

KIRKLAND & ELLIS LLP

KIRKLAND & ELLIS INTERNATIONAL LLP

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*Co-Counsel for Debtors and
Debtors in Possession*

**UNITED STATES BANKRUPTCY COURT
DISTRICT OF NEW JERSEY**

In re:

WEWORK INC., *et al.*,

Debtors.¹

Chapter 11

Case No. 23-19865 (JKS)

(Jointly Administered)

**FIRST SUPPLEMENTAL
DECLARATION OF JUSTIN SCHMALTZ
IN SUPPORT OF DEBTORS' APPLICATION
(I) AUTHORIZING THE DEBTORS TO EMPLOY AND
RETAIN ALVAREZ & MARSAL NORTH AMERICA, LLC AS
FINANCIAL ADVISORS TO THE DEBTORS AND DEBTORS IN POSSESSION
PURSUANT TO SECTIONS 327(a) AND 238 OF THE BANKRUPTCY CODE
EFFECTIVE AS OF THE PETITION DATE AND (II) GRANTING RELATED RELIEF**

Justin Schmaltz, being duly sworn, hereby states as follows:

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://dm.epiq11.com/WeWork>. The location of Debtor WeWork Inc.'s principal place of business is 12 East 49th Street, 3rd Floor, New York, NY 10017; the Debtors' service address in these chapter 11 cases is WeWork Inc. c/o Epiq Corporate Restructuring, LLC 10300 SW Allen Blvd. Beaverton, OR 97005.

1. I am a Managing Director with Alvarez & Marsal North America, LLC (together with employees of its affiliates (all of which are wholly-owned by its parent company and employees), its wholly owned subsidiaries, and independent contractors, “A&M”), a restructuring advisory services firm with numerous offices throughout the country. I submit this declaration to supplement my prior declaration that was submitted in connection with A&M’s retention in these chapter 11 cases. Unless otherwise stated herein, I have personal knowledge of the facts set forth herein or have been informed of such matters by professionals of A&M.

2. On November 6, 2023 (the “Petition Date”), each of the above-captioned debtors and debtors in possession (collectively, the “Debtors”) filed a petition with this Court under chapter 11 of title 11 of the United States Code (the “Bankruptcy Code”).

3. On November 20, 2023, the Debtors filed the *Debtors’ Application (I) Authorizing the Debtors to Employ and Retain Alvarez & Marsal North America, LLC as Financial Advisors to the Debtors and Debtors in Possession Pursuant to Section 327(a) and 328 of the Bankruptcy Code Effective as of the Petition Date and (II) Granting Related Relief* [Docket No. 214] (the “Application”). My declaration in support of the Application (the “Original Declaration”) was attached to the Application as Exhibit C.

4. On December 5, 2023, the Court entered the *Order (I) Authorizing the Debtors to Employ and Retain Alvarez & Marsal North America, LLC as Financial Advisors to the Debtors and Debtors in Possession Pursuant to Sections 327(a) and 328 of the Bankruptcy Code Effective as of the Petition Date and (II) Granting Related Relief* [Docket No. 330].

5. On December 6, 2023, the Court entered the *Amended Order (I) Authorizing the Debtors to Employ and Retain Alvarez & Marsal North America, LLC as Financial Advisors to*

the Debtors and Debtors in Possession Pursuant to Sections 327(a) and 328 of the Bankruptcy Code Effective as of the Petition Date and (II) Granting Related Relief [Docket No. 347].

6. I submit this supplemental declaration to disclose certain additional information that has become available to A&M since the filing of the Original Declaration. Capitalized terms used herein and not otherwise defined have the respective meanings set forth in the Original Declaration.

ADDITIONAL POTENTIAL PARTIES IN INTEREST

7. In connection with its retention by the Debtors in these cases, A&M has undertaken an ongoing analysis to determine whether any material relevant facts or relationships have arisen or been discovered. In connection therewith, it has come to A&M's attention that the entities identified on **Schedule A** hereto ("New Parties") are parties involved in the Debtors' chapter 11 cases who were not identified on Schedule A to the Original Declaration. The New Parties, together with the parties identified on Schedule A to the Original Declaration, are hereinafter referred to as the "Potential Parties in Interest."

8. Based on the Firm Procedures described in the Original Declaration, the relationships with the New Parties are identified on **Schedule B** hereto.

9. Based on the results of its review, to the best of my knowledge, except as set forth in the Original Declaration or herein, A&M does not have an active relationship with any of the Potential Parties in Interest in matters relating to the Debtors' chapter 11 cases.

10. In addition to the connections noted on **Schedule B** hereto, I note the following: A&M's affiliate is a party to a membership agreement with a non-debtor subsidiary of Debtor WeWork Inc. in Brisbane, Australia. A&M's services to the Debtors do not involve a review of that agreement.

11. To the extent any information disclosed herein requires amendment or modification upon A&M's completion of further review or as additional party-in-interest information becomes available to it, a further supplemental declaration reflecting such amended or modified information will be submitted to the Court.

[Remainder of page intentionally left blank.]

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct, to the best of my information, knowledge and belief.

Dated: February 12, 2024

/s/ Justin Schmaltz

Justin Schmaltz

Managing Director

Alvarez & Marsal North America, LLC

Schedule A

List of Potential Parties in Interest

Bankruptcy Professionals – Other

ALI BUDIARDJO NUGROHO
REKSODIPUTRO
BERKELEY RESEARCH GROUP
C STREET ADVISORY GROUP
COOLEY LLP
DAVIS POLK & WARDWELL LLP
DUCERA PARTNERS LLC
FRESHFIELDS BRUCKHAUS DERINGER
LLP
GOODMANS
GREENBERG TRAURIG, LLP
HOULIHAN LOKEY CAPITAL, INC.
KELLEY DRYE & WARREN
LOYENS & LOEFF
MAPLES GROUP
MILBANK
MUNGER, TOLLES & OLSON LLP
PIPER SANDLER & CO
PROVINCE, INC.
WEIL GOTSHAL & MANGES LLP
WILLIS TOWERS WATSON
WOLLMUTH MAHER & DEUTSCH LLP

Bankruptcy Professionals - Retained

COLE SCHOTZ P.C.
DELOITTE
EPIQ CORPORATE RESTRUCTURING, LLC

Banks/Lenders/Administrative Agents

CITIBANK, N.A.
GOLDMAN SACHS ASSET MANAGEMENT

Debtors

WEWORK COMPANIES U.S. LLC

Director / Officer

ALEX CLAVEL
BRIANNA IVERSON
HENRY MILLER

JANE WANG
MATT VIERLING
MICHAEL DEPINHO
PAMELA SWIDLER

Equity Holders

CUPAR GRIMMOND, LLC

Former Director / Officer

ABRAHAM SAFDIE
ANDRE FERNANDEZ
BOBBY MARCOUX
BRUCE DUNLEVIE
DANIEL HURWITZ
DEVEN PAREKH
DEVIN POCH
EDWARD GRANAGHAN
JACQUELINE LUU
JARED DEMATTEIS
LAUREN FRITTS
SANDEEP MATHRANI
SCOTT MOREY
TIMOTHY FETTEN
TRISH FISHER
VÉRONIQUE LAURY
VIVEK RANADIVE

Insurance

1389 PEACHTREE STREET, LP
1711 RHODE ISLAND OWNER LLC
575 LEX PROPERTY OWNER, L.L.C.
601 METROPOLITAN SQUARE LLC
729 WASHINGTON PROPERTY OWNER
LLC
881 PEACHTREE STREET, LLC
AAT LLOYD DISTRICT, LLC
AB METRO PROPERTIES LTD. AND
STATION SQUARE 4670 ASSEMBLY
LIMITED PARTNERSHIP
AG-EREP EAST KENNEDY OWNER, LLC
ARGO GROUP

ASPEN AMERICAN INSURANCE
COMPANY
BCSP CIRCA PROPERTY LLC C/O BEACON
CAPITAL PARTNERS LLC
CAPITOL VIEW
CHUBB
CRP/MI WEST LOOP OWNER, LLC
FEDERAL INSURANCE CO./CHUBB
FEDERAL INSURANCE COMPANY
GIRALDA PB, LLC
GW PROPERTY SERVICES LLC
KBSIII LEGACY TOWN CENTER, LLC
MA-100 SUMMER STREET OWNER, LLC
MADISON CENTRE, LLC
MIKOMA ELECTRIC LLC
NATIONAL UNION FIRE INS CO. / AIG
NATIONAL UNION FIRE INS CO/AIG
NATIONWIDE
PHILADELPHIA INDEMNITY INSURANCE
COMPANY
RED DEVELOPMENT
ROYAL & SUN ALLIANCE INSURANCE
COMPANY OF CANADA
SUNSET NORTH, LLC
T-C 4TH & MADISON LLC
TOKIO MARINE HCC
TSSP, LLC
VGB 990 AOA LLC
WASSERSTEIN ENTERPRISES LLC

Lease Rejection

10 EAST 38TH STREET COMPANY, L.L.C.
100 SUMMER OWNER LLC
101 NORTH FIRST AVE LLC
1156 APF LLC
1389 PEACHTREE STREET, LP
1619 BROADWAY REALTY LLC
1814 FRANKLIN INVESTORS, LLC
18191 VON KARMAN AVENUE TENANT
LLC
183 MADISON OWNER APF LP
2 NINTH AVENUE PARTNERS LLC

2016 SOHO LLC
229 WEST 36TH STREET TENANT LLC
2420 17TH STREET LLC
260-261 MADISON AVENUE LLC
270B METROPOLITAN SQUARE, LLC
3000 S ROBERTSON PROPERTY OWNER
LLC
36 LLC
400 CALIFORNIA LLC
400 CALIFORNIA, LLC
44 WALL STREET HOLDINGS LP
490 LOWER UNIT LP
500 FIFTH AVENUE (NEW YORK) LLC
54 WEST 40TH REALTY LLC
599-6 LLC
601 METROPOLITAN SQUARE LLC
6E32 FEE OWNERS LLC
77 SANDS OWNER, LLC
800 MARKET STREET LLC
800 MARKET STREET, LLC
AAREAL CAPITAL CORPORATION
AB 40TH STREET LLC
ACORNS GROW INC.
ADAM NEUMANN
AL 511 WEST 25TH STREET OWNER, LLC
ALLEN MATKINS LECK GAMBLE
MALLORY & NATSIS LLP
ALSTON & BIRD LLP
AMERANT BANK, N.A.
APF 28 WEST 44 OWNER LP
APOLLO TECHNOLOGY PLATFORM,
INCORPORATED
APPLE BANK FOR SAVINGS
ARGONAUT INSURANCE COMPANY
ARNOLD & PORTER KAYE SCHOLER LLP
BANK OF AMERICA MERRILL LYNCH
REAL ESTATE STRUCTURED FINANCE
SERVICING NC1-026-06-01
BANK OF AMERICA, N.A.
BANK OF AMERICA, N.A., A NATIONAL
ASSOCIATION
BANK OF THE OZARKS

BANK OZK
BCSP VII INVESTMENTS, L.P.
BLUE BOTTLE COFFEE, INC.
BOSTON PROPERTIES, L.P.
BROWN RUDNICK LLP
BRYAN CAVE LEIGHTON PAISNER LLP
BXP MADISON CENTRE I LLC AND BXP
MADISON CENTRE II LLC
C&A 483 BROADWAY LLC
CANADIAN IMPERIAL BANK OF
COMMERCE
CANADIAN IMPERIAL BANK OF
COMMERCE REAL ESTATE FINANCE
DIVISION
CHEVY CHASE, LLC
CIT BANK, N.A.
CITIBANK, N.A.
CITIZENS BANK, NATIONAL
ASSOCIATION
CMTG LENDER 33 LLC
CORE AND VALUE ADVISORS, LLC
CR-CHICAGO 125 SOUTH CLARK STREET,
LLC
CURTIS, MALLET-PREVOST, COLT &
MOSLE LLP
CUSHMAN & WAKEFIELD OF
CALIFORNIA INC
CUSHMAN & WAKEFIELD, INC
CUSHMAN & WAKEFIELD, INC.
DATAMINR INC.
DEUTSCHE BANK AG, NEW YORK
BRANCH
DEUTSCHE BANK TRUST COMPANY
AMERICAS
DLA PIPER LLP (US)
DOUGLAS EMMETT 2014, LLC
DOUGLAS RICARDO MOORE
DWF V 311 W 43RD, LLC
EIB STUDIO SQUARE LLC
ELKINS KALT WEINTRAUB REUBEN
GARTSIDE LLP
EMMET, MARVIN & MARTIN, LLP
F1 STEVENSON, LLC

FIRST PROPERTY
FORETHOUGHT LIFE INSURANCE
COMPANY
G.S. 505 PARK, LLC
GEARY-STOCKTON REALTY, LLC
GIBSON, DUNN & CRUTCHER LLP
GOLDBERG WEPRIN FINKEL GOLDSTEIN
LLP
GOLDMAN SACHS INTERNATIONAL
BANK
GOLDMAN SACHS LENDING PARTNERS
LLC
GOLDMAN SACHS LENDING PARTNERS,
LLC
GP COMMERCIAL JPM LLC
GRANDLAND MANAGEMENT LTD. AND
1045 HOWE STREET HOLDINGS LTD.
GREENBERG TRAUIG
GRE-F 222 KEARNY FEE, LLC AND GRE-F
222 KEARNY LEASEHOLD, LLC
HAYNES AND BOONE, LLP
HOLLAND & KNIGHT LLP
HUDSON 1455 MARKET STREET, LLC
INTERLOCK ATLANTA, LLC
INVESCO REAL ESTATE
JACK RESNICK & SONS, INC.
JACK VOGEL ASSOCIATES
JAMES BABBITT STITES & LOMBARD,
PLLC
JONES LANG LASALLE REAL ESTATE
SERVICES INC.
JOSEPH P. DAY REALTY CORP
JPMBB COMMERCIAL MORTGAGE
SECURITIES TRUST 2014-C26
KANJI INVESTMENT CORPORATION
KASOWITZ BENSON TORRES LLP
KATTEN MUCHIN ROSENMAN LLP
KAYE SCHOLER LLP
KOFFMAN KALEF LLP
LADDER CAPITAL FINANCE LLC
LAKESHORE LAND LESSEE PT LLC
LASALLE BROKERAGE, INC

LAW OFFICES OF DAVID J. FEIT, ESQ.,
PLLC
LAWLAND CORP.
LCL GLOBAL-GOLDEN GATE, LLC
LIBERTY MARKET BUILDING TWO LP
LIFETIME ADELAIDE STREET INC.
LOEB & LOEB LLP
MADISON AVENUE LEASEHOLD LLC
MAYORE ESTATES LLC AND 80
LAFAYETTE ASSOCIATES LLC
MCP HUB I PROPERTY, LLC (FKA BCSP
RINO PROPERTY, LLC)
MERCANTIL BANK, N.A.
METROPOLITAN LIFE INSURANCE
COMPANY
METROPOLITAN LIFE INSURANCE
COMPANY LAW DEPARTMENT
MORRISON & FOERSTER LLP
MORRISON COHEN LLP
NAMOR REALTY COMPANY L.L.C
NARLAND MANAGEMENT SERVICES
PARTNERSHIP
NATIXIS REAL ESTATE CAPITAL LLC
NATIXIS, NEW YORK BRANCH
NEW YORK COMMUNITY BANK
NEWMARK
OLSHAN FROME WOLOSKY LLP
ONE METROPOLITAN SQUARE TENANT
LLC
ONNI MANHATTAN TOWERS LP
OSS 2016 LLC
PACIFIC DESIGN CENTER 1, LLC
PARLEX 3A FINCO, LLC
PATTERSON BELKNAP WEBB & TYLER
LLP
PAUL HASTINGS, LLP
PERKINS COIE LLP
PFP HOLDING COMPANY VI, LLC
PIGMENT INC
PLACEHOLDER LABS INC.
PNC BANK
POLSINELLI
POLSINELLI PC

PREVU LOANS, LLC
PRINCIPLE LIFE INUSRANCE COMPANY
PROMENADE GATEWAY L.P.
PROMENADE GATEWAY, L.P.
RESNICK & SONS, INC.
RESNICK 255 GREENWICH, LLC
RFM BLOCK ON CONGRESS I, LLC
RFM-KTB CSQ PROPCO, LLC
RFR HOLDING LLC
RFR/K 77 SANDS OWNER LLC
RFR/K 81 PROSPECT OWNER LLC
ROBINSON BROG LEINWAND GREENE
GENOVESE & GLUCK P.C.
ROC-FIFTH AVENUE ASSOCIATES, LLC
ROCKHILL MANAGEMENT, L.L.C.
ROCKPOINT GROUP, LLC
ROMER DEBBAS LLP
RONBET 40TH STREET LLC
RONBET 437 LLC
ROSENBERG & ESTIS, P.C.
ROYAL BANK OF CANADA
SAFEGUARD AI INC.
SAGE REALTY CORPORATION
SANTANDER HOLDINGS USA, INC.
SCHULTE ROTH & ZABEL LLP
SCHWARTZ LEVINE PLLC
SDL PARTNERS, LTD.
SHAPE BRENTWOOD LIMITED
PARTNERSHIP, BRENTWOOD
TOWNCENTRE LIMITED PARTNERSHIP
AND 0862223 B.C. LTD.
SHELEY, HALL & WILLIAMS, PC
SHERIN AND LODGEN LLP
SIGNATURE BANK
SOHO AOA OWNER, LLC
SPAULDING AND SLYE INVESTMENTS
SPERBER DENENBERG & KAHAN, P.C.
SUNSET PARK HOLDINGS, LLC
TERRA CAPITAL PARTNERS, LLC
THE BANK OF EAST ASIA LIMITED
THE BANK OF NEW YORK MELLON

THE MANUFACTURERS LIFE INSURANCE COMPANY
TPL PROPERTY OWNER, L.P.
TRINITY HUDSON HOLDINGS, LLC
UNION SQUARE ASSOCIATES, LLC
USBC MORTGAGE LENDER, L.L.C.
VANDERGRAND PROPERTIES CO., L.P.
VBG 990 AOA LLC
VINSON & ELKINS LLP
WALBER 419 COMPANY LLC AND 419 PARK AVENUE SOUTH ASSOCIATES LLC
WALSAM 130 MAD LLC
WAR HORSE GOLDEN GATE LLC
WARSHAW BURSTEIN, LLP
WELLS FARGO BANK
WELLS FARGO BANK, N.A.
WELLS FARGO BANK, NATIONAL ASSOCIATION
WEST 18TH STREET VENTURE, LLC
WEST 36 TT, LLC
WEST PENDER II LP AND OPTRUST WEST PENDER INC. AND 1090 PENDER PROPERTIES LTD.
WESTERMAN BALL EDERER MILLER ZUCKER & SHARFSTEIN LLP
WESTFIELD FULTON CENTER LLC
WOHL LOEWE STETTNER FABRICANT & DEITZ P.C

Non-Debtor Affiliates

CORSHAM TENANT LIMITED

Noteholders

CUPAR GRIMMOND, LLC

Ordinary Course Professionals

ABNR COUNSELORS AT LAW
ACCENTURE LLP
AKERMAN LLP
AL TAMIMI & CO.
ALI BUDIARDJO
AUGUST DEBOUZY

AXIOM GLOBAL USA
BAKER & MCKENZIE LLP AUSTRALIA
BARREDA MOLLER
BDO USA
BERGSTEIN ABOGADOS
BLACK OAK
BLAKE, CASSELS & GRAYDON LLP
BLANK ROME LLP
BRIGARD & CASTRO S.A.S.
BUCHANAN INGERSOLL & ROONEY
CABINET BEAU DE LOMENIE
CAHILL GORDON & REINDEL
CHATHAM PARTNERS RECHTSANWÄLTE
NÚÑEZ MÜLLER SCHÄFER FISCHER
PARTG MBB
CLINTONS
CMS DEBACKER
CMS GRAU
COVINGTON & BURLING LLP
CROWELL & MORRING
CUATRECASAS PORTUGAL
CUATRECASAS SPAIN
CYWIAK & COMPANY LLP
DEBEVOISE & PLIMPTON LLP
DLA PIPER AUSTRALIA
DLA PIPER DENMARK LAW FIRM P/S
DLA PIPER LLP US
DLA PIPER UNITED KINGDOM
EPSTEIN BECKER GREEN, PC
FITCH LAW PARTNERS
FROSS ZELNICK LEHRMAN & ZISSU PC
GILBERT & TOBIN
GOWLING WLG (CANADA) LLP
GREENBERG TRAUIG LLP [DORAL]
GREENBERG TRAUIG TOKYO
GRUNECKER PATENT- UND RECHTSANWÄLTE PARTG MBB
GUN DANISMANLIK HIZMETLERI LTD. STI.
HERRICK, FEINSTEIN LLP
INVENTURE IP
JIPYONG LLC

KARAVAS KIELY SCHLOSS & WHITMAN
LLP
KAUFMAN DOLOWICH & VOLUCK LLP
KIM & CHANG
KING & WOOD MALLESONS
(MELBOURNE)
KINSELLAR
KNAUTHE RECHTSANWÄLTE
PARTNERSCHAFT
KPMG LLP (DBA KPMG)
LEASON ELLIS LLP
LEE AND LI ATTORNEYS-AT-LAW
LEXFIELD LAW OFFICES
LOCKE LORD LLP
LOYENS & LOEFF
MANNHEIMER SWARTLING
MAPLES AND CALDER (CAYMAN)
MATHESON LLP
MEISTER SEELIG AND FEIN LLP
MININO ABOGADOS
MOLINARI AGOSTINELLI
MORGAN, LEWIS & BOCKIUS LLP
MORRIS NICHOLS ARSHT & TUNNELL
NAUTADUTILH N.V. (AMSTERDAM)
NAUTADUTILH N.V. (NEW YORK)
OLIVARES & CIA.
O'MELVENY & MYERS LLP
PERKINS COIE LLP
PINSENT MASONS
PRYOR CASHMAN LLP
RAHMAT LIM & PARTNERS
RICHARDS, LAYTON & FINGER
ROMERO PINEDA & ASOCIADOS
ROMULO MABANTA BUENAVENTURA
SAYOC & DE LOS ANGELES
SABA & CO. (BAHRAIN)
SABA & CO. (MOROCCO)
SABA & CO. INTELLECTUAL PROPERTY -
EGYPT
SABA & CO. INTELLECTUAL PROPERTY -
LEBANON

SABA & CO. INTELLECTUAL PROPERTY
(QATAR)
SALTZ NALIBOTSKY
SHOOK HARDY & BACON
SIMMONS & SIMMONS
SKADDEN, ARPS, SLATE, MEAGHER &
FLOM LLP
SMART & BIGGAR
SPHERIENS
STEPHENSON HARWOOD
THOMPSON HINE LLP - CLEVELAND
TILLEKE & GIBBINS INTERNATIONAL
LIMITED
TMI ASSOCIATES
VELA WOOD
VINSON & ELKINS LLP
VON SEIDELS INTELLECTUAL PROPERTY
ATTORNEYS
WEERAWONG, CHINNAVAT & PARTNERS
LTD.
WEIRFOULDS
WIKBORG REIN
WILSON SONSINI GOODRICH & ROSATI
WKB LAWYERS
YKVN LLC

Payment Processor

ADYEN N.V.
CYBERSOURCE
STRIPE, INC

Scheduled Parties – F

400 CALIFORNIA LLC
AG REDSTONE OWNER, L.P.
RADIO WAVE LLC
REDWOOD NEBRASKA, L.P.
SOFTBANK VISION FUND (AIV M1) L.P.
TIAA FOR THE BENEFIT OF ITS REAL
ESTATE ACCOUNT

UCC Members

ABM INDUSTRY GROUPS, LLC

BEACON CAPITAL PARTNERS, LLC

CARR PROPERTIES

COMPUTERSHARE TRUST COMPANY,
NATIONAL ASSOCIATION

DELAWARE TRUST COMPANY

HUDSON PACIFIC PROPERTIES, INC.

NUVEEN REAL ESTATE

Schedule B

Potential Connections or Related Parties

Current and Former Clients of A&M and/or its Affiliates¹

Alston & Bird LLP
Argo Group
Aspen American Insurance Company
Baker & McKenzie LLP Australia
BCSP Circa Property LLC C/O Beacon Capital Partners LLC
BDO USA
Beacon Capital Partners, LLC
Berkeley Research Group
Blank Rome LLP
Boston Properties, L.P.
Bryan Cave Leighton Paisner LLP
Canadian Imperial Bank Of Commerce
CIT Bank, N.A.
Citizens Bank, National Association
Computershare Trust Company, National Association
Covington & Burling LLP
Delaware Trust Company
Epiq Corporate Restructuring, LLC
Forethought Life Insurance Company
Freshfields Bruckhaus Deringer LLP
Gowling WLG (Canada) LLP
Greenberg Traurig, LLP
Holland & Knight LLP
Invesco Real Estate
IQHQ- Aventine West, LP
Katten Muchin Rosenman LLP
KPMG LLP (dba KPMG)
Metropolitan Life Insurance Company
Natixis Real Estate Capital LLC
Newmark
Nuveen Real Estate
Philadelphia Indemnity Insurance Company
Piper Sandler & Co
PNC Bank

¹ A&M and/ or an affiliate is currently providing or has previously provided certain consulting or interim management services to these parties or their affiliates (or, with respect to those parties that are investment funds or trusts, to their portfolio or asset managers or their affiliates) in wholly unrelated matters.

² These parties or their affiliates (or, with respect to those parties that are investment funds or trusts, their

Polsinelli
Royal Bank of Canada
Signature Bank
Simmons & Simmons
Skadden, Arps, Slate, Meagher & Flom LLP
Softbank Vision Fund (AIV M1) L.P.
The Bank of East Asia Limited
The Bank of New York Mellon
Willis Towers Watson
Wilson Sonsini Goodrich & Rosati

Significant Equity Holders of Current and Former A&M Clients²

Accenture LLP
Al Tamimi & Co
Boston Properties, L.P.
Canadian Imperial Bank Of Commerce
Computershare Trust Company, National Association
Crowell & Moring
Dunlevie, Bruce
Invesco Real EstateLCL Global-Golden Gate, LLC
Metropolitan Life Insurance Company
Morrison & Foerster LLP
Natixis Real Estate Capital LLC
Newmark
Nuveen Real Estate
Pinsent Masons
Piper Sandler & Co
PNC Bank
Rockpoint Group, LLC
Royal Bank of Canada
Softbank Vision Fund (AIV M1) L.P.
The Bank of New York Mellon
Willis Towers Watson

Professionals & Advisors³

portfolio or asset managers or other funds or trusts managed by such managers) are significant equity holders of clients or former clients of A&M or its affiliates in wholly unrelated matters.

³ These professionals have represented clients in matters where A&M was also an advisor (or provided interim management services) to the same client. In certain cases, these professionals may have engaged A&M on behalf of such client.

Accenture
Akerman LLP
Al Tamimi & Co
Ali Budiardjo Nugroho Reksodiputro
Alston & Bird LLP
Arnold & Porter Kaye Scholer LLP
August Debouzy
Baker & McKenzie LLP Australia
BDO USA
Berkeley Research Group
Blake, Cassels & Graydon LLP
Blank Rome LLP
Brown Rudnick LLP
Bryan Cave Leighton Paisner LLP
Buchanan Ingersoll & Rooney
C Street Advisory Group
Cabinet Beau de Lomenie
Cahill Gordon & Reindel
Canadian Imperial Bank Of Commerce
CMS Debacker
Cole Schotz P.C.
Cooley LLP
Computershare Trust Company, National Association
Covington & Burling LLP
Cuatrecasas Portugal
Curtis, Mallet-Prevost, Colt & Mosle
LLPDebevoise & Plimpton LLP
DLA Piper Australia
Emmet, Marvin & Martin
Epiq Corporate Restructuring, LLC
Epstein Becker Green, PC
Freshfields Bruckhaus Deringer LLP
Fross Zelnick Lehrman & Zissu, P.C.
Gibson, Dunn & Crutcher LLP
Gilbert & Tobin
Goldman Sachs Asset Management
Goodmans
Gowling Wlg (Canada) LLP
Greenberg Traurig, LLP
Haynes and Boone, LLP
Herrick, Feinstein LLP
Holland & Knight LLP
Kasowitz Benson Torres LLP
Katten Muchin Rosenman LLP

Kaufman Dolowich & Voluck LLP
Kelley Drye & Warren
Kim & Chang
Kinstellar
KPMG LLP (dba KPMG)
Lee And Li Attorneys-At-Law
Locke Lord LLP
Loeb & Loeb LLP
Loyens & Loeff
Maples Group
Mannheimer Swartling
Matheson LLP
Meister Seelig And Fein LLP
Milbank
Morgan, Lewis & Bockius LLP
Morris Nichols Arsht & Tunnell
Morrison & Foerster LLP
Morrison Cohen LLP
Munger, Tolles & Olson LLP
Nautadutilh N.V. (Amsterdam)
Olshan Frome Wolosky, LLP
O'Melveny & Myers LLP
Patterson Belknap Webb & Tyler LLP
Paul Hastings, LLP
Perkins Coie LLP
Pinsent Masons
Piper Sandler & Co.
Polsinelli
Province Inc.
Rahmat Lim & Partners
Richards, Layton & Finger
Robinson Brog Leinwand Greene Genovese & Gluck P.C.
Romulo Mabanta Buenaventura Sayoc & De Los Angeles
Rosenberg & Estis, P.C.
Saba & Co
Schulte Roth & Zabel LLP
Sheley, Hall & Williams, PC
Shook Hardy & Bacon
Simmons & Simmons
Skadden, Arps, Slate, Meagher & Flom LLP
Stephenson Harwood
Thompson Hine LLP - Cleveland
Tilleke & Gibbins Internation

TMI Associates
Vinson & Elkins LLP
Weerawong, Chinnavat & Partners
WeirFoulds LLP
Wikborg Rein
Willis Towers Watson
Wilson Sonsini Goodrich & Rosati
Wollmuth Maher & Deutsch LLP

Significant Joint Venture Partners⁴

Accenture
Metropolitan Life Insurance Company

Board Members/Officers/Employees⁵

Miller, Henry

A&M Vendors⁶

Alston & Bird LLP
Arnold & Porter Kaye Scholer LLP
Baker & McKenzie LLP Australia
BDO USA
Blank Rome LLP
Boston Properties, L.P.
Brigard & Castro S.A.S.
Bryan Cave Leighton Paisner LLP
Buchanan Ingersoll & Rooney
Citibank, N.A.
Cole Schotz P.C.
Crowell & Morring
Cuatrecasas Portugal
Curtis, Mallet-Prevost, Colt & Mosle LLP
DLA Piper Australia
Epstein Becker Green, PC
Federal Insurance Co./Chubb
Freshfields Bruckhaus Deringer LLP
Goodmans
Gowling WLG (Canada) LLP
Greenberg Traurig, LLP

Haynes and Boone, LLP
Katten Muchin Rosenman LLP
Kim & Chang
King & Wood Mallesons
KPMG LLP (dba KPMG)
Locke Lord LLP
Loyens & Loeff
Maples Group
Metropolitan Life Insurance Company
Morgan, Lewis & Bockius LLP
Morris Nichols Arsht & Tunnell
Nationwide
Newmark
O'Melveny & Myers LLP
Paul Hastings, LLP
Perkins Coie LLP
PNC Bank
Robinson Brog Leinwand Greene Genovese
& Gluck P.C.
Santander Holdings USA, Inc.
Skadden, Arps, Slate, Meagher & Flom LLP
Stephenson Harwood
The Bank of New York Mellon
Willis Towers Watson

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