	Update presentation on CIM review for Ad Hoc Group re: comments from team
3	6/7/2021	Healy, Monica	1.8	Prepare presentation on CIM review for Ad Hoc Group re: opportunities and risks in CIM
3	6/7/2021	Healy, Monica	1.5	Prepare presentation on CIM review for Ad Hoc Group re: research on competitor IBRs
3	6/7/2021	Healy, Monica	0.9	Prepare presentation on CIM review for Ad Hoc Group re: PRASK recovery in CIM
3	6/7/2021	Kirchgraber, James	1.4	Update presentation for Ad Hoc Group re: recent loyalty program activity.
3	6/7/2021	Kirchgraber, James	2.3	Update presentation for Ad Hoc Group re: MEX hub share by competitor.
3	6/7/2021	Kirchgraber, James	2.8	Update presentation for Ad Hoc Group re: comments from team.
3	6/7/2021	O'Brien, Daniel	0.2	Review presentation on potential investor call re: PLM assumptions
3	6/7/2021	Roy JR, Barbeau	0.9	Participate on internal call to review presentation materials for Ad Hoc Group and exit financing
3	6/7/2021	Roy JR, Barbeau	0.3	Participate on call with Willkie re: prep for Ad Hoc Group call
3	6/7/2021	Star, Samuel	1.0	Correspond with with potential investors re: business plan and current operating results.
3	6/7/2021	Star, Samuel	1.4	Prepare for presentation to potential investors, including restricted members of the Ad Hoc Group re: business plan and current operating results.
3	6/8/2021	Bilbao, Marc	0.8	Review Ad Hoc Group term sheet re: equity split
3	6/8/2021	Bilbao, Marc	1.0	Participate on call with potential investors re: FTT's view on CIM
3	6/8/2021	Bilbao, Marc	0.8	Correspond with potential investor re: re: term sheet and exit financing

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3	6/8/2021	Cohen, Neal	1.5	Prepare for and participate on call with potential investors about CIM plan used for Aeromexico exit financing.
3	6/8/2021	Faldetta, Ross	1.0	Present FTI view of CIM plan to potential investors.
3	6/8/2021	Farnsworth, Scott	1.0	Participate on call with Ad Hoc Group and UCC professionals re: CIM review
3	6/8/2021	Roy JR, Barbeau	0.2	Correspond with Rothschild re: Ad Hoc Group diligence requests
3	6/8/2021	Star, Samuel	0.3	Correspond with Rothschild re: data posted to potential investor website
3	6/8/2021	Star, Samuel	0.6	Correspond with with Akin and Ducera in preparation for call with potential investors re: business plan assessment and current operating results.
3	6/8/2021	Star, Samuel	1.0	Participate on call with potential investors re: business plan assessment and current operating results.
3	6/9/2021	Faldetta, Ross	1.0	Review Ad Hoc Group draft term sheet, including backstop commitments.
3	6/9/2021	Faldetta, Ross	1.0	Review high level recovery analysis based on Ad Hoc Group proposal.
3	6/9/2021	Farnsworth, Scott	0.2	Review 6/7 Ad Hoc Group term sheet and correspond with Ducera on equity split math
3	6/9/2021	Farnsworth, Scott	0.2	Review updated terms from Ad Hoc Group
3	6/9/2021	Farnsworth, Scott	0.5	Review recovery analysis for Ad Hoc Group deal and correspond with team on same
3	6/9/2021	Healy, Monica	1.6	Update summary of Ad Hoc Group holdings in rule 2019 filing vs. prior filings
3	6/9/2021	Star, Samuel	0.2	Correspond with with team re: revisions to Ad Hoc Group bondholder IOI
3	6/9/2021	Star, Samuel	0.1	Participate on call with Rothschild re: Ad Hoc Group bondholder IOI
3	6/9/2021	Star, Samuel	0.1	Correspond with with potential investors re: IFRS guidelines on lease liability valuation
3	6/10/2021	Bilbao, Marc	1.0	Correspond with potential investor re: term sheet and exit financing
3	6/10/2021	Cohen, Neal	0.5	Participate on call with potential investors re: CIM plan and exit financing
3	6/10/2021	Faldetta, Ross	1.0	Discuss CIM plan and opportunities with potential investor.
3	6/10/2021	Kirchgraber, James	0.5	Review Ad Hoc Group term sheet to determine potential recovery
3	6/10/2021	Roy JR, Barbeau	0.5	Participate on call with potential investor re: exit financing
3	6/10/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group and UCC advisors re: bid
3	6/10/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group re: exit financing and Company response
3	6/10/2021	Star, Samuel	0.6	Review directive commitments, economics and the other terms conditions for exit capital
3	6/10/2021	Star, Samuel	0.4	Participate on call with Akin and Ducera re: Debtors response to IOI
3	6/10/2021	Star, Samuel	0.6	Participate on call with potential investor re: business plan
3	6/10/2021	Star, Samuel	0.9	Participate on call with Akin and Ducera re: IOI terms and exclusivity
3	6/11/2021	Bilbao, Marc	0.5	Participate on call with Willkie on Ad Hoc Group Proposal
3	6/11/2021	Bilbao, Marc	0.5	Participate on call with Ad Hoc Group advisors
3	6/11/2021	Bilbao, Marc	1.0	Review Ad Hoc Group proposal, including updated terms, equity split, and others
3	6/11/2021	Farnsworth, Scott	0.5	Participate on call with UCC advisors and Ad Hoc Group advisors re: bid status, Mexican shareholders, etc.
3	6/11/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group and UCC advisors re: exit financing
3	6/11/2021	Star, Samuel	0.7	Participate on call with DPW and Rothschild re: position on Ad Hoc Group IOI
3	6/11/2021	Star, Samuel	0.4	Participate on call with Akin and Ducera re: revisions to IOI
3	6/11/2021	Star, Samuel	0.3	Participate on call with team re: proposed modifications to Ad Hoc Group IOI
3	6/12/2021	Faldetta, Ross	1.0	Review Ad Hoc Group bid and high level illustrative recovery analysis.
3	6/13/2021	Faldetta, Ross	2.0	Review high level illustrative recovery analysis based on Ad Hoc Group bid.

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3	6/13/2021	Healy, Monica	1.2	Prepare study on discount and back stops in rights offerings re: review and use of PWP and AHG study
3	6/13/2021	Healy, Monica	3.6	Prepare study on discount and back stops in rights offerings re: research comparable case filings
3	6/13/2021	Healy, Monica	2.5	Prepare study on discount and back stops in rights offerings re: incorporate comments from team
3	6/13/2021	Kirchgraber, James	2.9	Prepare presentation for the UCC re: illustrative recoveries of Ad Hoc Group IOI.
3	6/13/2021	Kirchgraber, James	1.9	Prepare presentation for the UCC re: comparison to updated Ad Hoc Group IOI proposal.
3	6/13/2021	Kirchgraber, James	0.5	Review Investment Bank studies of comparable rights offerings in the market.
3	6/13/2021	Roy JR, Barbeau	0.2	Review correspondence re: updated proposal from Ad Hoc Group
3	6/14/2021	Bilbao, Marc	0.5	Participate on call with potential investore re: exit financing
3	6/14/2021	Bilbao, Marc	1.0	Review updated Ad Hoc Group proposal, including terms of backstop commitment
3	6/14/2021	Cohen, Neal	1.0	Participate on call with Ad Hoc Group re: loyalty program activity.
3	6/14/2021	Faldetta, Ross	1.0	Review Ad Hoc Group term sheet, including rights offering participation.
3	6/14/2021	Faldetta, Ross	1.5	Review slides for UCC on Ad Hoc Group proposal.
3	6/14/2021	Healy, Monica	2.2	Prepare rights offerings study re: further research on backstop terms and application of discount
3	6/14/2021	Kirchgraber, James	2.6	Prepare presentation to the UCC re: Ad Hoc Group IOI as of 6/12/21.
3	6/14/2021	Kirchgraber, James	2.3	Update presentation to the UCC to reflect the revised IOI provided to the Debtors as of 6/14/21.
3	6/14/2021	Kirchgraber, James	0.9	Continue to update presentation to the UCC to reflect the revised IOI provided to the Debtors as of 6/14/21.
3	6/14/2021	Kirchgraber, James	1.5	Prepare fee study for backstop fees re: rights offerings over \$400M.
3	6/14/2021	Star, Samuel	0.2	Participate on call with team re: Ad Hoc Group indicative bid for exit financing
3	6/14/2021	Star, Samuel	0.1	Draft email to Willkie re: status of Ad Hoc Group indicative bid for exit financing
3	6/14/2021	Star, Samuel	0.1	Review Ad Hoc Group holdings vs. prior rule 2019 disclosure
3	6/15/2021	Bilbao, Marc	1.0	Review and discuss presentation to UCC re: Ad Hoc Group IOI re: overview of terms and market comparison
3	6/15/2021	Bilbao, Marc	0.5	Participate on call with Ad Hoc Group advisors re: bid negotiations
3	6/15/2021	Faldetta, Ross	1.5	Review slides for UCC on Ad Hoc Group proposal, including summary of recovery under bid terms.
3	6/15/2021	Faldetta, Ross	1.0	Review Ad Hoc Group proposal.
3	6/15/2021	Healy, Monica	1.8	Prepare slides on Ad Hoc Group IOI terms compared to rights offering study
3	6/15/2021	Kirchgraber, James	2.8	Prepare presentation to the UCC on Ad Hoc Group IOI re: impact of market average fees vs. fees included in IOI.
3	6/15/2021	Kirchgraber, James	2.9	Prepare presentation to the UCC on Ad Hoc Group IOI re: market comp analysis of backstop fees.
3	6/15/2021	Kirchgraber, James	2.7	Prepare presentation to the UCC on Ad Hoc Group IOI re: summary of GUC recoveries.
3	6/15/2021	Kirchgraber, James	1.4	Prepare presentation to the UCC on Ad Hoc Group IOI re: enterprise value allocations between scenarios.
3	6/15/2021	Roy JR, Barbeau	0.4	Participate on call with Ad Hoc Group re: status of negotiations
3	6/15/2021	Roy JR, Barbeau	0.4	Review and provide comments on Ad Hoc Group IOI discussion materials
3	6/16/2021	Bilbao, Marc	2.0	Prepare for UCC Presentation re: IOI analysis, including summary of illustrative recoveries
3	6/16/2021	Faldetta, Ross	0.5	Review process for DIP Tranche 2 equity conversion.
3	6/16/2021	Faldetta, Ross	1.5	Review UCC slides on Ad Hoc Group proposal, including market comparison on fees.
3	6/16/2021	Farnsworth, Scott	2.0	Review Ad Hoc Group IOI and analysis on enterprise value and market comparison to prepare diligence questions for Ad Hoc Group

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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
3	6/16/2021	Kirchgraber, James	1.5	Update presentation on Ad Hoc Group IOI per comments from team.
3	6/16/2021	Roy JR, Barbeau	0.5	Participate on internal call re: Ad Hoc Group IOI
3	6/16/2021	Roy JR, Barbeau	0.2	Review correspondence re: diligence inquiry from potential investors
3	6/17/2021	Cohen, Neal	1.2	Participate on meeting with potential investors on business plan for exit.
3	6/17/2021	Cohen, Neal	2.4	Review presentation to potential investors, including plan outperformance and value opportunities
3	6/17/2021	Cohen, Neal	0.9	Prepare for presentation to potential investors on CIM plan review and opportunities for improved value
3	6/17/2021	Faldetta, Ross	1.5	Review script on business plan process, including Debtors plan outperformance.
3	6/17/2021	Faldetta, Ross	0.5	Participate on internal team call to discuss exit financing marketing process.
3	6/17/2021	Faldetta, Ross	1.0	Participate on call with potential investors to discuss CIM plan.
3	6/17/2021	Faldetta, Ross	1.0	Review CIM plan diligence questions from potential investor questions.
3	6/17/2021	Farnsworth, Scott	0.4	Participate on internal call to review diligence inquiries from potential investors
3	6/17/2021	Farnsworth, Scott	1.2	Participate on call with UCC advisors and select exit financing parties on business plan queries
3	6/17/2021	Roy JR, Barbeau	0.2	Participate on internal call re: Ad Hoc Group diligence questions
3	6/17/2021	Roy JR, Barbeau	1.2	Participate on call with potential investors to provide responses on business plan and exit financing diligence questions
3	6/17/2021	Roy JR, Barbeau	0.2	follow up on diligence request from potential investor
3	6/17/2021	Star, Samuel	1.2	Participate on call with potential investors re: business plan assumptions
3	6/17/2021	Star, Samuel	0.3	Draft email to Willkie re: exclusivity statement
3	6/17/2021	Star, Samuel	0.6	Participate on call with Ad Hoc Group advisors re: status of exit capital, due diligence shareholder issues, and exclusivity statement
3	6/18/2021	Bilbao, Marc	0.5	Participate on internal call re: Ad Hoc Group proposal
3	6/18/2021	Farnsworth, Scott	0.4	Review diligence questions from potential investors and correspond with team re: same
3	6/18/2021	Kirchgraber, James	0.2	Review briefing on shareholder ownership rights.
3	6/18/2021	Star, Samuel	0.3	Correspond with Rothschild and Ducera re: discussions with potential investors
3	6/21/2021	Bilbao, Marc	0.8	Participate on call with potential investor re: exit financing
3	6/21/2021	Bilbao, Marc	1.8	Participate on call with potential investor re: exit financing
3	6/21/2021	Cohen, Neal	1.5	Participate on call with potential investors to discuss CIM plan.
3	6/21/2021	Faldetta, Ross	1.0	Participate on call with potential investors re: CIM plan and exit financing
3	6/21/2021	Faldetta, Ross	1.5	Participate on call with potential investors to discuss CIM plan.
3	6/21/2021	Kirchgraber, James	0.4	Review letter to board from Delta re: DIP
3	6/22/2021	Faldetta, Ross	1.5	Review draft answers to questions from potential investors
3	6/22/2021	Star, Samuel	0.3	Review letter from Apollo re: Ad Hoc Group exit capital proposal
3	6/22/2021	Star, Samuel	0.6	Review impact of fees under Ad Hoc Group exit capital proposal on distribution value
3	6/23/2021	Faldetta, Ross	1.0	Review draft answers to questions from potential investors
3	6/23/2021	Star, Samuel	0.4	Correspond with with potential investors re: exit financing process
3	6/23/2021	Star, Samuel	0.4	Review draft letter to BOD re: exit financing process and provide comments to Willkie
3	6/24/2021	Bilbao, Marc	1.0	Participate on call with potential investor re: exit financing
3	6/24/2021	Cohen, Neal	0.8	Discuss exit financing and market process with team
3	6/24/2021	Faldetta, Ross	0.5	Participate on internal team call to discuss exit financing marketing process.
3	6/24/2021	Faldetta, Ross	1.0	Review draft responses to questions from potential investors
3	6/24/2021	Kirchgraber, James	0.5	Participate on call with Ad Hoc Group member re: waterfall mechanics.
3	6/24/2021	O'Brien, Daniel	0.5	Participate on diligence call with potential investor (with signed NDA) on recovery framework and issues
3	6/24/2021	Roy JR, Barbeau	0.2	Review draft letter to the BOD
3	6/24/2021	Star, Samuel	0.2	Correspond with with Akin and Ducera re: extension with marketing process timeline



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3	6/24/2021	Star, Samuel	0.4	Review revised letter to board re: marketing process and business plan and provide comments to Willkie
3	6/25/2021	Bilbao, Marc	0.8	Participate on call with potential investor re: exit financing
3	6/25/2021	Roy JR, Barbeau	0.3	Review and email to Willkie re: change of control provisions in Delta agreement
3	6/25/2021	Star, Samuel	0.2	Review revised letter to BOD re: business plan and marketing process
3	6/27/2021	Faldetta, Ross	1.5	Review draft responses to potential investor questions.
3	6/28/2021	Bilbao, Marc	1.3	Participate on call with potential investor re: exit financing
3	6/28/2021	Cohen, Neal	1.0	Participate on follow-up call with potential investors re: CIM plan
3	6/28/2021	Faldetta, Ross	1.0	Discuss CIM plan with potential investors.
3	6/28/2021	Farnsworth, Scott	0.3	Participate on follow up call with team re: subcon discussion with Rothschild
3	6/28/2021	Roy JR, Barbeau	0.5	Participate on call with potential investor to provide diligence responses
3	6/29/2021	Bilbao, Marc	1.0	Participate on call with potential investor re: exit financing
3	6/29/2021	Cohen, Neal	0.5	Participate on call with potential investor re: CIM plan
3	6/29/2021	Faldetta, Ross	0.5	Discuss CIM plan with potential investor.
3	6/29/2021	Faldetta, Ross	1.0	Review analysis of DIP equity conversion.
3	6/30/2021	Faldetta, Ross	0.2	Review DIP conversion to equity analysis.
3	6/30/2021	Farnsworth, Scott	0.5	Review JPM proposal for debt tranche at exit
3	6/30/2021	Farnsworth, Scott	0.3	Participate on call with Willkie re: Cebures and proposed extension of forbearance agrmt
3	6/30/2021	Farnsworth, Scott	0.5	Participate on internal call re: issues with Delta and the sale process
3	6/30/2021	Farnsworth, Scott	0.2	Review Delta filing re: DIP participation
3	6/30/2021	Roy JR, Barbeau	0.2	Review Company letter to UCC and Delta filing re: DIP
3	6/30/2021	Star, Samuel	0.3	Participate on call with potential investor re: Apollo of tranche 2 and proposed terms
3	7/1/2021	Bilbao, Marc	0.6	Discuss next steps with Ducera re: refinancing.
3	7/1/2021	Faldetta, Ross	0.4	Review and respond to Ad Hoc Group (investor group) questions on business plan.
3	7/1/2021	Star, Samuel	0.3	Review BoD Response to UCC letter re: marketing process and business plan.
3	7/2/2021	Bilbao, Marc	1.2	Review Ad Hoc Group's proposal, including terms for backstop fees, rights offerings ,and equity conversion.
3	7/6/2021	Bilbao, Marc	0.8	Participate on call with Apollo on exit financing terms and status.
3	7/6/2021	Bilbao, Marc	1.2	Review Debtors' plan term sheet, including terms for backstop fees, rights offerings ,and equity conversion.
3	7/6/2021	Cohen, Neal	0.5	Participate on follow-up call with Willkie re: Apollo proposal.
3	7/6/2021	Faldetta, Ross	2.2	Review exit financing proposals for Ad Hoc Group and Apollo, including equity value and ownership split
3	7/6/2021	Farnsworth, Scott	0.4	Participate on follow-up call with team re: call with Apollo
3	7/6/2021	Farnsworth, Scott	0.8	Participate on call with UCC and Apollo re: Apollo valuation proposal
3	7/6/2021	Gonzalez, Vicente	0.8	Prepare for and participate on call with Apollo to discuss proposal
3	7/6/2021	Kirchgraber, James	1.6	Prepare comparison of Ad Hoc Group proposal vs. Apollo bid, including debt at emergency and new money equity valuation.
3	7/6/2021	Kirchgraber, James	0.6	Review draft 2004 motions prepared by Willkie.
3	7/6/2021	Kirchgraber, James	0.8	Review draft plan term sheet re: Ad Hoc Group proposal.
3	7/6/2021	Kirchgraber, James	0.5	Participate on follow-up with Willkie after call with Apollo on valuation.
3	7/6/2021	Roy JR, Barbeau	0.6	Participate on call with Apollo to discuss the terms of their proposal
3	7/6/2021	Roy JR, Barbeau	0.5	Participate on follow-up call with Willkie re: Apollo proposal.
3	7/6/2021	Star, Samuel	0.5	Participate on call with Apollo re: proposal
3	7/6/2021	Bilbao, Marc	0.6	Participate on call with Apollo re: proposal
3	7/6/2021	Healy, Monica	0.5	Participate on follow-up with Willkie after call with Apollo on valuation.
3	7/7/2021	Bilbao, Marc	0.8	Review analyze Apollo exit financing proposal
3	7/7/2021	Bilbao, Marc	0.8	Review and discuss relative value exit in financing proposals.
3	7/7/2021	Faldetta, Ross	2.2	Review exit financing proposals, including underlying assumptions for lease liabilities and pensions.
3	7/7/2021	Farnsworth, Scott	2.1	Analyze competing proposals, including deducts to plan enterprise value, equity valuation and ownership split.

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3	7/7/2021	Kirchgraber, James	1.8	Update comparison of Ad Hoc Group proposal vs. Apollo proposal to reflect additional scenarios.
3	7/7/2021	Star, Samuel	0.3	Participate on call with UCC and Apollo re: exit financing proposed.
3	7/7/2021	Farnsworth, Scott	0.7	Participate on call with UCC and Apollo re: the Apollo proposal and related Q&A
3	7/8/2021	Bilbao, Marc	1.9	Review Apollo presentation to UCC, including plan equity value and equity ownership.
3	7/8/2021	Farnsworth, Scott	0.5	Participate on call with Ad Hoc Group and UCC advisors on exit financing / Apollo proposal
3	7/8/2021	Roy JR, Barbeau	0.5	Participate on call with Ad Hoc Group and advisors re: exit financing and 2004 motion.
3	7/8/2021	Faldetta, Ross	0.4	Review Ad Hoc Group (investor group) exit financing proposal.
3	7/8/2021	Healy, Monica	0.7	Update bond trading activity tracker
3	7/9/2021	Bilbao, Marc	1.3	Review Apollo and Ad Hoc Group proposals, including deduct adjustments, effect of discount to plan equity value, and backstop commitment fee
3	7/9/2021	Farnsworth, Scott	0.3	Participate on call with team re: Apollo and Ad Hoc Group proposals
3	7/9/2021	Kirchgraber, James	2.3	Update summary of Apollo proposal re: deducts relating to fleet debt, lease returns, and pensions/benefits.
3	7/9/2021	Kirchgraber, James	1.4	Update analysis of Apollo proposal to send to team for review.
3	7/9/2021	Star, Samuel	0.4	Participate on call with Rothschild re: status of exit financing process with timeline.
3	7/9/2021	Star, Samuel	0.6	Discuss with Willkie the 2004 motion and status of exit financing process with timeline.
3	7/9/2021	Faldetta, Ross	0.6	Review Apollo exit financing proposal.
3	7/9/2021	Cohen, Neal	0.5	Attend meeting with Rothschild on exit financing process.
3	7/11/2021	Farnsworth, Scott	1.2	Review competing proposals and underlying valuation methodologies to make updates to letter to BoD
3	7/12/2021	Bilbao, Marc	1.3	Review exit financing proposal comparison analysis, including new-money equity valuation and warrants.
3	7/12/2021	Faldetta, Ross	2.2	Review comparison Ad Hoc Group (investor group) and Apollo exit financing proposals, including plan deducts.
3	7/12/2021	Farnsworth, Scott	2.1	Model equity splits using various methodologies, including comparisons to Ad Hoc Group and Apollo presentations
3	7/12/2021	Farnsworth, Scott	1.3	Correspond with team on exit scenarios and make updates to proposal comparison and equity spit analyses
3	7/12/2021	Farnsworth, Scott	0.5	Participate on call with internal team re: DIP fees and exit scenarios
3	7/12/2021	Farnsworth, Scott	0.5	Participate on call with team on equity valuation / conversion math in exit financing proposals
3	7/12/2021	Kirchgraber, James	2.1	Update analysis of Apollo proposal vs. Ad Hoc Group re: calculation of equity.
3	7/12/2021	Kirchgraber, James	1.9	Continue to update analysis of Apollo proposal vs. Ad Hoc Group re: calculation of equity.
3	7/13/2021	Bilbao, Marc	0.8	Review Apollo vs. Ad Hoc Group proposal comparisons and resulting value to UCC.
3	7/13/2021	Farnsworth, Scott	0.6	Participate on internal call re: exit scenarios / strategy
3	7/13/2021	Farnsworth, Scott	0.8	Continue to perform scenario analysis on exit financing proposals.
3	7/13/2021	Kirchgraber, James	2.5	Update analysis of Apollo and Ad Hoc Group proposal re: Apollo litigation strategy.
3	7/13/2021	Kirchgraber, James	2.1	Prepare presentation for the UCC re: Apollo vs. Ad Hoc Group proposal.
3	7/13/2021	Faldetta, Ross	0.5	Review exit financing proposals comparison presentation to UCC
3	7/14/2021	Farnsworth, Scott	0.1	Review replacement DIP proposal
3	7/14/2021	Kirchgraber, James	0.8	Finalize materials for upcoming meeting with UCC re: Apollo proposal.
3	7/14/2021	Star, Samuel	0.1	Review letter to judge regarding 2004 motion and exit financing process.
3	7/15/2021	Faldetta, Ross	1.1	Review exit financing proposals, including impact of backstop fees and discount on equity value.
3	7/15/2021	Farnsworth, Scott	0.5	Correspond with team on exit scenarios and review of related analysis

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3	7/16/2021	Faldetta, Ross	0.6	Continue to review exit financing proposals and corresponding implied TEV.
3	7/19/2021	Bilbao, Marc	1.1	Review comparison of Ad Hoc Group and Apollo proposals and recovery analysis.
3	7/19/2021	Bilbao, Marc	0.6	Discuss initial proposal issues with Ad Hoc Group.
3	7/19/2021	Star, Samuel	0.1	Review update re: response repair to Ad Hoc Group exit financing proposal.
3	7/21/2021	Bilbao, Marc	0.6	Review DIP conversion language.
3	7/21/2021	Faldetta, Ross	0.4	Discuss incremental borrowing rate assumptions with potential investor.
3	7/21/2021	Faldetta, Ross	0.6	Discuss updated business plan with Ducera.
3	7/21/2021	Faldetta, Ross	0.6	Review draft letter to BoD on exit financing proposals.
3	7/21/2021	Farnsworth, Scott	0.2	Review letter to BoD on exit financing marketing process
3	7/21/2021	Kirchgraber, James	0.3	Review draft of letter to BoD re: marketing process.
3	7/21/2021	Kirchgraber, James	0.4	Review rights offering term sheet to provide follow-ups to Willkie.
3	7/21/2021	Star, Samuel	0.2	Review Mexican shareholder conditions memo from Willkie.
3	7/21/2021	Star, Samuel	0.6	Participate on call with UCC and Ad Hoc Group investor group regarding exit financing proposal.
3	7/22/2021	Faldetta, Ross	1.3	Review letter to BoD on exit financing proposals, including issues with Apollo's deducts
3	7/22/2021	Farnsworth, Scott	0.8	Participate on update call with Ad Hoc Group re: exit financing process
3	7/22/2021	Kirchgraber, James	0.9	Provide comments to Willkie re: letter to BoD on comparison of proposals.
3	7/22/2021	Kirchgraber, James	1.1	Prepare additional scenario for letter to BoD re: Ad Hoc Group Rights Offering.
3	7/23/2021	Bilbao, Marc	1.1	Participate on call with potential investment bank re: exit financing opportunities
3	7/23/2021	Roy JR, Barbeau	0.2	Follow-up on 24 MAX business plan and impact on exit financing.
3	7/25/2021	Faldetta, Ross	0.6	Perform review of DIP fees.
3	7/25/2021	Faldetta, Ross	1.2	Review enterprise value in exit financing proposal analysis.
3	7/26/2021	Bilbao, Marc	1.2	Review summary of Ad Hoc Group trade group bid, including cash out option.
3	7/26/2021	Faldetta, Ross	0.6	Perform review of DIP fees.
3	7/26/2021	Kirchgraber, James	1.5	Update analysis of rights offering to include additional scenarios from the AHG.
3	7/26/2021	Kirchgraber, James	1.3	Update letter to the BoD for additional Ad Hoc Group scenarios.
3	7/26/2021	Star, Samuel	0.2	Review Willkie summary of Ad Hoc Group trade group bid.
3	7/26/2021	Faldetta, Ross	1.9	Review discount to plan equity value in exit financing proposals to develop portion of BoD letter.
3	7/26/2021	Faldetta, Ross	0.5	Review implied TEV in Ad Hoc Group's exit financing proposal analysis.
3	7/27/2021	Bilbao, Marc	0.8	Review BoD Letter re: exit financing proposals.
3	7/27/2021	Faldetta, Ross	0.3	Review proposed structure of Ad Hoc Group proposal's claim cash-out option.
3	7/27/2021	Faldetta, Ross	2.6	Review exit financing proposal slide for UCC comparing key terms and value under Apollo, ad hoc investor group, and ad hoc trade claimants group proposals.
3	7/27/2021	Faldetta, Ross	1.6	Review draft letter to BoD on exit financing proposals re: impact of PLM option and Mexican regulations.
3	7/27/2021	Faldetta, Ross	1.1	Review effect of updated business plan on deducts in exit financing proposals.
3	7/27/2021	Kirchgraber, James	2.6	Update analysis of Ad Hoc Group proposal to include comparison vs. proposal from trade creditors.
3	7/27/2021	Kirchgraber, James	2.8	Continue to update proposal comparison to include comments from team.
3	7/27/2021	Kirchgraber, James	1.2	Update presentation for the UCC re: business operations update re: Apollo, Investor Group, and Trade Claimant Group key terms
3	7/27/2021	Roy JR, Barbeau	0.6	Participate on call with Debtor professionals re: exit financing.
3	7/27/2021	Roy JR, Barbeau	0.1	Participate on call with team re: exit financing and DL contract assumption.

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3	7/27/2021	Roy JR, Barbeau	0.4	Review ad hoc trade claimants group proposal.
3	7/27/2021	Roy JR, Barbeau	0.6	Review discussion materials re: exit financing summaries and provide comments to team.
3	7/27/2021	Star, Samuel	0.7	Review Ad Hoc Group investor group rights offering term sheet and debt commitment and list questions for team.
3	7/27/2021	Star, Samuel	0.2	Participate on call with Alix, Rothschild and DPW re: exit financing proposals and approach to exclude.
3	7/27/2021	Cohen, Neal	1.0	Review letter to BoD on exit financing proposals
3	7/28/2021	Faldetta, Ross	1.6	Review comparison of Apollo, AHG investor group, and AHG trade claimant group exit financing proposals, including enterprise value, implied equity, and others.
3	7/28/2021	Kirchgraber, James	1.6	Update presentation for the UCC re: math for Trade Claimant proposal.
3	7/28/2021	Kirchgraber, James	1.2	Update analysis of proposal comparisons to include additional scenarios.
3	7/28/2021	Roy JR, Barbeau	0.3	Review correspondence from Willkie re: Debtors' decision to move forward with Apollo proposal.
3	7/28/2021	Star, Samuel	0.2	Discuss with Ducera the exit financing process.
3	8/2/2021	Bilbao, Marc	0.8	Review ad hoc trade claimant group bid.
3	8/2/2021	Faldetta, Ross	0.5	Review and compare exit financing proposals.
3	8/2/2021	Star, Samuel	0.5	Review economics of ad hoc trade claimant bid including equity ownership and GUC recoveries.
3	8/3/2021	Bilbao, Marc	0.8	Participate on call with S + S re: public ownership issues effecting the exit financing process
3	8/4/2021	Bilbao, Marc	0.5	Participate on call with Moelis re: exit financing
3	8/4/2021	Bilbao, Marc	0.5	Participate on call with Ducera re: exit financing
3	8/4/2021	Bilbao, Marc	0.5	Participate on call with Rothschild re: exit financing
3	8/4/2021	Faldetta, Ross	0.4	Discuss exit financing proposal with Moelis.
3	8/4/2021	Faldetta, Ross	0.5	Discuss exit financing proposal with Ducera.
3	8/4/2021	Faldetta, Ross	1.0	Review exit financing proposals.
3	8/4/2021	Roy JR, Barbeau	0.4	Participate on call with Rothschild re: updates to bids
3	8/4/2021	Star, Samuel	0.5	Participate on call with Rothschild regarding status of exit financing bids.
3	8/4/2021	Star, Samuel	0.4	Participate on call with the team regarding exit financing bids.
3	8/5/2021	Faldetta, Ross	0.3	Participate on UCC/AHG advisors call to discuss exit financing process.
3	8/5/2021	Faldetta, Ross	0.3	Review latest performance data available in investor data room.
3	8/5/2021	Star, Samuel	0.2	Participate on call with Rothschild regarding exit financing process.
3	8/5/2021	Star, Samuel	0.3	Participate on call was ad hoc bondholders group advisers regarding exit financing bids,
3	8/6/2021	Roy JR, Barbeau	0.2	Research bid valuation mechanics
3	8/6/2021	Star, Samuel	0.2	Participate on call with Rothschild regarding exit financing bids
3	8/6/2021	Star, Samuel	0.1	Participate on call with team regarding exit financing bids.
3	8/9/2021	Bilbao, Marc	1.3	Review bid methodology and litigation risk
3	8/9/2021	Faldetta, Ross	0.5	Respond to investor questions about exit financing proposals.
3	8/9/2021	Faldetta, Ross	1.0	Review Apollo exit financing proposal.
3	8/9/2021	Roy JR, Barbeau	0.5	Participate on call with FTI team re: Apollo bid and follow-up questions for call
3	8/9/2021	Roy JR, Barbeau	0.2	Review filings for ad hoc bondholders and ad hoc claimholder group
3	8/9/2021	Farnsworth, Scott	0.4	Review lease cost buildup in the business plan and compare to amounts used in Apollo bid
3	8/9/2021	Farnsworth, Scott	0.3	Participate on call with team re: bids and preparation for Apollo call
3	8/9/2021	Farnsworth, Scott	0.5	Review Apollo presentation on its bid and correspondence re: competing bid
3	8/10/2021	Bilbao, Marc	0.8	Bid discussion with Rothschild
3	8/10/2021	Bilbao, Marc	1.0	Prepare for and participate in call with Apollo professionals re: bid
3	8/10/2021	Cohen, Neal	0.5	Participate on call with Apollo advisors re: exit financing
3	8/10/2021	Faldetta, Ross	0.9	Discuss exit financing proposals with Rothschild.
3	8/10/2021	Faldetta, Ross	0.3	Review exit financing proposals.
3	8/10/2021	Faldetta, Ross	0.5	Discuss exit financing proposals with Evercore and Seabury.
3	8/10/2021	Faldetta, Ross	0.5	Review exit financing proposals.
3	8/10/2021	Kirchgraber, James	0.9	Review information provided by the Debtors re: DIP holdings by entity.

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
3	8/10/2021	Kirchgraber, James	1.1	Update analysis of various bids to include comparison vs. Apollo.
3	8/10/2021	Roy JR, Barbeau	0.5	Participate on call with Evercore re: Apollo bid
3	8/10/2021	Roy JR, Barbeau	0.2	Follow-up with FTI team re: Apollo bid discussion with Evercore
3	8/10/2021	Star, Samuel	0.6	Participate on call with Rothschild re: comparison of exit financing proposals.
3	8/10/2021	Farnsworth, Scott	1.0	Participate on call with Rothschild re: bids
3	8/10/2021	Farnsworth, Scott	0.5	Participate on call with Seabury and Evercore re: bid comparison
3	8/10/2021	Farnsworth, Scott	1.0	Participate on follow-up call with team re: bid comparisons and review of related materials
3	8/11/2021	Healy, Monica	2.0	Update summary of holdings with latest rule 2019 filed by ad hoc trade claimants group
3	8/12/2021	Bilbao, Marc	0.5	Participate on call with ad hoc bondholder advisors re: exit financing
3	8/12/2021	Bilbao, Marc	0.8	Participate on call with ad hoc trade claimant advisors re: exit financing
3	8/12/2021	Bilbao, Marc	0.5	Participate on call with Rothschild re: exit financing
3	8/12/2021	Faldetta, Ross	0.7	Review exit financing proposals.
3	8/12/2021	Kirchgraber, James	1.9	Update bid analysis comparison to include dynamic functionality such as debt from prior business plans.
3	8/12/2021	Roy JR, Barbeau	0.5	Review Apollo materials on bid comparison
3	8/12/2021	Star, Samuel	0.5	Discuss with team re: strategies to improve exit financing bids.
3	8/12/2021	Star, Samuel	0.6	Participate on call with Rothschild re: issues with exit financing bids.
3	8/12/2021	Farnsworth, Scott	1.0	Review bidder materials and related analyses
3	8/13/2021	Bilbao, Marc	0.6	Review Apollo bid
3	8/13/2021	Bilbao, Marc	1.1	Participate on team call re: bid analysis and materials for UCC meeting
3	8/13/2021	Cohen, Neal	0.5	Partially participate on team call re: bid analysis and materials for UCC meeting
3	8/13/2021	Faldetta, Ross	1.0	Review Apollo presentation on exit financing proposal.
3	8/13/2021	Faldetta, Ross	1.7	Review analysis comparing exit financing proposals.
3	8/13/2021	Faldetta, Ross	0.5	Review Apollo lease deduct calculation including in bid
3	8/13/2021	Faldetta, Ross	0.5	Review fleet debt change included in Apollo bid vs. CIM.
3	8/13/2021	Faldetta, Ross	0.5	Review suggested feedback on exit financing bids.
3	8/13/2021	Kirchgraber, James	1.4	Update analysis of bid proposals to incorporate comparisons to Apollo's calculations.
3	8/13/2021	Kirchgraber, James	1.8	Continue to update analysis of bid proposals to incorporate comparisons to Apollo's calculations.
3	8/13/2021	Star, Samuel	0.5	Participate on call with Willkie re: counter to ad hoc bondholder exit financing bid and stalking hours process.
3	8/13/2021	Bilbao, Marc	0.9	Review bid analysis and coordination for UCC presentation material on same
3	8/13/2021	Farnsworth, Scott	1.1	Participate on team call re: bid analysis and coordination for UCC presentation material on same
3	8/13/2021	Farnsworth, Scott	0.5	Review Apollo presentation on ad hoc bondholder's bid and bid materials
3	8/13/2021	Farnsworth, Scott	0.9	Review bid analysis and coordination for UCC presentation material on same
3	8/14/2021	Faldetta, Ross	0.5	Review suggested feedback on exit financing bids.
3	8/15/2021	Faldetta, Ross	0.2	Review suggested feedback on exit financing bids.
3	8/16/2021	Bilbao, Marc	1.5	Review Apollo proposal
3	8/16/2021	Bilbao, Marc	1.5	Review bid comparison analysis with team
3	8/16/2021	Bilbao, Marc	1.0	Participate on call with Apollo advisors re: exit financing proposal
3	8/16/2021	Bilbao, Marc	0.8	Participate on follow up call with Willkie on Apollo bid
3	8/16/2021	Cohen, Neal	0.5	Draft proposed bid structure discussion.
3	8/16/2021	Cohen, Neal	0.8	Participate on follow up call with Willkie on Apollo bid
3	8/16/2021	Faldetta, Ross	1.2	Discuss exit financing proposals with Willkie.
3	8/16/2021	Faldetta, Ross	0.7	Discuss Apollo proposal with Evercore, Seabury, Cleary, and Willkie.
3	8/16/2021	Faldetta, Ross	0.2	Discuss Apollo proposal with Willkie.
3	8/16/2021	Faldetta, Ross	0.8	Discuss exit financing proposals with Rothschild, DPW, AlixPartners, and Willkie.
3	8/16/2021	Faldetta, Ross	0.2	Review debt commitment letter.

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3	8/16/2021	Roy JR, Barbeau	0.5	Participate on call with Willkie teams re: exit financing proposals and revised structure
3	8/16/2021	Roy JR, Barbeau	1.0	Participate on call with Debtor and UCC advisors re: exit financing
3	8/16/2021	Roy JR, Barbeau	0.3	Follow-up call with Willkie re: exit financing
3	8/16/2021	Roy JR, Barbeau	0.3	Participate on call with Apollo and UCC advisors re: bid analysis
3	8/16/2021	Star, Samuel	0.6	Prepare for call with Debtors' advisors re: requested modification to exit financing bids.
3	8/16/2021	Star, Samuel	0.9	Participate on call with Willkie re: requested modification to exit financing bids.
3	8/16/2021	Star, Samuel	1.0	Participate on call with Alix, DPW and Rothschild re: shareholder positions, exit financing bids and next steps.
3	8/16/2021	Star, Samuel	0.4	Participate on call with Willkie re: next steps with mediation, Apollo and ad hoc groups re: exit financing.
3	8/16/2021	Star, Samuel	0.4	Participate on call with Apollo advisors re: comparison of exit financing bid.
3	8/16/2021	Star, Samuel	0.2	Participate on call with Ducera re: issues with ad hoc bondholders exit financing bid.
3	8/16/2021	Star, Samuel	0.5	Participate on call with Moelis re: issues with exit financing bid.
3	8/16/2021	Farnsworth, Scott	1.5	Review drafts of sale procedure alternatives and analysis of equity positions under various scenarios for parties in interest
3	8/16/2021	Farnsworth, Scott	0.8	Participate on call with Willkie re: exit financing procedures and proposals
3	8/16/2021	Farnsworth, Scott	1.0	Participate on call with Willkie re: bids and exit financing
3	8/16/2021	Farnsworth, Scott	0.8	Participate on call with UCC advisors and Apollo advisors re: valuation issues in bid
3	8/16/2021	Farnsworth, Scott	0.5	Participate on follow up call with UCC professionals re: discussion with Apollo advisors
3	8/17/2021	Bilbao, Marc	0.8	Review bid comparisons with team
3	8/17/2021	Faldetta, Ross	1.8	Review exit financing proposals.
3	8/17/2021	Kirchgraber, James	1.4	Update analysis of Apollo bid to include pay down scenario.
3	8/17/2021	Kirchgraber, James	2.6	Further revise bid analysis to include details around litigation exposure.
3	8/17/2021	Star, Samuel	0.8	Draft email for ad hoc trade claimant re: exit financing asks.
3	8/17/2021	Star, Samuel	0.4	Draft email to ad hoc groups regarding financial impact of proposed MAX purchases.
3	8/17/2021	Farnsworth, Scott	1.0	Participate on call with team on Apollo view of equity calculations and discounts in bid
3	8/18/2021	Bilbao, Marc	1.0	Review ad hoc bondholders and trade claimants bid
3	8/18/2021	Faldetta, Ross	0.5	Discuss exit financing proposal with Moelis.
3	8/18/2021	Roy JR, Barbeau	0.4	Participate on call with team re: revised bid from ad hoc bondholder and trade claimant groups
3	8/18/2021	Roy JR, Barbeau	0.4	Participate on call with Moelis re: revised exit financing proposal
3	8/18/2021	Star, Samuel	0.2	Review ad hoc trade claimant group exit financing proposal and list questions for Willkie.
3	8/18/2021	Star, Samuel	0.1	Correspond with UCC member regarding Apollo versus ad hoc financing bids.
3	8/18/2021	Star, Samuel	0.3	Participate on call with Moelis regarding revised exit financing bid.
3	8/18/2021	Star, Samuel	1.7	Discussions with team regarding revised exit financing bid in creditors recoveries by debtor entity.
3	8/18/2021	Farnsworth, Scott	0.7	Participate on call with Moelis re: revised bid
3	8/19/2021	Bilbao, Marc	0.8	Prepare for and participate on call with ad hoc bondholder and trade claimant groups re: exit financing
3	8/19/2021	Bilbao, Marc	0.8	Participate on call with Willkie re: exit financing proposals
3	8/19/2021	Cohen, Neal	1.0	Participate on team call to discuss exit financing proposals
3	8/19/2021	Faldetta, Ross	0.8	Discuss valuation and exit financing bids with Willkie.
3	8/19/2021	Faldetta, Ross	1.7	Review deck for UCC on exit financing proposals.
3	8/19/2021	Kirchgraber, James	2.3	Prepare overview of bid comparisons for presentation to the Committee.
3	8/19/2021	Star, Samuel	1.4	Develop ad hoc groups bid comparison to Apollo exit financing proposal.

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3	8/19/2021	Star, Samuel	0.4	Participate on call with team regarding UCC presentation on exit financing bids
3	8/19/2021	Star, Samuel	0.2	Participate on call with Akin and Ducera regarding exit financing bids
3	8/19/2021	Star, Samuel	0.4	Participate on call with UCC member regarding exit financing bids.
3	8/19/2021	Star, Samuel	0.7	Participate on call with Willkie regarding next steps for exit financing negotiations and provision of valuation materials to Apollo,
3	8/19/2021	Farnsworth, Scott	0.3	Participate on call with ad hoc group noteholders re: modified bid and exit financing process
3	8/19/2021	Farnsworth, Scott	0.4	Participate on call with UCC professionals re: bid analysis and letter to BoD
3	8/20/2021	Bilbao, Marc	0.8	Correspond with ad hoc bondholder and trade claimant advisors re: bid
3	8/20/2021	Kirchgraber, James	0.6	Review updated proposal provided by the ad hoc bondholder and trade claimant groups
3	8/20/2021	Star, Samuel	0.2	Review economic impact of equally benefiting all Aeromexico creditors with GAM guarantees under potential exit financing structures.
3	8/20/2021	Star, Samuel	0.5	Review terms of joint ad hoc groups/BSPO exit financing proposal and list questions for team.
3	8/20/2021	Farnsworth, Scott	1.0	Review ad hoc groups' joint bid
3	8/21/2021	Bilbao, Marc	0.8	Participate on call with ad hoc groups re: revised bid
3	8/21/2021	Cohen, Neal	0.5	Participate on call with ad hoc groups re: revised bid
3	8/21/2021	O'Brien, Daniel	0.5	Participate on call with Willkie re: terms of combined bid and next steps.
3	8/21/2021	Roy JR, Barbeau	1.5	Participate on call with ad hoc groups re: revised bid
3	8/21/2021	Roy JR, Barbeau	1.5	Participate on follow-up call with Willkie re: ad hoc groups revised bid
3	8/21/2021	Star, Samuel	0.2	Prepare for call with ad hoc groups regarding terms of combined bid and next steps.
3	8/21/2021	Star, Samuel	0.8	Participate on call with ad hoc groups regarding terms of combined bid and next steps.
3	8/21/2021	Star, Samuel	0.5	Participate on call with Willkie regarding ad hoc groups regarding terms of combined bid and next steps.
3	8/21/2021	Star, Samuel	0.3	Review draft letters to restructuring committee regarding valuation materials and combined ad hoc group bid and provide comments to Wilke.
3	8/21/2021	Faldetta, Ross	0.5	Review exit financing proposals.
3	8/23/2021	Farnsworth, Scott	0.3	Review pilot letter re: exit financing and other issues
3	8/23/2021	Bilbao, Marc	1.8	Review and discuss equity term sheet received from ad hoc groups
3	8/23/2021	Bilbao, Marc	0.5	Correspond with Willkie on response to equity term sheet
3	8/23/2021	Gonzalez, Vicente	1.0	Participate on call with Sainz re letter to board on joint proposal
3	8/24/2021	Kirchgraber, James	0.7	Review updated equity and debt commitment letters provided by Akin.
3	8/24/2021	Bilbao, Marc	0.8	Participate on call with Willkie on next steps re: exit financing
3	8/24/2021	Bilbao, Marc	0.5	Review updated equity term sheet from ad hoc bidders
3	8/24/2021	Faldetta, Ross	0.5	Review working capital adjustments included in bid
3	8/25/2021	Kirchgraber, James	0.7	Review updated term sheets provided by the Company re: Combined proposal.
3	8/25/2021	Roy JR, Barbeau	0.3	Participate on call with FTI team re: working capital adjustment in bid
3	8/25/2021	Bilbao, Marc	0.8	Review latest equity commitment documents
3	8/25/2021	Faldetta, Ross	0.9	Review working capital spreadsheet adjustments in bid.
3	8/26/2021	Kirchgraber, James	0.6	Review updated exit financing documents provided by the Debtors.
3	8/26/2021	Roy JR, Barbeau	0.3	Participate on call with Willkie re: update on bids, Delta, and valuation materials
3	8/26/2021	Roy JR, Barbeau	0.5	Participate on call with ad hoc groups' and UCC advisors re: status of bid negotiations
3	8/26/2021	Star, Samuel	0.2	Review correspondence from Willkie regarding status of valuation waterfalls and board position on exit financing bids.
3	8/26/2021	Bilbao, Marc	0.5	Participate on call with ad hoc groups re: bid negotiations
3	8/26/2021	Faldetta, Ross	1.0	Review exit financing documents, including equity terms.
3	8/26/2021	Faldetta, Ross	0.2	Discuss working capital diligence with AlixPartners.
3	8/28/2021	Bilbao, Marc	1.8	Prepare for call with ad hoc groups re: exit financing joint bid
3	8/28/2021	Cohen, Neal	1.0	Prepare for call with joint bidders re: exit financing

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3	8/30/2021	Kirchgraber, James	0.7	Review redline of term sheets provided by the ad hoc groups
3	8/30/2021	Kirchgraber, James	0.8	Participate in discussion with Willkie on plan equity value included in various bids.
3	8/31/2021	Bilbao, Marc	1.5	Prepare for and participate in call with ad hoc bidders re: exit financing
3	9/1/2021	Kirchgraber, James	0.9	Update bid analysis to provide to Moelis/Ducera for confirmation on the economics.
3	9/1/2021	Farnsworth, Scott	0.6	Review latest equity / debt term sheets
3	9/1/2021	Farnsworth, Scott	0.7	Review team analysis on bid valuation
3	9/1/2021	Faldetta, Ross	1.0	Review analysis of exit financing proposals, including equity and net debt at emergence
3	9/1/2021	Faldetta, Ross	0.5	Review latest exit financing term sheet and commitment letters.
3	9/1/2021	Bilbao, Marc	0.8	Participate on call with Willkie on next steps with respect to bid process
3	9/1/2021	Bilbao, Marc	0.8	Review and discuss latest bid term sheet with ad hoc group
3	9/2/2021	Star, Samuel	0.8	Participate on call with ad hoc bondholder group re: status of exit financing bids and exclusivity.
3	9/2/2021	Kirchgraber, James	0.4	Participate on call with Moelis/Ducera to discuss bid economics.
3	9/2/2021	Gonzalez, Vicente	1.0	Participate on call with team and Moelis Mexico re: possible Mexican investors
3	9/2/2021	Farnsworth, Scott	1.0	Participate on call with ad hoc bond holder group for update on exit financing process
3	9/2/2021	Faldetta, Ross	0.4	Discuss exit financing term sheet with Ducera and Moelis.
3	9/2/2021	Cohen, Neal	1.0	Participate on call with ad hoc bondholder advisors re: bids
3	9/2/2021	Cohen, Neal	1.0	Participate on call with team in Mexico and Moelis to discuss potential Mexican investors
3	9/2/2021	Bilbao, Marc	0.5	Participate on call with ad hoc bondholders re: bids and exclusivity
3	9/3/2021	Star, Samuel	0.5	Participate on call with Ducera re: treatment of Delta and Mexican shareholder in revised joint ad hoc bid for exit financing.
3	9/3/2021	Star, Samuel	0.4	Participate on call with Rothschild re: treatment of Mexican shareholders and Delta in respective exit financing bids.
3	9/3/2021	Star, Samuel	0.5	Participate on call with Willkie re: potential resolution of issues with joint ad hoc groups' bid.
3	9/3/2021	Roy JR, Barbeau	0.2	Review exit financing updates
3	9/3/2021	Kirchgraber, James	0.4	Review updated term sheets provided by the Combined bidders.
3	9/3/2021	Faldetta, Ross	0.7	Discuss exit financing process with Willkie.
3	9/3/2021	Faldetta, Ross	0.7	Review exit financing process updates.
3	9/3/2021	Bilbao, Marc	0.5	Participate on call with Ducera re: Delta and Mexican shareholders in updated bid
3	9/8/2021	Faldetta, Ross	0.7	Participate on UCC call to discuss exit financing process.
3	9/8/2021	Bilbao, Marc	0.8	Review latest ad hoc group joint bid
3	9/9/2021	Star, Samuel	0.2	Review exhibits to joint ad hoc group equity term sheet re: illustrative equity values and ownership by constituency.
3	9/9/2021	Star, Samuel	0.2	Review joint ad hoc group transmitted letter on exit financing terms.
3	9/9/2021	Kirchgraber, James	1.2	Review finalized combined proposal provided by the joint bidders.
3	9/9/2021	Kirchgraber, James	1.4	Update bid analysis to reflect the combined proposal.
3	9/9/2021	Farnsworth, Scott	0.3	Review updated drafts of equity and debt term sheets from Ad Hoc group
3	9/9/2021	Farnsworth, Scott	0.2	Review UCC presentation materials re: bid comparisons
3	9/9/2021	Faldetta, Ross	1.7	Review updated joint proposal, including equity commitments
3	9/9/2021	Bilbao, Marc	0.5	Review latest joint bid from ad hoc groups
3	9/10/2021	Kirchgraber, James	0.6	Continue to prepare bid analysis for presentation to the Committee.
3	9/10/2021	Faldetta, Ross	0.4	Review updated joint bid.
3	9/10/2021	Faldetta, Ross	1.0	Review working capital adjustment in joint bid.
3	9/10/2021	Bilbao, Marc	1.3	Review latest bid comparison
3	9/13/2021	Star, Samuel	0.7	Participate on call with Willkie re: next steps in exit financing process and related deliverables to UCC.
3	9/13/2021	Star, Samuel	1.8	Review equity commitment letter and exit financing term sheets and list issues for Willkie.
3	9/13/2021	Roy JR, Barbeau	0.5	Participate on call with Willkie re: exit financing bids



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3	9/13/2021	Kirchgraber, James	1.3	Update presentation for the Committee on deconsolidated analysis re: bid scenarios.
3	9/13/2021	Healy, Monica	1.3	Review joint bid and equity commitment term sheet to prepare list of issues and questions
3	9/13/2021	Farnsworth, Scott	0.5	Participate on call with UCC advisors on Ad Hoc bid and analysis of the same
3	9/13/2021	Faldetta, Ross	0.9	Participate on UCC professionals call to discuss exit financing proposal.
3	9/13/2021	Faldetta, Ross	0.5	Review financial issues with exit financing proposal.
3	9/13/2021	Faldetta, Ross	1.0	Review working capital adjustment issues in joint bid
3	9/13/2021	Cohen, Neal	1.0	Attend UCC professional catch up call to discuss exit financing
3	9/14/2021	Faldetta, Ross	0.2	Review exit financing proposals.
3	9/14/2021	Faldetta, Ross	2.0	Review issues with working capital adjustment in joint bid.
3	9/14/2021	Healy, Monica	1.1	Prepare initial comments on issues with joint bid/ equity term sheet
3	9/15/2021	Star, Samuel	1.4	Participate on call with Willkie re: questions on joint bidder equity commitment term sheet.
3	9/15/2021	Star, Samuel	0.2	Discuss equity commitment term sheet provisions with UCC member
3	9/15/2021	Roy JR, Barbeau	1.1	Participate on call with Willkie re: equity term sheet comments
3	9/15/2021	Healy, Monica	1.3	Attend call with Willkie to review issues with joint bid term sheet
3	9/15/2021	Roy JR, Barbeau	0.3	Review equity term sheet changes
3	9/15/2021	Kirchgraber, James	0.7	Update schedule of exit financing comparisons to be sent to Moelis/Ducera.
3	9/15/2021	Farnsworth, Scott	1.1	Participate on call with UCC advisors re: markup of Ad Hoc term sheet
3	9/15/2021	Faldetta, Ross	1.1	Discuss exit financing proposal with Willkie.
3	9/15/2021	Faldetta, Ross	0.2	Review exit financing proposals.
3	9/15/2021	Cohen, Neal	0.8	Participate on call with Willkie re: equity commitment issues list
3	9/15/2021	Bilbao, Marc	0.8	Review equity term sheet issues list with Willkie
3	9/15/2021	Bilbao, Marc	1.0	Prepare bid analysis for UCC Meeting
3	9/16/2021	Kirchgraber, James	0.6	Correspond with Willkie re: September 20 deadline for conversion election.
3	9/16/2021	Kirchgraber, James	0.2	Participate on call with Moelis/Ducera to discuss bid economics.
3	9/16/2021	Faldetta, Ross	0.2	Discuss exit financing proposal with Moelis and Ducera.
3	9/16/2021	Faldetta, Ross	0.5	Review exit financing proposals.
3	9/17/2021	Star, Samuel	0.1	Participate on call with Willkie re: negotiation strategy for equity commitment term sheet.
3	9/17/2021	Star, Samuel	0.5	Review ad hoc groups' and Apollo's reservation of right to Debtors' exclusivity reform.
3	9/17/2021	Star, Samuel	0.5	Review analysis of holdings for each ad hoc group.
3	9/17/2021	Star, Samuel	0.6	Review Debtors' markup to UCC mark up of latest equity commitment term sheet.
3	9/17/2021	Star, Samuel	0.2	Review feedback from ad hoc groups' on latest equity commitment term sheet.
3	9/17/2021	Healy, Monica	0.6	Update bond trade activity tracker
3	9/17/2021	Kirchgraber, James	0.2	Review updated term sheet comments provided by the Debtors.
3	9/17/2021	Farnsworth, Scott	0.5	Participate on call with team re: ad hoc issues list
3	9/17/2021	Faldetta, Ross	0.6	Participate on team call to discuss exit financing process.
3	9/17/2021	Faldetta, Ross	1.0	Review issues with working capital adjustment in exit financing proposals
3	9/19/2021	Farnsworth, Scott	1.0	Participate on call with team on equity term sheet
3	9/19/2021	Faldetta, Ross	1.1	Review list of financial issues with exit financing proposal.
3	9/19/2021	Cohen, Neal	1.0	Participate on call with team to review equity term sheet
3	9/19/2021	Bilbao, Marc	1.0	Participate on team call on issues with equity term sheet
3	9/19/2021	Bilbao, Marc	0.5	Review equity term sheet
3	9/19/2021	Healy, Monica	0.3	Update summary of holdings for ad hoc groups
3	9/19/2021	Kirchgraber, James	2.4	Prepare list of open items on term sheet to be provided to all constituents.
3	9/20/2021	Star, Samuel	0.6	Participate on call with Willkie re: status of exit financing negotiations and next steps.
3	9/20/2021	Star, Samuel	0.8	Review draft exit financing motion.

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
3	9/20/2021	Kirchgraber, James	0.9	Review latest draft of the Debtors' comments to the exit financing term sheet.
3	9/20/2021	Faldetta, Ross	1.0	Review and respond to question from potential investor.
3	9/21/2021	Star, Samuel	0.1	Review revised analysis of ad hoc groups' composition.
3	9/22/2021	Star, Samuel	1.2	Participate on call with Moelis re: economic issues with equity commitment term sheet and next steps.
3	9/22/2021	Roy JR, Barbeau	0.2	Participate on call with team re: Silverpoint diligence follow-up
3	9/22/2021	Kirchgraber, James	1.0	Participate on call with Moelis to discuss issues with term sheet and recovery model.
3	9/22/2021	Faldetta, Ross	0.6	Discuss exit financing term sheet with Moelis.
3	9/22/2021	Faldetta, Ross	0.7	Review and respond to question from potential investor.
3	9/22/2021	Cohen, Neal	0.5	Prepare for call with Moelis re: issues with bid
3	9/22/2021	Cohen, Neal	1.0	Participate on call with Moelis re: issues with bid
3	9/22/2021	Bilbao, Marc	1.0	Participate on call with Moelis on bid
3	9/22/2021	Bilbao, Marc	0.5	Prepare for call with Moelis on bid
3	9/23/2021	Star, Samuel	0.4	Participate on call with Akin and Ducera re: status of exit financing process and next steps.
3	9/23/2021	Star, Samuel	0.1	Review letter from ASPA re: exit financing process.
3	9/23/2021	Cohen, Neal	1.0	Participate on call with ad hoc investor group and advisors re: exit financing
3	9/23/2021	Bilbao, Marc	0.5	Participate on call with ad hoc advisors re: exit financing
3	9/24/2021	Faldetta, Ross	0.6	Review and respond to question from potential investor.
3	9/27/2021	Star, Samuel	0.3	Participate on call with Moelis re: exit financing status.
3	9/27/2021	Star, Samuel	0.1	Draft email to Willkie re: exit financing status.
3	9/27/2021	Roy JR, Barbeau	0.5	Review term sheet from ad hoc group and assess fee impact
3	9/27/2021	Faldetta, Ross	0.3	Review exit financing motion draft.
3	9/27/2021	Bilbao, Marc	0.8	Participate on call with Moelis re: exit financing
3	9/28/2021	Star, Samuel	0.2	Participate on call with Ducera re: exit financing status.
3	9/28/2021	Bilbao, Marc	0.5	Participate on call with Ducera re: exit financing update
3	9/29/2021	Star, Samuel	1.7	Discuss exit financing status with Willkie
3	9/29/2021	Roy JR, Barbeau	0.3	Participate on call with team re: revised exit financing
3	9/29/2021	Faldetta, Ross	0.2	Discuss exit financing process with Willkie.
3	9/29/2021	Faldetta, Ross	0.5	Review ASPA and Invictus letters re: exit financing process
3	9/29/2021	Cohen, Neal	0.5	Participate on call with Willkie re: exit financing
3	9/29/2021	Bilbao, Marc	0.5	Participate on call with Moelis/Gibson re: exit financing update
3	9/30/2021	Healy, Monica	0.2	Correspond with Willkie re: replacement DIP facility term sheet
3	9/30/2021	Roy JR, Barbeau	0.5	Research DIP collateral data
4	6/2/2021	Kirchgraber, James	0.4	Review summary of contract rejections to be filed in coming week provided by the Debtors.
4	6/7/2021	O'Brien, Daniel	0.3	Review notice of payments regarding Sky Teams Alliance
4	6/17/2021	O'Brien, Daniel	0.2	Review weekly critical vendor report received from AlixPartners
4	6/21/2021	Kirchgraber, James	0.2	Review critical vendor motion to correspond with the Debtors re: fuel payments.
4	6/21/2021	O'Brien, Daniel	0.5	Participate on internal call on critical vendor report, fuel payment category reporting cap and status of diligence responses from Debtor's advisors
4	7/12/2021	Kirchgraber, James	0.5	Review critical vendor notices provided by the Company for certain vendors.
4	8/2/2021	O'Brien, Daniel	0.1	Review critical vendor fuel payment notices relate to ASA received from Alix Partners
4	8/6/2021	Kirchgraber, James	0.6	Review details on proposed contract rejections provided by Company.
4	8/26/2021	O'Brien, Daniel	0.3	Review notice of and summary of contracts to be assumed by debtors
4	8/26/2021	O'Brien, Daniel	0.2	Review critical vendor report provided by AlixPartners
4	8/27/2021	Kirchgraber, James	0.4	Follow up with AlixPartners on contracts to be assumed.
4	8/30/2021	Kirchgraber, James	0.7	Review updated data provided by the Debtors re: contract assumptions.
4	8/30/2021	O'Brien, Daniel	0.3	Review July month end reports for vendor payments and caps
4	8/31/2021	Kirchgraber, James	0.5	Correspond with AlixPartners re: contracts to be assumed.

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4	9/24/2021	O'Brien, Daniel	0.5	Review contract assumptions for September report as part of Debtor's contract assessment process
4	9/24/2021	Kirchgraber, James	0.3	Review contract rejection motion provided by AlixPartners.
4	9/27/2021	Kirchgraber, James	0.6	Further review August contract rejections.
6	5/4/2021	Farnsworth, Scott	0.8	Search public 2020 filings for IBR and correspond findings to team
6	5/5/2021	Roy JR, Barbeau	0.3	Correspond with FTI and Skyworks re: Boeing delays
6	5/5/2021	Healy, Monica	0.7	Review Aeromexico public filings for IBR disclosures.
6	5/6/2021	Gruber, Jacob	1.3	Create summary of Company motion to pay prepetition amounts to Delta Tech Ops for engine maintenance.
6	5/6/2021	Roy JR, Barbeau	0.1	Correspond with team re: Delta Tech Ops motion
6	5/6/2021	Roy JR, Barbeau	0.1	Prepare email to Skyworks re: Delta Tech Ops motion
6	5/9/2021	Roy JR, Barbeau	1.6	Correspond with Skyworks and UCC advisors re: Delta engine motion and communications to UCC
6	5/10/2021	Roy JR, Barbeau	0.3	Correspond with UCC re: Delta engine motion and IFRS policies
6	5/10/2021	Star, Samuel	0.1	Evaluate discount rate used for lease obligations as of December 31, 2020
6	5/11/2021	Roy JR, Barbeau	0.2	Participate on call with team re: fleet tracking analysis and review of maintenance expenditures
6	5/12/2021	Gruber, Jacob	0.2	Participate on call with team on Company maintenance forecast.
6	5/12/2021	Gruber, Jacob	1.7	Create summary of fleet maintenance work based on Company model.
6	5/12/2021	Roy JR, Barbeau	0.2	Participate on call with UCC member re: fleet updates
6	5/12/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: guarantee claims on leases
6	5/12/2021	Gruber, Jacob	1.4	Update latest maintenance forecast with information from the Company.
6	5/12/2021	Gruber, Jacob	0.4	Review claim estimate claim estimates for GECAS, Falko, NAC and AerCap.
6	5/13/2021	Roy JR, Barbeau	0.2	Participate on call with team on Company maintenance forecast and impact on financial statements.
6	5/13/2021	Gruber, Jacob	0.2	Participate on call with team on Company maintenance forecast and impact on financial statements.
6	5/13/2021	Gruber, Jacob	0.4	Review Company maintenance forecast to see impact on financial statements.
6	5/14/2021	Faldetta, Ross	0.5	Review PBH lease accounting issues.
6	5/14/2021	Roy JR, Barbeau	0.3	Participate on team call re: maintenance and lease accounting
6	5/14/2021	Gruber, Jacob	0.4	Participate on call with team re: IFRS16 calculation on aircraft and maintenance contracts.
6	5/16/2021	Faldetta, Ross	0.5	Review lease accounting issues.
6	5/17/2021	O'Brien, Daniel	0.5	Direct team on deconsolidation recovery analysis next steps
6	5/17/2021	Faldetta, Ross	1.0	Review aircraft lease and maintenance accounting modeling.
6	5/17/2021	Faldetta, Ross	0.5	Review change in fleet lease liability in business plan.
6	5/17/2021	Gruber, Jacob	0.5	Update letter of intent tracker based on latest updates provided by the Company.
6	5/18/2021	Ellis, Jeffrey	1.5	Reply to questions on accounting for PBH arrangements, including impact on lease accounting and maintenance obligations
6	5/18/2021	Ellis, Jeffrey	0.5	Participate on call with team to discuss follow-up on questions on incremental borrowing rate, maintenance obligations from conference call
6	5/18/2021	Gruber, Jacob	0.5	Participate on call with team regarding impact of IFRS16 on fleet contracts.
6	5/18/2021	Faldetta, Ross	1.0	Review accounting methodologies related to leases and maintenance.
6	5/18/2021	Roy JR, Barbeau	0.5	Review fleet update materials for UCC discussion
6	5/18/2021	Roy JR, Barbeau	0.2	Participate on call with team re: fleet update materials
6	5/18/2021	Roy JR, Barbeau	0.5	Participate on call with team re: IFRS 16 impact on leases
6	5/18/2021	Gruber, Jacob	0.5	Create summary for latest letters of intent provided by the Company regarding aircraft leases.
6	5/18/2021	Gruber, Jacob	0.2	Participate on call with team related to fleet update for UCC
6	5/18/2021	Cohen, Neal	0.5	Participate on team call to discuss accounting issues relating to IFRS16.
6	5/18/2021	Gruber, Jacob	0.9	Create fleet update based on letter of intent tracker for the weekly UCC call.

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6	5/19/2021	Gruber, Jacob	1.0	Create updated detailed maintenance forecast to compare the Company's current business plan to prior iterations.
6	5/21/2021	Roy JR, Barbeau	0.5	Correspond and research re: Carlyle aircraft claim settlement
6	5/21/2021	Roy JR, Barbeau	0.3	Correspond with Willkie re: Chapter 11 update on aircraft lessor claims
6	5/24/2021	Farnsworth, Scott	0.5	Participate on call with noteholder re: aircraft claims estimates
6	5/24/2021	Roy JR, Barbeau	0.3	Participate on call with Skyworks re: Clover aircraft claims
6	5/28/2021	Farnsworth, Scott	0.3	Participate on call with Skyworks team re: lessor claims calculations
6	5/28/2021	Roy JR, Barbeau	0.4	Participate on call with Skyworks re: Clover claims settlement
6	6/1/2021	Healy, Monica	0.5	Review NAC lease terms and begin summary
6	6/4/2021	Cohen, Neal	0.5	Participate on call with Skyworks to discuss Avolon aircraft claims negotiations
6	6/4/2021	Farnsworth, Scott	0.5	Participate on call with Skyworks on aircraft claims negotiations
6	6/4/2021	Roy JR, Barbeau	0.5	Participate on call with Skyworks re: Avolon claims negotiations
6	6/7/2021	Gruber, Jacob	0.5	Review Avolon proposed claims calculations
6	6/7/2021	Roy JR, Barbeau	0.2	Correspond with team re: Avolon claim
6	6/8/2021	Gruber, Jacob	1.6	Create slide on Avolon claims settlement agreement.
6	6/8/2021	Gruber, Jacob	0.4	Participate on call with team on Avolon claims settlement slide
6	6/8/2021	Gruber, Jacob	0.5	Participate on call with team regarding comments to Avolon claims settlement slide
6	6/8/2021	Gruber, Jacob	1.0	Update Avolon claims settlement presentation with comments from team
6	6/8/2021	Kirchgraber, James	1.3	Finalize presentation to the UCC re: Avolon settlement
6	6/8/2021	Roy JR, Barbeau	0.8	Review and update Avolon discussion materials for UCC
6	6/8/2021	Roy JR, Barbeau	0.7	Update discussion materials for UCC re: Avolon LOI
6	6/8/2021	Roy JR, Barbeau	0.4	Participate on call with team re: Avolon claims
6	6/8/2021	Roy JR, Barbeau	0.5	Participate on call with team re: Avolon LOI and claims materials
6	6/9/2021	Faldetta, Ross	0.5	Review competitor incremental borrowing rates.
6	6/10/2021	Faldetta, Ross	1.0	Review maintenance accounting for competitors.
6	6/14/2021	Roy JR, Barbeau	0.2	Correspond with team re: SPV leases and debt recharacterization
6	6/15/2021	Gruber, Jacob	0.7	Review BBAM claims settlement with the Company.
6	6/15/2021	Roy JR, Barbeau	0.2	Review BBAM claims settlement summary prepared by team
6	6/16/2021	Roy JR, Barbeau	0.1	Participate on call with team re: BBAM claim
6	6/17/2021	Faldetta, Ross	1.0	Participate on call with Company, SkyWorks, and AlixPartners to discuss fleet proposal.
6	6/17/2021	Farnsworth, Scott	0.3	Participate on call with UCC and Company advisors re: fleet strategy in business plan update
6	6/17/2021	Kirchgraber, James	1.0	Review aircraft claims provided by the Debtors.
6	6/17/2021	Roy JR, Barbeau	0.7	Participate on call with AlixPartners and Skyworks teams re: MAX 8 fleet change and implications
6	6/17/2021	Roy JR, Barbeau	0.2	Participate on call with NC re: MAX 8 fleet analysis
6	6/17/2021	Star, Samuel	1.0	Participate on call with Company and AlixPartners re: fleet restructuring in refreshed business plan
6	6/18/2021	Cohen, Neal	1.0	Participate on call with Company and advisors on new fleet plan.
6	6/18/2021	Faldetta, Ross	2.0	Review data request related to Company's fleet proposal.
6	6/18/2021	Farnsworth, Scott	1.3	Review revised fleet scenarios with team and prepare diligence questions
6	6/18/2021	Gruber, Jacob	1.0	Research maintenance intervals and costs for 737 MAX compared to 737 NG aircraft.
6	6/18/2021	Roy JR, Barbeau	1.0	Participate on team call re: MAX 8 fleet option analysis and diligence follow up
6	6/21/2021	Faldetta, Ross	0.5	Review competitor incremental borrowing rates.
6	6/21/2021	Gruber, Jacob	1.3	Create a summary of average lease tenor of Aeromexico competitors.
6	6/21/2021	Gruber, Jacob	1.9	Research 737 MAX and NG engine maintenance cost comparisons
6	6/22/2021	Gruber, Jacob	1.2	Update average Lease tenor of Aeromexico and regional competitors.
6	6/22/2021	Healy, Monica	0.2	Review Debtor responses to fleet diligence questions and provide update team
6	6/22/2021	Healy, Monica	0.4	Review further Debtor responses to fleet diligence questions and provide update team
6	6/22/2021	Roy JR, Barbeau	1.2	Research Delta TechOps motion and correspond with Debtors and Skyworks re: same

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6	6/22/2021	Roy JR, Barbeau	0.3	Review Aviator claim settlement and correspond with Skyworks re: same
6	6/23/2021	Faldetta, Ross	0.5	Review Debtors response regarding incremental borrowing rate assumption.
6	6/23/2021	Healy, Monica	0.5	Review and summarize SkyWorks advisory and success fees
6	6/24/2021	Roy JR, Barbeau	0.3	Follow up with SkyWorks re: Delta TechOps motion
6	6/24/2021	Roy JR, Barbeau	1.3	Review fleet diligence responses and follow up with AlixPartners re: open items
6	6/27/2021	Roy JR, Barbeau	2.0	Review updated scenarios for fleet strategy and impact on forecast
6	6/28/2021	Gruber, Jacob	0.7	Review claims settlement agreement with FUYO
6	6/28/2021	Roy JR, Barbeau	0.3	Review and follow up with Skyworks re: 787 engine replacement
6	6/28/2021	Roy JR, Barbeau	0.4	Participate on call with team re: aircraft claims assessment and run-rate maintenance analysis
6	6/29/2021	Gruber, Jacob	1.6	Create model to estimate operating costs per aircraft family
6	6/30/2021	Gruber, Jacob	0.6	Review model of operating costs by aircraft type.
6	6/30/2021	Roy JR, Barbeau	0.5	Participate on follow up call with team re: fleet modifications, lease rates, expansion plans
6	7/1/2021	Roy JR, Barbeau	0.4	Review fleet all-in cost analysis.
6	7/6/2021	Roy JR, Barbeau	0.4	Participate on internal call re: 24 Max scenario analysis
6	7/6/2021	Farnsworth, Scott	0.9	Review fleet scenarios and green-time burn analysis, including NG vs Max
6	7/6/2021	Farnsworth, Scott	0.4	Participate on internal call re: 24 Max scenario analysis
6	7/6/2021	Farnsworth, Scott	0.6	Participate on call with team to further review MAX24 scenario assumptions.
6	7/6/2021	Farnsworth, Scott	1.1	Review MAX24 scenario analysis, including least profitable routes by aircraft
6	7/6/2021	Gruber, Jacob	0.6	Create model update on maintenance costs for aircraft
6	7/6/2021	Roy JR, Barbeau	0.6	Participate on call with team to further review MAX24 scenario assumptions.
6	7/7/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: MAX vs NG analysis.
6	7/8/2021	Farnsworth, Scott	0.8	Participate on call with SkyWorks re: JOLCO restructuring and Gen X engine cure/assumption
6	7/8/2021	Roy JR, Barbeau	0.4	Review GENx LOI.
6	7/8/2021	Roy JR, Barbeau	0.8	Participate on call with Skyworks re: GENx contract assumption and JOLCO negotiations.
6	7/9/2021	Farnsworth, Scott	0.8	Review NG vs Max breakeven analysis and correspond with Skyworks on EOL assumptions.
6	7/9/2021	Gruber, Jacob	1.2	Create summary of GENx engine assumption motion for the UCC.
6	7/9/2021	Roy JR, Barbeau	0.3	Participate on call with team re: breakeven analysis on NG vs MAX.
6	7/9/2021	Roy JR, Barbeau	0.3	Review DAE claim settlement proposal.
6	7/10/2021	Farnsworth, Scott	0.7	Review updated NG vs Max analysis and follow-up with questions on seating configurations and lease structures with Skyworks
6	7/10/2021	Roy JR, Barbeau	1.1	Review and update GENx discussion materials for UCC.
6	7/12/2021	Healy, Monica	0.6	Review 787 maintenance contract termination
6	7/13/2021	Gruber, Jacob	0.6	Calculate the implied equity in JOLCOs and finance lease assets
6	7/19/2021	Kirchgraber, James	0.6	Review updated fleet plan scenario provided by AlixPartners.
6	7/20/2021	Farnsworth, Scott	0.7	Participate on call with team re: fleet analysis / modeling requests
6	7/20/2021	Gruber, Jacob	0.4	Review business plan model for rejection of certain aircraft
6	7/20/2021	Roy JR, Barbeau	0.5	Participate on call with team re: AMX fleet strategy and further diligence.
6	7/20/2021	Cohen, Neal	0.5	Discuss fleet analysis with Company
6	7/21/2021	Faldetta, Ross	1.4	Review fleet analysis and follow-up questions for Company and AlixPartners.
6	7/21/2021	Farnsworth, Scott	0.2	Review updated requests on fleet plan
6	7/21/2021	Roy JR, Barbeau	1.4	Prepare diligence request re: 24 Max scenario.
6	7/22/2021	Farnsworth, Scott	0.5	Review fleet plan and forecast to identify further diligence requests.
6	7/23/2021	Roy JR, Barbeau	0.8	Participate on call with Skyworks re: fleet updates, upcoming motions.
6	7/24/2021	Gruber, Jacob	0.9	Create summary slide of DAE motion re: B737 NG and MAX aircraft

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6	7/26/2021	Gruber, Jacob	0.8	Create summary slide of DAE motion re: assumption of 737 MAX aircraft.
6	7/26/2021	Gruber, Jacob	0.4	Review MAX simulator excel model provided by Skyworks
6	7/26/2021	Gruber, Jacob	1.1	Participate on call with the team to review MAX vs. NG breakeven analysis provided by the Company.
6	7/26/2021	Roy JR, Barbeau	1.4	Review DAE MAX motion with team and develop discussion materials for UCC re: same.
6	7/26/2021	Roy JR, Barbeau	0.4	Perform review of the MAX vs. NG breakeven analysis.
6	7/26/2021	Roy JR, Barbeau	1.0	Review and provide comments to team re: UCC presentation summarizing DAE motion.
6	7/27/2021	Gruber, Jacob	2.0	Create slides regarding analysis on 737 MAX vs. 737 NG fleet plans.
6	7/27/2021	Roy JR, Barbeau	0.7	Review engine assumption motion and correspond with Willkie re: same.
6	7/27/2021	Roy JR, Barbeau	0.2	Participate on call with team re: MAX24 diligence.
6	7/27/2021	Roy JR, Barbeau	0.3	Participate on call with team re: preparation of MAX24 discussion materials.
6	7/28/2021	Faldetta, Ross	0.4	Discuss draft fleet motion with Willkie.
6	7/28/2021	Roy JR, Barbeau	0.4	Participate on call with Willkie and teams re: data need for potential objection to MAX motion.
6	7/30/2021	Bilbao, Marc	0.6	Review DAE motion.
6	8/2/2021	Roy JR, Barbeau	0.3	Participate on call with SkyWorks re: MAX motion and emails re: same
6	8/3/2021	Faldetta, Ross	1.0	Review net debt impact of MAX proposal.
6	8/3/2021	Faldetta, Ross	0.5	Review draft objection to MAX motion.
6	8/3/2021	Gruber, Jacob	0.7	Review terms of Aviator lease agreement motion
6	8/3/2021	Roy JR, Barbeau	0.1	Participate on call with Skyworks re: MAX motion
6	8/3/2021	Roy JR, Barbeau	0.4	Correspond with Willkie re: MAX motion and objection
6	8/3/2021	Roy JR, Barbeau	0.2	Correspond with team re: Aviator aircraft motion
6	8/3/2021	Roy JR, Barbeau	0.3	Perform research to assess MAX motion and objection
6	8/4/2021	Faldetta, Ross	0.9	Review net debt impact from MAX proposal.
6	8/4/2021	Roy JR, Barbeau	0.8	Review and update MAX objection
6	8/5/2021	Bilbao, Marc	0.5	Participate on call with team re: MAX24 objection
6	8/5/2021	Faldetta, Ross	0.5	Review MAX proposal.
6	8/5/2021	Faldetta, Ross	0.6	Discuss objection to MAX motion with Willkie.
6	8/5/2021	Faldetta, Ross	2.8	Review MAX proposal analysis.
6	8/5/2021	Faldetta, Ross	0.3	Review net debt impact of MAX proposal.
6	8/5/2021	Faldetta, Ross	1.5	Review draft objection to MAX motion.
6	8/5/2021	Gruber, Jacob	1.3	Create fleet claims tracker based on agreed upon claims to compare to estimate.
6	8/5/2021	Kirchgraber, James	0.4	Review fleet analysis prepared by the Debtors in relation to exit financing and bids.
6	8/5/2021	Kirchgraber, James	1.1	Prepare summary of scenarios under Apollo and Investor Group proposals.
6	8/5/2021	Roy JR, Barbeau	0.5	Participate on call with team re: diligence response on MAX24
6	8/5/2021	Roy JR, Barbeau	0.4	Review diligence response materials from Company on MAX24
6	8/5/2021	Roy JR, Barbeau	0.4	Participate on call with Willkie team re: discovery requests on MAX24
6	8/5/2021	Roy JR, Barbeau	0.9	Participate on call with team re: MAX24 objection
6	8/5/2021	Roy JR, Barbeau	0.3	Participate on call with team re: MAX24 objection
6	8/6/2021	Bilbao, Marc	2.5	Review and comment on MAX Objection
6	8/6/2021	Faldetta, Ross	0.1	Discuss objection to MAX motion with Willkie.
6	8/6/2021	Faldetta, Ross	1.0	Review objection to MAX motion.
6	8/6/2021	Gruber, Jacob	0.3	Review BBAM and Merx contracts for PBH periods and expiry dates.
6	8/6/2021	Gruber, Jacob	0.5	Review NG rental rates included in April business plan
6	8/6/2021	Gruber, Jacob	0.8	Review JOLCO Option model from Skyworks
6	8/6/2021	Roy JR, Barbeau	0.9	Review and update MAX objection
6	8/6/2021	Roy JR, Barbeau	0.4	Review JOLCO restructuring analysis
6	8/6/2021	Roy JR, Barbeau	0.4	Perform research on 737NG rates and impact on break-even analysis
6	8/6/2021	Roy JR, Barbeau	0.4	Review and comment on MAX objection updated draft
6	8/7/2021	Faldetta, Ross	0.8	Review objection to MAX motion.
6	8/7/2021	Faldetta, Ross	0.3	Review lease liability projection.

**EXHIBIT D**  
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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
6	8/7/2021	Roy JR, Barbeau	0.6	Review and edit updated MAX objection
6	8/7/2021	Roy JR, Barbeau	0.5	Participate on team call re: MAX objection
6	8/8/2021	Faldetta, Ross	0.2	Review lease liability projection.
6	8/8/2021	Roy JR, Barbeau	0.4	Correspond with SkyWorks re: AMX simulator diligence
6	8/8/2021	Roy JR, Barbeau	0.2	Review Chorus and BBAM claims proposals
6	8/9/2021	Faldetta, Ross	0.2	Review final objection to MAX motion.
6	8/9/2021	Roy JR, Barbeau	0.3	Review and provide follow-up responses to SkyWorks re: AMX simulator
6	8/9/2021	Roy JR, Barbeau	0.4	Review Aviator lease assumption motion and declaration
6	8/10/2021	Faldetta, Ross	0.5	Review CIM fleet plan.
6	8/10/2021	Roy JR, Barbeau	0.2	Review changes to MAX order
6	8/10/2021	Faldetta, Ross	0.7	Review Company's historical network profitability to assess need for additional MAX
6	8/10/2021	Kuan, Michelle	2.2	Continue working on 2019 flight profitability analysis for MAX24 deposition based on discussions with team.
6	8/11/2021	Faldetta, Ross	2.7	Review Company's analysis of additional MAXs.
6	8/11/2021	Gruber, Jacob	0.7	Review LOIs on MUFG and BNDES aircraft
6	8/11/2021	Roy JR, Barbeau	0.5	Review MOF and MUFG LOIs
6	8/11/2021	Faldetta, Ross	0.5	Review network profitability analysis to assess need for additional MAX
6	8/11/2021	Kuan, Michelle	1.2	Prepare preliminary outputs for 2019 flight profitability analysis to be used in deposition questions
6	8/12/2021	Cohen, Neal	1.0	Review MAX fleet analysis and provide comments.
6	8/12/2021	Cohen, Neal	0.5	Review MAX objection and provide comments
6	8/12/2021	Faldetta, Ross	2.0	Review Company's analysis of additional MAXs.
6	8/12/2021	Faldetta, Ross	0.6	Discuss objection to 737MAX motion with Willkie.
6	8/12/2021	Faldetta, Ross	1.0	Review 2022 route profitability projections to assess need for additional MAX
6	8/12/2021	Gruber, Jacob	0.9	Perform diligence on Skyworks claims model for JOLCOs
6	8/12/2021	Roy JR, Barbeau	1.2	Participate on team call re: MAX24 diligence
6	8/12/2021	Roy JR, Barbeau	0.2	Correspond with Willkie re: MAX mediation
6	8/12/2021	Roy JR, Barbeau	0.2	Follow-up on fleet diligence re: MAX
6	8/12/2021	Cohen, Neal	1.0	Continue to review network profitability analysis to assess need for additional MAX
6	8/12/2021	Faldetta, Ross	0.7	Continue to review network profitability analysis to assess need for additional MAX
6	8/12/2021	Kuan, Michelle	3.5	Finalize 2019 flight profitability analysis and presentation for deposition
6	8/15/2021	Faldetta, Ross	1.5	Review Company's analysis of 737MAX proposal.
6	8/16/2021	Roy JR, Barbeau	1.4	Review fleet plan assumptions re: MAX24 motion
6	8/16/2021	Cohen, Neal	0.5	Discuss MAX memo with team
6	8/16/2021	Faldetta, Ross	1.3	Review additional MAX aircraft proposal.
6	8/16/2021	Faldetta, Ross	0.5	Review fleet changes vs. prior plan.
6	8/16/2021	Faldetta, Ross	1.5	Review Company's analysis of additional MAX aircraft.
6	8/16/2021	Gruber, Jacob	0.5	Participate on call with team re: JOLCO claim calculation
6	8/16/2021	Gruber, Jacob	0.8	Review fleet section of business plan for aircraft lease rates
6	8/16/2021	Roy JR, Barbeau	0.8	Participate on call with team re: MAX24 response
6	8/16/2021	Roy JR, Barbeau	0.5	Research NG cost assumptions between business plans
6	8/16/2021	Roy JR, Barbeau	0.3	Follow-up with SkyWorks re: simulator motion and BBAM JOLCO settlement
6	8/16/2021	Cohen, Neal	0.5	Draft MAX analysis feedback response.
6	8/17/2021	Roy JR, Barbeau	0.5	Participate on call with Willkie team re: MAX litigation and deposition prep
6	8/17/2021	Healy, Monica	1.4	Prepare supporting schedules for flight profitability analysis, including AOC contribution and block hours
6	8/17/2021	Faldetta, Ross	1.3	Review Company's analysis of additional MAX aircraft.
6	8/17/2021	Faldetta, Ross	2.6	Review questions on MAX analysis.
6	8/17/2021	Faldetta, Ross	0.5	Review least profitable narrow body routes in 2019 for MAX analysis.
6	8/17/2021	Faldetta, Ross	0.5	Review analysis for additional MAX motion
6	8/17/2021	Roy JR, Barbeau	0.3	Participate on call with team re: questions for SkyWorks deposition

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6	8/17/2021	Roy JR, Barbeau	0.3	Participate on call with team re: depositions on MAX
6	8/17/2021	Roy JR, Barbeau	0.2	Participate on call with team re: deposition questions
6	8/17/2021	Roy JR, Barbeau	1.5	Prepare list of diligence questions for SkyWorks deposition
6	8/17/2021	Farnsworth, Scott	0.5	Participate on call with team re: MAX24 depositions
6	8/17/2021	Cohen, Neal	0.5	Participate on call with Willkie re: MAX24 follow-up discussion.
6	8/18/2021	Roy JR, Barbeau	1.4	Participate on call with Willkie re: deposition preparation on MAX24 matter
6	8/18/2021	Gruber, Jacob	2.9	Compare fleets between September business plan and April business plan
6	8/18/2021	Gruber, Jacob	0.5	Review letter of intent regarding JOLCO aircraft
6	8/18/2021	Gruber, Jacob	0.2	Participate on call team on lease rates in aircraft in business plans
6	8/18/2021	Gruber, Jacob	1.0	Update analysis on fleet movements in business plans per comments from team
6	8/18/2021	Kirchgraber, James	2.2	Prepare summary of updated bid from ad hoc trade claimant group.
6	8/18/2021	Roy JR, Barbeau	0.2	Participate on call with team re: fleet detail buildup of rents in April and July business plans
6	8/18/2021	Roy JR, Barbeau	0.3	Research 738 NG seat configurations
6	8/18/2021	Cohen, Neal	2.5	Prepare for deposition re: MAX24
6	8/18/2021	Faldetta, Ross	2.4	Discuss deposition with Willkie re: MAX24.
6	8/18/2021	Faldetta, Ross	2.9	Review questions for deposition re: MAX24
6	8/18/2021	Roy JR, Barbeau	0.2	Review deposition questions for AlixPartners re: MAX24
6	8/18/2021	Roy JR, Barbeau	1.0	Participate on call with Willkie re: deposition preparation for MAX24 matter
6	8/18/2021	Roy JR, Barbeau	0.3	Review updated fleet data from Skyworks re: MAX deliveries to prepare for deposition
6	8/18/2021	Farnsworth, Scott	1.0	Participate on call with Willkie to prepare for AlixPartners and SkyWorks MAX24 depositions.
6	8/18/2021	Farnsworth, Scott	1.0	Participate on call with Willkie to prepare for depositions re: MAX24
6	8/19/2021	Healy, Monica	3.2	Prepare supporting schedules for MAX analysis re: aircraft statistics per route
6	8/19/2021	Faldetta, Ross	0.5	Review fleet plan updates.
6	8/19/2021	Gruber, Jacob	1.4	Update fleet movements to track lease expense changes between September and April Business Plans
6	8/19/2021	Roy JR, Barbeau	0.1	Participate on call with SkyWorks re: 737 MAX fleet update from Skyworks
6	8/19/2021	Roy JR, Barbeau	0.7	Participate on call with Skyworks re: JOLCO issues
6	8/19/2021	Farnsworth, Scott	0.7	Participate on call with Skyworks re: JOLCO aircraft and claims
6	8/19/2021	Farnsworth, Scott	0.3	Participate on follow up call with team re: JOLCO discussion with SkyWorks
6	8/19/2021	Farnsworth, Scott	1.5	Participate on weekly team update call re: presentation materials on valuation, valuation issues, and others.
6	8/19/2021	Cohen, Neal	0.5	Prepare for AlixPartners deposition re: MAX24
6	8/19/2021	Cohen, Neal	3.0	Attend AlixPartners deposition re: MAX24
6	8/19/2021	Faldetta, Ross	3.2	Participate on AlixPartners deposition re: MAX 24
6	8/19/2021	Faldetta, Ross	0.1	Discuss AlixPartners deposition with AlixPartners re: MAX24
6	8/19/2021	Faldetta, Ross	0.9	Review question list for AlixPartners deposition re: MAX24
6	8/19/2021	Faldetta, Ross	0.2	Discuss deposition with Willkie re: MAX24
6	8/19/2021	Faldetta, Ross	0.3	Review AlixPartners deposition re: MAX24
6	8/19/2021	Faldetta, Ross	1.0	Review analysis for additional MAX
6	8/19/2021	Roy JR, Barbeau	0.2	Participate on call with team re: deposition questions on MAX
6	8/19/2021	Roy JR, Barbeau	0.2	Prepare for call with team and internal lease accounting expert re: MAX deposition
6	8/19/2021	Roy JR, Barbeau	3.1	Attend AlixPartners deposition re: additional MAX aircraft
6	8/19/2021	Roy JR, Barbeau	0.1	Participate on follow-up call with Willkie re: MAX deposition
6	8/19/2021	Roy JR, Barbeau	0.8	Participate on call with team re: MAX deposition
6	8/19/2021	Roy JR, Barbeau	0.2	Participate on call with team re: research of MAX valuations
6	8/19/2021	Kuan, Michelle	1.6	Prepare summary of unprofitable 2022 narrow body markets for use in MAX24 analysis



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6	8/19/2021	Kuan, Michelle	0.5	Prepare summary of unprofitable 2019 narrow body markets for use in MAX24 analysis
6	8/20/2021	Faldetta, Ross	0.3	Review motion to purchase air craft simulators.
6	8/20/2021	Gruber, Jacob	2.6	Update fleet tracker based on latest agreements filed into court and updated into the data room.
6	8/20/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: JOLCOs
6	8/20/2021	Roy JR, Barbeau	0.5	Research JOLCO data
6	8/20/2021	Faldetta, Ross	2.7	Participate in deposition of SkyWorks.
6	8/20/2021	Faldetta, Ross	1.1	Review deposition questions for SkyWorks.
6	8/20/2021	Faldetta, Ross	0.9	Review MAX analysis.
6	8/20/2021	Faldetta, Ross	0.3	Discuss draft objection to MAX motion with Willkie.
6	8/20/2021	Farnsworth, Scott	0.5	Review deposition questions lists re: MAX24
6	8/20/2021	Farnsworth, Scott	2.8	Monitor the SkyWorks deposition and participate on breakout discussions with Willkie re: same
6	8/20/2021	Kuan, Michelle	1.2	Finalize 2019 flight profitability analysis for use in MAX24 litigation
6	8/21/2021	Roy JR, Barbeau	0.5	Participate on call with team re: MAX objection and related analysis
6	8/21/2021	Faldetta, Ross	0.5	Review lease rates included in business plan
6	8/21/2021	Faldetta, Ross	1.8	Review additional MAX analysis, including 2019 flight profitability and unprofitable markets
6	8/21/2021	Faldetta, Ross	0.5	Draft email to Willkie on additional MAX analysis.
6	8/21/2021	Kuan, Michelle	0.7	Discuss 2019 flight profitability analysis and preliminary MAX analysis with team.
6	8/21/2021	Kuan, Michelle	2.4	Prepare draft MAX analysis for bottom 12 aircraft to be replaced.
6	8/22/2021	Faldetta, Ross	2.2	Continue to review additional MAX analysis, including 2019 flight profitability and unprofitable markets
6	8/22/2021	Kuan, Michelle	2.4	Finalize draft MAX analysis with team.
6	8/23/2021	Healy, Monica	2.8	Review and update aircraft analysis re: MAX 24 profitability
6	8/23/2021	Roy JR, Barbeau	0.3	Research aircraft MSN histories
6	8/23/2021	Gruber, Jacob	2.1	Create summary of 737 MAX simulator motion
6	8/23/2021	Roy JR, Barbeau	1.1	Participate on call with team re: CAE motion
6	8/23/2021	Roy JR, Barbeau	0.3	Review CAE model analysis
6	8/23/2021	Roy JR, Barbeau	0.9	Update CAE motion discussion materials
6	8/23/2021	Roy JR, Barbeau	0.4	Research GAM aircraft guarantee claims
6	8/23/2021	Roy JR, Barbeau	0.5	Review termination motion for MSN 43860
6	8/23/2021	Roy JR, Barbeau	1.6	Review assumption motion for SMBC aircraft
6	8/23/2021	Farnsworth, Scott	0.3	Review Skyworks analysis of MAX vs NG
6	8/23/2021	Farnsworth, Scott	0.3	Participate on call with team re: fleet RFP and NG vs Max economics analysis
6	8/23/2021	Farnsworth, Scott	0.5	Review aircraft simulator motion and related analysis
6	8/23/2021	Farnsworth, Scott	1.1	Participate on call with team re: aircraft simulator motion
6	8/23/2021	Roy JR, Barbeau	0.3	Participate on call with team re: MAX IRR assumptions
6	8/23/2021	Roy JR, Barbeau	0.4	Participate on call with team re: MAX production documents
6	8/23/2021	Roy JR, Barbeau	0.6	Research aircraft values and lease rates for MAX objection
6	8/23/2021	Roy JR, Barbeau	0.6	Review updated MAX objection
6	8/23/2021	Cohen, Neal	0.5	Participate on call with team re: aircraft simulation motion
6	8/23/2021	Cohen, Neal	0.5	Participate on 737 Max call with team
6	8/23/2021	Faldetta, Ross	2.4	Review additional 24 MAX production documents
6	8/23/2021	Faldetta, Ross	0.5	Discuss MAX analysis with Willkie.
6	8/23/2021	Kuan, Michelle	2.7	Discuss and update aircraft analysis with team re: MAX24
6	8/24/2021	Roy JR, Barbeau	0.5	Participate on call with Skyworks re: JOLCO update and strategy
6	8/24/2021	Roy JR, Barbeau	0.4	Review and edit fleet update materials for UCC meeting
6	8/24/2021	Roy JR, Barbeau	0.3	Follow-up with Skyworks re: diligence on CAE simulator savings
6	8/24/2021	Farnsworth, Scott	0.5	Participate on call with Skyworks re: JOLCOs, BNDES and Exim claims, and related issues
6	8/24/2021	Farnsworth, Scott	0.2	Participate on call with team re: aircraft claims
6	8/24/2021	Bilbao, Marc	0.8	Discuss JOLCO exposure with Skyworks
6	8/24/2021	Cohen, Neal	0.5	Participate on call with team re: aircraft claims
6	8/24/2021	Faldetta, Ross	0.3	Review air craft simulator motion.

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6	8/24/2021	Faldetta, Ross	0.6	Review additional MAX analysis.
6	8/25/2021	Roy JR, Barbeau	0.2	Participate on call with Skyworks re: CAE simulator NPV
6	8/25/2021	Roy JR, Barbeau	0.2	Participate on call with Vedder Price re: JOLCOs
6	8/25/2021	Roy JR, Barbeau	0.4	Research JOLCO aircraft values
6	8/25/2021	Roy JR, Barbeau	0.8	Correspond with SkyWorks re: JOLCOs
6	8/25/2021	Roy JR, Barbeau	0.3	Correspond with Willkie re: JOLCO options
6	8/25/2021	Farnsworth, Scott	0.2	Participate on call with Skyworks on aircraft simulator cost saving analysis
6	8/25/2021	Farnsworth, Scott	0.4	Review proposal on JOLCO aircraft with team
6	8/25/2021	Farnsworth, Scott	0.3	Participate on call with team on JOLCO issues
6	8/25/2021	Bilbao, Marc	0.5	Participate on call with UCC member on potential parent company lease issues
6	8/25/2021	Roy JR, Barbeau	0.2	Participate on internal call re: JOLCOs
6	8/26/2021	Gruber, Jacob	0.4	Review information in fleet database to ensure data is consistent with information provided by the Company.
6	8/26/2021	Gruber, Jacob	0.3	Participate on call with SkyWorks on 737 MAX simulator analysis
6	8/26/2021	Gruber, Jacob	0.4	Participate on call with team on JOLCO claims estimates provided by Skyworks
6	8/26/2021	Roy JR, Barbeau	0.4	Participate on call with team re: JOLCO claims
6	8/26/2021	Roy JR, Barbeau	0.3	Research JOLCO rent differential
6	8/26/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: JOLCOs
6	8/26/2021	Farnsworth, Scott	0.3	Participate on call with SkyWorks on True Noord claims and lease restructuring
6	8/26/2021	Faldetta, Ross	0.2	Review widebody fleet plan.
6	8/27/2021	Healy, Monica	1.7	Make further updates aircraft analysis re: aircraft statistics per market
6	8/27/2021	Gruber, Jacob	0.6	Create summary of JOLCO debt positions based on prepetition amounts outstanding.
6	8/27/2021	Gruber, Jacob	1.0	Participate on call with team on lease rates in business plan presentation.
6	8/27/2021	Gruber, Jacob	1.3	Compare lease rates in September business plan to actual lease rates achieved
6	8/27/2021	Roy JR, Barbeau	1.1	Participate on call with team re: fleet assumptions and JOLCOs
6	8/28/2021	Gruber, Jacob	0.3	Participate on call with team re: lease rates in business plan models
6	8/28/2021	Gruber, Jacob	1.6	Update comparison of lease rates in September business plan to actual lease rates achieved
6	8/28/2021	Gruber, Jacob	0.3	Participate on call with team on fleet modules in business plan
6	8/28/2021	Roy JR, Barbeau	0.3	Participate on call with team re: lease assumptions and variance analysis
6	8/28/2021	Roy JR, Barbeau	0.3	Participate on call with team re: fleet modules
6	8/28/2021	Kuan, Michelle	3.5	Update additional MAX aircraft analysis with additional cost and revenue adjustments.
6	8/29/2021	Gruber, Jacob	2.8	Compare lease rates in April business plan to actual lease rates achieved
6	8/29/2021	Gruber, Jacob	0.8	Participate on call with team on lease rate comparison of business plan to actuals
6	8/30/2021	Cohen, Neal	0.5	Review Aeromexico fleet numbers.
6	8/30/2021	Gruber, Jacob	1.2	Review fleet plan summary prepared by internal team
6	8/30/2021	Roy JR, Barbeau	0.7	Prepare summary of AC under LOI at April 23
6	8/30/2021	Faldetta, Ross	0.3	Review MAX order.
6	8/31/2021	Healy, Monica	1.1	Review updated aircraft analysis re: MAX 24
6	8/31/2021	Faldetta, Ross	0.2	Review fleet updates.
6	8/31/2021	Gruber, Jacob	0.4	Review claim amounts and methodology for Genesis aircraft claim
6	8/31/2021	Gruber, Jacob	2.1	Update fleet comparison per July Business plan
6	8/31/2021	Roy JR, Barbeau	0.7	Prepare update on JOLCO and MAX negotiations
6	8/31/2021	Roy JR, Barbeau	0.5	Participate on call with SkyWorks re: JOLCO and MAX negotiations
6	8/31/2021	Roy JR, Barbeau	0.6	Review JOLCO update from Skyworks
6	9/1/2021	Kuan, Michelle	1.8	Prepare illustrative E190 to MAX cost analysis re: bottom market analysis
6	9/1/2021	Faldetta, Ross	0.6	Review additional MAX analysis re: AOC contributions vs. E190s
6	9/2/2021	Roy JR, Barbeau	0.7	Participate on call with team re: MAX analysis
6	9/2/2021	Kuan, Michelle	2.9	Continue to update MAX analysis with team re: AOC contributions.

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6	9/2/2021	Kuan, Michelle	3.3	Discuss and revise E190 to MAX analysis with team re: flight profitability
6	9/2/2021	Gruber, Jacob	0.8	Review fleet plan and fleet allocation modules
6	9/2/2021	Faldetta, Ross	2.6	Review additional MAX analysis re: flight profitability
6	9/2/2021	Cohen, Neal	0.5	Review additional MAX analysis prepared by team re: AOC contributions
6	9/3/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: aircraft claims
6	9/3/2021	Farnsworth, Scott	0.2	Review motions on EXIM leases
6	9/3/2021	Faldetta, Ross	0.3	Review additional MAX analysis.
6	9/5/2021	Kuan, Michelle	3.6	Continue to update E190 to MAX analysis based on discussion with team re: bottom market analysis
6	9/7/2021	Kuan, Michelle	3.1	Continue to update E190 to MAX analysis based on notes from team over weekend re: bottom market analysis
6	9/7/2021	Roy JR, Barbeau	0.2	Participate on call with Skyworks re: TN claim
6	9/7/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: Ex-Im motion
6	9/7/2021	Roy JR, Barbeau	1.8	Prepare discussion materials re: Ex-Im assumption motion and aircraft values
6	9/7/2021	Roy JR, Barbeau	0.2	Research Clover claim and follow-up with Willkie re: same
6	9/7/2021	Roy JR, Barbeau	1.4	Review Ex-Im assumption motion re: 8 aircraft
6	9/7/2021	Faldetta, Ross	1.0	Review additional MAX analysis re: E190 vs. MAX AOC contributions
6	9/8/2021	Roy JR, Barbeau	0.3	Participate on call with team re: fleet LOI and plan comparison
6	9/8/2021	Roy JR, Barbeau	0.4	Research fleet LOI status for MAX analysis
6	9/8/2021	Kuan, Michelle	3.4	Continue to update E190 to MAX analysis based on discussion with team.
6	9/8/2021	Kuan, Michelle	2.7	Discuss E190 to MAX analysis and prepare follow-up research for team on fleet capacity.
6	9/8/2021	Faldetta, Ross	1.6	Review additional MAX analysis re: network and profitability
6	9/8/2021	Cohen, Neal	0.5	Review aircraft analysis re: additional MAX aircraft
6	9/8/2021	Cohen, Neal	0.5	Review fleet model re: aircraft type and quantity per year
6	9/9/2021	Gruber, Jacob	0.3	Update fleet trackers for EXIM motion
6	9/9/2021	Faldetta, Ross	0.5	Review labor and ownership cost savings vs. 2019 for additional MAX analysis.
6	9/10/2021	Roy JR, Barbeau	0.5	Participate on call with team re: spill modeling for fleet plan assessment
6	9/10/2021	Roy JR, Barbeau	1.0	Participate on call with Skyworks and AlixPartners re: aircraft motions, MAX analysis
6	9/10/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: Chorus claims
6	9/10/2021	Kirchgraber, James	0.6	Review updated bids provided by the Joint Bidders.
6	9/10/2021	Farnsworth, Scott	1.0	Participate on call with AlixPartners and Skyworks re: fleet update and fleet benefit analysis
6	9/10/2021	Faldetta, Ross	1.0	Discuss MAX analysis with AlixPartners and SkyWorks.
6	9/10/2021	Faldetta, Ross	1.0	Review life cycle maintenance cost estimates for additional MAX analysis.
6	9/10/2021	Cohen, Neal	1.0	Participate on call with AlixPartners and SkyWorks re: additional MAX analysis
6	9/13/2021	Roy JR, Barbeau	0.4	Participate on call with team re: spill analysis for fleet plan assessment
6	9/13/2021	Roy JR, Barbeau	0.6	Perform research on Boeing spill model
6	9/13/2021	Roy JR, Barbeau	0.4	Review updated JOLCO claims analysis from Skyworks
6	9/13/2021	Kuan, Michelle	3.2	Continue to update E190 to MAX analysis based on discussion with team.
6	9/13/2021	Kuan, Michelle	0.9	Discuss E190 to MAX analysis assumptions.
6	9/13/2021	Kuan, Michelle	1.2	Discuss next steps with team for E190 to MAX cost comparison analysis with team
6	9/13/2021	Farnsworth, Scott	0.5	Participate on call with team network planning consultant re: spill models and fleet modeling
6	9/13/2021	Farnsworth, Scott	0.3	Review JOLCO claims analyses
6	9/13/2021	Faldetta, Ross	2.2	Review additional MAX analysis re: cost/profitability compared to E190
6	9/13/2021	Faldetta, Ross	0.5	Review detail for Company's 2022 AOC forecast for use in additional MAX analysis

**EXHIBIT D**  
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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
6	9/13/2021	Faldetta, Ross	0.5	Review maintenance assumptions in additional MAX analysis.
6	9/13/2021	Cohen, Neal	1.5	Review additional MAX analysis re: cost and contribution vs. E190
6	9/14/2021	Roy JR, Barbeau	0.6	Participate on call with all professionals re: exit financing, JOLCOs
6	9/14/2021	Roy JR, Barbeau	0.4	Participate on call with Cirium re: passenger demand modeling capabilities for purposes of assessing fleet plan
6	9/14/2021	Roy JR, Barbeau	1.0	Participate on call with Skyworks re: JOLCO
6	9/14/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks re: JOLCOs
6	9/14/2021	Roy JR, Barbeau	0.3	Correspond with Willkie and Skyworks re: JOLCO motion
6	9/14/2021	Kuan, Michelle	3.1	Continue to update E190 to MAX analysis based on discussion with team re: AOC and other statistics
6	9/14/2021	Gruber, Jacob	1.3	Participate on call with team on various JOLCO agreements
6	9/14/2021	Gruber, Jacob	1.7	Create presentation on JOLCO agreements to present to the Committee
6	9/14/2021	Farnsworth, Scott	0.2	Participate on call with Beau and Jake re: JOLCO claims and restructured leases
6	9/14/2021	Farnsworth, Scott	0.5	Participate on call with Skyworks and team re: aircraft claims update
6	9/14/2021	Faldetta, Ross	1.5	Review additional MAX analysis re: cost vs. contribution to E190
6	9/14/2021	Faldetta, Ross	1.0	Review impact of MAX on 2019 financial results.
6	9/14/2021	Faldetta, Ross	1.0	Summarize and send analysis on viability of additional MAX to AlixPartners.
6	9/15/2021	Roy JR, Barbeau	0.2	Correspond re: Cirium spill modeling for fleet analysis
6	9/15/2021	Kirchgraber, James	1.2	Participate on call with Willkie re: issues list for exit financing proposal.
6	9/15/2021	Gruber, Jacob	0.3	Review assumptions used in JOLCO model provided by Skyworks
6	9/16/2021	Roy JR, Barbeau	0.4	Participate on call with SkyWorks re: JOLCO strategy
6	9/16/2021	Roy JR, Barbeau	0.5	Participate on call with Cirium re: demand analysis tools to be used in fleet assessment
6	9/16/2021	Roy JR, Barbeau	0.5	Participate on call with Willkie re: JOLCO claims and strategy
6	9/16/2021	Roy JR, Barbeau	0.3	Participate on call with Willkie re: SMBC interest claim
6	9/16/2021	Roy JR, Barbeau	0.2	Follow-up with Skyworks re: SMBC claim
6	9/16/2021	O'Brien, Daniel	0.7	Review open issues and status of JOLCO and SMBC claims
6	9/16/2021	Kirchgraber, James	0.3	Review latest claims estimate for amounts for JOLCOs.
6	9/16/2021	Faldetta, Ross	1.0	Review impact of MAX on 2019 financial results.
6	9/17/2021	Roy JR, Barbeau	0.4	Participate on call with Debtor professionals re: JOLCO assumption and recovery analysis
6	9/17/2021	Roy JR, Barbeau	0.3	Review Falko and NAC claims with team
6	9/17/2021	Roy JR, Barbeau	0.3	Participate on call with team re: Falko and NAC claims reconciliation
6	9/17/2021	Roy JR, Barbeau	0.6	Participate on call with team re: Boeing spill analysis
6	9/17/2021	Roy JR, Barbeau	0.4	Prepare analysis of NAC and Falko claims
6	9/17/2021	Kuan, Michelle	1.6	Update E190 to MAX analysis output pages based on discussion with team.
6	9/17/2021	Kirchgraber, James	0.4	Participate on call with the Debtors advisors to discuss JOLCO claims.
6	9/17/2021	Farnsworth, Scott	0.3	Participate on call with Skyworks and Rothschild re: JOLCO claims / assumption / rejection options
6	9/17/2021	Faldetta, Ross	0.5	Discuss additional MAX viability analysis with AlixPartners.
6	9/17/2021	Faldetta, Ross	1.4	Review additional MAX analysis, including adjustments to 2022 value
6	9/17/2021	Faldetta, Ross	0.5	Review LATAM incremental borrowing rate to assess rate used by Debtors
6	9/17/2021	Faldetta, Ross	0.8	Review spill analysis re: fleet plan
6	9/17/2021	Faldetta, Ross	0.5	Summarize and send MAX analysis to AlixPartners.
6	9/18/2021	Roy JR, Barbeau	0.2	Review fleet debt at emergence
6	9/18/2021	Roy JR, Barbeau	0.2	Review fleet and departure share analysis
6	9/20/2021	Roy JR, Barbeau	0.2	Participate on call with team re: Silverpoint diligence questions on fleet liabilities
6	9/20/2021	Gruber, Jacob	2.4	Create analysis on share of market at hubs for regional jet aircraft
6	9/20/2021	Gruber, Jacob	0.8	Create summary of market share at major hubs for regional jet aircraft
6	9/20/2021	Gruber, Jacob	0.4	Review Notice Demand letter related to JOLCO assumption motion
6	9/21/2021	Roy JR, Barbeau	0.4	Participate on call with team re: ALC motion and next steps
6	9/21/2021	Roy JR, Barbeau	0.4	Correspond with Skyworks on ALC motion
6	9/21/2021	Roy JR, Barbeau	0.2	Correspond with Skyworks and Willkie re: SMBC claim

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6	9/21/2021	Roy JR, Barbeau	1.4	Prepare ALC motion discussion materials for UCC
6	9/21/2021	Roy JR, Barbeau	0.7	Research April and July fleet counts re: ALC motion
6	9/21/2021	Roy JR, Barbeau	0.3	Review business plan tracking and fleet discussion materials for UCC
6	9/21/2021	Gruber, Jacob	1.1	Create presentation summarizing ALC motion
6	9/21/2021	Faldetta, Ross	1.4	Review additional MAX analysis, including revenue recapture adjustment
6	9/21/2021	Faldetta, Ross	1.0	Review capacity and fleet plans.
6	9/21/2021	Faldetta, Ross	2.0	Review UCC slides on additional MAX analysis re: costs vs. profitability.
6	9/22/2021	Star, Samuel	0.2	Review business update report to UCC re: fleet plan and provide comments to team.
6	9/22/2021	Roy JR, Barbeau	0.5	Correspond with team re: MAX fleet assumptions and response to BONY inquiry
6	9/22/2021	Faldetta, Ross	0.4	Discuss MAX analysis with AlixPartners re: costs vs. benefits.
6	9/22/2021	Faldetta, Ross	0.5	Review additional MAX analysis.
6	9/23/2021	Star, Samuel	0.2	Discuss fleet plan with UCC member
6	9/23/2021	Star, Samuel	0.3	Review lease debt accounting issues.
6	9/23/2021	Roy JR, Barbeau	0.2	Correspond with Willkie re: MAX objection
6	9/23/2021	Roy JR, Barbeau	0.3	Review IFRS lease accounting information from Company
6	9/23/2021	Gruber, Jacob	0.3	Participate on call with team on JOLCO assumption motions
6	9/23/2021	Faldetta, Ross	0.4	Review additional MAX analysis with team
6	9/23/2021	Faldetta, Ross	1.0	Review draft objection to ALC motion.
6	9/23/2021	Healy, Monica	1.0	Research public filings of comps to identify IBR disclosure or lease treatment under IFRS-16
6	9/23/2021	Faldetta, Ross	1.3	Review incremental borrowing rate requirements under IFRS guidance with team.
6	9/23/2021	Faldetta, Ross	1.0	Review updated additional MAX analysis from AlixPartners.
6	9/23/2021	Ellis, Jeffrey	1.5	Participate on team call re: IFRS 16 guidance on updating incremental borrowing rate
6	9/23/2021	Cohen, Neal	0.5	Participate on call with team to discuss IFRS 16 discount rate
6	9/23/2021	Cohen, Neal	0.5	Review draft objection to ALC motion
6	9/23/2021	Bilbao, Marc	0.5	Review IFRS-16 guidance on incremental borrowing rate
6	9/24/2021	Star, Samuel	1.0	Participate on call with UCC member re: fleet plan, pending aircraft motions and implication for creditor distributions.
6	9/24/2021	Star, Samuel	1.0	Participate on call with Willkie re: fleet plan and pending aircraft motions.
6	9/24/2021	Roy JR, Barbeau	0.8	Participate on call with Company and AlixPartners re: MAX line of flying analysis
6	9/24/2021	Roy JR, Barbeau	0.7	Review IFRS incremental borrowing guidance and analysis from team
6	9/24/2021	Roy JR, Barbeau	0.4	Participate on call with team re: MAX objection updates and review of edits to same
6	9/24/2021	Roy JR, Barbeau	0.3	Review JOLCO lease motion
6	9/24/2021	Farnsworth, Scott	0.5	Participate on call with team re: IBR / IFRS 16
6	9/24/2021	Farnsworth, Scott	0.9	Review Company responses and public filings re: IFRS lease accounting
6	9/24/2021	Farnsworth, Scott	1.2	Participate on call with AlixPartners re: fleet analysis
6	9/24/2021	Faldetta, Ross	1.0	Discuss additional MAX aircraft with UCC member.
6	9/24/2021	Faldetta, Ross	1.2	Discuss MAX analysis with AlixPartners re" costs vs. benefits
6	9/24/2021	Faldetta, Ross	1.3	Review additional MAX analysis vs. E190 costs and contribution
6	9/24/2021	Faldetta, Ross	0.5	Review fleet changes in July business plan update.
6	9/24/2021	Faldetta, Ross	0.5	Review incremental borrowing rate requirements under IFRS.
6	9/24/2021	Faldetta, Ross	1.0	Review next steps on ALC motion with Willkie.
6	9/24/2021	Cohen, Neal	1.0	Review additional MAX analysis with AlixPartners re: costs and contributions
6	9/24/2021	Cohen, Neal	1.0	Review fleet plan changes in July business plan
6	9/24/2021	Cohen, Neal	0.8	Review additional MAX analysis with team
6	9/24/2021	Cohen, Neal	0.5	Participate on team call re: IFRS incremental borrowing rate
6	9/24/2021	Cohen, Neal	0.5	Participate on call with Willkie re: next steps on aircraft motion
6	9/24/2021	Bilbao, Marc	1.0	Review IFRS lease accounting and discuss with team

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6	9/24/2021	Bilbao, Marc	0.8	Participate on call with team re: Boeing MAX motion and fleet plan
6	9/25/2021	Faldetta, Ross	0.2	Correspond with AlixPartners re: Debtors' presentation on additional MAX analysis
6	9/26/2021	Roy JR, Barbeau	0.4	Review proposed order on JOLCO aircraft
6	9/26/2021	Faldetta, Ross	1.2	Review Company materials on additional MAX aircraft analysis.
6	9/27/2021	Roy JR, Barbeau	0.2	Correspond with team re: aircraft lessor claim estimates from Company and SkyWorks
6	9/27/2021	Star, Samuel	0.6	Participate on call with Willkie re: aircraft motion and UCC pleadings.
6	9/27/2021	Roy JR, Barbeau	1.0	Participate on call with Willkie re: MAX objection
6	9/27/2021	Roy JR, Barbeau	0.2	Participate on call with SkyWorks re: ALC extension
6	9/27/2021	Roy JR, Barbeau	0.5	Participate on call with Skyworks re: Avolon, simulator, JOLCOs, E190 negotiations and claims
6	9/27/2021	Roy JR, Barbeau	0.2	Correspond with Willkie re: aircraft claims information
6	9/27/2021	Roy JR, Barbeau	0.1	Follow-up on SMBC claim inquiry
6	9/27/2021	Kuan, Michelle	0.8	Review Company response to MAX analysis and draft response.
6	9/27/2021	Farnsworth, Scott	0.5	Participate on call with Skyworks for updates on claims negotiations with Avolon and other fleet discussion
6	9/27/2021	Farnsworth, Scott	0.5	Participate on call with team re: IFRS 16 and review of related accounting literature
6	9/27/2021	Healy, Monica	0.8	Pull data points for MAX scenarios re: E190 load factors
6	9/27/2021	Healy, Monica	0.9	Review MAX scenarios from Company to determine change in debt and fleet count compared to April and July business plans
6	9/27/2021	Faldetta, Ross	1.0	Discuss additional MAX analysis and ALC motion with Willkie.
6	9/27/2021	Faldetta, Ross	0.2	Discuss issues with Debtors' additional MAX analysis for draft reservation of rights statement with Willkie.
6	9/27/2021	Faldetta, Ross	0.3	Discuss spill analysis with AlixPartners.
6	9/27/2021	Faldetta, Ross	3.0	Draft response to Debtors' additional MAX analysis.
6	9/27/2021	Faldetta, Ross	0.2	Review 2019 E190 load factor.
6	9/27/2021	Faldetta, Ross	1.4	Review additional MAX analysis, including AOC value adjustment
6	9/27/2021	Faldetta, Ross	1.0	Review Debtors' additional MAX analysis
6	9/27/2021	Bilbao, Marc	0.8	Review new aircraft motion analysis
6	9/28/2021	Star, Samuel	0.5	Participate on call with AlixPartners re: lease accounting process.
6	9/28/2021	Star, Samuel	1.0	Participate on call with team re: IFRS-16 implementation issues.
6	9/28/2021	Roy JR, Barbeau	0.5	Participate on call with AlixPartners and team re: IFRS 16 rates
6	9/28/2021	Roy JR, Barbeau	0.5	Participate on call with team re: IFRS follow-up
6	9/28/2021	Roy JR, Barbeau	2.3	Review and update discussion materials re: Avolon and GECAS agreements
6	9/28/2021	Roy JR, Barbeau	0.3	Review updated MAX analysis
6	9/28/2021	Gruber, Jacob	1.8	Create summary of Avolon revised aircraft deal
6	9/28/2021	Gruber, Jacob	1.4	Create summary of GECAS letter of intent and claims overview
6	9/28/2021	Gruber, Jacob	0.9	Create summary of JOLCO financing structure
6	9/28/2021	Gruber, Jacob	0.4	Review engine claims from Skyworks model
6	9/28/2021	Gruber, Jacob	0.6	Review GECAS claim estimates
6	9/28/2021	Farnsworth, Scott	0.7	Participate on call with team re: IFRS 16 and review of Lockton report and related exhibits
6	9/28/2021	Farnsworth, Scott	0.5	Participate on call with team re: IFRS lease discount issues
6	9/28/2021	Farnsworth, Scott	0.5	Participate on call with AlixPartners and re: IFRS lease discount rates
6	9/28/2021	Farnsworth, Scott	0.5	Participate on follow-up call with team re: IFRS lease discount issues
6	9/28/2021	Faldetta, Ross	0.3	Discuss IBR rate process with AlixPartners.
6	9/28/2021	Faldetta, Ross	1.8	Review draft response to Debtors' additional MAX analysis.
6	9/28/2021	Ellis, Jeffrey	0.5	Participate on call with team re: IFRS-16 guidance on incremental borrowing rate
6	9/28/2021	Cohen, Neal	1.0	Participate on call with team re: IFRS-16 incremental borrowing rate
6	9/28/2021	Cohen, Neal	0.5	Review additional MAX response with AlixPartners
6	9/28/2021	Bilbao, Marc	0.5	Participate on call with AlixPartners on IFRS discount rate issues
6	9/28/2021	Bilbao, Marc	0.5	Participate on call with team re: IFRS-16 incremental borrowing rate guidance
6	9/28/2021	Bilbao, Marc	0.5	Follow up call with team on IFRS-16 issues

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6	9/29/2021	Roy JR, Barbeau	0.2	Correspond with Willkie re: MAX materials
6	9/29/2021	Roy JR, Barbeau	0.2	Review aircraft claim status summary
6	9/29/2021	Roy JR, Barbeau	0.6	Review updated MAX analysis and correspond with Willkie re: same
6	9/29/2021	Kirchgraber, James	1.2	Review proposal from Delta and the Company.
6	9/29/2021	Healy, Monica	0.4	Review aircraft claims in register provided by Company with team
6	9/29/2021	Gruber, Jacob	0.4	Participate on call with team on aircraft claims summary
6	9/29/2021	Gruber, Jacob	2.7	Create presentation on JOLCO structure and changes to structure made during chapter 11
6	9/29/2021	Gruber, Jacob	2.0	Create summary of agreed and stipulated fleet claims as of September 29, 2021
6	9/29/2021	Farnsworth, Scott	0.3	Coordinate call with AlixPartners on IFRS lease discount issues
6	9/29/2021	Faldetta, Ross	0.3	Review Cirium aircraft market values estimates.
6	9/29/2021	Faldetta, Ross	1.1	Review draft response to Debtors' additional MAX analysis.
6	9/29/2021	Ellis, Jeffrey	0.5	Participate on call with team re: IFRS-16 guidance
6	9/30/2021	Roy JR, Barbeau	0.1	Participate on call with Skyworks re: claims settlements
6	9/30/2021	Roy JR, Barbeau	0.6	Review IFRS-16 data
6	9/30/2021	Farnsworth, Scott	0.2	Coordinate call with AlixPartners on IFRS lease discount issues
6	9/30/2021	Farnsworth, Scott	0.5	Prepare question list for IFRS lease discount rate call
6	9/30/2021	Faldetta, Ross	1.0	Review response to Debtors' additional MAX analysis.
6	9/30/2021	Ellis, Jeffrey	0.5	Review IBR analysis prepared by Lockton
7	5/3/2021	Faldetta, Ross	2.0	Review draft letter regarding business plan issues, including revenue and capacity, cost, and PLM assumptions.
7	5/3/2021	Star, Samuel	0.7	Review UCC Counsel's summary of Delta joint cooperation agreement
7	5/3/2021	Healy, Monica	1.8	Prepare support for business plan response letter, including capacity and revenue recovery.
7	5/4/2021	Faldetta, Ross	0.5	Prepare for and participate on call with Rothschild and AlixPartners re: business plan.
7	5/4/2021	Faldetta, Ross	0.5	Review open business plan diligence requests.
7	5/4/2021	Farnsworth, Scott	1.0	Participate on call with team re: letter to Company on business plan issues and review of public financials
7	5/4/2021	Roy JR, Barbeau	0.6	Participate on call with UCC member and team re: questions on capacity outlook, business plan assumptions
7	5/4/2021	Cohen, Neal	1.0	Participate on call with Company to review the business plan.
7	5/4/2021	Star, Samuel	0.3	Review and comment to team on draft letter to management re: issues with business plan
7	5/4/2021	Cohen, Neal	0.3	Participate on call with Rothschild and AlixPartners to discuss business plan.
7	5/5/2021	Kirchgraber, James	1.8	Finalize letter to Company re: FTI review of business plan
7	5/6/2021	Faldetta, Ross	1.0	Participate on team call to discuss business plan.
7	5/7/2021	Healy, Monica	1.0	Prepare materials on Company's 1Q21 performance vs. plan
7	5/7/2021	Farnsworth, Scott	0.2	Participate on call with team re: business plan review
7	5/7/2021	Healy, Monica	0.4	Review outstanding business plan diligence requests and submit to team for feedback
7	5/11/2021	Kirchgraber, James	2.1	Prepare analysis and presentation on EBIT vs. plan, including review of Debtors' updated forecasting methodology and .
7	5/11/2021	Faldetta, Ross	0.5	Discuss business plan assumptions around PLM purchase with Rothschild and AlixPartners.
7	5/11/2021	Faldetta, Ross	1.0	Review EBIT and cash results vs. September business plan to date.
7	5/12/2021	Kirchgraber, James	0.4	Update forecasting accuracy variance tracker to incorporate March results.
7	5/14/2021	Healy, Monica	0.3	Review outstanding business plan diligence requests and submit to team for feedback
7	5/21/2021	Healy, Monica	0.3	Review outstanding business plan diligence requests and submit to team for feedback
7	5/21/2021	Faldetta, Ross	0.5	Review plan PRASK relative to Volaris analyst estimates.
7	5/21/2021	Star, Samuel	0.4	Review Citi report on demand recovery expectations.
7	5/24/2021	Faldetta, Ross	1.0	Review expected non-aircraft debt.
7	5/25/2021	Faldetta, Ross	1.0	Review Delta agreements.

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7	6/1/2021	Cohen, Neal	0.5	Discuss updated business plan with team.
7	6/2/2021	Faldetta, Ross	1.0	Review recent revenue results and forecast compared to business plan.
7	6/3/2021	Faldetta, Ross	0.5	Discuss Delta documents review with Willkie.
7	6/3/2021	Healy, Monica	1.2	Prepare update on May results and trends re: forecast capacity and revenue vs. plan
7	6/3/2021	Healy, Monica	0.7	Review dataroom and previous correspondence re: Delta agreements and distribute to Willkie
7	6/4/2021	Cohen, Neal	0.5	Discuss business plan outperformance with team
7	6/4/2021	Farnsworth, Scott	1.3	Prepare for and participate on call with claimholder on business plan assessment
7	6/4/2021	Farnsworth, Scott	0.3	Participate on follow up calls with team on business plan review
7	6/7/2021	Faldetta, Ross	1.0	Review estimated effect of peso depreciation on revenue.
7	6/9/2021	Farnsworth, Scott	0.2	Review March - May updated variance vs. plan analysis
7	6/10/2021	Faldetta, Ross	1.0	Review data room documents on actual and projected EBITDAR.
7	6/11/2021	Cohen, Neal	0.5	Participate on internal call with review business plan.
7	6/11/2021	Faldetta, Ross	1.5	Review draft document outlining business plan concerns.
7	6/11/2021	Healy, Monica	0.5	Update business plan information request list and distribute to team for additions
7	6/14/2021	Faldetta, Ross	1.0	Review script on business plan process.
7	6/16/2021	Faldetta, Ross	0.5	Review script for chambers conference on business plan process.
7	6/16/2021	Kirchgraber, James	1.4	Prepare summary of actuals vs. forecast to date for purposes of script for chambers conference.
7	6/16/2021	Star, Samuel	0.3	Correspond with with Willkie re: letter to Board on business plan
7	6/17/2021	Healy, Monica	2.1	Perform analysis on business plan for use in chambers call: monthly plan outperformance case-to-date re: revenue, EBITDAR, and cash
7	6/17/2021	Star, Samuel	0.3	Draft email to Willkie re: potential change to business plan
7	6/18/2021	Faldetta, Ross	0.5	Review corporate travel business plan assumptions.
7	6/18/2021	Healy, Monica	0.6	Update business plan information request list and distribute to team for additions
7	6/18/2021	Roy JR, Barbeau	2.2	Review 737NG vs. MAX analysis and prepare list of diligence questions for Company, including NPV analysis and configurations costs
7	6/20/2021	Cohen, Neal	1.0	Review response from Company to FTI's letter on business plan feedback
7	6/20/2021	Faldetta, Ross	0.5	Review letters from Company CEO to FTI regarding UCC advisor feedback on business plan.
7	6/21/2021	Cohen, Neal	0.5	Review Company response to business plan feedback
7	6/21/2021	Cohen, Neal	0.5	Participate on call with team to discuss Company response business plan feedback.
7	6/21/2021	Faldetta, Ross	1.0	Review script for chambers conference on business plan process, including fuel assumptions.
7	6/21/2021	Faldetta, Ross	0.5	Review impact of higher potential fuel prices on business plan.
7	6/21/2021	Faldetta, Ross	1.5	Review revenue and unit revenue performance compared to plan.
7	6/21/2021	Healy, Monica	1.0	Perform analysis on business plan for use in chambers call: competitor IBR/lease rates disclosed in public financials
7	6/21/2021	Healy, Monica	0.6	Perform analysis on business plan for use in chambers call: competitor income statement location of credit card fees
7	6/21/2021	Healy, Monica	1.1	Perform analysis on business plan for use in chambers call: cash flow vs. rolling DIP budgets, DIP cleansing materials, and September plan
7	6/21/2021	Kirchgraber, James	1.8	Prepare summary of recent operating and financial results vs. plan for support for upcoming chambers conference.
7	6/22/2021	Faldetta, Ross	1.0	Review analysis of performance compared to plan in preparation for chambers conference.
7	6/22/2021	Faldetta, Ross	0.5	Review Santa Lucia airport plans.
7	6/22/2021	Faldetta, Ross	0.5	Review slide for UCC on June forecast revenue and capacity compared to plan.
7	6/22/2021	Faldetta, Ross	0.5	Review Cirium data on average lease duration for Company and competitors.



**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
7	6/22/2021	Healy, Monica	0.8	Prepare slide on revenue and capacity results recovery and results vs. plan
7	6/23/2021	Cohen, Neal	0.5	Direct team on chambers conference script re: business plan outperformance
7	6/23/2021	Faldetta, Ross	1.0	Prepare draft section on business plan process for letter to Board re: understated profitability in business plan.
7	6/28/2021	O'Brien, Daniel	0.5	Review codeshare agreements and JCA with Delta
7	6/28/2021	Star, Samuel	0.2	Correspond with Rothschild re: business plan update.
7	6/29/2021	Faldetta, Ross	1.5	Review business plan update, including changes to revenue and TRASK
7	6/29/2021	Farnsworth, Scott	1.0	Review presentation materials to UCC re: comparison of April plan to updated plan
7	6/29/2021	O'Brien, Daniel	0.4	Review summary business plan comparison to prior version in terms of EBITDAR and other metrics
7	6/29/2021	O'Brien, Daniel	0.6	Correspond with Willkie re: May results vs. plan presentation materials
7	6/29/2021	Star, Samuel	0.2	Review summary of updated plan EBITDAR, debt and cash taxes vs. April business plan.
7	7/6/2021	Cohen, Neal	0.9	Review business plan updates, including total and unit revenue.
7	7/6/2021	Faldetta, Ross	0.5	Review section on performance vs. business plans in draft 2004 motion.
7	7/6/2021	Faldetta, Ross	2.5	Review business plan updates, including revenue forecast, fuel, and yields.
7	7/6/2021	Faldetta, Ross	0.9	Participate on call with Company and advisors to review updated business plan
7	7/6/2021	Faldetta, Ross	0.5	Participate on follow-up all with team to determine next steps on updated business plan review
7	7/6/2021	Farnsworth, Scott	0.8	Participate on call with Company and advisors re: modified business plan
7	7/6/2021	Farnsworth, Scott	0.5	Participate on follow-up call with team on revised business plan
7	7/6/2021	Kirchgraber, James	1.1	Review updated business plan to assess changes to P&L and cash flow.
7	7/6/2021	Roy JR, Barbeau	0.9	Participate on call with Company and advisors re: review of updated business plan.
7	7/6/2021	Roy JR, Barbeau	0.5	Participate on team call re: follow-up from business plan discussion with Debtors.
7	7/7/2021	Cohen, Neal	0.5	Review revenue performance vs. prior business plans
7	7/7/2021	Star, Samuel	0.2	Participate on call with team re: business plan refresh and potential adjustment.
7	7/9/2021	Farnsworth, Scott	2.5	Prepare draft letter to Company re: open issues on business plan, including fuel price, revenue outperformance, and others
7	7/9/2021	Healy, Monica	1.2	Review updated business plan posted to dataroom, including revenue and unit revenue
7	7/10/2021	Farnsworth, Scott	1.5	Review updated business plan and prior business plans to include points in letter to Company
7	7/11/2021	Faldetta, Ross	2.0	Review recent revenue results vs. updated and prior business plans.
7	7/11/2021	Farnsworth, Scott	1.5	Review analysis of booked yields and prior forecasts to make corresponding adjustments to analysis of updated business plan
7	7/12/2021	Faldetta, Ross	1.0	Review letter on business plan update, including plan outperformance to date.
7	7/12/2021	Healy, Monica	2.1	Prepare analysis comparing plan statistics, including capacity, revenue, EBITDAR and others
7	7/13/2021	Faldetta, Ross	1.5	Compare updated plan to April plan, including revenue and fleet mix.
7	7/13/2021	Faldetta, Ross	0.5	Review letter on business plan update.
7	7/14/2021	Faldetta, Ross	1.0	Compare updated plan to April plan, including PRASK and yields
7	7/14/2021	Faldetta, Ross	1.0	Review business plan fuel assumptions and compare to market trends.
7	7/15/2021	Healy, Monica	1.6	Update professional fee analysis, including run rates, to assess assumptions in business plan
7	7/16/2021	Faldetta, Ross	1.0	Review revenue forecast and results compared to business plan.
7	7/17/2021	Healy, Monica	0.6	Update team on June performance vs. plan
7	7/17/2021	Healy, Monica	0.9	Update team on March through July performance vs. all business plans

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7	7/18/2021	Bilbao, Marc	0.8	Review and provide comments to team on the latest business plan feedback letter.
7	7/18/2021	Faldetta, Ross	1.6	Review feedback letter on business plan update, including previous outperformance and failure to address concerns around lease liabilities, employee reinvestment, and others.
7	7/18/2021	Faldetta, Ross	0.8	Review feedback letter on business plan update, including previous outperformance and failure to address concerns around lease liabilities, employee reinvestment, and others.
7	7/18/2021	Farnsworth, Scott	0.8	Participate on call with team to review findings on updated business plan and feedback to Company
7	7/18/2021	Farnsworth, Scott	1.4	Review prior business plan presentations and forecasting accuracy analysis of previous plans.
7	7/19/2021	Faldetta, Ross	3.0	Review letter on business plan update.
7	7/19/2021	Faldetta, Ross	1.0	Review updated plan fuel price assumptions and current market trends
7	7/19/2021	Farnsworth, Scott	0.4	Review fuel price assumptions and commentary in updated business plan
7	7/19/2021	Farnsworth, Scott	2.0	Prepare feedback letter on updated business plan re: latest EBITDAR forecasts impact on equity value
7	7/19/2021	Farnsworth, Scott	1.5	Review and incorporate suggested edits from team to business plan feedback letter.
7	7/19/2021	Roy JR, Barbeau	0.3	Participate on call with team re: letter to Debtors on initial issues with updated business plan
7	7/19/2021	Roy JR, Barbeau	0.4	Review feedback letter to Debtors on updated business plan.
7	7/19/2021	Cohen, Neal	0.5	Discuss feedback on updated business plan with team
7	7/19/2021	Cohen, Neal	0.5	Review updated business plan
7	7/19/2021	Cohen, Neal	0.5	Review letter to Company on FTI's feedback on updated business plan
7	7/20/2021	Kirchgraber, James	0.5	Review letter on business plan to be sent to the UCC.
7	7/20/2021	Healy, Monica	1.2	Review change in ASKs, revenue, fuel, and other inputs to updated business plan to support UCC feedback letter
7	7/20/2021	Healy, Monica	1.2	Review change in ASKs, revenue, fuel, and other inputs to updated business plan to support UCC feedback letter
7	7/21/2021	Faldetta, Ross	0.5	Prepare to discuss business plan update on UCC call.
7	7/21/2021	Kirchgraber, James	0.3	Review comments from Debtors re: redactions for letter on business plan.
7	7/21/2021	Cohen, Neal	1.0	Review business plan with team
7	7/22/2021	Farnsworth, Scott	0.2	Review company responses to UCC business plan feedback letter.
7	7/23/2021	Faldetta, Ross	1.0	Review backstop fees in exit financing proposals for draft letter to BoD.
7	7/23/2021	Roy JR, Barbeau	0.3	Review responses on MAX 24 plan diligence.
7	7/26/2021	Faldetta, Ross	1.0	Review Mexico City markets included in business plan and compare to historical trends.
7	7/26/2021	Healy, Monica	1.2	Prepare slide on professional fees vs. business plan for Committee presentation
7	7/27/2021	Faldetta, Ross	1.0	Review change in updated business plan debt and cash.
7	7/27/2021	Roy JR, Barbeau	0.2	Participate on follow-up call with AlixPartners re: business plan diligence.
7	7/27/2021	Healy, Monica	0.9	Monitor professional fees vs. September plan
7	7/27/2021	Cohen, Neal	1.0	Continue to review business plan
7	7/29/2021	Healy, Monica	0.9	Review June results
7	7/29/2021	Healy, Monica	2.4	Prepare analysis on actuals vs. business plans for adj. EBITDAR, revenue, and cash performance
7	7/30/2021	Healy, Monica	1.1	Incorporate team comments to analysis on actuals vs. business plans for adj. EBITDAR, revenue, and cash performance
7	7/31/2021	Faldetta, Ross	0.5	Review US-Mexico market data.
7	8/2/2021	Healy, Monica	2.2	Prepare slide on revenue and adj. EBITDAR vs. plan to date for presentation to Committee
7	8/3/2021	Healy, Monica	2.3	Incorporate comments from team on June results presentation
7	8/4/2021	Healy, Monica	2.4	Update analysis on adj. ebitdar, revenue, and cash beat vs. business plans
7	8/4/2021	Cohen, Neal	1.0	Review business plan and performance to date

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7	8/5/2021	Healy, Monica	0.4	Update charts on revenue and EBITDAR outperformance vs. plans
7	8/5/2021	Cohen, Neal	0.5	Participate on call with team regarding business plan.
7	8/5/2021	Healy, Monica	1.2	Review professional fees on business plan and actual run rates
7	8/6/2021	Cohen, Neal	0.5	Review business plan materials re: fuel assumptions
7	8/6/2021	Faldetta, Ross	0.5	Review Apollo letter communicating business plan feedback to Company.
7	8/6/2021	Faldetta, Ross	0.5	Review fuel assumptions in business plan.
7	8/7/2021	Cohen, Neal	1.0	Review business plan materials re: capacity forecast
7	8/9/2021	Faldetta, Ross	0.7	Review business plan capacity.
7	8/9/2021	Faldetta, Ross	1.0	Review letters to Company with UCC feedback on business plan for Apollo.
7	8/11/2021	Healy, Monica	1.3	Continue to review fees in business plan
7	8/15/2021	Faldetta, Ross	0.2	Review fuel forward curve prices.
7	8/17/2021	Cohen, Neal	0.5	Review performance against business plans
7	8/17/2021	Faldetta, Ross	1.0	Review fixed cost and overhead assumptions in business plan
7	8/17/2021	Faldetta, Ross	0.5	Review changes in net debt vs. prior plan.
7	8/17/2021	Faldetta, Ross	0.3	Review plan and forward curve fuel prices.
7	8/17/2021	Kirchgraber, James	2.2	Prepare initial layout for analysis of business plan adjustments.
7	8/17/2021	Kirchgraber, James	2.1	Continue to prepare initial layout for analysis of business plan adjustments.
7	8/18/2021	Kirchgraber, James	2.1	Update business plan adjustments model for fuel price changes.
7	8/19/2021	Faldetta, Ross	0.3	Review plan fuel price assumptions.
7	8/19/2021	Faldetta, Ross	1.3	Review business plan review timeline.
7	8/20/2021	Faldetta, Ross	0.5	Review changes vs. prior business plan.
7	8/21/2021	Cohen, Neal	0.5	Participate on follow-up call with Willkie re: ad hoc groups revised bid
7	8/23/2021	Healy, Monica	1.2	Review initial layout for business plan flex model
7	8/23/2021	Kirchgraber, James	0.8	Prepare business plan model revisions re: fuel pricing.
7	8/23/2021	Faldetta, Ross	0.5	Review business plan.
7	8/23/2021	Faldetta, Ross	0.3	Review fleet plan.
7	8/25/2021	Kirchgraber, James	0.6	Assess potential toggles to be included in business plan revision model.
7	8/25/2021	Farnsworth, Scott	1.0	Review working capital calculations in previous versions of the business plan
7	8/27/2021	Healy, Monica	2.3	Prepare business plan flex model, including IFRS assumptions and impacts of such
7	8/27/2021	Kirchgraber, James	1.4	Review DCF calculation included in business plan adjustment model to provide comments.
7	8/27/2021	Kirchgraber, James	0.2	Review impacts of loss of Delta relationship prepared by the Company.
7	8/27/2021	Roy JR, Barbeau	0.3	Review Delta synergy analysis
7	8/27/2021	Roy JR, Barbeau	1.0	Participate on call with team re: Delta analysis from Company
7	8/27/2021	Roy JR, Barbeau	0.5	Participate on call with Willkie re: Delta synergy analysis
7	8/27/2021	Roy JR, Barbeau	0.2	Correspond with team re: Delta analysis
7	8/27/2021	Farnsworth, Scott	0.5	Participate on call with team on Delta synergy estimates
7	8/27/2021	Farnsworth, Scott	2.0	Review of Delta synergy estimates presentation and historical business plan details
7	8/27/2021	Farnsworth, Scott	0.6	Participate on follow up calls with team re: Delta synergy estimates
7	8/27/2021	Bilbao, Marc	0.5	Discuss Delta Synergy presentation with Willkie
7	8/27/2021	Bilbao, Marc	0.8	Review Delta Synergy presentation
7	8/27/2021	Cohen, Neal	1.0	Review Delta agreements.
7	8/27/2021	Cohen, Neal	0.5	Participate on call with Willkie re: Delta synergies
7	8/27/2021	Faldetta, Ross	0.6	Discuss Company's Delta synergies analysis with Willkie.
7	8/27/2021	Faldetta, Ross	2.0	Review Delta synergies analysis.
7	8/28/2021	Roy JR, Barbeau	0.4	Participate on call with team re: Delta variance analysis
7	8/28/2021	Roy JR, Barbeau	0.3	Prepare for call with ad hoc groups re: Delta variance analysis
7	8/28/2021	Roy JR, Barbeau	1.6	Participate on call with ad hoc groups re: Delta variance analysis
7	8/28/2021	Roy JR, Barbeau	0.1	Participate on follow-up call with team re: Delta analysis
7	8/28/2021	Cohen, Neal	0.5	Partially participate on call with Willkie re: Delta synergy analysis
7	8/28/2021	Faldetta, Ross	0.5	Review Delta synergy analysis.
7	8/28/2021	Faldetta, Ross	0.8	Review additional MAX analysis.

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7	8/28/2021	Faldetta, Ross	1.6	Discuss Delta synergy analysis with Willkie.
7	8/29/2021	Roy JR, Barbeau	0.9	Participate on call with team to review fleet assumptions for Delta analysis
7	8/29/2021	Roy JR, Barbeau	0.4	Review fleet assumption analysis for Delta discussions
7	8/29/2021	Roy JR, Barbeau	0.5	Review aircraft data for Delta analysis
7	8/30/2021	Healy, Monica	3.6	Prepare business plan flex model, including fuel and fuel recapture assumptions and impacts of such
7	8/30/2021	Bilbao, Marc	0.8	Correspond with Company on Delta loss Impact
7	8/30/2021	Cohen, Neal	0.5	Discuss Delta equity loss - impact with Company.
7	8/30/2021	Faldetta, Ross	1.0	Discuss Company's Delta synergy analysis with Company, Rothschild, DPW, Willkie, and other professionals.
7	8/30/2021	Faldetta, Ross	0.9	Discuss historical financials with UCC members
7	8/30/2021	Faldetta, Ross	0.8	Review Delta synergy analysis.
7	8/30/2021	Faldetta, Ross	0.8	Review Delta JCA agreement.
7	8/30/2021	Faldetta, Ross	0.3	Review cash and P&L performance vs. business plans
7	8/30/2021	Roy JR, Barbeau	1.5	Participate on call with Company, UCC advisors, and ad hoc groups' advisors re: Delta analysis
7	8/30/2021	Roy JR, Barbeau	0.5	Participate on team call re: fleet analysis for Delta analysis
7	8/30/2021	Roy JR, Barbeau	0.3	Review updated fleet/Delta analysis from team in preparation for call with Company
7	8/30/2021	Roy JR, Barbeau	0.4	Participate on call with team re: research for Delta analysis
7	8/31/2021	Healy, Monica	3.1	Prepare business plan flex model, including revenue assumptions and impacts of such
7	8/31/2021	Cohen, Neal	1.0	Review Delta synergy analysis.
7	8/31/2021	Faldetta, Ross	1.0	Participate on UCC professionals call with Willkie and S&S to discuss Delta synergies analysis.
7	8/31/2021	Faldetta, Ross	1.3	Participate on call with potential investors to discuss Delta synergies.
7	8/31/2021	Faldetta, Ross	1.6	Review Delta synergy analysis.
7	8/31/2021	Faldetta, Ross	0.5	Continue to review cash and P&L performance vs. business plans
7	8/31/2021	Faldetta, Ross	0.5	Review July plan vs. April plan operating metrics
7	8/31/2021	Faldetta, Ross	0.5	Review TRASK performance vs. plans
7	8/31/2021	Kirchgraber, James	2.3	Perform detailed review of business plan adjustments model to provide comments to team
7	8/31/2021	Kirchgraber, James	2.1	Continue to perform detailed review of business plan adjustments model to provide comments.
7	8/31/2021	Roy JR, Barbeau	0.8	Research engine maintenance spend for Delta analysis
7	9/1/2021	Kirchgraber, James	0.8	Continue to review latest draft of sensitizations to business plan, including certain revenue assumptions
7	9/1/2021	Kirchgraber, James	2.8	Review latest draft of sensitizations to business plan, including certain cost recaptures.
7	9/1/2021	Farnsworth, Scott	0.5	Participate on call with AlixPartners / Rothschild re: working capital issues
7	9/1/2021	Farnsworth, Scott	1.0	Participate on follow up calls with team on working capital and aircraft debt
7	9/1/2021	Faldetta, Ross	0.5	Discuss working capital with AlixPartners.
7	9/1/2021	Faldetta, Ross	0.5	Review working capital forecast in business plan
7	9/5/2021	Healy, Monica	3.4	Prepare sensitization model for business re: discounting and valuation assumptions
7	9/6/2021	Healy, Monica	2.4	Prepare sensitization model for business plan re: fleet and other debt assumptions and resulting impact on balance sheet
7	9/7/2021	Faldetta, Ross	2.0	Review business plan's working capital assumptions for joint bid working capital adjustment.
7	9/8/2021	Healy, Monica	3.8	Prepare sensitization model for business plan re: certain revenue and cost assumptions
7	9/8/2021	Kirchgraber, James	2.1	Assess balance sheet variance included in business plan adjustment model.
7	9/8/2021	Kirchgraber, James	2.4	Review current draft of business plan adjustment model to provide comments.

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7	9/8/2021	Kirchgraber, James	0.9	Update valuation analysis in business plan adjustment model.
7	9/8/2021	Faldetta, Ross	1.0	Review business plan's working capital assumptions for joint bid working capital adjustment.
7	9/8/2021	Healy, Monica	2.3	Review sensitization model for business plan with team and incorporate comments, including DCF and balance sheet
7	9/8/2021	Healy, Monica	3.2	Continue to prepare sensitization model for business plan re: revenue adjustments and the resulting impact on income and balance sheet statements
7	9/9/2021	Healy, Monica	1.1	Research Delta's guidance on revenue, capacity, and fuel recovery and compare to AMX business plan projections
7	9/9/2021	Healy, Monica	1.4	Prepare slides for UCC re: revenue trends and performance vs business plan
7	9/9/2021	Kirchgraber, James	2.9	Perform detailed review of the business plan sensitization model to provide comments.
7	9/9/2021	Healy, Monica	3.0	Review business plan adjustment model with team and incorporate comments re: balance sheet and income statement adjustments
7	9/13/2021	Faldetta, Ross	0.5	Review presentation shared with potential investors on the business plan.
7	9/14/2021	Farnsworth, Scott	1.0	Review working capital adjustment analysis and direct team on follow up requests
7	9/15/2021	Faldetta, Ross	1.0	Review PRASK and passenger revenue performance compared to business plan.
7	9/16/2021	Faldetta, Ross	2.7	Review spill analysis for fleet plan assessment
7	9/20/2021	Healy, Monica	0.9	Update business plan comparison schedule for fleet, unit revenue, and other financial and operating metrics
7	9/21/2021	Faldetta, Ross	0.5	Review planned non-Mexico City routes.
7	9/21/2021	Faldetta, Ross	0.8	Review UCC slide on recent performance vs. business plan.
7	9/21/2021	Cohen, Neal	0.5	Review slides on recent performance vs. business plan
7	9/21/2021	Bilbao, Marc	0.8	Review UCC presentation on performance vs. business plan
7	9/22/2021	Star, Samuel	0.3	Review business update report to UCC re: performance vs. business plan and September revenue forecast and provide comments to team.
7	9/22/2021	Faldetta, Ross	1.5	Review 2019 leverage to answer question from UCC member.
7	9/22/2021	Faldetta, Ross	0.5	Review Mexico City departures of Company
7	9/22/2021	Faldetta, Ross	0.7	Review slides for UCC on recent performance vs. plan.
7	9/22/2021	Faldetta, Ross	1.0	Review working capital forecast methodology in business plan model.
7	9/24/2021	Kirchgraber, James	0.5	Participate on call with Moelis to discuss fleet and working capital concerns in business plan
7	9/24/2021	Faldetta, Ross	0.4	Discuss business plan working capital projections with Moelis
7	9/24/2021	Faldetta, Ross	0.5	Review planned non-Mexico City routes.
7	9/24/2021	Healy, Monica	0.6	Prepare summary of Mexico city routes
7	9/28/2021	Healy, Monica	1.0	Summarize ASK, RPK, and passenger revenue performance and forecast vs. business plans
7	9/28/2021	Faldetta, Ross	1.0	Review difference between cash and EBITDAR over performance vs. April plan for YTD through May, to better understand plug in July plan account payable forecast.
7	9/28/2021	Faldetta, Ross	0.2	Review July plan working capital forecast.
7	9/28/2021	Cohen, Neal	0.5	Review cash and EBITDAR performance vs. business plan
7	9/29/2021	Healy, Monica	0.6	Review working capital forecast re: timing vs. permanent variances vs. business plan to identify double-counting
7	9/29/2021	Faldetta, Ross	1.3	Review cash vs. EBITDAR performance compared to April plan for YTD through May.
7	9/29/2021	Cohen, Neal	0.5	Review YTD cash and EBITDAR outperformance of business plan
7	9/30/2021	Faldetta, Ross	0.3	Review responses to Debtors' Delta synergies analysis.
8	5/12/2021	Farnsworth, Scott	1.0	Review recent analyst reports and market data on current airline valuations
8	5/19/2021	Faldetta, Ross	1.0	Review market valuation multiples to assess Aeromexico amongst competitors.
8	5/20/2021	Healy, Monica	1.4	Review JPM report on airline multiples and prepare summary of variances from previous analyst reports

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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
8	5/21/2021	Healy, Monica	2.4	Perform research on current and historical consensus estimates for airline multiples, including estimated EBITDAR and EV
8	5/21/2021	Bilbao, Marc	0.5	Review preliminary valuation slides prepared for UCC.
8	5/21/2021	Faldetta, Ross	0.5	Review airline industry multiples analysis prepared by team.
8	5/24/2021	Healy, Monica	1.9	Prepare analysis of valuation multiples for North and Latin American airlines
8	5/24/2021	Healy, Monica	1.8	Collect and prepare information from analyst reports and public financials for current and forecast competitor EBITDAR and EVs
8	5/24/2021	Healy, Monica	1.6	Prepare slides on valuation multiples for presentation to UCC
8	5/24/2021	Faldetta, Ross	2.0	Review analysis prepared for competitor valuation multiples.
8	5/25/2021	Healy, Monica	2.5	Update valuation analysis and presentation per comments from team
8	5/25/2021	Healy, Monica	2.2	Review analyst reports from multiple banks to vet CAPIQ and prepare summary of key differences for team
8	5/25/2021	Farnsworth, Scott	0.2	Review valuation presentation
8	5/25/2021	Faldetta, Ross	1.5	Continue to review airline valuation multiples, including assessing inputs for consensus EBITDAR estimates.
8	5/25/2021	Faldetta, Ross	1.5	Continue to review airline valuation multiples, including assessing inputs for EV
8	5/26/2021	Healy, Monica	1.4	Prepare analysis on 2019 airline industry multiples
8	5/26/2021	Roy JR, Barbeau	0.2	Research competitor and industry data on valuation
8	6/1/2021	Faldetta, Ross	1.5	Review pre-COVID airline valuation multiples.
8	6/1/2021	Healy, Monica	2.1	Prepare analysis of historical airline valuation multiples
8	6/1/2021	Healy, Monica	1.4	Update valuation multiples analysis to include pre-COVID consensus estimates
8	6/1/2021	Healy, Monica	0.9	Update valuation multiples analysis to include Aeromexico and LATAM
8	6/1/2021	Healy, Monica	1.4	Update valuation multiples analysis per comments from team
8	6/2/2021	Bilbao, Marc	0.8	Prepare for UCC meeting re: valuation issues
8	7/28/2021	Star, Samuel	0.2	Discuss with Rothschild the BoD discussion on valuation materials for Apollo.
8	7/30/2021	Star, Samuel	0.5	Discuss response to UCC member and claim purchaser inquiries of valuation with team.
8	8/13/2021	Kirchgraber, James	0.4	Assess impact of dividends from ad hoc group trade claimants proposal on equity values.
8	8/13/2021	Kirchgraber, James	2.4	Prepare summary output of Apollo's calculations and impact on equity values.
8	8/16/2021	Kirchgraber, James	2.2	Prepare summary of MRO appraisal for team.
8	8/16/2021	Kirchgraber, James	1.9	Prepare summary of brand appraisal for team.
8	8/16/2021	O'Brien, Daniel	0.3	Review summary of MRO and Brand appraisals and correspondence
8	8/16/2021	O'Brien, Daniel	0.4	Review valuation report of 50% equity interest in AM DL MRO JV S.A.P.I. de C.V.
8	8/16/2021	Roy JR, Barbeau	0.3	Review Rothschild valuation materials
8	8/16/2021	Farnsworth, Scott	0.3	Participate on follow up call with UCC professionals re: Rothschild preliminary valuation
8	8/17/2021	Faldetta, Ross	0.3	Review illustrative valuation analysis.
8	8/18/2021	Faldetta, Ross	1.5	Continue to review Debtors' illustrative valuation.
8	8/18/2021	Kirchgraber, James	0.4	Review final valuation materials uploaded to the mediation data room.
8	8/18/2021	Star, Samuel	0.3	Review draft evaluation materials issued by Rothschild in comparison to ad hoc bids.
8	8/19/2021	Faldetta, Ross	0.5	Review Debtors' illustrative valuation.
8	8/19/2021	Kirchgraber, James	1.0	Participate on call with Willkie to discuss initial reactions to Rothschild valuation materials.
8	8/19/2021	Roy JR, Barbeau	1.0	Participate on call with team to review valuation materials from Rothschild and prepare discussion materials re: same
8	8/19/2021	Star, Samuel	0.6	Develop list of issues regarding Rothschild valuation.
8	8/19/2021	Star, Samuel	0.6	Participate on call with team regarding UCC presentation on Rothschild valuation
8	8/21/2021	O'Brien, Daniel	0.3	Correspond on brand valuation estimates and license reports/appraisals available and discuss same off-line

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8	8/23/2021	Kirchgraber, James	0.5	Review IP valuation assumptions with team.
8	8/23/2021	Star, Samuel	0.5	Evaluate IP valuation methodologies.
8	8/23/2021	Bilbao, Marc	0.8	Participate on call with internal valuation experts re: IP valuation
8	8/23/2021	Cohen, Neal	0.5	Participate on call with team re: IP valuation discussion.
8	8/23/2021	Irvine, Shelly	1.3	Perform IP valuation analysis
8	8/23/2021	Johanson, Christopher	0.2	Participate on call with team re: IP valuation
8	8/23/2021	Johanson, Christopher	2.5	Review client documents and research public royalty and trademark data points.
8	8/23/2021	O'Brien, Daniel	0.7	Participate on call with team and internal IP valuation specialists on Debtor's brand valuation
8	8/24/2021	Kirchgraber, James	0.7	Review data needed for IP valuation exercise.
8	8/24/2021	Kirchgraber, James	0.6	Review data provided by the Debtors in relation to the NOL value.
8	8/24/2021	Irvine, Shelly	0.5	Participate on internal call re: IP valuation
8	8/24/2021	Johanson, Christopher	1.3	Research public data points for and prepare preliminary valuation models.
8	8/24/2021	Johanson, Christopher	0.6	Participate on internal call re: IP valuation
8	8/24/2021	Johanson, Christopher	1.2	Prepare preliminary analysis and review of client valuation documents.
8	8/24/2021	Johanson, Christopher	0.7	Prepare document request and list of questions for IP valuation
8	8/24/2021	Johanson, Christopher	2.0	Research royalty rates, other airline brand values, and background.
8	8/24/2021	O'Brien, Daniel	0.5	Review document information request and question/issue list from valuation specialists
8	8/24/2021	O'Brien, Daniel	1.0	Review data room documents re: NOL valuation and analysis
8	8/24/2021	O'Brien, Daniel	0.7	Attend meeting with internal IP valuation specialists on their informational needs
8	8/25/2021	Kirchgraber, James	1.3	Provide summary data for IP valuation to team.
8	8/25/2021	Kirchgraber, James	0.9	Assess potential additional information required for IP valuation analysis.
8	8/25/2021	Farnsworth, Scott	0.3	Participate on call with team on working capital adjustments in valuation materials and review of related analysis
8	8/25/2021	Farnsworth, Scott	0.3	Participate on call with team re: IP valuation, forecast risks and opportunities, and other valuation matters
8	8/25/2021	Faldetta, Ross	0.4	Review IP valuation assumptions.
8	8/25/2021	Irvine, Shelly	1.7	Perform valuation analysis, including industry research
8	8/25/2021	Irvine, Shelly	0.3	Participate on team call re: IP valuation
8	8/25/2021	Johanson, Christopher	1.3	Review client documents, research competitors and general airline industry data points.
8	8/25/2021	Johanson, Christopher	0.8	Research public royalty and trademark data points, send summary findings to IP expert.
8	8/25/2021	Johanson, Christopher	0.3	Participate on team call re: IP valuation
8	8/25/2021	Johanson, Christopher	1.0	Review client documents, continue research on industry valuations
8	8/25/2021	Johanson, Christopher	1.5	Prepare preliminary valuation model.
8	8/25/2021	O'Brien, Daniel	0.5	Participate on call with internal IP valuation specialists to review findings
8	8/26/2021	Kirchgraber, James	0.7	Review IP valuation analysis to provide feedback.
8	8/26/2021	Irvine, Shelly	0.5	Participate on internal call re: valuation model
8	8/26/2021	Irvine, Shelly	1.0	Review preliminary valuation model prepared by team
8	8/26/2021	Johanson, Christopher	3.5	Continue to research inputs and update preliminary valuation model.
8	8/26/2021	Johanson, Christopher	0.5	Participate on internal call re: valuation model
8	8/26/2021	O'Brien, Daniel	0.7	Participate on update call with internal valuation specialists re: brand valuation
8	8/27/2021	Johanson, Christopher	1.3	Revise and update preliminary valuation model.
8	8/27/2021	Johanson, Christopher	0.3	Participate on call with internal IP valuation expert.
8	8/27/2021	Johanson, Christopher	0.4	Revise preliminary valuation model, prepare summary of conclusions.
8	8/27/2021	Johanson, Christopher	0.2	Participate on call with internal team re: valuation
8	8/27/2021	O'Brien, Daniel	0.3	Participate on call with valuation team re: ranges of enterprise value for market approach
8	8/29/2021	Johanson, Christopher	1.4	Revise preliminary valuation model.
8	8/30/2021	Farnsworth, Scott	1.0	Participate on call with team on brand and trademark valuations and review of company analysis on same

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8	8/30/2021	Bilbao, Marc	1.0	Participate on call with internal valuation experts re: brand value
8	8/30/2021	Cohen, Neal	0.5	Participate on call with internal valuation experts re: brand value
8	8/30/2021	Faldetta, Ross	0.5	Review brand valuation produced by internal experts
8	8/30/2021	Irvine, Shelly	0.8	Participate on internal call with team re: valuation
8	8/30/2021	Johanson, Christopher	0.2	Participate on call with internal IP expert re: valuation
8	8/30/2021	Johanson, Christopher	0.9	Participate on internal call with team re: valuation
8	8/30/2021	Johanson, Christopher	1.5	Revise preliminary valuation model.
8	8/30/2021	Johanson, Christopher	0.5	Obtain additional data points for preliminary valuation model.
8	8/30/2021	Kirchgraber, James	0.9	Review latest version of the IP valuation analysis to provide comments.
8	8/30/2021	O'Brien, Daniel	0.6	Participate on update call with internal valuation team on approach and results
8	8/30/2021	O'Brien, Daniel	0.4	Direct team on outstanding diligence items and sensitivity of IP valuation
8	8/31/2021	Roy JR, Barbeau	0.2	Review debtor update re: valuation materials timeline and requirements
8	9/3/2021	O'Brien, Daniel	0.4	Follow up with IP internal valuation experts on sensitivity analysis on IP valuation
8	9/3/2021	Johanson, Christopher	0.2	Participate on call with IP expert for valuation analysis .
8	9/3/2021	Johanson, Christopher	0.4	Update summary findings on preliminary valuation
8	9/7/2021	Johanson, Christopher	1.6	Review transfer pricing documentation to determine relevance to valuation approaches.
8	9/8/2021	O'Brien, Daniel	0.8	Review NOL valuation information
8	9/8/2021	Kirchgraber, James	1.1	Analyze NOL analysis and valuation provided in Rothschild's materials.
8	9/8/2021	Kirchgraber, James	1.3	Prepare summary of NOL analysis including comments from Rothschild on PV of NOLs.
8	9/8/2021	Faldetta, Ross	0.7	Review brand valuation analysis.
8	9/8/2021	Bilbao, Marc	0.5	Participate on call with Rothschild re: valuation
8	9/9/2021	O'Brien, Daniel	0.2	Participate on call with S + S on NOL valuation
8	9/9/2021	Kirchgraber, James	0.2	Participate on call with S+S to discuss NOL valuation.
8	9/9/2021	Faldetta, Ross	0.4	Review valuation analysis.
8	9/10/2021	Star, Samuel	0.6	Review final valuation materials.
8	9/10/2021	O'Brien, Daniel	0.5	Participate on call with internal IP experts on brand valuation estimates depending on valuation approach and dates of valuation
8	9/10/2021	Kirchgraber, James	0.7	Review IP analysis to provide comments.
8	9/10/2021	Johanson, Christopher	0.9	Participate on call with internal team re: IP valuation and preliminary model
8	9/10/2021	Irvine, Shelly	0.8	Participate on call with internal team re: brand valuation model
8	9/10/2021	Farnsworth, Scott	0.5	Review final valuation materials
8	9/10/2021	Faldetta, Ross	0.5	Discuss final valuation materials with Willkie.
8	9/10/2021	Faldetta, Ross	0.5	Review final valuation materials.
8	9/13/2021	Star, Samuel	0.2	Review Apollo discovery request in connection with Debtors' valuation materials and equity conversion election.
8	9/13/2021	Star, Samuel	0.7	Review fixed valuation materials and tranche conversion calculations.
8	9/14/2021	Healy, Monica	0.9	Review Rothschild valuation materials from 8/17 to 9/10 update and summarize differences, including equity value, comp results, and WACC
8	9/20/2021	Roy JR, Barbeau	0.5	Review updated market trading comps for LATAM and other carriers
8	9/22/2021	O'Brien, Daniel	0.4	Review IP brand valuation re: operating licenses and other bankrupt airline brand auctions
8	9/22/2021	Kirchgraber, James	0.8	Review IP brand valuation given recent transactions in the market.
8	9/22/2021	Johanson, Christopher	0.3	Participate on call with IP expert re: brand valuation
8	9/22/2021	Johanson, Christopher	1.0	Research possible variables to update preliminary valuation analysis
8	9/23/2021	Irvine, Shelly	1.1	Develop variables for brand valuation model
8	9/24/2021	Johanson, Christopher	0.4	Review additional data points for updated preliminary brand valuation.
8	9/24/2021	Johanson, Christopher	1.2	Update preliminary brand valuation model for recent market activity and new valuation date.
8	9/27/2021	O'Brien, Daniel	0.5	Review brand value as of September, additional comps, and impact of where operating licenses are held
8	9/27/2021	Kirchgraber, James	0.5	Review updated IP valuation analysis.
8	9/27/2021	Johanson, Christopher	1.0	Participate on call with IP expert re: brand valuation model



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8	9/27/2021	Johanson, Christopher	0.6	Draft talking points on revised preliminary model to consider recent market activity
8	9/27/2021	Johanson, Christopher	0.8	Review client documents and revise preliminary valuation model.
8	9/27/2021	Irvine, Shelly	1.0	Direct team on updates to brand valuation model
8	9/27/2021	Irvine, Shelly	2.1	Review brand valuation model, operating licenses, and develop additional comps and
8	9/28/2021	O'Brien, Daniel	0.3	Participate on call with brand valuation experts on checked valuation results using updated Enterprise Values for market approach
8	9/28/2021	Kirchgraber, James	0.3	Follow up with IP team re: brand valuation.
8	9/28/2021	Johanson, Christopher	0.2	Participate on call with team re: market approach of brand valuation
8	9/28/2021	Johanson, Christopher	0.6	Review market approach valuation materials
8	9/28/2021	Irvine, Shelly	0.2	Review valuation materials re: market approach and enterprise values
8	9/29/2021	Farnsworth, Scott	0.5	Participate on call with team re: plan valuation
8	9/30/2021	Johanson, Christopher	0.6	Draft discussion points about BK Associates valuation.
9	5/3/2021	Kirchgraber, James	0.2	Review March FDM reporting re: retirement and payroll to prepare questions for Company.
9	5/11/2021	Faldetta, Ross	0.5	Review draft pilot severance motion.
9	5/11/2021	Kirchgraber, James	0.5	Review pilot severance motion.
9	5/14/2021	Faldetta, Ross	0.5	Review proposed pilot severance motion and economic impact.
9	5/17/2021	Faldetta, Ross	0.5	Review updated pilot severance motion to prepare discussion items with AlixPartners.
9	5/17/2021	Faldetta, Ross	0.5	Discuss draft pilot severance motion with AlixPartners.
9	5/17/2021	Kirchgraber, James	0.2	Review updated pilot severance motion provided by the Debtors.
9	5/18/2021	Roy JR, Barbeau	0.5	Participate on call with UCC members re: exit compensation
9	5/18/2021	Farnsworth, Scott	0.6	Participate on call with UCC member re: exit compensation
9	5/18/2021	Star, Samuel	0.7	Evaluate parameters for potential exit compensation
9	5/25/2021	Roy JR, Barbeau	0.2	Participate on call with UCC member re: exit compensation
9	5/25/2021	Bilbao, Marc	0.3	Correspond with UCC member on potential exit compensation
9	6/21/2021	Faldetta, Ross	0.5	Review draft severance motion.
9	6/23/2021	Faldetta, Ross	0.5	Review draft severance motion.
10	5/28/2021	O'Brien, Daniel	1.5	Correspond with internal experts in Mexico City, UK, and US on participation of UCC tax professionals in tax discussions and analysis
10	7/6/2021	Kirchgraber, James	0.5	Prepare initial tax requests to provided to AlixPartners.
10	9/2/2021	Kirchgraber, James	0.4	Follow up with Rothschild re: tax issues.
10	9/9/2021	Kirchgraber, James	0.3	Follow up on tax diligence correspondence with S+S.
11	6/17/2021	Cohen, Neal	1.0	Prepare for chambers conference call to request extension of committed financing deadline
11	6/22/2021	Bilbao, Marc	0.8	Participate on chambers conference call to request extension of committed financing deadline
11	6/22/2021	Cohen, Neal	0.5	Participate on chambers conference call to request extension of committed financing deadline
11	6/22/2021	Star, Samuel	0.4	Correspond with with Willkie re: chambers conference presentation
11	9/20/2021	Kirchgraber, James	0.6	Participate in hearing re: exclusivity motion.
11	9/20/2021	Cohen, Neal	0.8	Prepare for exclusivity motion hearing
11	9/20/2021	Cohen, Neal	0.7	Participate on exclusivity motion hearing
11	9/20/2021	Bilbao, Marc	0.8	Prepare for court hearing re: exclusivity motion
11	9/20/2021	Bilbao, Marc	0.5	Participate on court hearing re: exclusivity motion
13	5/3/2021	Kirchgraber, James	0.2	Review March FDM reporting re: surety bonds to prepare questions for Company.
13	5/7/2021	Healy, Monica	0.6	Review outstanding balances for FDM caps
13	6/3/2021	Healy, Monica	0.3	Review April FDM reporting to prepare diligence questions re: payments and amounts remaining under caps
13	6/17/2021	Healy, Monica	0.1	Review Debtors' April FDM responses re: pre-petition payments
13	8/26/2021	Kirchgraber, James	0.4	Review 2015.3 filings from the Company.
14	5/12/2021	Faldetta, Ross	1.0	Review estimated claims.
14	5/12/2021	Kirchgraber, James	0.4	Review latest claims estimate to provide update to team re: claims by Debtor.
14	5/14/2021	Healy, Monica	0.9	Update summary of bond trading prices

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14	5/17/2021	Healy, Monica	0.4	Correspond with team re: bond trading prices
14	5/17/2021	Star, Samuel	0.2	Participate on call with Rothschild re: claims trading activity and master information.
14	5/17/2021	Star, Samuel	0.1	Correspond with Willkie re: claims trading activity and master information.
14	5/18/2021	Kirchgraber, James	0.7	Prepare correspondence to AlixPartners re: requests for updated claims numbers.
14	5/18/2021	Star, Samuel	0.5	Participate on call with UCC Counsel re: claim trading and release of new information to market.
14	5/18/2021	O'Brien, Daniel	0.4	Review April MOR, annual financials and other public documents to assess inference on claims classifications and corresponded internally on same
14	5/18/2021	Star, Samuel	0.4	Investigate bond price movements
14	5/18/2021	Kirchgraber, James	1.1	Prepare summary of publicly available claims data.
14	5/18/2021	Healy, Monica	0.3	Continue to update summary of bond trading prices
14	5/19/2021	Star, Samuel	0.5	Participate on call with claims buyer re: claims trading activity
14	5/20/2021	Star, Samuel	0.2	Discuss with Rothschild re: changes to proposed claims update materials to be filed on docket.
14	5/20/2021	Kirchgraber, James	0.6	Review claims included in the Debtors' public update document.
14	5/20/2021	Kirchgraber, James	1.4	Prepare summary for Debtors to reconcile differences in outstanding debt
14	5/20/2021	Star, Samuel	0.2	Review draft claims update materials to be filed on docket and provide comments to team.
14	5/20/2021	Healy, Monica	1.5	Reconcile debt listed in 4/8/21 claims estimate to previous debt breakouts provided and prepare diligence questions
14	5/20/2021	Healy, Monica	1.0	Reconcile guarantors listed in claims estimate to debt agreements and previous debt breakouts provided and prepare diligence questions
14	5/20/2021	Bilbao, Marc	1.0	Review and discuss most recent Debtor disclosure document re: claims pool
14	5/20/2021	Faldetta, Ross	1.5	Review Company's draft claims status update.
14	5/21/2021	Healy, Monica	1.9	Update supporting schedule of debt borrowers and guarantors
14	5/21/2021	Kirchgraber, James	1.7	Analyze corporate debt structure to prepare follow up questions for the Debtors.
14	5/21/2021	Star, Samuel	0.3	Participate on call with Rothschild re: proposed update materials on claims and capitalization at emergence.
14	5/21/2021	Star, Samuel	0.1	Correspond with Willkie re: proposed update materials on claims and capitalization at emergence.
14	5/23/2021	Kirchgraber, James	1.8	Revise claims estimates in recovery model to incorporate the Debtors' estimates.
14	5/24/2021	O'Brien, Daniel	1.0	Review, discuss internally and correspond on April claims analysis versus SOALs to address inquiry on level of aggregate unsecured claims
14	5/24/2021	Kirchgraber, James	0.5	Prepare responses in connection with questions from creditors re: claims.
14	5/24/2021	Kirchgraber, James	0.5	Review publicly available documents re: claims sizing.
14	5/24/2021	Roy JR, Barbeau	0.8	Perform research to prepare response to claims inquiry from Summer group
14	5/24/2021	Roy JR, Barbeau	0.2	Participate on call with team re: Summer claims inquiry
14	5/24/2021	Roy JR, Barbeau	1.0	Participate on diligence call with bondholder group and Willkie re: claims
14	5/24/2021	Roy JR, Barbeau	0.2	Participate on call with team re: claims questions from creditors
14	5/24/2021	Roy JR, Barbeau	0.4	Participate on call with bondholder re: claims inquiries
14	5/24/2021	Star, Samuel	0.4	Review questions from claims purchasers re: GUC estimate disclosure
14	5/24/2021	Star, Samuel	0.6	Review components of GUC pool
14	5/26/2021	Healy, Monica	1.5	Prepare supporting schedule of claims estimates for recovery model
14	5/26/2021	Kirchgraber, James	0.5	Review summary of claims estimate in high case scenario.
14	5/27/2021	O'Brien, Daniel	0.3	Correspond with team in Mexico City office to address Santander inquiry on claims
14	5/27/2021	Kirchgraber, James	2.1	Reconcile claims included in status report to business plan assumptions and 4/7 claims estimate.
14	5/27/2021	Kirchgraber, James	1.7	Update recovery model to incorporate claims from Debtor entities.

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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
14	5/27/2021	Kirchgraber, James	2.6	Prepare recovery model re: claims high and low scenarios from 4/7 estimate.
14	5/28/2021	O'Brien, Daniel	1.0	Review secured and unsecured claims as of April and guarantees between Debtors for recovery analysis
14	5/28/2021	Gonzalez, Vicente	1.0	Participate on call with Santander re: claims inquiries
14	6/3/2021	Kirchgraber, James	1.7	Review encumbered assets included in SOALs.
14	6/4/2021	Kirchgraber, James	0.4	Analyze updated claims estimate provided by the Debtors.
14	6/4/2021	Kirchgraber, James	0.4	Correspond with Willkie re: collateral packages under the various credit agreements.
14	6/7/2021	Kirchgraber, James	0.5	Review updated claims estimate provided by the Company.
14	6/8/2021	Healy, Monica	1.3	Prepare summary of claims variance between 5/24 and 4/7 Debtor estimates
14	6/8/2021	Kirchgraber, James	0.9	Prepare summary of updated claims estimate to provide variance vs. prior estimate.
14	6/9/2021	Star, Samuel	0.1	Review Debtors responses to queries on claims pool
14	6/14/2021	Kirchgraber, James	0.3	Participate on call with Rothschild re: encumbered vs. unencumbered assets.
14	6/14/2021	Kirchgraber, James	0.7	Correspond with team re: encumbered vs. unencumbered assets.
14	6/17/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners to discuss current status of claims estimate.
14	6/22/2021	Healy, Monica	1.1	Prepare summary of claims variance between modified 5/24 and initial 5/24 Debtor estimates
14	6/22/2021	Healy, Monica	0.7	Revise summary of claims variance between modified 5/24 and initial 5/24 Debtor estimates
14	6/23/2021	Kirchgraber, James	0.4	Provide updated claims estimate summary to team.
14	7/1/2021	O'Brien, Daniel	0.4	Review bond guarantee and payment feature with Mexico City Office and Willkie.
14	7/20/2021	Gruber, Jacob	0.9	Review proposed claim settlement for SMBC
14	7/24/2021	Healy, Monica	1.2	Prepare summary of variance between 5/24 and 7/21 claims estimates provided by Company
14	7/26/2021	Kirchgraber, James	0.8	Update summary of variance in Company provided claims estimates to provide to team.
14	7/26/2021	Kirchgraber, James	0.5	Follow-up with Company on variances in new claims estimate.
14	7/26/2021	O'Brien, Daniel	0.4	Review summary of variance report on 7/2 claims estimates.
14	7/28/2021	Gonzalez, Vicente	1.5	Review CEBURES documents and discuss with Sainz.
14	8/4/2021	Gruber, Jacob	0.5	Review Chorus claim settlement agreement
14	8/16/2021	Gonzalez, Vicente	1.0	Review CEBURES standstill documents
14	8/16/2021	Kirchgraber, James	0.7	Correspond with Willkie re: guarantees of payment vs. guarantees of collection.
14	8/18/2021	Faldetta, Ross	0.4	Review claim estimates.
14	8/18/2021	Kirchgraber, James	0.4	Prepare summary of Committee member claims for Willkie
14	8/26/2021	Roy JR, Barbeau	0.3	Participate on call with Skyworks re: True Noord claim
14	8/26/2021	Roy JR, Barbeau	0.2	Perform research on True Noord claim
14	9/14/2021	Roy JR, Barbeau	0.5	Participate on call with Skyworks re: aircraft claims settlements
14	9/14/2021	Gruber, Jacob	0.4	Participate on call with SkyWorks on fleet claims approvals
14	9/16/2021	Healy, Monica	1.4	Prepare summary of UCC claims on a debtor entity basis, as of latest Company estimate
14	9/17/2021	Healy, Monica	0.9	Review 2019 filings to update holdings summary of ad hoc bondholder and trade claimant groups
14	9/17/2021	Healy, Monica	1.1	Update summary of UCC claims re: NAC and Falko claims
14	9/17/2021	Healy, Monica	0.8	Prepare summary of claims held by UCC members on a debtor entity basis, as of latest Company estimate
14	9/17/2021	Star, Samuel	0.5	Review analysis of claims held by UCC members against each debtor.
14	9/18/2021	Healy, Monica	1.2	Review docket and claims register to research questions on ad hoc bondholder, trade claimant, and UCC claims
14	9/19/2021	Healy, Monica	0.3	Update summary of claims for UCC members
14	9/20/2021	Healy, Monica	0.5	Review docket and correspond with Willkie re: ASPA claims

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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
14	9/21/2021	Kirchgraber, James	0.5	Participate on call with Rothschild to discuss allocations of value re: recovery model
14	9/21/2021	Healy, Monica	0.4	Update summary of claims and holdings for ad hoc groups and UCC
14	9/22/2021	Star, Samuel	0.2	Review revised claims asserted by UCC member.
14	9/22/2021	Roy JR, Barbeau	0.3	Review updated claims analysis re: UCC and ad hoc claims
14	9/22/2021	Healy, Monica	2.3	Prepare summary of claims estimate variances, including detailed review of changes to aircraft and engine claims
14	9/22/2021	Healy, Monica	0.9	Incorporate team comments to review and summary of claims estimate changes
14	9/22/2021	Kirchgraber, James	2.7	Review updated claims estimate to provide update to team.
14	9/23/2021	Healy, Monica	1.2	Perform further review of updated claims estimate and correspond with AlixPartners re: follow-up questions
14	9/23/2021	Star, Samuel	1.1	Review analysis of revised claims estimate by category and debtor.
14	9/23/2021	Bilbao, Marc	0.8	Review latest update to claims pool
14	9/24/2021	Healy, Monica	0.4	Review AlixPartners response to claim questions and provide additional follow-up
14	9/27/2021	Healy, Monica	1.1	Prepare summary of most recent claims estimate to prior version and distribute to team
14	9/27/2021	Star, Samuel	0.2	Review revised claims estimate by debtor.
14	9/27/2021	O'Brien, Daniel	0.9	Review new claims estimate posted by AP to data room and related correspondence
14	9/29/2021	O'Brien, Daniel	0.6	Review latest claims estimates of Debtor low and high as of 9/27
15	5/3/2021	Healy, Monica	1.1	Review historical responses to FDM intercompany reporting.
15	5/3/2021	Kirchgraber, James	1.0	Review March FDM reporting re: intercompany transactions to prepare questions for Company.
15	5/3/2021	Kirchgraber, James	0.5	Review outstanding intercompany balances re: changes since the petition date.
15	5/3/2021	O'Brien, Daniel	0.5	Correspond with team on PLM status and follow up responses from AlixPartners
15	5/4/2021	Kirchgraber, James	0.9	Review analysis of intercompany build up by category.
15	5/4/2021	O'Brien, Daniel	0.7	Review and discuss intercompany claim build up to matrix balance for the Debtor entities
15	5/4/2021	Kirchgraber, James	0.2	Participate on call with Rothschild re: current status of PLM proposal.
15	5/5/2021	Kirchgraber, James	0.5	Review PLM term sheet provided by Rothschild.
15	5/7/2021	Healy, Monica	1.9	Review March FDM intercompany treasury and AP disbursements to prepare follow up questions to the Company
15	5/7/2021	Healy, Monica	1.0	Review March FDM intercompany matrix to identify diligence questions on significant balance changes
15	5/7/2021	O'Brien, Daniel	0.4	Prepare for and participate in call with Ducera re: PLM status
15	5/7/2021	Kirchgraber, James	1.0	Finalize follow up questions on March FDM reporting re: intercompany transactions to provide to Company.
15	5/7/2021	Kirchgraber, James	0.4	Participate on call with Ducera re: PLM update.
15	5/9/2021	Kirchgraber, James	0.5	Coordinate with Rothschild re: upcoming call on PLM tax issues.
15	5/10/2021	O'Brien, Daniel	0.9	Review Rothschild tax analysis on PLM transaction re: sale vs. capital redemption
15	5/10/2021	Kirchgraber, James	0.9	Review the Debtors' analysis on potential PLM tax structure to prepare for upcoming call.
15	5/11/2021	O'Brien, Daniel	0.5	Participate on call with Rothschild and AlixPartners on PLM negotiation status and tax attribute calculation and strategy
15	5/11/2021	Kirchgraber, James	0.5	Participate on call with Rothschild and AlixPartners re: PLM tax analysis.
15	5/12/2021	Kirchgraber, James	1.7	Research cases where substantial consolidation has occurred to assess similarities to Aeromexico.
15	5/14/2021	Kirchgraber, James	0.5	Review PLM objections filed by UCC, Company, and Apollo.
15	5/17/2021	O'Brien, Daniel	0.2	Review PLM offer /counter-offer comparison slides prepared by and received from Rothschild
15	5/17/2021	Healy, Monica	0.7	Review responses to diligence questions on March FDM intercompany reporting.

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15	5/17/2021	Kirchgraber, James	0.2	Review the Debtors' counter offer to Aimia re: PLM.
15	5/17/2021	Star, Samuel	0.4	Evaluate implications of PLM buyout scenarios on claims pool.
15	5/18/2021	Kirchgraber, James	0.6	Prepare high level summary of PLM transaction mechanics.
15	5/19/2021	Kirchgraber, James	2.6	Continue to work on iterative intercompany balances.
15	5/19/2021	Kirchgraber, James	0.6	Review March FDM responses re: intercompany reporting to follow up with Company.
15	5/20/2021	Healy, Monica	0.8	Reconcile equity ownership in Rule 2015 filing to SOAL and prepare diligence questions
15	5/20/2021	O'Brien, Daniel	0.9	Review PLM tax considerations and structure options put forward in negotiations
15	5/20/2021	O'Brien, Daniel	0.3	Participate on call with Willkie on potential PLM deal constructs for mitigating AIMIA's tax exposure
15	5/20/2021	Bilbao, Marc	0.5	Participate on call with Jeffries on PLM issues/update
15	5/20/2021	Kirchgraber, James	1.8	Prepare summary for Debtors to reconcile differences in equity ownership
15	5/20/2021	Kirchgraber, James	0.7	Prepare high level subcon analysis for UCC.
15	5/20/2021	Kirchgraber, James	0.1	Review PLM tax analysis provided by the Debtors.
15	5/20/2021	Healy, Monica	0.5	Reconcile entities listed in in Rule 2015 filing to SOAL and prepare diligence questions
15	5/20/2021	Star, Samuel	0.4	Review PLM sale structure to address tax concerns.
15	5/21/2021	Kirchgraber, James	2.9	Prepare high level subcon analysis and illustrative recovery for presentation to the UCC re: Debtors' status update.
15	5/21/2021	Kirchgraber, James	2.7	Prepare high level subcon analysis and illustrative recovery for presentation to the UCC re: Debtors' diligence responses
15	5/21/2021	Kirchgraber, James	1.4	Update intercompany claims portion of decon analysis for recovery model.
15	5/22/2021	Kirchgraber, James	0.3	Update presentation on subcon recovery for Committee.
15	5/24/2021	Kirchgraber, James	0.3	Participate on call with bondholder re: intercompany claims.
15	5/25/2021	Bilbao, Marc	0.3	Review current corporate structure chart
15	5/25/2021	Faldetta, Ross	1.0	Review intercompany loans.
15	5/25/2021	Kirchgraber, James	1.2	Update high level subcon analysis for the Committee re: comments from team.
15	5/25/2021	Kirchgraber, James	1.9	Finalize presentation to the Committee re: high level subcon recovery.
15	5/25/2021	Kirchgraber, James	1.0	Prepare summary of post petition intercompany balances for team.
15	5/25/2021	Kirchgraber, James	2.3	Prepare analysis on potential purchase price for PLM.
15	5/26/2021	O'Brien, Daniel	1.0	Correspond with team and Counsel re: intercompany claims and components of/potential recharacterization analysis
15	5/26/2021	Gutierrez Munoz, Octavio	1.7	Review documents regarding intercompany agreements
15	5/26/2021	Kirchgraber, James	0.6	Prepare response to Willkie re: intercompany diligence performed to date.
15	5/26/2021	Kirchgraber, James	1.4	Analyze intercompany build up of balances between Debtors.
15	5/26/2021	Kirchgraber, James	1.5	Prepare request list for Company re: intercompany diligence.
15	5/26/2021	Kirchgraber, James	0.9	Prepare analysis of potential PLM purchase price options.
15	5/27/2021	O'Brien, Daniel	0.5	Review PLM price analysis and schedule meeting for 5/28
15	5/27/2021	Kirchgraber, James	1.7	Update summary of PLM purchase price assessment to incorporate tax considerations.
15	5/28/2021	O'Brien, Daniel	0.5	Attend meeting on PLM with a subset of the team regarding valuation and tax
15	5/28/2021	Roy JR, Barbeau	0.3	Review PLM tax structuring materials
15	5/28/2021	Faldetta, Ross	2.9	Review PLM analysis prepared by team, including purchase price and tax considerations.
15	5/28/2021	Kirchgraber, James	2.8	Prepare analysis on PLM purchase price re: base case scenario.
15	5/28/2021	Cohen, Neal	0.8	Participate on call with team on PLM update.
15	5/28/2021	Kirchgraber, James	2.7	Prepare analysis on PLM purchase price re: sensitized scenario.
15	5/28/2021	Kirchgraber, James	2.4	Prepare analysis on PLM purchase price re: updated assumptions for sensitized scenario.
15	6/1/2021	Faldetta, Ross	2.0	Review PLM transaction analysis re: cost synergy and discount rate scenarios for purchase price

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15	6/1/2021	Kirchgraber, James	1.5	Update PLM analysis to incorporate different scenarios for purchase price, including cost synergy assumptions.
15	6/1/2021	Kirchgraber, James	3.1	Prepare additional analyses on PLM purchase price using NPV of cash flows.
15	6/1/2021	O'Brien, Daniel	0.8	Participate on call with team re: PLM transaction analysis
15	6/2/2021	Kirchgraber, James	0.9	Review draft of analyses prepared on potential answers to subcon questionnaire.
15	6/2/2021	Kirchgraber, James	1.0	Review April FDM intercompany reporting to prepare follow up questions for the Company.
15	6/2/2021	Kirchgraber, James	0.4	Research adjustments to Aimia's EBITDA included in their financials.
15	6/3/2021	Healy, Monica	2.1	Review April FDM intercompany reporting to prepare diligence questions re: AP and treasury disbursements
15	6/3/2021	Healy, Monica	1.3	Review April FDM intercompany reporting to prepare diligence questions re: intercompany payables matrix
15	6/3/2021	Kirchgraber, James	0.7	Finalize April FDM intercompany reporting questions to send to AlixPartners.
15	6/3/2021	O'Brien, Daniel	0.4	Coordinate call and prepare agenda for PLM call with case professionals
15	6/4/2021	Kirchgraber, James	0.6	Review PLM purchase price assessment re: value for PLM cash flows.
15	6/4/2021	Kirchgraber, James	0.4	Assess intercompany contracts to diligence in more detail.
15	6/4/2021	Kirchgraber, James	0.6	Analyze PLM purchase price assessment to update for additional scenarios.
15	6/4/2021	O'Brien, Daniel	0.5	Participate on internal call to discuss PLM valuation
15	6/7/2021	Kirchgraber, James	0.5	Participate on initial discussion with Willkie re: intercompany recharacterization.
15	6/7/2021	Kirchgraber, James	0.5	Update PLM purchase price analysis to incorporate EBITDAR for 2022.
15	6/7/2021	O'Brien, Daniel	0.3	Review Rothschild update and correspond on PLM status of tax structure review by Debtors
15	6/7/2021	O'Brien, Daniel	0.5	Participate on call with Counsel on intercompany debt and factors for potential recharacterization
15	6/8/2021	Kirchgraber, James	0.7	Review latest intercompany information available re: recharacterization.
15	6/8/2021	O'Brien, Daniel	0.5	Correspond with team re: PLM review and scheduling of diligence call with Rothschild
15	6/10/2021	Gutierrez Munoz, Octavio	2.0	Analyze debt-like items in intercompany contracts
15	6/11/2021	Kirchgraber, James	0.6	Correspond with Debtors re: claims concerns from waterfall recovery model.
15	6/14/2021	Cohen, Neal	0.5	Participate on internal call to debrief on loyalty plan.
15	6/14/2021	Kirchgraber, James	1.0	Participate on call with the Company and its advisors re: PLM tax concerns.
15	6/14/2021	Kirchgraber, James	0.4	Follow up with Willkie and Santamarina y Steta re: PLM tax concerns.
15	6/14/2021	O'Brien, Daniel	1.1	Participate on call with Debtors and UCC tax advisors on PLM tax considerations
15	6/14/2021	O'Brien, Daniel	0.5	Participate on PLM tax debrief call with team
15	6/17/2021	Cohen, Neal	0.5	Follow up with team re: loyalty program discussion.
15	6/17/2021	Faldetta, Ross	0.5	Review PLM financials.
15	6/17/2021	Healy, Monica	0.6	Review and provide follow ups to Debtors' April FDM responses re: intercompany transactions and matrix
15	6/17/2021	Healy, Monica	0.2	Review additional responses from Debtors re: April FDM intercompany reporting
15	6/17/2021	Kirchgraber, James	0.4	Review follow ups on April FDM intercompany reporting provided by AlixPartners.
15	6/17/2021	Kirchgraber, James	0.3	Participate on call with Rothschild re: PLM update.
15	6/17/2021	Kirchgraber, James	1.2	Update analysis of PLM purchase price to provide to team.
15	6/17/2021	O'Brien, Daniel	0.3	Review notice on intercompany payments and follow up on outstanding diligence items
15	6/17/2021	O'Brien, Daniel	0.3	Participate on call with Rothschild on status of PLM negotiations receipt of valuation
15	6/18/2021	O'Brien, Daniel	0.2	Review counter proposal from Aimia shared by Rothschild in PLM negotiations and distribute to counsel

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15	6/21/2021	Cohen, Neal	0.8	Participate on call with Rothschild re: PLM negotiations.
15	6/21/2021	Kirchgraber, James	1.0	Participate on call with Rothschild re: PLM valuation.
15	6/21/2021	Kirchgraber, James	1.5	Prepare PLM valuation assessment re: updates provided by Rothschild.
15	6/21/2021	Kirchgraber, James	0.7	Update info request list for intercompany items received to date.
15	6/21/2021	O'Brien, Daniel	1.0	Prepare for and participate on call with Rothschild on PLM valuation, status of negotiations and latest term sheet
15	6/22/2021	Kirchgraber, James	2.8	Update analysis of PLM purchase price to incorporate comments from call with Rothschild.
15	6/23/2021	Kirchgraber, James	1.2	Update analysis of PLM re: purchase price assessment, including timing of purchase
15	6/23/2021	Kirchgraber, James	1.9	Continue to update PLM purchase price assessment, includign EBITDAR adjustments
15	6/23/2021	O'Brien, Daniel	0.3	Review materials on PLM purchase to be presented to Rothschild.
15	6/24/2021	Kirchgraber, James	0.3	Update PLM waterfall recovery model for upcoming call with Rothschild.
15	6/24/2021	Kirchgraber, James	0.7	Participate on call with Rothschild re: PLM purchase price assessment.
15	6/24/2021	Kirchgraber, James	0.5	Update PLM purchase price waterfall recovery model to send to team re: discount rate sensitivity.
15	6/24/2021	O'Brien, Daniel	0.5	Participate on call with Rothschild to discuss PLM purchase price ranges based on NPV of cash flows
15	6/28/2021	Faldetta, Ross	0.1	Review intercompany files posted to data room.
15	6/28/2021	O'Brien, Daniel	1.0	Participate on call with Rothschild and AlixPartners on substantive consolidation
15	6/28/2021	Roy JR, Barbeau	1.0	Participate on call with Rothschild and AlixPartners teams re: subcon
15	6/28/2021	Roy JR, Barbeau	0.3	Participate on call with team to debrief subcon discussion with Rothschild
15	7/6/2021	Kirchgraber, James	0.2	Review updated PLM term sheet provided by Aimia.
15	7/7/2021	Healy, Monica	1.9	Review April FDM intercompany reporting to prepare diligence questions re: AP and treasury disbursements
15	7/8/2021	Kirchgraber, James	1.1	Update analysis on subcon standing re: Augie/Restivo factors.
15	7/8/2021	Kirchgraber, James	1.3	Review May FDM intercompany reporting to prepare follow-up questions for AlixPartners.
15	7/8/2021	Kirchgraber, James	1.7	Review intercompany build up by category provided by the Debtors.
15	7/8/2021	Healy, Monica	1.4	Review April FDM intercompany reporting to prepare diligence questions re: intercompany payables matrix
15	7/9/2021	Kirchgraber, James	1.4	Review data provided by AlixPartners re: intercompany build up by category.
15	7/12/2021	Farnsworth, Scott	0.5	Participate on call with UCC and Company advisors re: updated subcon analysis
15	7/12/2021	Kirchgraber, James	1.0	Prepare matrix of subcon considerations for analysis.
15	7/12/2021	Kirchgraber, James	0.3	Review intercompany data provided by the Company.
15	7/13/2021	Kirchgraber, James	2.2	Review analysis of intercompany build up by category to prepare follow-up questions for the Company.
15	7/13/2021	Healy, Monica	2.1	Perform research on Augie Restivo factors for subcon analysis
15	7/14/2021	Kirchgraber, James	1.7	Prepare subcon checklist for initial discussion with team.
15	7/14/2021	Kirchgraber, James	1.9	Review data provided by the Company on intercompany build up by category to prepare initial follow-up questions.
15	7/14/2021	Kirchgraber, James	1.1	Update PLM purchase price assessment per discussion with team.
15	7/14/2021	Healy, Monica	2.7	Prepare supporting analysis on Augie Restivo factors for subcon framework
15	7/15/2021	Bilbao, Marc	1.1	Participate on call with Debtor on PLM options.
15	7/15/2021	Faldetta, Ross	1.0	Review PLM analysis on purchase price
15	7/15/2021	Kirchgraber, James	0.3	Update subcon checklist for upcoming discussion.
15	7/15/2021	Kirchgraber, James	0.5	Review subcon checklist to assess comments from team.
15	7/15/2021	Kirchgraber, James	0.5	Review PLM data room uploads to provide update to team.
15	7/15/2021	Kirchgraber, James	0.8	Correspond with AlixPartners re: intercompany recharacterization diligence.

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15	7/15/2021	Kirchgraber, James	1.8	Update PLM purchase price assessment to prepare for upcoming call with Company.
15	7/15/2021	Kirchgraber, James	0.9	Participate on call with management to discuss PLM.
15	7/15/2021	Star, Samuel	0.9	Participate on call with debtors management regarding PLM transaction.
15	7/15/2021	Star, Samuel	0.5	Review substantive consolidation checklist and provide comments to team
15	7/16/2021	Kirchgraber, James	0.7	Participate on call with Willkie re: subcon diligence.
15	7/16/2021	Kirchgraber, James	0.2	Update subcon checklist for upcoming discussion with Willkie.
15	7/16/2021	Star, Samuel	0.5	Participate on call with Willkie regarding factors for substantive consolidation and intercompany claim re-characterization.
15	7/16/2021	Healy, Monica	0.7	Participate on call with Willkie re: subcon diligence.
15	7/17/2021	Healy, Monica	0.5	Prepare notes from subcon framework calls with Rothschild and Willkie
15	7/17/2021	Healy, Monica	2.3	Prepare presentation summarizing findings on Augie Restivo factors
15	7/19/2021	Kirchgraber, James	2.0	Review subcon/decon data on bank accounts, entity ownership, etc. to provide comments.
15	7/20/2021	Kirchgraber, James	1.9	Prepare initial list of subcon diligence questions to be sent to the Company.
15	7/21/2021	Kirchgraber, James	1.9	Finalize subcon questions in order to submit to AlixPartners.
15	7/23/2021	Kirchgraber, James	0.4	Correspond with Debtors' advisors re: scheduling of call on subcon framework.
15	7/23/2021	Kirchgraber, James	0.4	Correspond with Debtors' advisors re: scheduling of call on intercompany recharacterization.
15	7/24/2021	Healy, Monica	0.6	Prepare supporting schedule for recovery analysis re: rebalancing
15	7/24/2021	Healy, Monica	0.9	Prepare supporting schedule for recovery analysis re: emergence debt balance sheet
15	7/24/2021	Healy, Monica	1.1	Prepare supporting schedule for recovery analysis re: cash burn
15	7/24/2021	Healy, Monica	1.3	Prepare supporting schedule for recovery analysis re: post interco balances
15	7/26/2021	Kirchgraber, James	0.6	Prepare for upcoming call with the Debtors' advisors on subcon legal framework.
15	7/26/2021	Kirchgraber, James	0.6	Participate on call with the Debtors' advisors re: subcon legal framework.
15	7/26/2021	Kirchgraber, James	0.8	Follow-up with team re: subcon discussion with debtors.
15	7/26/2021	Kirchgraber, James	1.3	Prepare list of follow-up questions for debtors on subcon due diligence.
15	7/26/2021	Kirchgraber, James	0.6	Participate on call with the Company re: intercompany diligence.
15	7/26/2021	O'Brien, Daniel	0.5	Participate on call with AlixPartners on intercompany due diligence and subcon framework.
15	7/26/2021	O'Brien, Daniel	0.5	Participate on call with AlixPartners, Rothschild, DPW , Willkie Farr and subset of FTI on Q/A regarding financial and operational entanglement of Debtors.
15	7/26/2021	Healy, Monica	0.6	Participate on call with the Debtors' advisors re: subcon legal framework.
15	7/26/2021	Healy, Monica	1.2	Review notes from subcon framework call with Company advisors and prepare diligence list for distribution
15	7/27/2021	Kirchgraber, James	1.0	Update list of subcon follow-up questions to send to Willkie.
15	7/28/2021	Kirchgraber, James	0.8	Finalize subcon follow-up questions to send to AlixPartners.
15	7/28/2021	O'Brien, Daniel	0.5	Review checklist and diligence questions for substantive consolidation.
15	7/31/2021	Kirchgraber, James	0.7	Review June FDM intercompany reporting to prepare follow-up questions.
15	8/2/2021	Healy, Monica	0.9	Review Debtors' responses to subcon framework diligence list and distribute to team
15	8/2/2021	Kirchgraber, James	0.2	Review follow up on subcon framework from AlixPartners.
15	8/2/2021	Kirchgraber, James	1.2	Prepare summary of intercompany balances for key transactions since 2014.
15	8/3/2021	Kirchgraber, James	3.2	Prepare summary of subcon framework based on data provided by the Company.
15	8/3/2021	O'Brien, Daniel	0.3	Participate on internal call on status of substantive consolidation factor diligence and summary matrix
15	8/3/2021	Healy, Monica	2.7	Perform research on subcon framework
15	8/4/2021	Healy, Monica	0.2	Follow-up with AlixPartners re: May intercompany FDM questions



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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
15	8/4/2021	Healy, Monica	1.6	Review treasury and AP activity in June intercompany FDM reporting and prepare follow-up questions
15	8/4/2021	Healy, Monica	1.4	Review matrix in June intercompany FDM reporting and prepare follow-up questions
15	8/4/2021	Kirchgraber, James	2.9	Update presentation on subcon checklist to include additional data from Company.
15	8/4/2021	Kirchgraber, James	0.4	Review intercompany data provided by the Debtors re: balances between Aerovias/Aerolitoral.
15	8/4/2021	Kirchgraber, James	0.6	Review intercompany FDM reporting for June to prepare follow up questions for the Company.
15	8/5/2021	Kirchgraber, James	0.9	Review current subcon checklist to highlight potential additions for follow up from Debtors.
15	8/5/2021	Kirchgraber, James	0.9	Follow up with Debtors re: intercompany analysis and build up of balances.
15	8/6/2021	Kirchgraber, James	0.6	Prepare correspondence on intercompany diligence to assess contracts highlighted by company.
15	8/9/2021	Bilbao, Marc	0.5	Review subcon analysis prepared by team
15	8/9/2021	Kirchgraber, James	0.4	Update presentation on subcon matrix to highlight outstanding data requests.
15	8/10/2021	O'Brien, Daniel	0.2	Review Debtors responses to questions on intercompany transfer matrix
15	8/11/2021	Healy, Monica	0.7	Review intercompany FDM responses from AlixPartners and provide further follow-ups
15	8/11/2021	Kirchgraber, James	0.7	Review intercompany notice provided by AlixPartners to prepare follow up questions.
15	8/12/2021	Kirchgraber, James	0.9	Correspond with AlixPartners re: intercompany balances for recharacterization.
15	8/13/2021	Kirchgraber, James	0.4	Correspond with Willkie re: intercompany balances to be re characterized for tax purposes.
15	8/13/2021	O'Brien, Daniel	1.5	Review subcon framework research and provide comments team on further diligence needed
15	8/16/2021	Kirchgraber, James	0.7	Follow up with AlixPartners re: intercompany balances and related diligence.
15	8/16/2021	O'Brien, Daniel	0.4	Review Debtors' notice on intercompany transfers on charges by non-debtor IT vendors funded through Aerovias
15	8/17/2021	Kirchgraber, James	0.7	Follow up with Company re: intercompany transactions to be re-characterized for tax purposes.
15	8/17/2021	O'Brien, Daniel	0.5	Review correspondence with Willkie on intercompany transfer authority from FDMs related to withholding tax and business reason for transfers
15	8/20/2021	Star, Samuel	0.7	Review facts gathered addressing bases for substantive consolidation amongst certain debtors.
15	8/23/2021	Kirchgraber, James	0.6	Update subcon diligence list to send to AlixPartners.
15	8/30/2021	Kirchgraber, James	0.9	Review cash transfers from July FDM reporting.
15	8/31/2021	Kirchgraber, James	0.8	Review subcon frame work diligence posted to the data room by AlixPartners.
15	8/31/2021	O'Brien, Daniel	0.7	Review intercompany interest charges
15	9/1/2021	Kirchgraber, James	2.1	Update subcon checklist slides to incorporate additional information from AlixPartners.
15	9/2/2021	O'Brien, Daniel	1.6	Review subcon/decon conclusions and related to decon/subcon/hybrid structure pros and cons
15	9/2/2021	Kirchgraber, James	0.6	Review support for intercompany interest calculation provided by AlixPartners.
15	9/2/2021	Kirchgraber, James	1.5	Update subcon checklist to provide to team.
15	9/3/2021	O'Brien, Daniel	0.6	Follow up with team on subcon/decon/hybrid assessment
15	9/7/2021	Kirchgraber, James	1.1	Finalize July intercompany FDM follow ups to be sent to AlixPartners.
15	9/7/2021	Farnsworth, Scott	0.2	Review PLM materials
15	9/7/2021	Bilbao, Marc	0.5	Review latest information on PLM
15	9/9/2021	O'Brien, Daniel	0.4	Revisit PLM loans and equity ownership of PLM, call on same and internal correspondence

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15	9/9/2021	Kirchgraber, James	0.6	Provide summary for team on PLM debt transactions.
15	9/9/2021	Kirchgraber, James	0.7	Review intercompany contracts provided by the Debtors.
16	5/3/2021	Star, Samuel	0.8	Review Santamarina y Steta memo re: anti trust considerations for transactions in Mexico
16	5/7/2021	O'Brien, Daniel	0.3	Discuss substantive consolidation / deconsolidation scenarios and base asset and claims information with team
16	5/10/2021	O'Brien, Daniel	0.5	Discuss approach to consolidated/deconsolidated recovery analysis
16	5/11/2021	Kirchgraber, James	1.9	Review similar waterfall recovery models to assess potential treatment of DIP claims.
16	5/11/2021	Kirchgraber, James	1.8	Continue to review similar waterfall recovery models to assess potential treatment of DIP claims.
16	5/12/2021	Kirchgraber, James	1.0	Analyze similar waterfall recovery models to assess potential mechanics for Aeromexico.
16	5/13/2021	Kirchgraber, James	2.7	Prepare high level decon analysis for recovery model re: asset value allocation
16	5/13/2021	Kirchgraber, James	1.4	Assess potential next steps for subcon/decon analysis.
16	5/13/2021	Kirchgraber, James	1.1	Analyze potential decon data to prepare initial analysis of subcon vs. decon.
16	5/14/2021	Kirchgraber, James	2.3	Prepare recovery model re: asset value allocation.
16	5/14/2021	Kirchgraber, James	2.4	Prepare recovery model re: DIP claims.
16	5/16/2021	Kirchgraber, James	2.1	Prepare recovery model redden analysis of asset value allocation.
16	5/17/2021	Kirchgraber, James	1.9	Update high level decon model to incorporate non-Debtor entities.
16	5/17/2021	Kirchgraber, James	3.2	Continue to prepare high level decon model re: non-Debtor entities.
16	5/18/2021	Kirchgraber, James	0.9	Update high level model to incorporate asset allocation to non-Debtor entities.
16	5/18/2021	Kirchgraber, James	2.6	Update intercompany receivable claims in high level decon model.
16	5/18/2021	O'Brien, Daniel	1.0	Discuss deconsolidated straw-man recovery analysis model with team
16	5/18/2021	O'Brien, Daniel	0.2	Review CIM's exit capital structure for basis to reconcile to illustrative recovery analysis
16	5/19/2021	Kirchgraber, James	2.3	Update decon recovery model re: debt balances.
16	5/19/2021	Kirchgraber, James	2.8	Prepare decon recovery model re: intercompany balances.
16	5/19/2021	O'Brien, Daniel	1.0	Direct team on recovery analysis walk through and next steps
16	5/20/2021	Healy, Monica	2.4	Prepare supporting schedule of debt by entity for use in recovery model, including identification of borrowing and guaranteeing entities for each facility
16	5/20/2021	Kirchgraber, James	2.8	Continue to prepare waterfall recovery model re: intercompany transactions.
16	5/20/2021	Healy, Monica	1.2	Prepare supporting schedule of entity ownership for use in recovery model, including identification of borrowing and guaranteeing entities for each facility
16	5/20/2021	Kirchgraber, James	2.3	Prepare waterfall recovery model re: intercompany transactions.
16	5/20/2021	O'Brien, Daniel	0.2	Discuss source of distributable value for recovery analysis
16	5/21/2021	Healy, Monica	1.1	Prepare summary of bank account balance and account ownership by entity for use in subcon vs. decon analysis
16	5/21/2021	Bilbao, Marc	1.5	Participate on call with team re: recovery and valuation analysis
16	5/21/2021	Faldetta, Ross	2.0	Review illustrative recovery analysis.
16	5/23/2021	Kirchgraber, James	2.7	Prepare recovery model re: calculation of allocable value to entities.
16	5/23/2021	Kirchgraber, James	2.2	Revise decon waterfall recovery model to incorporate updated intercompany balances.
16	5/24/2021	Kirchgraber, James	1.1	Review asset inputs for recovery model.
16	5/24/2021	Kirchgraber, James	1.7	Update output in recovery model to include claims.
16	5/24/2021	Kirchgraber, James	1.4	Update recovery model re: high and low claims estimates provided by the Debtors.
16	5/24/2021	O'Brien, Daniel	0.5	Direct team on recovery analysis status
16	5/25/2021	Kirchgraber, James	0.4	Update assumptions page in decon recovery model.
16	5/25/2021	Kirchgraber, James	1.5	Prepare decon recovery model re: distributable value and allocations.
16	5/25/2021	Bilbao, Marc	1.5	Review waterfall and recovery analysis re: issues associated with consolidated vs. deconsolidated estate recovery

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16	5/25/2021	Bilbao, Marc	2.5	Review waterfall and recovery analysis and direct team on next steps
16	5/25/2021	Roy JR, Barbeau	0.2	Review illustrative recovery analysis prepared by team
16	5/25/2021	Faldetta, Ross	1.5	Review slides for UCC on illustrative recoveries.
16	5/25/2021	O'Brien, Daniel	1.5	Walk through draft deconsolidated recovery model for treatment of intercompany claims and guarantees and allocation of distributable value with team
16	5/25/2021	Bilbao, Marc	2.5	Correspond with team re: issues associated with consolidated vs. deconsolidated estate recovery
16	5/25/2021	Star, Samuel	0.8	Review and comment to team on illustrative valuation and creditor recovery analysis
16	5/26/2021	Kirchgraber, James	0.4	Prepare summary outputs for model review with team.
16	5/27/2021	Star, Samuel	1.2	Participate on call with team re: value waterfall and creditor recovery model
16	5/27/2021	O'Brien, Daniel	1.5	Discuss status of deconsolidation recovery analysis with team
16	5/27/2021	Star, Samuel	0.5	Review value waterfall/creditor recovery model on a deconsolidated basis and list questions for team
16	5/28/2021	Healy, Monica	2.6	Prepare preliminary deck on subcon vs decon analysis, including or chart, bank account, and debt summaries
16	5/30/2021	Kirchgraber, James	0.4	Review analyses on decon strategies re: bank accounts at each entity.
16	5/30/2021	Kirchgraber, James	1.2	Assess Reorg waterfall model to identify discrepancies to data received to date.
16	5/30/2021	Kirchgraber, James	2.9	Prepare waterfall recovery model re: remaining proceeds to be distributed to unsecured debt.
16	5/30/2021	Kirchgraber, James	2.7	Prepare outputs for recovery model re: facility level detail.
16	6/1/2021	Kirchgraber, James	0.3	Review updated waterfall recovery prepared by Reorg to highlight variances.
16	6/1/2021	Kirchgraber, James	0.9	Correspond with AlixPartners re: initial discussion on waterfall recovery mechanics.
16	6/1/2021	Kirchgraber, James	0.9	Update waterfall recovery model to include output summary by creditor type.
16	6/2/2021	Kirchgraber, James	0.7	Update reconvert waterfall recovery model output pages to highlight recoveries for unsecured debt with/without guarantees.
16	6/2/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners and Rothschild re: high level waterfall recovery discussion.
16	6/2/2021	Kirchgraber, James	0.7	Review encumbered value assumptions included in the waterfall recovery model.
16	6/2/2021	Kirchgraber, James	1.9	Research build up of encumbered value included in waterfall recovery models from comparable cases to incorporate into waterfall recovery model.
16	6/2/2021	O'Brien, Daniel	0.5	Participate on internal call on value allocation for deconsolidation waterfall recovery model
16	6/2/2021	O'Brien, Daniel	0.5	Participate on call with AlixPartners and Rothschild on substantive consolidation / deconsolidation issues
16	6/3/2021	Kirchgraber, James	2.3	Update waterfall recovery model re: collateralization for secured assets.
16	6/3/2021	O'Brien, Daniel	1.0	Discuss road map to complete draft waterfall recovery model with team
16	6/8/2021	Healy, Monica	1.0	Update supporting debt and guarantee schedule for waterfall recovery model re: 5/24 claims estimate
16	6/8/2021	Healy, Monica	0.8	Prepare supporting schedule for waterfall recovery model re: assets and revenue by legal entity
16	6/8/2021	Kirchgraber, James	2.8	Prepare waterfall recovery model re: unsecured recoveries by debt facility.
16	6/8/2021	Kirchgraber, James	3.1	Continue to prepare waterfall recovery analysis re: unsecured recoveries by facility.
16	6/9/2021	Kirchgraber, James	2.8	Prepare waterfall recovery model re: redistribution of payments for guarantee claims.
16	6/9/2021	Kirchgraber, James	2.4	Prepare waterfall recovery model re: recoveries by facility to account for guarantees.

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16	6/9/2021	O'Brien, Daniel	0.4	Participate on call with team member on status of waterfall recovery model and outstanding diligence
16	6/9/2021	Star, Samuel	0.1	Review revenue and asset allocation by entity for use in waterfall recovery model
16	6/10/2021	Kirchgraber, James	0.6	Assess Delta MRO valuation to incorporate into waterfall recovery model.
16	6/10/2021	Kirchgraber, James	2.8	Update waterfall recovery model to incorporate 2020 revenue by entity.
16	6/10/2021	Kirchgraber, James	2.1	Update waterfall recovery model to incorporate 2020 assets by entity.
16	6/10/2021	Kirchgraber, James	1.6	Revise waterfall recovery model to reflect additional distributable value adjustments.
16	6/11/2021	Cohen, Neal	0.5	Participate on call with UCC counsel to discuss Ad Hoc Group proposal.
16	6/11/2021	Kirchgraber, James	1.1	Review waterfall recovery model re: outputs by facility.
16	6/11/2021	Kirchgraber, James	2.6	Update waterfall recovery model re: duplicate claims.
16	6/11/2021	O'Brien, Daniel	1.0	Participate on internal call on status of waterfall recovery model and assumption development
16	6/11/2021	Star, Samuel	0.9	Participate on call with team re: creditor recovery analysis by entity and value and claim allocation assumptions
16	6/14/2021	O'Brien, Daniel	0.5	Participate on internal call re: waterfall recovery model
16	6/16/2021	Kirchgraber, James	0.5	Review proposed statement re: exclusivity extension.
16	6/16/2021	Kirchgraber, James	1.2	Update waterfall recovery model re: guarantee claims for aircraft & engine.
16	6/16/2021	Kirchgraber, James	1.8	Assess distributable value in waterfall recovery model.
16	6/16/2021	Roy JR, Barbeau	0.3	Review correspondence re: letter to BOD on exclusivity and exit financing
16	6/17/2021	Kirchgraber, James	2.4	Update waterfall recovery model to reflect aircraft and engine claims and guarantees at Debtors/entities.
16	6/17/2021	Kirchgraber, James	1.4	Continue to update waterfall recovery model on aircraft claims and guarantees.
16	6/17/2021	O'Brien, Daniel	0.5	Participate on internal call on status of diligence and values for decon recovery analysis and intercompany claims
16	6/17/2021	Star, Samuel	0.2	Draft email to Willkie re: Debtors' portion on alternative exit financing bids
16	6/18/2021	Kirchgraber, James	0.9	Review distributable value build up in waterfall recovery model.
16	6/18/2021	Roy JR, Barbeau	0.2	Review correspondence with Willkie re: exclusivity statement
16	6/18/2021	Star, Samuel	0.3	Review revised draft exclusivity statement
16	6/20/2021	Kirchgraber, James	2.1	Prepare waterfall recovery model re: alternative asset distribution scenario.
16	6/20/2021	Kirchgraber, James	1.9	Continue to prepare waterfall recovery model re: alternative asset distribution scenario.
16	6/21/2021	Kirchgraber, James	3.1	Update waterfall recovery model re: subcon of certain entities.
16	6/22/2021	Kirchgraber, James	2.9	Update waterfall recovery model to include analysis of substantive consolidation for certain entities.
16	6/22/2021	O'Brien, Daniel	0.5	Discuss deconsolidated recovery model with team and next steps
16	6/23/2021	Kirchgraber, James	2.6	Update waterfall recovery model re: asset build up assumptions.
16	6/23/2021	Kuan, Michelle	0.7	Review latest draft of waterfall recovery model and various scenarios with team
16	6/25/2021	O'Brien, Daniel	0.3	Correspond with Rothschild re: deconsolidation analysis
16	6/25/2021	Star, Samuel	0.1	Review draft email to Debtors re: plan issues
16	6/28/2021	Farnsworth, Scott	1.0	Participate on call with Company and UCC advisors on waterfall recovery
16	6/28/2021	Kuan, Michelle	1.0	participate on call with Rothschild to review waterfall scenarios.
16	6/28/2021	Kuan, Michelle	0.4	Regroup with team on Rothschild presentation and discuss next steps.
16	6/28/2021	O'Brien, Daniel	0.3	Review of draft term sheet to determine plan structure assumption and internal correspondence on same
16	6/28/2021	O'Brien, Daniel	0.4	Participate in debrief call with team re: deconsolidated recovery presentation by Rothschild
16	6/30/2021	Star, Samuel	0.3	Correspond with Willkie re: Delta role in restructuring.
16	7/6/2021	Kirchgraber, James	1.6	Review materials provided by Rothschild re: waterfall discussion.

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16	7/7/2021	Kirchgraber, James	2.6	Review waterfall recovery materials provided by Rothschild to prepare follow-up questions on pro forma capitalization, valuation of stand alone components, and others.
16	7/7/2021	Kirchgraber, James	2.2	Continue to review waterfall recovery materials provided by Rothschild to prepare follow-up questions on NOLs, value by entity, cash, and others.
16	7/9/2021	Kirchgraber, James	0.4	Correspond with Rothschild re: waterfall discussion follow-up questions.
16	7/9/2021	Kirchgraber, James	0.3	Update equity ownership in waterfall recovery model per additional data from Debtors.
16	7/9/2021	Healy, Monica	1.6	Update schedule for emergence balance sheet debt for use in recovery model
16	7/12/2021	Kirchgraber, James	0.4	Prepare for upcoming call with Rothschild re: decon waterfall analysis.
16	7/12/2021	Kirchgraber, James	1.5	Participate on call with Rothschild re: decon waterfall analysis.
16	7/12/2021	Healy, Monica	0.7	Review unencumbered assets to determine use in recovery model
16	7/12/2021	Healy, Monica	1.5	Participate on call with Rothschild re: decon waterfall analysis.
16	7/13/2021	Kirchgraber, James	1.2	Update waterfall recovery model re: debt at emergence.
16	7/15/2021	Kirchgraber, James	1.5	Prepare analysis of Ad Hoc Group's recoveries under different proposal scenarios.
16	7/16/2021	Kirchgraber, James	1.5	Update waterfall recovery model re: revenue allocation by entity.
16	7/16/2021	Kirchgraber, James	0.3	Prepare analysis of Ad Hoc Group illustrative recoveries.
16	7/16/2021	Kirchgraber, James	1.4	Update analysis of illustrative recoveries to Ad Hoc Group re: GUC recovery.
16	7/19/2021	Farnsworth, Scott	0.5	Participate on call with team re: Ad Hoc Group recovery analysis
16	7/19/2021	Kirchgraber, James	0.3	Finalize notes from call with Rothschild on waterfall model to provide to team.
16	7/19/2021	Kirchgraber, James	0.7	Review updated waterfall materials provided by Rothschild.
16	7/19/2021	Kirchgraber, James	0.5	Review analysis of Ad Hoc Group recoveries re: value to GUCs.
16	7/20/2021	Kirchgraber, James	1.3	Review Rothschild recovery model materials to formulate additional follow-up questions.
16	7/20/2021	Kirchgraber, James	0.6	Update waterfall recovery model re: revenue by entity.
16	7/20/2021	O'Brien, Daniel	0.8	Review of latest update to recovery analysis received from Rothschild.
16	7/20/2021	O'Brien, Daniel	1.2	Review latest recovery report and related revised assumptions received from Rothschild.
16	7/21/2021	Kirchgraber, James	3.2	Update waterfall recovery model re: updated claims estimate.
16	7/21/2021	O'Brien, Daniel	1.4	Review Rothschild debtor by debtor recovery analysis for changes from prior version and internal discussions on takeaways.
16	7/22/2021	Kirchgraber, James	2.9	Prepare waterfall recovery model re: intercompany claims.
16	7/22/2021	Kirchgraber, James	1.7	Continue to prepare waterfall recovery model re: intercompany claims.
16	7/22/2021	O'Brien, Daniel	1.0	Participate on FTI discussion on Debtors deconsolidated recovery analysis output.
16	7/22/2021	O'Brien, Daniel	0.5	Prepare follow-up questions to Debtors' Advisors on financial and operational impacting recovery analysis.
16	7/22/2021	Cohen, Neal	1.0	Attend weekly internal call
16	7/23/2021	Kirchgraber, James	2.7	Update waterfall recovery model re: intercompany balances per Rothschild materials.
16	7/23/2021	O'Brien, Daniel	1.5	Review Rothschild's latest recovery analysis debtor by debtor report per claim category.
16	7/24/2021	Kirchgraber, James	2.8	Prepare waterfall recovery model re: potential adjustments to intercompany claims.
16	7/24/2021	Kirchgraber, James	3.2	Prepare waterfall recovery model re: summary output including various scenarios.
16	7/25/2021	Kirchgraber, James	2.9	Update waterfall recovery model to include revised summary output for multiple scenarios.
16	7/26/2021	O'Brien, Daniel	1.8	Review updated excel version of recovery model to tie into Debtor's version
16	7/26/2021	Star, Samuel	0.2	Review new appointees to independent restructuring committee and non-debtor business interests.

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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
16	7/28/2021	Kirchgraber, James	1.4	Update assumption descriptions in waterfall recovery model to include latest details from analysis.
16	7/28/2021	Star, Samuel	0.4	Review and analysis of implied creditor recoveries and equity ownership under Ad Hoc Group trade claimants proposal.
16	7/29/2021	Kirchgraber, James	1.7	Update assumptions included in model re: descriptions of asset values.
16	8/2/2021	O'Brien, Daniel	0.7	Review draft recovery model and status of related substantive consolidation factor due diligence
16	8/4/2021	Kirchgraber, James	1.1	Prepare follow up questions on Rothschild's waterfall discussion materials.
16	8/5/2021	O'Brien, Daniel	1.0	Review recovery model and provide comments to team.
16	8/9/2021	Cohen, Neal	0.3	Review subcon analysis prepared by team
16	8/9/2021	Kirchgraber, James	2.4	Review current status of waterfall recovery model to highlight open items for the Debtors advisors.
16	8/9/2021	O'Brien, Daniel	1.5	Correspond with team on open matters impacting recovery analysis under various scenarios
16	8/9/2021	O'Brien, Daniel	0.5	Review follow up questions from Rothschild re: draft waterfall recovery report
16	8/10/2021	Kirchgraber, James	1.8	Update waterfall recovery model to incorporate correct equity ownership percentages as of the Petition Date.
16	8/10/2021	Star, Samuel	2.6	Review Debtors' analysis of impacts of subcon and various deconsolidation POR structures on revenues to creditors and list follow ups for team.
16	8/11/2021	Kirchgraber, James	0.6	Correspond with Willkie re: waterfall recovery analysis.
16	8/11/2021	Kirchgraber, James	3.1	Update waterfall recovery model to incorporate various bid scenarios.
16	8/11/2021	Kirchgraber, James	2.7	Continue to update waterfall recovery model to incorporate various bid scenarios.
16	8/11/2021	O'Brien, Daniel	1.2	Direct team on adjustments to distributable value in recovery analysis in preparation for call with Rothschild on same
16	8/11/2021	O'Brien, Daniel	0.5	Participate on call with Rothschild on debtor by debtor recovery analysis and status of actual funds flow, claims estimates and NOLs values in same
16	8/11/2021	Star, Samuel	0.1	Discuss POR currency with UCC member
16	8/12/2021	Kirchgraber, James	0.8	Prepare for and participate in, call with Rothschild on waterfall diligence items.
16	8/12/2021	Kirchgraber, James	2.9	Continue to update bid analysis comparison to include dynamic functionality such as debt from prior business plans.
16	8/13/2021	Kirchgraber, James	1.9	Analyze Rothschild's waterfall discussion materials to highlight key open items.
16	8/13/2021	Star, Samuel	1.0	Participate on call with team re: value waterfall model assumptions to allocate assets and claim.
16	8/16/2021	Kirchgraber, James	1.4	Prepare checklist of open items on waterfall model analysis for discussion with team.
16	8/16/2021	Kirchgraber, James	1.4	Update waterfall recovery model to incorporate functionality related to intercompany balances.
16	8/16/2021	O'Brien, Daniel	0.6	Correspond with team on further diligence needed for recovery analysis
16	8/18/2021	Kirchgraber, James	2.4	Prepare summary analysis for the Committee on the Debtors' recovery analysis.
16	8/18/2021	Kirchgraber, James	2.7	Continue to prepare summary analysis for the Committee on the Debtors' recovery analysis.
16	8/18/2021	O'Brien, Daniel	0.5	Direct team on summary report to UCC re: Debtor's deconsolidated recovery analysis
16	8/18/2021	O'Brien, Daniel	0.5	Review summary report to UCC re: Debtor's deconsolidated recovery analysis
16	8/19/2021	Cohen, Neal	0.5	Review presentation to UCC on GUC recoveries
16	8/19/2021	Kirchgraber, James	1.4	Update presentation on recovery analysis for comments from team.
16	8/19/2021	Kirchgraber, James	0.8	Update recovery model for valuation scenarios.
16	8/19/2021	Kirchgraber, James	2.6	Prepare presentation for the Committee re: recoveries to GUCs under various bid scenarios.

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16	8/19/2021	Kirchgraber, James	2.1	Update presentation for the Committee on recovery under bid scenarios per comments from team.
16	8/19/2021	O'Brien, Daniel	0.6	Review and provide comments to team on exit financing recovery scenarios presentation
16	8/19/2021	O'Brien, Daniel	0.9	Perform further review and provide comments to team on updated exit financing recovery scenarios presentation
16	8/19/2021	Star, Samuel	1.2	Review draft UCC presentation on creditor recoveries by entity and provide comments to team.
16	8/19/2021	O'Brien, Daniel	0.8	Review deconsolidated recovery and provide comments to team
16	8/21/2021	Kirchgraber, James	1.6	Prepare high level scenario to calculate value needed for 100% recovery on guarantees at Grupo Aeromexico.
16	8/21/2021	Kirchgraber, James	2.1	Update waterfall recovery model to include scenario for 100% recoveries on guarantees.
16	8/21/2021	Kirchgraber, James	2.9	Continue to update waterfall recovery model to include scenario for 100% recoveries on guarantees.
16	8/22/2021	Kirchgraber, James	2.1	Update partial consolidation scenarios to include impact of 100% recoveries for Grupo guarantees.
16	8/22/2021	Kirchgraber, James	1.4	Continue to update partial consolidation scenarios to include impact of 100% recoveries for Grupo guarantees.
16	8/22/2021	O'Brien, Daniel	0.8	Review updated recovery analysis re: revised assumptions and joint bid distributable enterprise value
16	8/22/2021	O'Brien, Daniel	1.0	Review revised deconsolidated recovery analysis using joint bid numbers
16	8/23/2021	Kirchgraber, James	1.1	Update list of open items for waterfall recovery model.
16	8/23/2021	Kirchgraber, James	1.5	Review allocation of professional fees from other cases to update recovery model.
16	8/23/2021	Kirchgraber, James	1.6	Continue to update waterfall recovery model re: recoveries at Grupo Aeromexico.
16	8/23/2021	Star, Samuel	0.5	Analyze the impact of joint bid on creditor recoveries at other debtor entities.
16	8/23/2021	O'Brien, Daniel	0.5	Participate on call with team on recovery model update to reflect joint bids
16	8/23/2021	O'Brien, Daniel	0.5	Participate on call with team re: status of modeling recovery sensitivities
16	8/25/2021	Kirchgraber, James	1.2	Update waterfall recovery model to incorporate potential increase in JOLCO claims.
16	8/26/2021	Kirchgraber, James	1.4	Provide feedback requested by Willkie re: draft exclusivity motions.
16	8/26/2021	Star, Samuel	0.1	Draft email to Willkie regarding asset value allocations and claims levels under joint ad hoc proposal.
16	8/27/2021	Kirchgraber, James	1.9	Update waterfall recovery model to incorporate latest bids.
16	8/30/2021	Kirchgraber, James	0.9	Update waterfall recovery model to include sensitivities around professional fee payments.
16	8/30/2021	Kirchgraber, James	0.8	Update waterfall recovery model to include DIP sensitivities.
16	8/31/2021	Kirchgraber, James	0.8	Participate on call with Willkie to discuss plan term sheet.
16	8/31/2021	Kirchgraber, James	0.6	Correspond with Willkie re: plan term sheet.
16	8/31/2021	Kirchgraber, James	0.9	Review exclusivity termination motion to provide comments.
16	8/31/2021	O'Brien, Daniel	0.6	Participate on call with Willkie on treatment of claims under subcon/decon structures
16	8/31/2021	O'Brien, Daniel	0.3	Review draft motion to terminate exclusivity period circulated by counsel for comment
16	9/1/2021	Star, Samuel	1.6	Review draft motion to terminate exclusivity and provide comments to Willkie.
16	9/1/2021	Roy JR, Barbeau	0.5	Review draft exclusivity termination motion
16	9/1/2021	O'Brien, Daniel	0.2	Participate on call with team re: sub con / decon analysis status and scheduling meeting on arguments for each to date
16	9/1/2021	Farnsworth, Scott	0.3	Review drafts from counsel on terminating exclusivity / team comments on same
16	9/2/2021	O'Brien, Daniel	0.4	Review status of waterfall recovery model and sensitivity analysis and outstanding items for completion
16	9/2/2021	Kirchgraber, James	0.8	Prepare comments for Willkie on exclusivity termination motion.

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16	9/2/2021	Kirchgraber, James	0.7	Update open items on waterfall recovery model to provide to team.
16	9/2/2021	Kirchgraber, James	2.3	Update waterfall recovery model to incorporate scenarios for professional fee payments.
16	9/3/2021	Star, Samuel	0.1	Review Debtors' exclusivity motion.
16	9/3/2021	Kirchgraber, James	1.4	Update waterfall recovery model output pages to create scenario comparison.
16	9/4/2021	Farnsworth, Scott	0.2	Review draft reservation of rights on exclusivity
16	9/7/2021	Kirchgraber, James	0.4	Update side by side bid comparison output in waterfall recovery model.
16	9/10/2021	Star, Samuel	1.0	Develop value waterfall scenarios illustrating creditor recoveries by debtor entity.
16	9/10/2021	O'Brien, Daniel	2.3	Review final valuation materials and related correspondence for the purpose of commencing edits to recovery analysis
16	9/12/2021	O'Brien, Daniel	0.8	Review summary of final valuation papers and term sheet prepared for UCC meeting on 9/15
16	9/12/2021	O'Brien, Daniel	1.1	Review draft of recovery analysis scenarios for suggested edits
16	9/12/2021	Kirchgraber, James	2.1	Prepare presentation for the Committee on illustrative waterfall analysis re: conversion scenarios.
16	9/12/2021	Kirchgraber, James	2.7	Prepare presentation for the Committee on illustrative waterfall analysis re: distributions to note holders.
16	9/12/2021	Kirchgraber, James	2.3	Prepare presentation for the Committee on illustrative waterfall analysis re: equity split scenarios.
16	9/13/2021	Star, Samuel	1.9	Develop analysis of equity allocations and creditor recoveries under various joint ad hoc creditor financing scenarios.
16	9/13/2021	Roy JR, Barbeau	1.0	Participate on call with team re: illustrative creditor recoveries
16	9/13/2021	O'Brien, Daniel	0.5	Participate on call with Rothschild on status of updating debtors final valuation materials for use in illustrative recovery model
16	9/13/2021	O'Brien, Daniel	0.5	Direct team on recovery analysis based on final valuation materials and term sheet with and without PLM up sizing
16	9/13/2021	O'Brien, Daniel	1.2	Review recovery report draft and provide comments to team
16	9/13/2021	Kirchgraber, James	2.4	Continue to revise waterfall recovery model to incorporate toggles for allocation of transaction items.
16	9/13/2021	Kirchgraber, James	0.4	Participate on call with Rothschild to discuss bid impacts on the waterfall.
16	9/13/2021	Kirchgraber, James	0.5	Participate on call with Willkie re: waterfall recovery analysis.
16	9/13/2021	Kirchgraber, James	1.4	Review waterfall recovery analysis with team.
16	9/13/2021	Kirchgraber, James	2.8	Revise waterfall recovery model to incorporate toggles for allocation of transaction items.
16	9/13/2021	Kirchgraber, James	1.8	Update waterfall recovery model to incorporate higher claims for JOLCOs.
16	9/13/2021	Faldetta, Ross	2.4	Review illustrative waterfall analysis under bid proposals
16	9/13/2021	Cohen, Neal	1.0	Review illustrative recovery analysis
16	9/13/2021	Bilbao, Marc	2.0	Review illustrative waterfall analysis prepared for Committee
16	9/14/2021	Star, Samuel	0.8	Review allocation of asset values by debtor entity for waterfall recovery model
16	9/14/2021	Star, Samuel	0.7	Review allocation of claims by debtor entity for recovery model
16	9/14/2021	Star, Samuel	0.6	Review calculation of equity ownership by stakeholder under various scenarios for waterfall recovery model
16	9/14/2021	O'Brien, Daniel	0.7	Provide comments on illustrative recovery scenarios presentation to Committee
16	9/14/2021	Kirchgraber, James	1.5	Prepare for upcoming presentation to the UCC on illustrative waterfall mechanics.
16	9/14/2021	Kirchgraber, James	1.6	Update presentation to the Committee on waterfall recovery analysis to incorporate comments from team.
16	9/15/2021	Kirchgraber, James	2.4	Update waterfall recovery model to include sensitivities for JOLCOs.
16	9/16/2021	Kirchgraber, James	0.7	Update equity conversion calculations for dilutions in recovery model
16	9/16/2021	Bilbao, Marc	1.0	Review waterfall recovery analysis
16	9/17/2021	Star, Samuel	0.7	Participate on call with ad hoc trade claimant group professionals re: value waterfall and status of open exit financing bid issues.



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16	9/17/2021	Roy JR, Barbeau	0.7	Participate on call with ad hoc group and Willkie re: waterfall recovery analysis
16	9/17/2021	O'Brien, Daniel	0.6	Participate on call with Moelis on recovery waterfall analysis
16	9/17/2021	Kirchgraber, James	0.8	Participate on call with Moelis and Gibson re: waterfall mechanics.
16	9/17/2021	Farnsworth, Scott	0.7	Participate on call on value waterfall with Gibson/ Moelis / UCC professionals
16	9/17/2021	Cohen, Neal	1.0	Participate in meeting with ad hoc trade claimants re: value waterfall
16	9/17/2021	Bilbao, Marc	0.8	Review waterfall recovery analysis
16	9/20/2021	Star, Samuel	0.5	Develop value waterfall scenarios under varying asset/claim allocation by debtors.
16	9/20/2021	O'Brien, Daniel	0.5	Direct team on recovery scenarios development
16	9/20/2021	O'Brien, Daniel	1.0	Review waterfall recovery model scenarios
16	9/20/2021	Kirchgraber, James	1.8	Continue to update waterfall recovery model for additional distributable value scenarios.
16	9/20/2021	Kirchgraber, James	1.6	Update waterfall model for additional distributable value scenarios.
16	9/20/2021	Kirchgraber, James	1.7	Update waterfall recovery model to reflect latest understanding on distributable value.
16	9/21/2021	Star, Samuel	2.5	Review value waterfall scenarios under varying financing, deconsolidation and asset allocation scenarios.
16	9/21/2021	O'Brien, Daniel	1.0	Direct team on waterfall analysis scenarios for presentation to UCC
16	9/21/2021	Kirchgraber, James	0.8	Review methodology on allocations of value with team for use in waterfall recovery analysis
16	9/21/2021	Kirchgraber, James	2.7	Update waterfall recovery model outputs to discuss with Willkie re: allocations of value.
16	9/21/2021	Kirchgraber, James	2.1	Update waterfall recovery model to include sensitivities on allocation of value re: Plan Equity Value.
16	9/22/2021	Kirchgraber, James	2.9	Update waterfall recovery model scenarios for upcoming conversation with Rothschild on allocations of value.
16	9/22/2021	Star, Samuel	0.6	Develop creditor recovery scenarios used on joint bidder term sheet.
16	9/23/2021	O'Brien, Daniel	0.5	Participate on call with Rothschild on updating recovery analysis and treatment of various value allocations
16	9/23/2021	Kirchgraber, James	1.4	Continue to update the waterfall recovery model for the most recent claims estimate.
16	9/23/2021	Kirchgraber, James	0.7	Participate on call with Rothschild to discuss allocation methodology.
16	9/23/2021	Kirchgraber, James	2.8	Update the waterfall recovery model for the most recent claims estimate provided by the Company.
16	9/27/2021	O'Brien, Daniel	0.3	Revisit fleet claims estimates for recovery model review purposes
16	9/27/2021	Kirchgraber, James	1.6	Update waterfall recovery model for latest claims estimate from the Company.
16	9/28/2021	Kirchgraber, James	0.5	Revise waterfall recovery model re: distributable value assumptions.
16	9/29/2021	Star, Samuel	0.5	Participate on call with Akin and Ducera re: Delta settlement term sheet.
16	9/29/2021	Star, Samuel	0.5	Participate on call with Gibson and Moelis re: Delta settlement term sheet.
16	9/29/2021	Star, Samuel	0.3	Participate on call with Rothschild re: POR potential settlement.
16	9/29/2021	Star, Samuel	0.6	Participate on call with Rothschilds and DPW re: Delta settlement term sheet and next steps.
16	9/29/2021	Star, Samuel	2.2	Develop creditor recovery scenarios by debt comparing impact of Delta settlement term sheet to proper joint bidder term sheet.
16	9/29/2021	Star, Samuel	0.6	Review draft Delta settlement term sheet and list observations for counsel.
16	9/29/2021	Roy JR, Barbeau	0.5	Participate on call with UCC and Akin re: Delta settlement
16	9/29/2021	Roy JR, Barbeau	0.2	Participate on call with Willkie re: waterfall recovery analysis
16	9/29/2021	O'Brien, Daniel	0.4	Direct team on recovery scenario development and claims estimates
16	9/29/2021	O'Brien, Daniel	0.2	Review Delta deal term sheet exhibits for changes to planned equity value on emergence
16	9/29/2021	Kirchgraber, James	3.3	Continue to update model for various scenario outputs to reflect the latest Delta proposal.
16	9/29/2021	Kirchgraber, James	0.5	Participate on call with Moelis and GDC re: Delta proposal.

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16	9/29/2021	Kirchgraber, James	1.1	Update model for Delta proposal and impact on recoveries.
16	9/29/2021	Kirchgraber, James	3.1	Update model for various scenario outputs to reflect the latest Delta proposal.
16	9/29/2021	Faldetta, Ross	0.7	Review Delta settlement term sheet and exhibit.
16	9/29/2021	Cohen, Neal	0.8	Review Delta settlement term sheet
16	9/29/2021	Bilbao, Marc	0.5	Participate on call with Akin re: Delta settlement
16	9/29/2021	Bilbao, Marc	0.2	Participate on call with Rothschild re: potential Delta settlement
16	9/29/2021	Bilbao, Marc	0.6	Participate on call with Rothschild and DPW re: Delta settlement
16	9/30/2021	Star, Samuel	1.3	Participate on call with Willkie re: asset import of modifications to delta settlement term sheet on creditor revenues by debtor.
16	9/30/2021	Star, Samuel	0.5	Discuss Delta settlement term sheet with Moelis
16	9/30/2021	Star, Samuel	0.7	Review draft POR and disclosure statement
16	9/30/2021	Roy JR, Barbeau	1.6	Participate on call with Willkie and team re: waterfall recovery analysis
16	9/30/2021	O'Brien, Daniel	1.3	Participate on call with Willkie on developments with creditor constituents and walk through of recovery scenarios based on Delta deal
16	9/30/2021	Kirchgraber, James	1.5	Participate on call with Willkie to discuss recovery scenarios.
16	9/30/2021	Kirchgraber, James	1.2	Prepare for upcoming Committee call on recovery scenarios.
16	9/30/2021	Kirchgraber, James	2.8	Prepare waterfall recovery model output pages for upcoming meeting with the Committee.
16	9/30/2021	Kirchgraber, James	2.4	Prepare waterfall recovery model re: updated scenario analysis.
16	9/30/2021	Kirchgraber, James	3.2	Update waterfall recovery model to include impact of MIP dilution.
16	9/30/2021	Farnsworth, Scott	1.2	Participate on update call with UCC advisors re: exit financing, POR, and recoveries
16	9/30/2021	Faldetta, Ross	0.3	Review equity split scenario analysis.
16	9/30/2021	Faldetta, Ross	0.9	Review financial projections in the draft disclosure statement.
16	9/30/2021	Cohen, Neal	1.6	Participate on call with Willkie re: bids and recovery analysis
16	9/30/2021	Bilbao, Marc	1.0	Participate on call with Willkie re: POR
6	8/9/2021	Kuan, Michelle	2.4	Prepare 2019 flight profitability analysis for all markets in preparation for MAX24 deposition
19	5/6/2021	Star, Samuel	0.7	Participate on call with team re: workstream status including business plan review, fleet capacity analysis, marketing process, subcon analysis, PLM and deliverables for UCC
19	5/6/2021	Healy, Monica	0.9	Attend weekly internal team call re: business plan, subcon, Boeing, and other items.
19	5/6/2021	Farnsworth, Scott	0.7	Participate on call with team re: marketing, teaser, CIM, business plan, PLM, alliances and other key issues
19	5/6/2021	Roy JR, Barbeau	0.8	Participate on call with team re: CIM, fleet, subcon, PLM
19	5/6/2021	Kirchgraber, James	0.8	Attend weekly internal team call re: business plan, subcon, Boeing, and other items.
19	5/6/2021	O'Brien, Daniel	0.8	Attend weekly team call on open issues and pressing matters including PLM, substantive consolidation/deconsolidation recovery analysis and next committee meeting
19	5/6/2021	Bilbao, Marc	0.8	Participate on internal call re: business plan, recovery analysis, Boeing, and others.
19	5/6/2021	Cohen, Neal	0.5	Partially attend weekly case management call re: business plan, subcon/decon analysis, and other case updates
19	5/6/2021	Gonzalez, Vicente	0.8	Participate on team management call re: PLM, subcon/decon analysis, fleet, PLM, and other matters
19	5/10/2021	Healy, Monica	0.4	Correspond with Willkie re: contents of and access to dataroom
19	5/13/2021	Healy, Monica	0.9	Attend weekly internal team call re: business plan, subcon, Boeing, and other items.
19	5/13/2021	O'Brien, Daniel	0.8	Attend weekly team meeting on open issues including marketing the business, deconsolidation recovery analysis and work product for next week's UCC meeting
19	5/13/2021	Healy, Monica	0.8	Attend weekly internal team call re: marketing process, decon analysis, and other items.
19	5/13/2021	Star, Samuel	0.6	Participate on call with team re: subcon vs. decon arguments, valuation analysis and deliverables for UCC

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19	5/13/2021	Roy JR, Barbeau	0.6	Attend weekly update call with team re: CIM, exit financing, PLM
19	5/13/2021	Kirchgraber, James	0.7	Participate on weekly internal team call re: marketing process, decon analysis, and other open items.
19	5/13/2021	O'Brien, Daniel	1.0	Participate on internal meeting call on substantive consolidation / deconsolidation analysis approach and knowledge resources
19	5/13/2021	Healy, Monica	0.4	Prepare summary of case fees to date for internal use
19	5/13/2021	Cohen, Neal	0.5	Attend weekly case management meeting with team to discuss next steps, including CIM and recovery analysis
19	5/19/2021	Star, Samuel	0.1	Correspond with team re: presentation to UCC on PLM, marketing process, claims trading activity and fleet.
19	5/20/2021	O'Brien, Daniel	0.8	Participate in weekly team meeting on publication of unsecured claims estimate by Debtor, deconsolidated recovery, FAA pending audit ruling, UCC meeting deliverable preparation and other matters
19	5/20/2021	Healy, Monica	1.0	Attend weekly internal team call re: marketing process, CIM, decon analysis, and other items.
19	5/20/2021	Farnsworth, Scott	0.5	Participate on call with team re: claims, marketing process, other open issues
19	5/20/2021	Roy JR, Barbeau	0.5	Partially participate on internal call re: marketing process, CIM, waterfall, and other workstreams.
19	5/20/2021	Kirchgraber, James	0.9	Participate on weekly internal team call re: marketing process, CIM, public update document, and waterfall analyses.
19	5/20/2021	Bilbao, Marc	0.8	Participate on team call re: marketing, CIM, waterfall, and others.
19	5/20/2021	Faldetta, Ross	1.0	Participate on team call to discuss marketing process, CIM, public update, and others.
19	5/20/2021	Cohen, Neal	0.5	Attend weekly case management meeting to discuss next steps, including FAA audit, PLM, marketing, and others.
19	5/20/2021	Star, Samuel	0.7	Participate on call with team re: workstream status including marketing process, FAA audit, PLM status, recovery analysis and deliverables for UCC, and discussion with Rothschild regarding changes to proposed update materials to be filed on the docket.
19	5/24/2021	Bilbao, Marc	0.3	Review case agenda and outstanding workstreams
19	5/25/2021	Roy JR, Barbeau	0.2	Review daily updates
19	5/27/2021	Gonzalez, Vicente	1.0	Attend weekly call with team re: Claims trading, PLM, discussions, FAA audit
19	5/27/2021	O'Brien, Daniel	1.0	Attend weekly team call on open matters including decon analysis, PLM, work product for committee and FAA audit impact
19	5/27/2021	Farnsworth, Scott	0.7	Participate on call with team on subcon analysis, marketing, IFRS 16, claims trading, PLM, fleet, NAC deal and other open issues
19	5/27/2021	Kirchgraber, James	0.8	Participate on weekly internal team call re: marketing process, business plan, decon model, and other items.
19	5/27/2021	Roy JR, Barbeau	0.7	Attend weekly internal call re: fleet, exit financing, claims, PLM, Delta
19	5/27/2021	Faldetta, Ross	0.5	Participate on team call to discuss marketing process, business plan, and other case updates.
19	5/27/2021	Star, Samuel	0.6	Participate on call with team re: workstream status including PLM, valuation, marketing process, creditors recovery model, FAA audit and deliverables for UCC
19	5/27/2021	Cohen, Neal	0.5	Participate on team call re: FAA audit, PLM, business plan, and others
19	5/31/2021	Roy JR, Barbeau	0.2	Review case daily updates
19	6/3/2021	Bilbao, Marc	0.5	Partially participate on internal update call, including exit financing, KPI review, and preparation for UCC presentation
19	6/3/2021	Cohen, Neal	1.0	Participate on internal call re: marketing process, exit financing, waterfall recovery model, and other items
19	6/3/2021	Faldetta, Ross	1.0	Partially participate on internal call to discuss exit financing marketing process, potential investor inquiries, and other workstreams
19	6/3/2021	Farnsworth, Scott	1.1	Participate on call with team re: marketing process, Ad Hoc Groups, prospective potential investor inquiries, UCC plan review, KPI and bookings update, UCC call prep

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<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
19	6/3/2021	Healy, Monica	1.3	Attend weekly internal call re: marketing process and exit financing, waterfall recovery model, PLM, and others
19	6/3/2021	Healy, Monica	0.3	Update case calendar
19	6/3/2021	Kirchgraber, James	1.3	Participate on weekly internal team call re: marketing process, exit financing, decon waterfall recovery model, PLM, and other items.
19	6/3/2021	O'Brien, Daniel	1.1	Participate on weekly team call re: valuation, PLM update, deconsolidated waterfall recovery model status and next steps
19	6/3/2021	Roy JR, Barbeau	1.2	Attend weekly internal call: exit financing and response to Ad Hoc Group proposal, PLM, fleet, and business plan results
19	6/3/2021	Star, Samuel	0.8	Partially participate on call with team re:workstream status including Ad Hoc Group bondholder term sheet, other potential investor candidates, marketing process timeline, creditor recovery by entity analysis, PLM and deliverables for UCC
19	6/10/2021	Bilbao, Marc	0.8	Participate on call with Willkie re:Ad Hoc Group
19	6/10/2021	Bilbao, Marc	1.0	Participate on internal call re: Ad Hoc Group proposal, marketing process, PLM, and others
19	6/10/2021	Cohen, Neal	0.8	Participate on call with team re: exit financing, watefall recovery model, PLM, and other workstreams
19	6/10/2021	Faldetta, Ross	1.0	Discuss exit financing, marketing process, PLM, and other matters on team call.
19	6/10/2021	Healy, Monica	1.0	Attend weekly internal call re: exit financing and marketing process, PLM, and potential deliverables for UCC all
19	6/10/2021	Healy, Monica	0.5	Update summary of internal professional fees and realization rate
19	6/10/2021	Healy, Monica	0.1	Update case calendar
19	6/10/2021	Kirchgraber, James	0.9	Participate on weekly internal team call to discuss Ad Hoc Group proposal, marketing process, PLM, and other items.
19	6/10/2021	O'Brien, Daniel	1.0	Attend weekly internal meeting on status of waterfall recovery model, exit financing, and other open issues
19	6/10/2021	O'Brien, Daniel	1.0	Attend weekly team meeting on marketing process, PLM status, waterfall recovery model and response to Debtor's rejection of Ad Hoc Group UCC proposal
19	6/10/2021	Star, Samuel	0.8	Participate on call with team re: workstream status exclusivity Ad Hoc Group IOI and Debtors response, PLM, waterfall recovery model, and deliverables for UCC
19	6/17/2021	Bilbao, Marc	0.5	Participate on internal call re: Ad Hoc Group IOI, business plan update, and other workstreams
19	6/17/2021	Cohen, Neal	0.5	Participate on internal case update call, including Ad Hoc Group IOI and updated business plan
19	6/17/2021	Faldetta, Ross	0.5	Discuss staffing for key workstreams.
19	6/17/2021	Healy, Monica	0.8	Attend weekly internal call re: letter to BOD, business plan, PLM status, and others
19	6/17/2021	Healy, Monica	0.1	Update case calendar
19	6/17/2021	Kirchgraber, James	0.5	Participate on weekly internal team call to discuss Ad Hoc Group IOI, updated business plan, and next steps.
19	6/17/2021	O'Brien, Daniel	0.5	Attend weekly team call on plan issues, exclusivity, PLM, and focus for following week
19	6/17/2021	Roy JR, Barbeau	0.5	Attend weekly update call with team re: revised fleet plan, Ad Hoc Group due diligence, exit financing
19	6/17/2021	Star, Samuel	0.5	Participate on call with team re: workstream status including refreshed business plan, Ad Hoc Group exit capital bid, impact w. Mexico elections and deliverables for UCC
19	6/22/2021	Faldetta, Ross	0.5	Review staffing coverage for key workstreams.
19	6/24/2021	Bilbao, Marc	0.8	Participate on internal coordination call re: business plan, fleet claims, and letter to BOD
19	6/24/2021	Cohen, Neal	0.8	Participate on case update call re: PLM, letter to BOD, and business plan update,
19	6/24/2021	Farnsworth, Scott	0.7	Participate on call with team to coordinate on business plan responses, PLM, fleet claims and other key issues

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19	6/24/2021	Gonzalez, Vicente	0.8	Participate on internal call re: PLM, letter to BOD, and updated business plan
19	6/24/2021	Healy, Monica	0.8	Attend weekly internal call re: exit financing, business plan update, and UCC agenda
19	6/24/2021	Healy, Monica	0.1	Update case calendar
19	6/24/2021	Kirchgraber, James	0.8	Participate on weekly internal team call re: PLM, letter to BOD, business plan update, and other items.
19	6/24/2021	O'Brien, Daniel	1.0	Attend weekly team meeting on marketing, exclusivity, PLM, FAA audit, and planning for next UCC meeting
19	6/24/2021	Roy JR, Barbeau	0.7	Attend weekly team call re: PLM, business plan, and exit financing
19	6/24/2021	Star, Samuel	0.6	Participate on call with team re: workstream status including potential investor discussions business plan update, value waterfall waterfall recovery model, deliverables for UCC and PLM status
19	7/1/2021	Bilbao, Marc	0.8	Participate on call with the team re: workstream status including PLM, marketing process, creditor recovery model, liquidity, FAA downgrade and deliverables to UCC.
19	7/1/2021	Faldetta, Ross	0.8	Team call to discuss exit financing marketing process, workstreams, and deliverables to the UCC.
19	7/1/2021	Farnsworth, Scott	0.8	Participate on team call re: marketing process, DAL, PLM, business plan update
19	7/1/2021	O'Brien, Daniel	0.7	Attend team meeting on open issues including marketing, business plan, PLM transaction, Cebures bonds, deconsolidated recovery analysis and next UCC meeting.
19	7/1/2021	Roy JR, Barbeau	0.8	Participate on team update call re: Delta issues, business plan diligence, subcon, exit financing.
19	7/1/2021	Star, Samuel	0.7	Participate on call with team re: workstream status including PLM, marketing process, creditor recovery model, liquidity, FAA downgrade and deliverables to UCC.
19	7/8/2021	Bilbao, Marc	0.8	Participate on team call re: workstream status including business plan, PLM, value waterfall/creditor recovery model, exit financing and deliverables for UCC.
19	7/8/2021	Cohen, Neal	0.8	Participate on call with team re: workstream status including business plan, PLM, value waterfall/creditor recovery model, exit financing and deliverables for UCC.
19	7/8/2021	Faldetta, Ross	0.9	Participate on team call to discuss exit financing marketing process, Delta, business plan, and others.
19	7/8/2021	Farnsworth, Scott	0.8	Participate on internal call re: subcon, business plan review, marketing process and other key open issues
19	7/8/2021	Gonzalez, Vicente	0.8	Participate on internal call re: marketing process, business plan, PLM.
19	7/8/2021	Kirchgraber, James	0.2	Prepare agenda for upcoming team call re: Delta, business plan, Apollo bid, and other items.
19	7/8/2021	Kirchgraber, James	0.8	Participate on weekly team call re: Delta, business plan, Apollo bid, and other items.
19	7/8/2021	Roy JR, Barbeau	0.8	Participate on weekly update call: business plan update review and exit financing.
19	7/8/2021	Star, Samuel	0.9	Participate on call with team re: workstream status including business plan, PLM, value waterfall/creditor recovery model, exit financing and deliverables for UCC.
19	7/8/2021	Healy, Monica	0.2	Update case calendar for internal call
19	7/8/2021	Healy, Monica	0.8	Participate on weekly internal call
19	7/14/2021	Star, Samuel	0.3	Participate on call with team regarding deliverables to UCC.
19	7/15/2021	Bilbao, Marc	0.8	Attend team call regarding workstream status, including PLM, revised business plan, exit financing, creditor recovery analysis, fleet and deliverables for UCC local press.
19	7/15/2021	Cohen, Neal	0.8	Participate on call with the team re: workstream status, including PLM, revised business plan, exit financing, creditor recovery analysis, fleet and deliverables for UCC local press.

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19	7/15/2021	Faldetta, Ross	0.8	Participate on call with the team re: workstream status, including PLM, revised business plan, exit financing, creditor recovery analysis, fleet and deliverables for UCC local press.
19	7/15/2021	Farnsworth, Scott	0.8	Participate on call with team on exit financing, proposal evaluation, etc.
19	7/15/2021	Kirchgraber, James	0.7	Participate on weekly team call to discuss PLM, marketing process, discovery, and other items.
19	7/15/2021	Star, Samuel	0.7	Participate on call with team regarding workstream status, including PLM, revised business plan, exit financing, creditor recovery analysis, fleet and deliverables for UCC local press.
19	7/15/2021	Healy, Monica	0.3	Update case calendar for internal call
19	7/15/2021	Healy, Monica	0.7	Participate on weekly internal call
19	7/22/2021	Bilbao, Marc	1.0	Participate on update call with team re: subcon, exit financing, business plan diligence, fleet.
19	7/22/2021	Faldetta, Ross	1.0	Participate on team call to discuss exit financing marketing process, business plan, fleet, and others
19	7/22/2021	Kirchgraber, James	0.9	Participate on weekly team call re: letter to BoD, model, FAA updates, and other items.
19	7/22/2021	O'Brien, Daniel	1.0	Participate on team meeting on plan, exit financing, deconsolidated analysis, intercompany debt and next weeks deliverables for UCC.
19	7/22/2021	Roy JR, Barbeau	0.9	Participate on update call with team re: subcon, exit financing, business plan diligence, fleet.
19	7/22/2021	Healy, Monica	0.1	Update case calendar for internal call
19	7/22/2021	Healy, Monica	0.9	Participate on weekly internal call
19	7/29/2021	Faldetta, Ross	1.0	Participate on team call to discuss exit financing marketing process, business plan, and others
19	7/29/2021	Kirchgraber, James	0.9	Participate on weekly team call re: business plan, bids, mediation statement, and other items.
19	7/29/2021	O'Brien, Daniel	0.9	Participate on team call to download work stream developments and plan deliverables and next steps.
19	7/29/2021	Healy, Monica	0.2	Update case calendar for internal call
19	7/29/2021	Healy, Monica	0.9	Participate on weekly internal call
19	8/5/2021	Bilbao, Marc	1.0	Participate on weekly internal call re: exit financing, MAX24, and mediation
19	8/5/2021	Cohen, Neal	1.0	Participate on weekly internal call re: exit financing, MAX24, and mediation
19	8/5/2021	Kirchgraber, James	0.7	Participate on weekly internal team call to discuss marketing process, mediation, and other items.
19	8/5/2021	O'Brien, Daniel	0.7	Attend weekly FTI team call on open issues including exit financing mediation status and sundry other matters
19	8/5/2021	Star, Samuel	0.5	Participate on update call with team, including mediation sessions, fleet purchases, Apollo positions and deliverables for UCC.
19	8/5/2021	Healy, Monica	0.7	Participate on team call re: to discuss marketing process, mediation, and other items.
19	8/10/2021	Healy, Monica	0.3	Correspond with Willkie, MoFo, and AlixPartners re: invoices and billing
19	8/12/2021	Bilbao, Marc	0.5	Attend weekly internal call re: exit financing, MAX24, and mediation
19	8/12/2021	Faldetta, Ross	0.6	Attend weekly team update call re: 737MAX, exit financing, and others

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19	8/12/2021	Kirchgraber, James	0.5	Participate on weekly internal team call re: marketing process, mediation, conversations with Delta, and other items.
19	8/12/2021	O'Brien, Daniel	0.5	Attend weekly team call on financing, mediation, fleet and next steps
19	8/12/2021	Roy JR, Barbeau	0.5	Attend weekly internal call re: bid and mediations, subcon, MAX24
19	8/12/2021	Star, Samuel	0.5	Participate on call with team re: workstream status including aircraft purchase motion, fleet restructure progress, value waterfall by entity and current operating trends.
19	8/12/2021	Healy, Monica	0.5	Participate on team call re: marketing process, mediation, conversations with Delta, and other items.
19	8/19/2021	Bilbao, Marc	0.8	Participate on team call re: bids, mediation, deposition, and other case updates
19	8/19/2021	O'Brien, Daniel	0.3	Participate on weekly team meeting to prepare for UCC meeting and discuss exit financing and mediation status
19	8/19/2021	Star, Samuel	0.6	Participate on call with team regarding workstream status, including enterprise/equity valuation, value waterfalls by entity and deliverables for UCC.
19	8/26/2021	Kirchgraber, James	1.0	Participate on weekly internal team call re: mediation, MAXs, Delta, and other items.
19	8/26/2021	Roy JR, Barbeau	1.0	Attend weekly update call with team re: bids, subcon analyses and related valuations, JOLCO claims
19	8/26/2021	Farnsworth, Scott	1.0	Participate on internal call re: key open issues (final valuation, JOLCO, IP valuation est., etc.)
19	8/26/2021	Healy, Monica	1.0	Participate on team call re: mediation, MAXs, Delta, and other items.
19	8/26/2021	Bilbao, Marc	0.8	Attend weekly internal call re: exit financing, fleet, and mediation
19	8/26/2021	Cohen, Neal	0.5	Participate on internal call re: exit financing, mediation, and other workstreams
19	8/26/2021	O'Brien, Daniel	1.1	Participate on team call re: mediation issues, claims, brands and scheduling
19	9/3/2021	Star, Samuel	0.6	Participate on call with team re: workstream status including asset values for waterfall, exclusivity and exit financing process.
19	9/3/2021	Roy JR, Barbeau	0.5	Attend weekly update call with team re: mediation, exit financing, fleet, PLM
19	9/3/2021	O'Brien, Daniel	0.8	Team meeting on mediation status and focus and reporting for next UCC meeting
19	9/3/2021	Kirchgraber, James	0.9	Participate on weekly internal team call re: mediation, fleet, and next steps.
19	9/3/2021	Farnsworth, Scott	0.6	Participate on team update call re: mediation and exit financing
19	9/3/2021	Faldetta, Ross	0.9	Participate on team call to discuss exit financing process, mediation, and others
19	9/3/2021	Cohen, Neal	0.5	Participate on team call re: mediation, exit financing, and other updates
19	9/3/2021	Bilbao, Marc	0.8	Internal call with team re: mediation and UCC deliverables
19	9/3/2021	Healy, Monica	0.9	Participate on weekly team call re: mediation, fleet issues, and exit financing process
19	9/3/2021	Healy, Monica	0.2	Update case calendar
19	9/9/2021	Star, Samuel	0.7	Participate on call with team re: exit financing status, substantive consolidation, value allocation by debtor, PLM liabilities and deliverables for UCC.
19	9/9/2021	Roy JR, Barbeau	0.5	Attend weekly team call re: exit financing, PLM, MAX analysis, subcon
19	9/9/2021	O'Brien, Daniel	0.8	Participate on team meeting on open work streams including IP value, NOLs, Fleet negotiations update and status of bids
19	9/9/2021	Kirchgraber, James	0.8	Participate on weekly internal team call re: mediation, bids, fleet, and other items.
19	9/9/2021	Gonzalez, Vicente	0.8	Participate on team call re: fleet, exit financing, valuation, and other updates
19	9/9/2021	Farnsworth, Scott	0.6	Participate on call with team re: ad hoc bid / final valuation, subcon and other open issues.
19	9/9/2021	Faldetta, Ross	1.1	Participate on team call to discuss exit financing process, mediation, and fleet

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19	9/9/2021	Cohen, Neal	1.0	Participate on weekly update call re: bids, fleet, and mediation
19	9/9/2021	Bilbao, Marc	0.5	Participate on team call re: bids, fleet, mediation, and deliverables
19	9/9/2021	Healy, Monica	0.8	Participate on weekly team call re: exit financing process and UCC materials
19	9/9/2021	Healy, Monica	0.1	Update case calendar
19	9/17/2021	Roy JR, Barbeau	0.5	Participate on weekly team call re: exit term sheet waterfall, JOLCO, subcon
19	9/17/2021	Kirchgraber, James	0.5	Participate on weekly team call re: mediation, fleet issues, and exit financing process
19	9/17/2021	Kirchgraber, James	0.7	Prepare agenda for upcoming internal team call re: next steps on bidders.
19	9/17/2021	Cohen, Neal	0.5	Attend weekly internal case management meeting re: exit financing issues, fleet, and others
19	9/17/2021	Healy, Monica	0.5	Participate on weekly team call re: exit financing process and UCC materials
19	9/17/2021	Healy, Monica	0.1	Update case calendar
19	9/23/2021	Star, Samuel	1.0	Participate on call with team re: lease debt accounting, fleet issues, IP valuation analysis, claims estimate and deliverables for UCC.
19	9/23/2021	O'Brien, Daniel	1.0	Attend weekly team meeting on work streams and updates on follow-up with Rothschild/Moelis/Ducera on brand value analysis
19	9/23/2021	Healy, Monica	1.2	Participate on weekly team call re: fleet, recovery analysis, claims, and IFRS issues
19	9/23/2021	Healy, Monica	0.1	Update case calendar
19	9/23/2021	Kirchgraber, James	1.2	Participate on weekly internal team call re: IFRS, aircraft, recoveries, and other items.
19	9/23/2021	Faldetta, Ross	1.2	Participate on team call to discuss exit financing process, fleet claims, valuation, and others
19	9/23/2021	Cohen, Neal	0.5	Participate on weekly case management calls re: valuation, exit financing, and other workstreams
19	9/24/2021	Star, Samuel	1.0	Participate on call with team re: fleet plan and calculations of fleet debt under IFRS-16.
19	9/24/2021	Roy JR, Barbeau	1.0	Participate on call with Willkie and teams re: MAX analysis, ad hoc group proposal next steps, and case workstreams
19	9/30/2021	Star, Samuel	0.8	Participate on call with team re: POR negotiations, fleet analysis, Delta synergy analysis and deliverable to UCC.
19	9/30/2021	Roy JR, Barbeau	0.6	Participate on weekly team call re: exit financing, recovery analysis, and additional MAX
19	9/30/2021	O'Brien, Daniel	0.9	Attend weekly team call on plan issues, open items and recovery scenario report to UCC on 10/1
19	9/30/2021	Kirchgraber, James	0.9	Participate on weekly team call re: recovery scenarios, fleet, marketing process, and other items.
19	9/30/2021	Farnsworth, Scott	0.9	Participate on internal team call re: value allocation, status of discussions with the party, fleet, claims
19	9/30/2021	Faldetta, Ross	0.7	Participate on team call to discuss exit financing process, value allocation, fleet, and other matters
19	9/30/2021	Cohen, Neal	0.9	Participate on weekly case management call re: valuation, exit financing, and UCC materials
19	9/30/2021	Bilbao, Marc	0.5	Participate on team call re: fleet, Delta, and POR
19	9/30/2021	Healy, Monica	0.9	Participate on weekly team call re: fleet, recovery analysis, claims, exit financing, and IFRS issues
19	9/30/2021	Healy, Monica	0.1	Update case calendar
20	5/3/2021	Healy, Monica	1.0	Prepare information request list for use in diligence call with Alix Partners
20	5/3/2021	Kirchgraber, James	0.4	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	5/4/2021	Cohen, Neal	0.5	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on company reorganization.
20	5/4/2021	Bilbao, Marc	0.8	Participate on call with Debtor and UCC professionals re: PLM, business plan, marketing process, and other updates



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20	5/4/2021	Healy, Monica	0.6	Participate on call with AlixPartners to discuss outstanding diligence items
20	5/4/2021	Kirchgraber, James	0.2	Finalize agenda for upcoming call with AlixPartners re: diligence items outstanding.
20	5/4/2021	Roy JR, Barbeau	0.5	Participate on weekly call with Debtor professionals re: fleet update, PLM, business plan and marketing process
20	5/4/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners re: diligence items outstanding.
20	5/4/2021	Star, Samuel	0.6	Participate on call with AlixPartners DPW, Skyworks and Rothschild re: PLM negotiations, fleet deals, business plan issues and marketing process for exit capital
20	5/4/2021	Farnsworth, Scott	0.5	Participate on call with UCC and company advisors re: business plan, marketing, PLM and other open issues
20	5/10/2021	Healy, Monica	0.8	Prepare information request list for use in diligence call with Alix Partners
20	5/10/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	5/10/2021	Star, Samuel	0.1	Develop agenda for weekly professionals call
20	5/10/2021	Kirchgraber, James	0.8	Update information request list to provide to the Company prior to diligence call.
20	5/11/2021	Cohen, Neal	0.5	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on company reorganization.
20	5/11/2021	Healy, Monica	0.6	Participate on call with AlixPartners to discuss outstanding diligence items
20	5/11/2021	Kirchgraber, James	0.5	Participate on call with AlixPartners re: diligence items outstanding.
20	5/11/2021	Gonzalez, Vicente	0.5	Participate on call with Sainz and Willkie re: case issues impacted by local matters
20	5/11/2021	Bilbao, Marc	0.8	Participate on call with Debtor professionals re: case management, exit financing, CIM and others
20	5/11/2021	Star, Samuel	0.7	Participate on call with AlixPartners, Skyworks, Rothschild and DPW re: PLM, fleet, CIM and POR construct
20	5/11/2021	Roy JR, Barbeau	0.8	Attend weekly all advisors update re: CIM, exit financing, PLM
20	5/11/2021	Faldetta, Ross	0.5	Discuss outstanding diligence requests with AlixPartners.
20	5/17/2021	Healy, Monica	0.7	Prepare information request list for use in diligence call with Alix Partners
20	5/17/2021	Kirchgraber, James	0.5	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	5/17/2021	Star, Samuel	0.1	Draft agenda for weekly Debtor's professionals' call.
20	5/17/2021	Kirchgraber, James	0.5	Update current info request list for outstanding items prior to diligence call with AlixPartners.
20	5/18/2021	Cohen, Neal	0.5	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on company reorganization.
20	5/18/2021	Healy, Monica	0.5	Participate on call with AlixPartners to discuss outstanding diligence items
20	5/18/2021	Gonzalez, Vicente	0.5	Attend weekly call with Sainz re: local issues impacting case
20	5/18/2021	Gonzalez, Vicente	1.0	Participate on call with AlixPartners, Sainz, DPW and Rothschild re: exit capital marketing process, PLM discussions, and fleet negotiations
20	5/18/2021	Star, Samuel	0.8	Participate on call with SkyWorks, DPW, Rothschild and AlixPartners re: PLM, fleet negotiations, claims trading activity and price levels and marketing process.
20	5/18/2021	Roy JR, Barbeau	0.4	Partially attend weekly update with all professionals: claims disclosure, exit financing
20	5/18/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: outstanding diligence items.
20	5/18/2021	Faldetta, Ross	0.5	Discuss open diligence requests with AlixPartners.
20	5/24/2021	Healy, Monica	0.7	Prepare information request list for use in diligence call with Alix Partners
20	5/24/2021	Kirchgraber, James	0.3	Prepare agenda for upcoming call with AlixPartners re: outstanding diligence items.
20	5/24/2021	Star, Samuel	0.1	Develop agenda for weekly Debtors professionals call

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**DETAIL OF TIME ENTRIES**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Task Category</b>	<b>Date</b>	<b>Professional</b>	<b>Hours</b>	<b>Activity</b>
20	5/25/2021	Cohen, Neal	0.5	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on company reorganization.
20	5/25/2021	Healy, Monica	0.5	Participate on call with AlixPartners to discuss outstanding diligence items
20	5/25/2021	Kirchgraber, James	0.4	Participate on call with AlixPartners re: outstanding diligence items.
20	5/25/2021	Faldetta, Ross	0.5	Discuss open diligence requests with AlixPartners.
20	5/25/2021	Martinez Taguena, Damian	0.5	Attend meeting with Debtor & Debtors' professional to discuss FAA Audit of Mexico's civil aviation system and other matters.
20	5/25/2021	Star, Samuel	0.7	Participate on call with Skyworks, DPW, AlixPartners and Rothschild re: PLM, Claims trading activity, marketing process and FAA audit
20	5/25/2021	Farnsworth, Scott	0.5	Participate on call with Company and UCC advisors re: key open issues including marketing process, FAA audit, PLM
20	5/25/2021	Roy JR, Barbeau	0.7	Attend all professionals call re: exit financing, FAA, PLM, fleet, and others
20	6/1/2021	Bilbao, Marc	0.8	Participate on call with Debtor and UCC professionals reL marketing process, PLM and fleet
20	6/1/2021	Cohen, Neal	0.7	Attend meeting with AlixPartners, Davis Polk and Rothschild to receive updates on case progress
20	6/1/2021	Faldetta, Ross	0.5	Discuss open diligence requests with AlixPartners.
20	6/1/2021	Farnsworth, Scott	1.0	Participate on call with UCC and Company professionals to discuss status of marketing process, PLM, fleet update
20	6/1/2021	Gonzalez, Vicente	0.8	Participate on weekly case professionals call re: exit capital marketing process, fleet negotiations, and FAA downgrade follow up
20	6/1/2021	Healy, Monica	0.3	Participate on weekly call with AlixPartners re: outstanding diligence items
20	6/1/2021	Kirchgraber, James	0.3	Participate on call with AlixPartners to discuss outstanding diligence items.
20	6/1/2021	Roy JR, Barbeau	1.0	Participate on call with all advisors re: exit financing, PLM, fleet, and FAA

**EXHIBIT E**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**EXPENSE DETAIL**  
**FOR THE PERIOD AUGUST 1, 2021 TO AUGUST 31, 2021**

<b>Date</b>	<b>Professional</b>	<b>Expense Type</b>	<b>Expense Detail</b>	<b>Amount</b>
8/16/2021	Kirchgraber, James	Working Meals	Dinner while working late on case matters.	\$ 19.54
<b>Working Meals Total</b>				<b>\$ 19.54</b>
8/24/2021	Johanson, Christopher	Research/Database	Brand Valuation Data Report - required for preliminary internal valuation analysis.	\$ 684.81
8/24/2021	Johanson, Christopher	Research/Database	Markables Data Report required for preliminary internal valuation analysis.	\$ 135.00
8/25/2021	Johanson, Christopher	Research/Database	Brand Valuation Data Report - required for preliminary internal valuation analysis.	\$ 684.87
8/25/2021	Johanson, Christopher	Research/Database	Markables Data Report required for preliminary internal valuation analysis.	\$ 120.00
8/31/2021	Johanson, Christopher	Research/Database	Brand Valuation Data Reports required for preliminary internal valuation analysis.	\$ 1,373.06
<b>Research/Database Total</b>				<b>\$ 2,997.74</b>
<b>GRAND TOTAL</b>				<b>\$ 3,017.28</b>

**EXHIBIT D**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**SUMMARY OF EXPENSES**  
**FOR THE PERIOD MAY 1, 2020 TO SEPTEMBER 30, 2021**

<b>Expense Type</b>	<b>Amount</b>
Working Meals	\$ 45.54
Research/Database	\$ 3,712.42
<b>TOTAL</b>	<b>\$ 3,757.96</b>
Less: voluntary reduction for meals greater than \$20	\$ (6.00)
<b>GRAND TOTAL</b>	<b>\$ 3,751.96</b>

**EXHIBIT E**  
**GRUPO AEROMÉXICO, S.A.B. de C.V., et al. - CASE NO. 20-11563 (SCC)**  
**EXPENSE DETAIL**  
**FOR THE PERIOD SEPTEMBER 1, 2021 TO SEPTEMBER 30, 2021**

<b>Date</b>	<b>Professional</b>	<b>Expense Type</b>	<b>Expense Detail</b>	<b>Amount</b>
9/9/2021	Kirchgraber, James	Working Meals	Dinner as a result of working late on case matters.	\$ 26.00
<b>Working Meals Total</b>				<b>\$ 26.00</b>
9/24/2021	Johanson, Christopher	Research/Database	Updated data points for preliminary valuation.	\$ 684.68
9/27/2021	Johanson, Christopher	Research/Database	Updated data points for preliminary valuation.	\$ 30.00
<b>Research/Database Total</b>				<b>\$ 714.68</b>
<b>TOTAL</b>				<b>\$ 740.68</b>
Less: voluntary reduction for meals greater than \$20				\$ (6.00)
<b>GRAND TOTAL</b>				<b>\$ 734.68</b>