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**UNITED STATES BANKRUPTCY COURT  
DISTRICT OF NEW JERSEY**

In Re:

WEWORK INC., *et al.*,

Debtors.<sup>1</sup>

Case No. 23-19865 (JKS)

Chapter 11

Hon. John K. Sherwood

**ADAM NEUMANN ET AL.'S WITNESS AND EXHIBIT LIST FOR HEARING  
SCHEDULED FOR MAY 7, 2024, AT 2:00 P.M. (PREVAILING EASTERN TIME)**

<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://dm.epiq11.com/WeWork>. The location of Debtor WeWork Inc.'s principal place of business is 12 East 49th Street, 3rd Floor, New York, NY 10017; the Debtors' service address in these chapter 11 cases is WeWork Inc. c/o Epiq Corporate Restructuring, LLC, 10300 SW Allen Blvd., Beaverton, OR 97005.

Adam Neumann and Nazare Asset Management, LP (“Adam Neumann *et al.*”) file their Witness and Exhibit List for the hearing commencing on May 7, 2024, at 2:00 p.m. (prevailing Eastern Time) (the “Hearing”) as follows:

**WITNESSES**

Adam Neumann *et al.* may call the following witnesses at the Hearing:

1. Jamie Baird, Partner, Restructuring and Special Situations Group, PJT Partners LP
2. Brian Corio, Managing Director, Alvarez & Marsal North America, LLC
3. Any witness listed or called by any other party;
4. Rebuttal witnesses as necessary; and
5. Adam Neumann *et al.* reserve the right to cross-examine any witness called by any other party.

**EXHIBITS**

EXHIBIT	DESCRIPTION	MARK	OFFER	OBJECT	ADMIT	W/D	DISPOSITION AFTER HEARING
1.	Third Amended Disclosure Statement Relating to the Third Amended Joint Chapter 11 Plan of Reorganization of WeWork Inc. and Its Debtor Subsidiaries [Docket No. 1818]						
2.	Third Amended Joint Chapter 11 Plan of Reorganization of WeWork Inc. and Its Debtor Subsidiaries [Docket No. 1816]						

EXHIBIT	DESCRIPTION	MARK	OFFER	OBJECT	ADMIT	W/D	DISPOSITION AFTER HEARING
3.	Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to Obtain New Postpetition Financing, (II) Granting Liens and Providing Claims Superpriority Administrative Expense Status, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [Docket No. 1804]						
4.	Notice of Exhibits to the DIP New Money Motion [Docket No. 1840]						
5.	Objection of Adam Neumann <i>et al.</i> to Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to Obtain New Postpetition Financing, (II) Granting Liens and Providing Claims Superpriority Administrative Expense Status, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [Docket No. 1846]						

<b>EXHIBIT</b>	<b>DESCRIPTION</b>	<b>MARK</b>	<b>OFFER</b>	<b>OBJECT</b>	<b>ADMIT</b>	<b>W/D</b>	<b>DISPOSITION AFTER HEARING</b>
6.	Debtors' Reply in Support of Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to Obtain New Postpetition Financing, (II) Granting Liens and Providing Claims Superpriority Administrative Expense Status, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [Docket No. 1849]						
7.	Declaration of Jamie Baird in Support of the Debtors' Motion for Entry of an Order (I) Extending the Debtors' Exclusive Periods to File a Chapter 11 Plan and Solicit Acceptances thereof Pursuant to Section 1121 of the Bankruptcy Code and (II) Granting Related Relief [Docket No. 1737]						

<b>EXHIBIT</b>	<b>DESCRIPTION</b>	<b>MARK</b>	<b>OFFER</b>	<b>OBJECT</b>	<b>ADMIT</b>	<b>W/D</b>	<b>DISPOSITION AFTER HEARING</b>
8.	Declaration of Jamie Baird in Support of the Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to Obtain New Postpetition Financing, (II) Granting Liens and Providing Claims Superpriority Administrative Expense Status, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [Docket No. 1851]						
9.	Redline Comparison of Baird Declaration at Docket No. 1737 to Baird Declaration at Docket 1851						
10.	Declaration of Brian Corio in Support of the Debtors' Motion for Entry of Interim and Final Orders (I) Authorizing the Debtors to Obtain New Postpetition Financing, (II) Granting Liens and Providing Claims Superpriority Administrative Expense Status, (III) Modifying the Automatic Stay, (IV) Scheduling a Final Hearing, and (V) Granting Related Relief [Docket No. 1850]						

EXHIBIT	DESCRIPTION	MARK	OFFER	OBJECT	ADMIT	W/D	DISPOSITION AFTER HEARING
11.	Declaration of Adam Neumann in Support of the Objection to the Debtors' Amended Motion for Entry of an Order (I) Conditionally Approving the Adequacy of the Information Contained in the Disclosure Statement, (II) Approving the Solicitation and Voting Procedures With Respect To Confirmation of the Plan, (III) Approving the Forms of Ballots and Notices In Connection Therewith, (IV) Scheduling Certain Dates With Respect Thereto, and (V) Granting Related Relief [Docket No. 1761]						
12.	Valuation Analysis, Financial Projections, and Liquidation Analysis [Docket No. 1706]						
13.	Feb. 5, 2024 Email and Attachment from J. Webb re: NDA						
14.	Adam Neumann <i>et al.</i> 's Amended Due Diligence List						
15.	Redline Comparison of Adam Neumann <i>et al.</i> 's Amended Due Diligence List to Adam Neumann <i>et al.</i> 's Original Due Diligence List						
16.	Amended and Restated Restructuring Support Agreement [Docket No. 1854]						

EXHIBIT	DESCRIPTION	MARK	OFFER	OBJECT	ADMIT	W/D	DISPOSITION AFTER HEARING
17.	First Amended Disclosure Statement Relating to the First Amended Joint Chapter 11 Plan of Reorganization of WeWork Inc. and its Debtor Subsidiaries [Docket No. 1691]						
18.	Any document or pleading filed in the above-captioned main cases						
19.	Any exhibit necessary for impeachment and/or rebuttal purposes						
20.	Any exhibit identified by any other party						

Adam Neumann *et al.* reserve the right to supplement this list prior to the Hearing.

Dated: May 6, 2024

**FRIEDMAN KAPLAN SEILER ADELMAN &  
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*/s/ Robert J. Lack*

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