

UNITED STATES BANKRUPTCY COURT  
MIDDLE DISTRICT OF FLORIDA  
ORLANDO DIVISION  
[www.flmb.uscourts.gov](http://www.flmb.uscourts.gov)

IN RE:

Chapter 11 Cases

RED LOBSTER MANAGEMENT LLC, <sup>1</sup>	Case No. 6:24-bk-02486-GER
RED LOBSTER RESTAURANTS LLC,	Case No. 6:24-bk-02487-GER
RLSV, INC.,	Case No. 6:24-bk-02488-GER
RED LOBSTER CANADA, INC.,	Case No. 6:24-bk-02489-GER
RED LOBSTER HOSPITALITY LLC,	Case No. 6:24-bk-02490-GER
RL KANSAS LLC,	Case No. 6:24-bk-02491-GER
RED LOBSTER SOURCING LLC,	Case No. 6:24-bk-02492-GER
RED LOBSTER SUPPLY LLC,	Case No. 6:24-bk-02493-GER
RL COLUMBIA LLC,	Case No. 6:24-bk-02494-GER
RL OF FREDERICK, INC.,	Case No. 6:24-bk-02495-GER
RED LOBSTER OF TEXAS, INC.,	Case No. 6:24-bk-02496-GER
RL MARYLAND, INC.,	Case No. 6:24-bk-02497-GER
RED LOBSTER OF BEL AIR, INC.,	Case No. 6:24-bk-02498-GER
RL SALISBURY, LLC,	Case No. 6:24-bk-02499-GER
RED LOBSTER INTERNATIONAL HOLDINGS LLC,	Case No. 6:24-bk-02500-GER

Debtors.

(Joint Administration Pending)

**NOTICE OF FILING DECLARATION OF JONATHAN TIBUS IN SUPPORT OF THE CORRECTED EMERGENCY APPLICATION OF THE DEBTORS PURSUANT TO 11 U.S.C. §§ 105(a) AND 363(b) TO (I) RETAIN ALVAREZ & MARSAL NORTH AMERICA, LLC TO PROVIDE THE DEBTORS A CHIEF EXECUTIVE OFFICER, A CHIEF RESTRUCTURING OFFICER, AND CERTAIN ADDITIONAL PERSONNEL, (II) DESIGNATE JONATHAN TIBUS AS CHIEF EXECUTIVE OFFICER, AND (III) DESIGNATE NICHOLAS HAUGHEY AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS, IN EACH CASE, EFFECTIVE AS OF THE PETITION DATE**

The above-captioned debtors and debtors-in-possession (each a “Debtor” and,

<sup>1</sup> The Debtors in these chapter 11 cases, along with the last four digits of each Debtor’s federal tax identification number are Red Lobster Management LLC (6889); Red Lobster Sourcing LLC (3075); Red Lobster Supply LLC (9187); RL Kansas LLC (2396); Red Lobster Hospitality LLC (5297); Red Lobster Restaurants LLC (4308); RL Columbia LLC (7825); RL of Frederick, Inc. (9184); RL Salisbury, LLC (7836); RL Maryland, Inc. (7185); Red Lobster of Texas, Inc. (1424); Red Lobster of Bel Air, Inc. (2240); RLSV, Inc. (6180); Red Lobster Canada, Inc. (4569); and Red Lobster International Holdings LLC (4661). The Debtors’ principal offices are located at 450 S. Orange Avenue, Suite 800, Orlando, FL 32801.

collectively, the “Debtors”), by and through undersigned counsel, hereby file the attached *Declaration of Jonathan Tibus* (“Declaration”) in support of the *Corrected Emergency Application of the Debtors Pursuant to 11 U.S.C. §§ 105(a) and 363(b) to (I) Retain Alvarez & Marsal North America, LLC to Provide the Debtors a Chief Executive Officer, and Chief Restructuring Officer, and Certain Additional Personnel, (II) Designate Jonathan Tibus as Chief Executive Officer, and (III) Designate Nicholas Haughey as Chief Restructuring Officer for the Debtors, in Each Case Effective as of the Petition Date* [ECF No. 11] (“Application”). The attached Declaration is filed for the sole purpose of replacing Mr. Tibus’ conformed signature on the Declaration attached to the Application as Exhibit C, with a wet signature instead.

Dated: May 20, 2024

W. Austin Jowers (*pro hac vice* pending)  
Jeffrey R. Dutson (*pro hac vice* pending)  
Sarah L. Primrose (FL Bar No. 98742)  
Christopher K. Coleman (*pro hac vice* pending)  
Brooke L. Bean (*pro hac vice* pending)  
**KING & SPALDING LLP**  
1180 Peachtree Street, NE, Suite 1600  
Atlanta, GA 30309  
Telephone: (404) 572-4600  
Email: [ajowers@kslaw.com](mailto:ajowers@kslaw.com)  
[jdutson@kslaw.com](mailto:jdutson@kslaw.com)  
[sprimrose@kslaw.com](mailto:sprimrose@kslaw.com)  
[christopher.coleman@kslaw.com](mailto:christopher.coleman@kslaw.com)  
[bbean@kslaw.com](mailto:bbean@kslaw.com)

– and –

Michael Fishel (*pro hac vice* pending)  
**KING & SPALDING LLP**  
1100 Louisiana, Suite 4100  
Houston, TX 77002  
Telephone: (713) 751-3200  
Email: [mfishel@kslaw.com](mailto:mfishel@kslaw.com)

Respectfully submitted,

/s/ Paul Steven Singerman  
Paul Steven Singerman  
Florida Bar No. 378860  
**BERGER SINGERMAN LLP**  
1450 Brickell Avenue, Suite 1900  
Miami, FL 33131  
Telephone: (305) 755-9500  
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- and -

Nicolette C. Vilmos  
Florida Bar No. 469051  
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Orlando, FL 32801  
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*Filer’s Attestation: Pursuant to Local Rule 1001-2(g)(3) regarding signatures, Paul Steven Singerman attests that concurrence in the filing of this paper has been obtained.*

*Proposed Counsel for Debtors and Debtors-in-Possession*

UNITED STATES BANKRUPTCY COURT  
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IN RE:

Chapter 11 Cases

RED LOBSTER MANAGEMENT LLC,<sup>6</sup>  
RED LOBSTER RESTAURANTS LLC,  
RLSV, INC.,  
RED LOBSTER CANADA, INC.  
RED LOBSTER HOSPITALITY LLC  
RL KANSAS LLC  
RED LOBSTER SOURCING LLC  
RED LOBSTER SUPPLY LLC  
RL COLUMBIA LLC  
RL OF FREDERICK, INC.  
RED LOBSTER OF TEXAS, INC.  
RL MARYLAND, INC.  
RED LOBSTER OF BEL AIR, INC.  
RL SALISBURY, LLC,  
RED LOBSTER INTERNATIONAL HOLDINGS LLC,

Case No. 6:24-bk-\_\_\_\_\_  
Case No. 6:24-bk-\_\_\_\_\_  
Case No. 6:24-bk-\_\_\_\_\_  
Case No. 6:24-bk-\_\_\_\_\_  
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Case No. 6:24-bk-\_\_\_\_\_  
Case No. 6:24-bk-\_\_\_\_\_

Debtors.

(Joint Administration Pending)

**DECLARATION OF JONATHAN TIBUS IN SUPPORT OF THE EMERGENCY  
APPLICATION OF THE DEBTORS PURSUANT TO 11 U.S.C. §§ 105(a) AND 363(b) TO  
(I) RETAIN ALVAREZ & MARSAL NORTH AMERICA, LLC TO PROVIDE THE  
DEBTORS A CHIEF EXECUTIVE OFFICER, A CHIEF RESTRUCTURING OFFICER,  
AND CERTAIN ADDITIONAL PERSONNEL, (II) DESIGNATE JONATHAN TIBUS AS  
CHIEF EXECUTIVE OFFICER, AND (III) DESIGNATE NICHOLAS HAUGHEY  
AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS,  
IN EACH CASE, EFFECTIVE AS OF THE PETITION DATE**

I, Jonathan Tibus, hereby state as follows:

<sup>6</sup> The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number are Red Lobster Management LLC (6889); Red Lobster Sourcing LLC (3075); Red Lobster Supply LLC (9187); RL Kansas LLC (2396); Red Lobster Hospitality LLC (5297); Red Lobster Restaurants LLC (4308); RL Columbia LLC (7825); RL of Frederick, Inc. (9184); RL Salisbury, LLC (7836); RL Maryland, Inc. (7185); Red Lobster of Texas, Inc. (1424); Red Lobster of Bel Air, Inc. (2240); RLSV, Inc. (6180); Red Lobster Canada, Inc. (4569); and Red Lobster International Holdings LLC (4661). The Debtors' principal offices are located at 450 S. Orange Avenue, Suite 800, Orlando, FL 32801.

1. I am a Managing Director with Alvarez & Marsal North America, LLC (together with employees of its professional service provider affiliates (all of which are wholly owned by its parent company and employees), its wholly owned subsidiaries and independent contractors, “A&M”), a restructuring advisory services firm with numerous offices throughout the world. I submit this declaration on behalf of A&M (the “Declaration”) in support of the *Emergency Application of the Debtors Pursuant to 11 U.S.C. §§ 105(a) and 363(b) to (I) Retain Alvarez & Marsal North America, LLC to Provide the Debtors a Chief Executive Officer, and Chief Restructuring Officer, and Certain Additional Personnel, (II) Designate Jonathan Tibus as Chief Executive Officer, and (III) Designate Nicholas Haughey as Chief Restructuring Officer for the Debtors, in Each Case Effective as of the Petition Date* (the “Application”)<sup>7</sup> on the terms and conditions set forth in the Application and the Engagement Letter, dated March 26, 2024, entered into between the Debtors and A&M and attached to the Application as **Exhibit B**. Except as otherwise noted, I have personal knowledge of the matters set forth herein.<sup>8</sup>

## I.

### **DISINTERESTEDNESS AND ELIGIBILITY**

2. A&M, together with its affiliates (collectively, the “Firm”), utilizes certain procedures (the “Firm Procedures”) to determine its relationships, if any, to parties that may have a connection to any of the Debtors in the Chapter 11 Cases. In implementing the Firm Procedures, the following actions were taken to identify parties that may have connections to the Debtors and to determine the Firm’s relationship with such parties:

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<sup>7</sup> Capitalized terms used but not otherwise defined herein shall have the meaning ascribed to such terms in the Application.

<sup>8</sup> Certain of the disclosures herein relate to matters within the personal knowledge of other professionals at A&M and are based on information provided to me by such professionals.

- a. A&M requested and obtained from the Debtors extensive lists of interested parties and significant creditors (the “Potential Parties in Interest”).<sup>9</sup> The list of Potential Parties in Interest which A&M reviewed is annexed hereto as **Schedule A**. The Potential Parties in Interest reviewed include, among others, the Debtors and their non-Debtor affiliates, prepetition and proposed post-petition lenders, current and former officers and directors, significant unsecured creditors of the Debtors (on a consolidated basis), parties holding ownership interests in the Debtors, various professionals related to the engagement, and members of the Court staff.
- b. A&M then compared the names of each of the Potential Parties in Interest to the names in the master electronic database of the Firm’s current and former clients (the “Client Database”). The Client Database generally includes the name of each client of A&M, the name of each party who is or was known to be adverse to such client of the Firm in connection with the matter in which the Firm is representing such client, the name of each party that has, or has had, a substantial role with regard to the subject matter of the Firm’s retention, and the names of engagement personnel who are or were primarily responsible for matters for such clients.
- c. An email was issued to all Firm professionals requesting disclosure of information regarding: (i) any known personal connections between the respondent and/or the Firm on the one hand, and certain significant Potential Parties in Interest or the Debtors, on the other hand;<sup>10</sup> (ii) any known connection or representation by the respondent and/or the Firm of any of those Potential Parties in Interest in matters relating to the Debtors; and (iii) any other conflict or reason why the Firm may be unable to represent the Debtors.

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<sup>9</sup> As may be necessary, A&M will supplement this Declaration if it becomes aware of a relationship that may adversely affect A&M’s retention in these cases or would otherwise require disclosure.

<sup>10</sup> In reviewing its records and the relationships of its professionals, A&M did not seek information as to whether any Firm personnel or member of his/her immediate family: (a) indirectly owns, through a public mutual fund or through partnerships in which certain A&M personnel have invested but as to which such professionals have no control over or knowledge of investment decisions, securities of the Debtors or any other party in interest, or (b) has engaged in any ordinary course consumer transaction with any party in interest. If any such relationship does exist, I do not believe it would impact A&M’s disinterestedness or otherwise give rise to a finding that A&M holds or represents an interest adverse to the Debtors’ estates. It is also noted that in the course of our review it came to A&M’s attention that A&M personnel hold de minimis investments, representing not more than 0.01% of the equity interests in the related entity, in various parties in interest, including but not limited to Comcast, Microsoft, and Wells Fargo.

- d. Known connections between former or recent clients of the Firm and the Potential Parties in Interest were compiled for purposes of preparing this Declaration. These connections are listed in **Schedule B** annexed hereto.

3. As a result of the Firm Procedures, I have thus far ascertained that, except as may be set forth herein, upon information and belief, if retained, A&M:

- a. is not a creditor of the Debtors (including by reason of unpaid fees for prepetition services)<sup>11</sup> or an equity security holder of the Debtors;
- b. is not and has not been, within 2 years before the date of the filing of the petition, a director, officer (other than by virtue of A&M employees serving in the roles as Engagement Personnel (pre- and postpetition) as described in the Application), or an employee of the Debtors; and
- c. does not have any interest materially adverse to the interests of the Debtors' estates, or of any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the Debtors, or for any other reason.

4. As can be expected with respect to any international professional services firm such as the Firm, the Firm provides services to many clients with interests in the Chapter 11 Cases. To the best of my knowledge, except as indicated below, the Firm's services for such clients do not relate to the Chapter 11 Cases.

5. In addition to the disclosures on Schedule B, I note the following:

- a. Wells Fargo Bank, N.A., together with certain of its affiliates (collectively, "Wells Fargo") are Potential Parties in Interest. Under a credit facility (the "Credit Facility") to A&M's parent company Alvarez & Marsal Holdings, LLC ("A&M Holdings"): Wells Fargo is administrative agent, swingline lender and issuing lender, and one of the joint lead arrangers and joint book runners. In addition to Wells Fargo's receipt of interest in its capacity as a lender under the Credit Facility, Wells Fargo, receives certain customary and negotiated fees and reimbursement of expenses in connection with its roles under the Credit Facility.
- b. Lawrence Hirsh is on the Debtors' board of directors. Mr. Hirsh is a former A&M Managing Director (leaving A&M in or about 2020)

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<sup>11</sup> See paragraph 11 below.

and a current client of A&M's affiliate, Alvarez & Marsal Tax, LLC. He also is, or was, on the board of other A&M clients or former clients or their affiliates in wholly unrelated matters. From time to time, Mr. Hirsh may assist A&M and its affiliates in business development activities, and A&M may compensate Mr. Hirsh for those activities if and when successful. However, Mr. Hirsh (for the avoidance of doubt) has not been paid and is not entitled to be paid any compensation by A&M or its affiliates in connection with the Debtors' engagement of A&M or any other matters related to the Debtors.

- c. Alvarez & Marsal Inc. ("A&M Inc."), an entity controlled by Bryan Marsal and Antonio Alvarez II, is the majority owner of Alvarez & Marsal Holdings, LLC ("A&M Holdings"). A&M Holdings is the sole owner of A&M. Messrs. Marsal and Alvarez comprise the Board of Managers of A&M Holdings and two of the Board of Managers of A&M. Messrs. Marsal and Alvarez, together with A&M Inc., indirectly control a significant interest in the general partner of A&M Capital, a private equity investment firm affiliated with A&M through its common management and ownership, and participation of employees described herein which manages various funds (the "A&M Capital Funds"). Also, certain A&M employees have invested in limited partnership interests in the A&M Capital Funds and, indirectly, their general partners and, from time to time, A&M and/or its professional service provider affiliates provide services to the A&M Capital Funds. The investments of the A&M Capital Funds are private equity investments in companies (all of whom are unrelated to the Debtors and these chapter 11 cases except as set forth herein). A&M Capital is operationally separate from A&M.
- d. In February 2024, A&M Capital acquired a majority interest in Georgia Air & Refrigeration, a vendor to the Debtors. There is no balance owed to Georgia Air & Refrigeration by the Debtors at this time.

6. Further, as part of its diverse practice, the Firm appears in numerous cases and proceedings, and participates in transactions that involve many different professionals, including attorneys, accountants, and financial consultants, who represent claimants and parties-in-interest in the Chapter 11 Cases. Further, A&M has performed in the past, and may perform in the future, advisory consulting services for various attorneys and law firms, and has been represented by several attorneys and law firms, some of which may be involved in these proceedings. Based on

our current knowledge of the professionals involved, and to the best of my knowledge, none of these relationships create interests materially adverse to the Debtors in matters upon which the Firm is to be employed, and none are in connection with these cases.

7. If any new material relevant facts or relationships are discovered or arise, A&M will promptly file a supplemental declaration.

## **II.**

### **COMPENSATION**

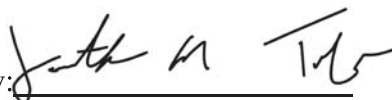
8. Subject to Court approval of the Application and in accordance with the applicable provisions of the Bankruptcy Code, the Bankruptcy Rules, applicable U.S. Trustee guidelines, and the Local Rules for the United States Bankruptcy Court for the Middle District of Florida, A&M will seek from the Debtors payment for compensation on an hourly basis for all Engagement Personnel, and reimbursement of actual and necessary expenses incurred by A&M. A&M's customary hourly rates as charged in bankruptcy and non-bankruptcy matters of this type by the professionals assigned to this engagement are outlined in the Application. These hourly rates are adjusted annually.

9. To the best of my knowledge, (a) no commitments have been made or received by A&M with respect to compensation or payment in connection with these cases other than in accordance with applicable provisions of the Bankruptcy Code and the Bankruptcy Rules, and (b) A&M has no agreement with any other entity to share with such entity any compensation received by A&M in connection with the Chapter 11 Cases.



10. By reason of the foregoing, I believe A&M is eligible for retention by the Debtors pursuant to sections 105(a) and 363(b) of the Bankruptcy Code and the applicable Bankruptcy Rules and Local Rules.

Dated: May 19, 2024

By:   
Jonathan Tibus  
Managing Director

**Schedule A** [List of Potential Parties in Interest]

**SCHEDULE A**

**DISTRICT COURT JUDGES**

ANNE CONWAY  
CARLOS MENDOZA  
DANIEL IRICK  
DAVID BAKER  
EMBRY KIDD  
GREGORY PRESNELL  
JOHN ANTOON II  
JULIE SNEED  
LESLIE HOFFMAN PRICE  
PATRICIA FAWSETT  
PAUL BYRON  
ROBERT NORWAY  
ROY DALTON JR

**BANKS/LENDERS/UCC LIEN**

**PARTIES/ADMINISTRATIVE AGENTS**

FIRST INSURANCE FUNDING  
FIRST INSURANCE FUNDING OF CANADA  
FORTRESS CREDIT CORP.  
GREAT AMERICA FINANCIAL SERVICES  
CORPORATION  
WELLS FARGO

**DEBTORS**

RED LOBSTRER CANADA, INC.  
RED LOBSTER HOSPITALITY LLC  
RED LOBSTER MANAGEMENT LLC  
RED LOBSTER OF BEL AIR, INC.  
RED LOBSTER OF TEXAS, INC.  
RED LOBSTER RESTAURANTS LLC  
RED LOBSTER SOURCING LLC  
RED LOBSTER SUPPLY LLC  
RL COLUMBIA LLC  
RL KANSAS LLC  
RL MARYLAND INC.  
RL OF FREDERICK, INC.  
RL SALISBURY, LLC  
RLSV, INC.

**DEBTORS PROFESSIONALS**

BERGER SINGERMAN LLP  
EAST HIGHLANDS GROUP, LLC  
EPIQ  
HILCO  
KEEN SUMMIT  
KING AND SPALDING LLP  
STEPHANIE MEDLEY

**DIRECTOR/OFFICERS**

ANA GULACSY  
ANGELA WANG  
ARLENE MUSSENDEN

AURINELIS INFANTE  
CARLOS PENA  
CARRIE BARNER  
CHARLES BRALEY  
DANIEL MCLEOD  
DAVID CIFELLI  
DAVID MICHAEL MARTIN  
ELIZABETH CRAGO  
FUNG YAN  
JARRETT WHITLOW  
JEF MATRAY  
JEFF MATRAY  
JEFFREY PEETE  
JOANN DASHIELL  
JONATHAN TIBUS  
JOSEPH BROWN  
JOYCE ZHANG  
KATE ACOSTA  
KATHY WOOD  
LAWRENCE HIRSH  
LUDOVIC GARNIER  
MATT LIVESAY  
MEERA PEREIRA  
MICHAEL GREENBERG  
MICHAEL SJUGGERUD  
MICHELLE CARR  
MICHELLE RHOADES  
MIRANDA FARREN  
MONICA ZHOU  
NICHOLAS HAUGHEY  
NORMA RIVERA  
PATRICK BARTELS  
RAVINDER SINGH  
RAYMOND BLANCHETTE, III  
RIBEIRO HUI SERVICES LTD  
RICHARD FUNG  
RITTIRONG BOONMECHOTE  
ROBERT KNOPP  
SHAWN HARRS  
SUSAN PAVEL  
THIRAPHONG CHANSIRI  
TIM BREEN  
TIMOTHY ALEXANDER SIBLEY  
TONYA HERON  
TRIN TAPANYA

**EQUITY HOLDERS**

DOUBLE P CONSULTANTS CO. LTD.  
EMPLOYEE SHARE TRUST  
FUNG YAN  
FWM ASIA HOLDINGS LIMITED  
FWM DRAGON HOLDINGS LIMITED  
FWM F&B HOLDINGS LIMITED

## SCHEDULE A

GGCOF RL BLOCKER, LLC  
 INTERO INVESTMENT GMBH  
 KANYA RUENGPRATEEPSANG  
 PAUL KENNY  
 RED LOBSTER HONG KONG LTD.  
 RED LOBSTER MASTER HOLDINGS GP, LLC  
 RED LOBSTER SHANGHAI LIMITED (CN)  
 RIT THIRAKOMEN  
 RL CO-INVESTOR BLOCKER LLC  
 RL MANAGEMENT HOLDINGS LLC  
 RL MANAGEMENT INVESTORS LLC  
 SEAFOOD ALLIANCE LIMITED  
 SHANGHAI HONGLONG WEI HUI F&B  
 MANAGEMENT CO. LTD  
 SHANGHAI RED LOBSTER F&B MANAGEMENT  
 COMPANY  
 STEFAN LEICHT  
 TERRANCE TAN KONGHWA  
 THAI UNION GROUP PUBLIC COMPANY LIMITED  
 THAI UNION INVESTMENTS NORTH AMERICA LLC  
 THAI UNION NORTH AMERICA, INC.  
 VINELAND VENTURES LIMITED

### **FORMER DIRECTOR/OFFICER**

HORACE G. DAWSON, III  
 KELLI VALADE

### **INDEMNITY/GUARANTEE PARTIES**

ARCP ACQUISITIONS, LLC  
 ARCP RL PORTOLIO I, LLC  
 ARCP RL PORTOLIO II, LLC  
 ARCP RL PORTOLIO III, LLC  
 ARCP RL PORTOLIO IV, LLC  
 ARCP RL PORTOLIO IX, LLC  
 ARCP RL PORTOLIO V, LLC  
 ARCP RL PORTOLIO VI, LLC  
 ARCP RL PORTOLIO VII, LLC  
 ARCP RL PORTOLIO VIII, LLC  
 ARCP RL PORTOLIO X, LLC  
 BROADSTONE RL PORTOLIO, LLC

### **INSURANCE**

0510 KLN LLOYD'S SYNDICATE  
 ACE AMERICAN INSURANCE COMPANY  
 AIG  
 ALLIED WORLD INSURANCE COMPANY  
 AMERICAN GUARANTEE AND LIABILITY  
 AMERICAN INTERNATIONAL  
 ARCH INSURANCE COMPANY  
 ASCOT SPECIALTY INSURANCE COMPANY  
 AXIS INSURANCE COMPANY  
 AXIS SURPLUS INSURANCE COMPANY  
 BOWRING MARSH BERMUDA

COLUMBIA CASUALTY COMPANY  
 CONTINENTAL INSURANCE  
 ENDURANCE ASSURANCE CORPORATION  
 EVEREST INDEMNITY INSURANCE CO  
 EVEREST NATIONAL INSURANCE COMPANY  
 FEDERAL INSURANCE COMPANY (SUBSIDIARY OF  
 CHUBB)  
 FIREMAN'S FUND INSURANCE COMPANY  
 HARTFORD FIRE INSURANCE CO.  
 LANDMARK AMERICAN INSURANCE COMPANY  
 LLOYD'S OF LONDON  
 MARKEL BERMUDA  
 OHIO CASULTY CO  
 OHIO INSURANCE AGENTS ASSOCIATION INC  
 RETRO GROUP  
 PALMS INSURANCE COMPANY, LIMITED  
 STARSTONE SPECIALTY INSURANCE COMPANY  
 SWISS RE CORPORATE SOLUTIONS ELITE  
 TALBOT SYNDICATE TAL1183  
 TRAVELERS PROPERTY & CASUALTY COMPANY  
 OF AMERICA  
 WESTCHESTER FIRE INSURANCE COMPANY  
 (SUBSIDIARY OF CHUBB)  
 ZURICH AMERICAN INSURANCE COMPANY  
 ZURICH CANADA  
 ZURICH NORTH AMERICA

### **KNOWN AFFILIATES - JV**

RED LOBSTER ASIA HOLDINGS LIMITED  
 RED LOBSTER CARES, INC.  
 RED LOBSTER CHINA OPERATIONS CO. LIMITED  
 RED LOBSTER HOLDINGS LLC  
 RED LOBSTER HONG KONG  
 RED LOBSTER INTERMEDIATE HOLDINGS LLC  
 RED LOBSTER INTERNATIONAL HOLDINGS LLC  
 RED LOBSTER MASTER HOLDINGS, L.P.  
 RED LOBSTER SEAFOOD CO., LLC  
 RL BILLINGS, INC.  
 RL OF JON ESBORO, NC.  
 SHANGHAI HONGLNG WEI HUI F&B  
 MANAGEMENT CO.

### **LANDLORDS**

100 IH 35 NORTH OWNER LLC  
 10010 STATION LLC  
 10920 MOORPARK LLC  
 112 RLT LLC  
 1120 SOUTH WALTON PARTNERS LLC  
 1229 RICHMOND LLC  
 1359 SN OWNERS LLC  
 13612 HARBOR BOULEVARD LLC  
 1420 NOBLE AVE LLC  
 1601 DAHILL PROPERTIES INC  
 170 WOLF ROAD LLC

SCHEDULE A

1726 NC LLC	ANDYHARRIS LLC
1846 JONESBORO ROAD OWNER LLC	ANNA BUECHELER INVESTMENT PARTNERSHIP
1885 LTD	ANNAPOLIS MALL SHOPPING CENTER COMPANY, LLP
20 TOWNE CENTER OWNER LLC	ANNAPOLIS MALL SHOPPING CTR CO
2300 RESTAURANT CORP	ANNE MOHR AS TRUSTEE OF THE HORST MOHR TRUST
2325 EAST FLAMINGO LLC	APACHE MALL, LLC
2328 COMMERCIAL WAY PROPERTIES LLC	ARC CLORLFL001, LLC
237 UPTOWN INC	ARMEL LLC
2525 BOWLING GREEN LLC	ARTHUR WEIGOLD
2620 MCFARLAND BLVD EAST LLC	ARUNDEL MILLS LIMITED PARTNERSHIP
27TH MESA LLC	ARVIG4 LLC
29 OCEAN PARKWAY LLC	ASHBY, INC.
3087 ASSOCIATES LLC	AT HOME HOLDING III INC
32 BLANDING BOULEVARD OWNER LLC	ATHERTON DEVELOPMENT COMPANY LP
3301669 NOVA SCOTIA COMPANY	AUCALLUTIM LLC
39401 FREMONT BOULEVARD LLC	AUGUST AMERICA LLC
411 LENOX REALTY INC	AVIANA COMPANY LTD LLC
416 COMMERCE CENTER DRIVE LLC	AVR CPC ASSOCIATES LLC
4230 BROADWAY REALTY CO INC	B&L STORAGE
454 W 22 ST LLC	B33 YUMA PALMS III LLC
6091 SAWMILL ROAD LLC	BARLAS RLR LLC
6701 18TH AVENUE ASSOCIATES LLC	BAY CITY MALL PARTNERS LLC
684 MYRTLE AVE REALTY LLC	BAY PLAZA WEST LLC
684 MYRTLE AVENUE REALTY LLC	BAY PLAZA WEST, LLC C/O PRESTIGE PROPERTIES & DEVELOPMENT CO.,INC.
698000 ALBERTA LTD.	BELOS EXCHANGE LLC
714 YONGE STREET INC	BELUZ PROPERTIES X LTD
801 RED LOBSTER LLC	BENJAMIN MARKS
8040 KINGSTON PIKE ROAD OWNER LLC	BERTHA AIKEN LLC
828 EASTERN BYPASS OWNER LLC	BHAGAT MD LLC
8407 LITTLE ROAD OWNER LLC	BIG RED LLC
9069 VANTAGE POINT DRIVE OWNER LLC	BISHWENDU K PAUL
95METCALF PROPERTIES INC	BLACK SAND CAPITL SERIES 1 MB, LLC
99 YEAR LEASE	BLACKSTOCK WESTSIDE ASSOCIATES LLC
AARK USA LLC	BLUE TREE PROPERTIES OH LLC
AASTHI LLC	BLUESTRIPES INVESTMENTS LLC
ACKRIK ASSOCIATES, LP	BOISE TOWNE PLAZA LLC C/O GENERAL GROWTH PROPERTIES
ADMNS MEADOWLANDS INVESTMENT CORPORATION	BPR FF LLC
ADVANCED HOUSING DEVELOPERS INC	BPW INC
AFLI2 LLC	BRE DDR RETAIL HOLDINGS III LLC
AIB MANAGEMENT I LP	BRIARHOLM INC
AIB SHENANDOAH I, LLC	BRIXMOR OPERATING PARTNERSHIP LP
AJ CHEN LLC	BROADRIDGE APARTMENTS LLC
ALAMO CROSSING COMMERCIAL ASSOCIATION	BROADSTONE RL PORTFOLIO LLC
ALDO GUIDOTTI	BROADWAY & NEVADA LLC
ALEXANDRIA SEAFOOD LLC	BROADWAY & PEARL ASSOCIATES, LLC
ALMADEN PLAZA SHOPPING CENTER, INC.	BROADWAY AND PEARL ASSOCIATES LLC
ALR RACANELLI LLC	BROCK ASSOCIATES LLC
ALVA INVESTMENT CORP	BROOKS SHOPPING CENTERS LLC
AMERICAN FINANCE OPERATING PARTNERSHIP LP	BROOKSIDE IMPROVEMENTS LLC
AMERICAN REALTY CAPITAL PROPERTIES, INC.	
AMJ WOLF CORP	

SCHEDULE A

BROWN-BELKIN RL LLC  
 BRYAN RENTAL INC  
 BUDD STREET, LLC  
 BUILDINGS FOR BABIES FOUNDATION  
 BURKHARDT DEVELOPMENT GROUP INC  
 BVA DEERBROOK SPE LLC  
 CALIFORNIA PROPERTY OWNER I, LLC  
 CALTAMP REALTY ASSOCIATES LLC  
 CAMPBELL BLACKLIDGE PLAZA DE LLC  
 CAMWOOD CONSTRUCTION LTD  
 CARNEGIE MANAGEMENT & DEVELOPMENT CORP  
 CASSCO LAND COMPANY INC  
 CATALINA PARTNERS L.P. C/O GLIMCHER  
 COLONIAL PARK MALL, INC.  
 CAUSEWAY ASSOCIATES C/O GREATER LAKESIDE  
 CORP.  
 CBL & ASSOCIATES LIMITED PARTNERSHIP  
 CBL RM-WACO, LLC  
 CENTER POINTE ASSOCIATES, LP  
 CENTERPOINTCAP I LLC  
 CENTURY PLAZA COMMERCIAL LLC  
 CG WATERTOWN LLC  
 CH GRESHAM LLC  
 CHANNEL ISLANDS MARKETPLACE, LP  
 CHARLES & CO. REALTY LLC  
 CHEUNG K TOM LEUNG  
 CHILLICOTHE MALL INC  
 CHRISTEL KELLEY  
 CITY OF DANBURY  
 CITY OF NORTH CHARLESTON  
 CJ & J CORPORATION  
 CLOUD ENTERPRISES CORPORATION INC  
 CODDING ENTERPRISES  
 CODDING ENTERPRISES LP  
 COLTRANE REAL ESTATE INVESTMENTS LLC  
 COMPASS COMMERCIAL INC  
 CONROE MARKETPLACE S C, LP  
 CONWAY INN CORP  
 COOKEVILLE TN INVESTMENT PARTNERS  
 CORNHUSKER PROJECT GI2 LLC  
 COUNTRY LLC  
 COUNTRY ORCHARD ESTATES INC  
 CPP RIVER FALLS LLC  
 CPP RIVER FALLS LLC & CPP RIVER FALLS II LLC  
 AS TENANTS IN COMMON  
 CR KINGSTON ASSOCIATES LLC  
 CRI OUTPARCELS LLC  
 CUMBERLAND MALL REALTY HOLDING LLC  
 CURRY INVESTMENT COMPANY  
 CURTIS C. CURRY Q TIP TRUST  
 D J W PROPERTIES LLC  
 DACF INVEST-4 LLC

DAMIAN CHARLES  
 DAN C INC  
 DANVILLE MALL LLC  
 DAVRICH REALTY CORP  
 DDR HOMESTEAD LLC  
 DEES SUGAR HOUSE CENTER LLC  
 DEL AMO ASSOCIATES LLC  
 DENNIS LAPIDUS  
 DEVELOPMENTS WEST CORPORATION  
 DIADON LLC  
 DIAJEFF LLC C/O KIN PROPERTIES, INC.  
 DIXIE PARTNERS V LP  
 DOUGLAS V HALE  
 DR J ROLAND MCKINNEY & MRS MARTHA  
 MCKINNEY  
 DRURY DEVELOPMENT CORPORATION  
 DTC DEVELOPMENT MSP LLC  
 EAST LAMPETER ASSOCIATES LP  
 EAST WEST CROSSINGS LLC  
 EASTRIDGE LP  
 EDMARK I LLC  
 EDWARD F SELBY  
 EDWARD F. SELBY AND LINDA L. SELBY, AS  
 TRUSTEES OF THE EDWARD AND LINDA SELBY  
 TRUST DATED MAY 29, 2012  
 EGE5 LLC  
 EIRREK RLF LLC  
 ELHIO LLC  
 EMILY KO LEE  
 EMPIRE MALL, LLC  
 ENAYAT ABRISHAMI  
 ESUE LLC  
 FAB-RITE LLC  
 FAIR OAKS COMMUNITY DEVELOPMENT  
 CORPORATION  
 FAR HORIZONS TRAILER VILLAGE LLC  
 FEDERAL REALTY OP LP  
 FIMA DEVELOPMENT  
 FIRST & MAIN LLC  
 FIRST AND MAIN, LLC C/O NORWOOD LIMITED,  
 INC.  
 FIRST ARIZONA RL ASSOCIATES LLC  
 FIRST AVE./WETMORE OFFICE PLAZA DE LLC  
 FK PROPERTIES LLC  
 FLAMINGO EASTERN LLC  
 FNW REALTY CORP  
 FORMOSA DEVELOPERS INC  
 FORTIFIED BELTWAY LANHAM LLC  
 FOUR CORNERS OPERATING PARTNERSHIP LP  
 FOUR HAND REALTY LLC  
 FOX RIVER SHOPPING CENTER LLP C/O GENERAL  
 GROWTH PROP. INC.  
 FOX RIVER SHOPPING CTR LLP

SCHEDULE A

FR WHITE MARSH, LLC	HERZMAN NIECES EXEMPT TRUST U/D/T
FRANK MINEO	DECEMBER 15, 1972
FRANKIE FESKO	HICKORY GROVE COMMUNITY LLC
FRISCO 3056 PRESTON LLC	HIGHLAND LAKES PROPERTY LLC
FSLRO 10700 PARALLEL KANSAS CITY LLC	HKT ENTERPRISES LLC
FT SHERI REALTY LLC A NEW YORK LIMITED	HOFFMAN 4101 VETERANS MEMORIAL LLC
LIABILITY COMPANY	HOFFMAN 4101 VETERANS MEMORIAL LLC, C/O
G&I X CROSSROADS MZL LLC	WOODSON DEVELOPMENT CO.
GALLERIA AT WOLFCHASE LLC	HORLBECK, LLC, ALEXANDER G. THOMPSON,
GALO PROPERTIES INC	RUTH ANN CURRY, TRUSTEE
GATEWAY CENTER PROPERTIES, LLC	HUNTER EQUITIES 309 LLC
GCFP LIMITED PARTNERSHIP	HUNTER EQUITIES 326 LLC
GELLY LLC	ID SEAFOOD LLC
GENEVA RL VENTURE LLC	ILENE FLAUM
GEOFFREY M KUNZ	ILLIANA REALTY
GEORGE DUNAIAANS AND FLORA DUNAIAANS	IMPERIAL PARKING CANADA CORP
REVOCABLE TRUST	INDIANA LAND TRUST COMPANY - TRUST #3518
GERALD L SPANDE	INLAND SOUTHEAST KING'S GRANT, L.L.C.
GERALD MESSURI	INTERSTATE MANAGEMENT LLC
GERALDINE APRAHAMIAN	IRONWOOD 1 LLC
GGP LIMITED PARTNERSHIP	IRONWOOD I, LLC
GGP MALL OF LOUISIANA LLC	IVISION HOLDINGS LLC
GINA EL SINEITTI ESTATE	J T JACKSON COMPANY
GIRARDEAU P2 LLC	JAKS LLC
GLR PROPERTY MANAGEMENT LLC	JAL ENTERPRISES INC
GPG CLOVIS HOLDINGS LLC	JAMES CAMPBELL COMPANY LLC
GREENTREE APARTMENTS LLC	JAMES F. MCGRATH
GREENWAY PROPERTY LLC	JAMES KHEZRIE
GREENWOOD MALL REALTY HOLDING LLC	JCC CALIFORNIA PROPERTIES LLC
GRI EQY SPARKLEBERRY SQUARE LLC	JEANNE JACKSON AS ADMINISTRATRIX
GRUPO TFJ PROPERTIES	JEANNETTE D GERMANN
GSMS 2001-GC5 EAST BROADWAY BOULEVARD,	JFCF INVEST-3 LLC
LLC	JINA FARZINPOUR
GTL PROPERTIES	JO-LYN MANAGEMENT CORP
GUIDOTTI PROPERTIES	JOE AMATO EAST END CENTRE LP
GUIMA BRAZIL USA LLC	JOHNSONS TRAILER PARKS LLC
HAASIS/MCGRATH JOINT VENTURE ACC NO 1036-	JOSE PEREZ
7826	JOSEPH EL SINEITTI
HAI YUE TX LLC	JOSEPH GAROFALO
HANABI	JPS REALTY MANAGEMENT LLC
HANABI A CALIFORNIA GENERAL PARTNERSHIP	JSSA VENTURES INC
HANDY HARDEES LLC	JTN-RL LLC.
HARBOR PLAZA LLC	JUAN SMYNRA OWNER LLC
HARCO CAPITAL LLC	K.I.R. COPIAGUE L.P. C/O KIMCO REALTY
HARMON MEADOW OWNER LLC	CORPORATION
HAWAIIAN PROPERTIES LTD	KANNAN NATARAJAN CO-TRUSTEE
HCL GOODYEAR CENTERPOINTE LLC	KATY MILLS MALL LP
HCL INGLEWOOD VILLAGE LLC	KB RIVERDALE LLC
HCL INGLEWOOD VILLAGE, LLC C/O HAAGEN	KEFAYAT NAVID
COMPANY, LLC	KELSO RL PROPERTY LLC
HENDRIE FAMILY PROPERTIES LLC	KENNEDY MALL LTD
HERZMAN NIECES EXEMPT TRUST	KENNEDY MALL, LTD. D/B/A GREAT EAST PLAZA
	ANNEX



SCHEDULE A

KENSINGER PROPERTIES LTD., C/O KENSINGER &  
 COMPANY, LLC  
 KEYSTONE FIESTA PLAZA LLC  
 KIMCO REALTY CORPORATION  
 KIN PROPERTIES INC  
 KING OF PRUSSIA PA RETAIL LLC  
 KIR COPIAGUE LP  
 KISAN B CHAVAN  
 KITE REALTY GROUP LP  
 KIU ND HOLDINGS LLC  
 KNOX & AMERICAN I LLC  
 KOLEE 59 TRUST  
 KPLP II LLC  
 KRISHNAMOORTI FAMILY LIMITED PARTNERSHIP  
 KS AOB TORONTO INC  
 KS SEAFOOD LLC  
 L B BILLINGSLEY INVESTMENT CO  
 L W RIVERDALE LLC  
 L&S TOLUCA PROPERTIES  
 LA FRONTERA LANDLORD LLC  
 LA JOLLA GROUP B LLC  
 LAKE PARK INVESTORS LLC  
 LAKES MALL REALTY LLC  
 LANGSTON SEAWRIGHT  
 LANSING RETAIL CENTER LLC  
 LARCO MANAGEMENT LLC  
 LAUREL LAKES LLC  
 LAUREL LAKES, LLC C/O MARYLAND FINANCIAL  
 INVESTORS, INC.  
 LBX DEPTFORD TH LLC  
 LEBCON ASSOCIATES LTD  
 LEDGEWOOD OUTPARCEL INVESTORS LLC  
 LEHIGH VALLEY ASSOCIATES  
 LEHIGH VALLEY MALL LLC  
 LEIBCO REALTY LIMITED  
 LELAND W POLLARD  
 LEVINE FAMILY TRUST  
 LEVY FAMILY LIMITED PARTNERSHIP  
 LIMESTONE REDCAN ULC  
 LIMESTONE REDLOB LLC  
 LINCOLN CENTER LLC  
 LINCOLN CENTER LLC C/O SHORENSTEIN  
 PROPERTIES LLC  
 LINCOLN HOLDINGS LLC  
 LO BROTHERS INVESTMENT CO LTD  
 LO BROTHERS INVESTMENT CO, LTD C/O  
 ARCHIGRAPH INC.  
 LOBSTER BUILDING  
 LOBZONA LLC  
 LOD JACKSONVILLE LLC  
 LOUIS JOLIET REALTY LLC  
 LOUIS WINTERMEYER  
 LOWES HOME CENTERS INC

LOYAL PLAZA SC REALTY FUND LLC  
 LPRE HOLDINGS LLC  
 LTH INVESTMENTS LLC  
 LUFKIN MALL REALTY HOLDING LLC  
 LUXONE LLC  
 LYN-JO WASHINGTON LLC  
 MACERICH LAKEWOOD, LLC C/O MACERICH  
 MANAGEMENT COMPANY  
 MACWH LP  
 MACYS INC  
 MADDEN FAMILY LLC NO 3  
 MADISON EAST TOWNE LLC  
 MAIN & MAIN DEL PASO LLC  
 MALL OF LOUISIANA, LLC  
 MALL OF SOUTH CAROLINA OUTPARCEL LP  
 MALL OF SOUTH CAROLINA OUTPARCEL LP C/O  
 CBL & ASSOC. MGMT. INC.  
 MANHATTAN 338 CORP  
 MARINE IRON & SHIP BLDG CO INC  
 MARINE IRON & SHIP BUILDING COMPANY  
 MARION PLAZA ASSOCIATES LP  
 MARION PLAZA ASSOCIATES LP C/O MADISON  
 ACQUISITIONS, LLC  
 MARK J FREITAG TRUST OF 1988  
 MARK SAYDAH  
 MARLAND LIMITED PARTNERSHIP  
 MARVIN H GEISTLINGER  
 MCD 6 LLC  
 MEILE INVESTMENT LLC  
 MEILE INVESTMENT, LLC D/B/A DOUBLETREE BY  
 HILTON MONROVIA-PASADENA  
 METRO NORTH CROSSING LLC  
 MGA VENTURES INC  
 MI CLAW LLC  
 MID-ATLANTIC PROPERTY JT LLC  
 MIDAMERICA HOTELS CORPORATION  
 MIDDLETOWN I RESOURCES L P  
 MIDWAY SHOPPING CENTER, L.P.  
 MILLCREEK PLAZA COMPANY LIMITED  
 PARTNERSHIP  
 MILPITAS TOWN CENTER 2008 LP  
 MIR QUEENS PLACE LLC  
 MISSION SAN JOSE LLC  
 MKN PROPERTY INC.  
 MONICA INC  
 MONTGOMERY CROSS RETAIL GROUP LLC  
 MONTVISTA LLC  
 MOORLAND MEDICINE LLC  
 MORGUARD BOYNTON TOWN CENTER INC  
 MOUNT HUNGER HOLDINGS LLC  
 MPNT MICHIGAN LLC  
 NADG NNN RLOB MAY NJ LP  
 NAPLES LEASING 416 LLC



SCHEDULE A

NEW PLAN HAMPTON VILLAGE LLC	PRAN MCCAIN LLC
NEW TOWNE MALL REALTY HOLDING LLC	PRATT GOLDSMITH INC
NEXT TECH DEVELOPMENT LLC	PREFERRED ASSOCIATES LLC
NEXTGEN WOODSIDE REALTY LLC	PROLOGIS LP
NORENE BRINK	PROVENDER HALL I LLC
NORTHTOWN SQUARE LLC	PRSS LLC
NORTHTOWN SQUARE, LLC C/O STEJER	PUMA INDUSTRIES 307 LLC
DEVELOPMENT, LLC	PVSC COMPANY
NORTHWEST PROMENADE LLC	QR RUSHMORE LLC
NWCC CENTER PLAZA LLC - 0010448	QUEENSBURY PLAZA I, LLC
NWCC INVESTMENTS II LLC	R&H PROPERTIES LP
OAKDALE VILLAGE LLC	RAI SAWAK LLC
OAKTREE INVESTMENTS 4 LLC	RAMCO JACKSONVILLE LLC
OAKWOOD PLAZA LIMITED PARTNERSHIP	RAYMARC RE LLC
OAKWOOD PLAZA LP	RB SANDRINI FARMS LP
OBEACH LLC	RCG-PSC CAMP CREEK OWNER, LLC
OCRE INVESTMENTS LLC	RDHW MANAGEMENT LLC
OFFICE COMPLEX ENTERPRISES INC	REAL ESTATE SERVICES INC
OLESEN AL LLC	REALTY INCOME CORPORATION X 2293
OMAHA CAVE PARTNERSHIP LP	RED GARDEN LLC
OMAHA CAVE PARTNERSHIP, L.P. C/O ST. LOUIS	RED LOBSTER OF LAKELAND LLC
COUNTY REALTY CO.	RED LOBSTER ST CLOUD MN LLC
ONTARIO MILLS LTD PARTNERHIP	RED OLIVE PROPERTIES LLC
OUTER BANKS LIMITED PARTNERSHIP	RED SUMMIT FAIR LLC
OVM DELAWARE LLC	REDLOB SHEPPARD AVENUE LIMITED
OWNED	PARTNERSHIP
OXFORD DEVELOPMENT COMPANY - MORaine	REDLOB SHEPPARD AVENUE LP
PACIFIC PREMIER RETAIL TRUST LLC	REEP-RTL DTC VA LLC
PANOBSTER LLC	RELATED RETAIL MANAGEMENT CORPORATION
PARED MOTEL ASSOCIATES LLC	RENEE L FERRERO
PARK EAST LLC	RETAIL OPPORTUNITY INVESTMENTS
PARK MALL LLC	PARTNERSHIP LP
PATRICIA A WEATHERBY	RFHI LLC
PAUL A BUTERA	RGLI LLC
PECONIC LLC	RH TACOMA PLACE ASSOCIATES LLC
PERSAM WETHERSFIELD LLC	RH TACOMA PLACE ASSOCIATES, LLC AND H.I.R. 3
PETER MOON HONG	RHYL REALTY INC
PFA-C SILVER SPRING LC	RIDGE LINE INC
PHEASANT REALTY LLC	RIOCAN (REIT) WEST
PHILIP VELKA	RIVER OAKS EL PASO, LLC
PHOENIX PARTNERS LLC	RIVER OAKS PROPERTIES LTD
PIEDMONT CNL TOWERS ORLAND LLC	RIVER PRAIRIE LLC
PIERRE BOSSIER MALL REALTY HOLDING LLC	RIVERSIDE INCOME FUND I LP
PINE BLUFF INCOME PROPERTIES LLC	RJP RL I DRIVE LLC
PINE RIDGE MALL JC, LLC	RL 4010 LLC
PINE VIEW ENTERPRISES LLC	RL ARIZONA LLC
PINLEN LUBBOCK LLC	RL ELIZABETHTOWN LLC
PIQRED LLC	RL ENTERPRISES LLC
PK II EL CAMINO NORTH LP	RL JENSEN BEACH LLC
PLAZA SPEEDWAY LLC	RL KAF LLC
POTTSTOWN CENTER LP	RL KOKOMO LLC
POTTSTOWN CENTER LP C/O LONGVIEW	RL MADISON HEIGHTS LLC
MANAGEMENT	

SCHEDULE A

RL SCHAUMBURG LLC	SIMON PROP GRP (TX) LP
RL.PTX LLC C/O RON DEMILT	SIMON PROPERTY GROUP (TEXAS), L.P. C/O
RL12580 LLC	SIMON PROPERTY GROUP
RLCA PROPERTIES INC	SIMON PROPERTY GROUP L.P.
RLFL, LLC	SIMONIAN FAMILY 2008 TRUST
ROBBIE'S INC. C/O CHARLES ROBERTSON	SKYHY PROPERTY LLC
ROBBIES INC	SM MESA MALL, LLC
ROBERT D PARHAM	SMBSIRIS LLC
ROBERT D. PARHAM & JUDY J. PARHAM	SMITH BROS.-ZIEGLER
ROBERT J SCULLIN	SMITH FAMILY TRUST DATED 1-7-1982
ROBERT MASCALL AND SUSAN WOODELL	SMITH LEGACY LLC
MASCALL	SMITH RANCHES
ROGER J JANOW	SMS AMBASSADORS CORP
ROIC CALIFORNIA, LLC	SNOWDEN SQUARE PHASE II RETAIL CENTER
ROUND ROCK RL LLC	ASSOCIATION INC
ROUSE PROPERTIES LLC	SOCRATES INVESTMENTS INC
ROUSE PROPERTIES REIT INC	SOLANO TOWN CENTER OWNER LLC
ROY TIMOTHY YOUNG	SOON CHUN NANJI PAK
RPRL UNION 22 LLC	SOUTH FORKS ASSOCIATES
RPT REALTY LP	SOUTHEAST REALTY ASSOCIATES, LLC C/O WIN
RSC ASSOCIATES LLC	PROPERTIES, INC.
RVM GLIMCHER LLC	SOUTHLANDS COLORADO LLC
RXR 5TS HOLDINGS JV LLC	SPADEA INC
RXR 5TS OWNER LLC	SPEEDWAY95 LLC
RYG REALTY INC	SPENCER DEVELOPMENT LLC
RYNAKO LP	SPIRIT REALTY L.P.
SAGA LLC	SPM ACQUISITION LLC
SAINT ANTHONY REAL ESTATE LLC	SPORTS ARENA VILLAGE LTD
SALINAS SHOPPING CENTER ASSOCIATES LP &	SPORTS ARENA VILLAGE, LTD COMMERCIAL
HARDEN RANCH PLAZA ASSOCIATES LLC	SPACE COORDINATOR
SALISBURY MALL REALTY HOLDING LLC	SPOTSYLVANIA TOWNE CENTER
SAN BERNARDINO RESTAURANT ASSO C/O THE	SSS NORTHWEST CROSSING LLC
GRAYMONT GROUP	STAR-WEST GREAT NORTHERN MALL LLC
SAN BRUNO TOWNE CENTER PARTNERSHIP	STAUNTON EM 2 LLC
SANMARCO COMPANY	STEMMONS CROSSROADS ASSOC
SANTA FE MALL REALTY HOLDING LLC	STEVE KORONEOS
SARAH KRANC	STEVE LIN
SARL JV	STEVEN E BREITMAN
SAYAGE VALDOSTA LLC	STONE LAND, LLC
SC HEIGHTS LLC	SUNBEAM DEVELOPMENT CORPORATION
SCF RC FUNDING IV LLC.	SUNRISE HILLS
SCULLIN REAL ESTATE VII LLC	SUPERIOR STEEL STUDS INC
SEARS, ROEBUCK & CO.	SWB-LYNN HOLDINGS LLC
SERG 13 LLC	SWIFT CREEK ASSOCIATES LP
SHADES CREEK R&I CORP TUTWILE PROPERTIES	SWIFT CREEK ASSOCIATES, L.P. C/O BET
LTD	INVESTMENTS
SHANTINATH CS LLC	SWR - LV, L.L.C. C/O REDD REALTY SERVICES
SHASHIKANT PATIL	SWR-LV LLC
SHOP TOWNE CENTER INC	TAAG VENTURES LLC
SILVER SPRING SERIES, A SERIES OF OWL'S NEST	TAITZ RL MOBILE LLC
PROPERTIES, LLC	TAMPA PALMS NORTH OWNERS ASSOCIATION
SILVER SPRINGS SERIES, A SERIES OF OWL'S NEST	TANGER OUTLETS DEER PARK, LLC
PROPERTIES, LLC	TANGER PROPERTIES LIMITED PARTNERSHIP

SCHEDULE A

TARGET STORES	UB MIDWAY LLC
TAYLOR & MONROE LLC	UNIVERSITY VENTURE CORP
TECH ONE ASSOCIATES	URBAN EDGE PROPERTIES LP
TED AND MARIAS PLAZA LLC	US CENTENNIAL MALLS JV LLC
TEHAN'S REALTY COMPANY C/O TEHAN'S	UT HEIGHTS LLC
CATALOG SHOWROOMS, INC	V2 ASSOCIATES LLC
TEHANS REALTY COMPANY	VALLEY STREAM GREEN ACRES LLC
THE EVELYN D BENEDETTO FAMILY	VAN VLIET ACQUISITION IV LLC
PARTNERSHIP LLP	VERA CRUZ PROPERTIES LP
THE EVELYN DIBENEDETTO FAMILY	VERA LLC
PARTNERSHIP LP	VEREIT
THE GEORGE FAMILY TRUST	VEREIT OPERATING PARTNERSHIP LP
THE GERRARD FAMILY LIMITED PARTNERSHIP	VESTAR BOWLES CROSSING LLC
LLLP	VESTAR CROSSROADS GILBERT LLC
THE HARRY AND JEANETTE WEINBERG	VILLAGE AT BURLINGTON OWNERS ASSOCIATION
FOUNDATION INCORPORATED	VILLAGES / ACORN INVESTMENTS LTD
THE JEAN ANN BECKER REVOCABLE TRUST	VINSUE CORP
DATED 10-19-2007	VNO 7000 HADLEY ROAD LLC C/O VORNADO
THE KISAN B. CHAVAN & KUNDAN K. CHAVAN	REALTY TRUST
LIVNG TRUST	WALSTER LLC
THE P SMITH REALTY LLC	WASHINGTON MALL - JCP ASSOCIATES, LTD.
THE PRADO SC, LLC	WASHINGTON MALL- JCP ASSOC LTD
THE PROMENADE DIBERVILLE LLC	WASHINGTON PRIME PROPERTY LP
THE RAPHAEL FAMILY WOOSTER STREET	WATERFORD LAKES TOWN CENTER LLC
COMPANY LLC	WAYNE A BELLEAU
THE SHOPPES AT SOLANA, LLC	WEATHERBY ENTERPRISES
THE STEVE HONGDUR LIN AND CAROL YAO LIN	WEINGARTEN I-4 CLERMONT LANDING LLC
REVOCABLE TRUST DTD 7/22/94	WESTRIDGE PARK INVESTORS L P
THE STORAGE BIN INC	WESTRIDGE PARK INVESTORS LIMITED
THE WOODS OF EAST BRUNSWICK PROPERTY	PARTNERSHIP
OWNERS ASSOCIATION INC	WHITEHORSE 3 LLC
THF CHESTERFIELD DEV LLC	WHRL STONY BROOK LLC
THF CHESTERFIELD DEVELOPMENT, LLC	WIDEWATERS GROUP INC
THF MAPLEWOOD OUTPARCEL DEVELOPMENT	WIDEWATERS LAKEWOOD VILLAGE CENTER
LLC	COMPANY, LLC
THF ST CLAIRSVILLE DEVELOP LP	WILD REALTY 1, LLC
THF ST. CLAIRSVILLE DEVELOPMENT, L.P.	WILD REALTY 3, LLC
THOMPSON & COMPANY INC	WILKINSON DEKALB LAND COMPANY LLC
TILDE MARIANI GIACCHE	WILLIAM C FISHER JR AND JANET FISHER
TMP SRE I, LLC	WILLIAM KUNZ
TN OAK RIDGE RUTGERS LLC	WINCHESTER SEAFOOD LLC
TOM & LEE HOLDING CO LLC	WINDSOR REALTY LTD PARTNERSHIP
TOM & LEE HOLDING COMPANY, LLC AND TOM	WOODBIDGE HEIGHTS ASSOCIATES LLC
FAMILY TRUST OF 1984	WORLD CLASS INVESTMENTS LLC
TOM BASS	WPE INVESTMENT 10 LLC
TORNIG GA LLC	YASMON 19 GROUP LLC
TPI 1960 RETAIL LLC	YAVAPAI PRESCOTT INDIAN TRIBE
TR UWO FRED ZIESS	ZURICHA CAPITAL LTD
TRIBELLA PROPERTIES LLC	
TRINITY PROPERTY SERVICES - ITF - ADMNS	
TRIPLE BAR YORK MARKETPLACE LLC	<u>LITIGATION</u>
TWELVE OAKS MALL LTD PARTNRSHIP	2355 NORTH HIGHWAY 41 ASSOCIATES LLC
TWO D HOLDINGS LLC	3909 SUNSET DRIVE OWNER, LLC
TWOVM INVESTMENTS LLC	ANNA HURLSTON

## SCHEDULE A

BDG SUFKA, LLC  
 CARRIE ROBERTSON  
 DEZZIE RAY MARSHALL (CLASS ACTION)  
 DIANE TUCKER  
 E. O. MAGDALIA COLON  
 ECOLAB INC.  
 ELEASIA BLACKMAN  
 ELTON GARRETT  
 EMMA SCHELLER  
 ERICH WHITEFORD  
 ESPERANZA CARR  
 GLENDA SAVERY  
 HECTOR SANCHEZ  
 IPSOS-INSIGHT, LLC  
 JOSE SANTOYO  
 KENNETH SCHEBEN  
 LARRY THURSTON  
 LINDA GUCCINI  
 LOUIS R. OLIVEIRA AND GAREN A. OLIVEIRA  
 FAMILY TRUST  
 DATED APRIL 15, 2020  
 LUXONE, LLC  
 MARIA DASILVA  
 MELISSA RANDAZZO  
 NADINA HUJIC, N.B. (NADIA HUJIC'S MINOR SON),  
 AND MONIQUE LEWIS  
 OP OAKHURST REALTY, LLC AS SUCCESSOR TO  
 GGC REAL ESTATE INVESTMENTS I, L.P.  
 PROVENDER HALL IV LLC  
 RAINBOW INVESTMENT CO., LP  
 ROBERT WALKER  
 ROWORTH ENTERPRISES, LLC  
 SHARON WEINAND AND FRANK OLSSON  
 TRACY WALKER

### MATERIAL CONTRACT COUNTERPARTIES

CONTINENTAL MILLS, INC.  
 FCPT HOLDINGS, LLC  
 KENNETH O. LESTER COMPANY INC.  
 PEPSI-COLA ADVERTISING AND MARKETING, INC.  
 PEPSICO SALES, INC.  
 PFG CUSTOMIZED DISTRIBUTION  
 SPIRIT MASTER FUNDING IX, LLC

### NON-DEBTOR PROFESSIONALS

ALIX PARTNERS  
 PROSKAUER  
 WEIL, GOTSHAL & MANGES LLP

### SURETY & LETTERS OF CREDIT

AIKEN ELECTRIC COOPERATIVE, INC.  
 ALABAMA POWER COMPANY  
 ARIZONA PUBLIC SERVICE

BALTIMORE GAS AND ELECTRIC COMPANY  
 BIRMINGHAM WATER WORKS BOARD  
 BOWLING GREEN MUNICIPAL UTILITIES BGMU  
 BROWNSVILLE PUBLIC UTILITIES BOARD  
 CARROLL ELECTRIC  
 CENTRAL ARKANSAS WATER  
 CENTRAL FLORIDA GAS COMPANY  
 CITY OF BAYTOWN  
 CITY OF BLOOMINGTON  
 CITY OF CARTERSVILLE WATER DEPT.  
 CITY OF CLEARWATER  
 CITY OF COOKEVILLE  
 CITY OF DECATUR  
 CITY OF DOTHAN, ALABAMA  
 CITY OF EAST POINT - (2777 EAST POINT STREET  
 EAST POINT, GA 30344)  
 CITY OF FARMINGTON  
 CITY OF FAYETTEVILLE  
 CITY OF FORT MYERS  
 CITY OF FORT WORTH WATER DEPARTMENT  
 CITY OF HOUSTON, PUBLIC WORKS &  
 ENGINEERING DEPT.  
 CITY OF HUNTSVILLE  
 CITY OF HUNTSVILLE, ALABAMA  
 CITY OF LAKE CITY FL  
 CITY OF LAKELAND FLORIDA  
 CITY OF MESQUITE  
 CITY OF OAK RIDGE UTILITIES BUSINESS OFFICE  
 CITY OF OCALA  
 CITY OF PASADENA  
 CITY OF PERU  
 CITY OF RICHMOND  
 CITY OF ROCKY MOUNT  
 CITY OF TALAHASSEE  
 CITY OF WINTER HAVEN  
 CLARKSVILLE DEPARTMENT OF ELECTRICITY  
 CLAY ELECTRIC COOPERATIVE, INC.  
 COAST ELECTRIC POWER ASSOCIATION  
 COLLEGE STATION UTILITIES  
 COMMISSIONER OF PUBLIC WORKS  
 COWETA - FAYETTE ELECTRIC MEMBERSHIP  
 CORPORATION  
 DECATUR UTILITIES  
 DELMARVA POWER AND LIGHT COMPANY  
 DUKE ENERGY CAROLINAS, LLC  
 DUKE ENERGY FLORIDA, INC. DBA DUKE ENERGY  
 DUKE ENERGY OHIO, INC.  
 DUKE ENERGY PROGRESS, INC.  
 ELECTRIC POWER BOARD OF CHATTANOOGA  
 ELECTRIC POWER BOARD OF THE METROPOLITAN  
 GOVERNMENT OF NASHVILLE AND DAVIDSON  
 COUNTY, TENNESSEE  
 ELIZABETHTOWN GAS

SCHEDULE A

ELK RIVER PUBLIC UTILITY DISTRICT  
 EMERALD COAST UTILITIES AUTHORITY  
 FLORENCE UTILITIES, CITY OF FLORENCE,  
 ALABAMA  
 FLORIDA POWER & LIGHT COMPANY  
 FLORIDA PUBLIC UTILITIES  
 FORT PIERCE UTILITIES AUTHORITY  
 GEORGIA POWER COMPANY  
 GREYSTONE POWER CORPORATION  
 GULF POWER COMPANY  
 HARTFORD FINANCIAL SERVICES GROUP  
 HILLSBOROUGH COUNTY PUBLIC UTILITIES  
 DEPARTMENT  
 JACKSON ELECTRIC MEMBERSHIP CORPORATION  
 JACKSON ENERGY AUTHORITY  
 JEA, A BODY POLITIC  
 JEFFERSON COUNTY DEPT OF REVENUE  
 JOHNSON CITY POWER BOARD  
 KANSAS CITY POWER AND LIGHT  
 KANSAS DEPARTMENT OF REVENUE  
 KANSAS GAS SERVICE  
 KCMO WATER SERVICES DEPARTMENT  
 KENTUCKY UTILITIES COMPANY  
 KEYSpan GAS EAST CORPORATION D/B/A  
 NATIONAL GRID  
 KISSIMMEE UTILITY AUTHORITY  
 KITCHENER-WILMOT HYDRO COMMISSION  
 KNOXVILLE UTILITIES BOARD  
 LAKE APOPKA NATURAL GAS DISTRICT  
 LANSING BOARD OF WATER & LIGHT  
 LAS VEGAS VALLEY WATER DISTRICT  
 LIBERTY MUTUAL GROUP  
 LIBERTY UTILITIES GEORGIA  
 LONG ISLAND LIGHTING COMPANY DBA LIPA  
 LOUISVILLE GAS AND ELECTRIC  
 MANATEE COUNTY PUBLIC WORKS  
 MARIETTA BOARD OF LIGHTS AND WATER  
 MISHAWAKA UTILITIES  
 MISSISSIPPI POWER COMPANY  
 MOBILE GAS SERVICE CORPORATION  
 MODESTO IRRIGATION DISTRICT  
 MONTGOMERY WATER WORKS  
 MURFREESBORO ELECTRIC DEPARTMENT  
 NEBRASKA PUBLIC POWER DISTRICT  
 NEW YORK STATE ELECTRIC AND GAS (NYSEG)  
 NORTH LITTLE ROCK ELECTRIC  
 OAK RIDGE UTILITY DISTRICT - 120 S. JEFFERSON  
 CIRCLE - OAK RIDGE TN  
 OKALOOSA COUNTY GAS DISTRICT  
 ORANGE COUNTY UTILITIES SERVICE  
 ORLANDO UTILITIES COMMISSION  
 PACIFIC GAS AND ELECTRIC COMPANY  
 PECO AN EXELON COMPANY

PORTLAND GENERAL ELECTRIC COMPANY  
 POTOMAC ELECTRIC POWER COMPANY  
 PUGET SOUND ENERGY  
 SALT RIVER PROJECT AGRICULTURAL  
 IMPROVEMENT AND POWER DISTRICT  
 SEBRING GAS SYSTEM, INC. FL  
 SEVIER COUNTY ELECTRIC SYSTEM,  
 SEVIERVILLE, TN  
 SEVIER COUNTY UTILITY DISTRICT (SCUD), TN  
 SHAWNEE MUNICIPAL AUTHORITY  
 SOUTH CAROLINA ELECTRIC & GAS  
 SOUTH CAROLINA PUBLIC SERVICE AUTHORITY  
 (SANTEE COOPER)  
 SOUTHEAST ALABAMA GAS DISTRICT  
 SOUTHERN CALIFORNIA EDISON  
 SOUTHWESTERN ELECTRIC POWER COMPANY /  
 AMERICAN ELECTRIC POWER CO.  
 STATE OF MISSISSIPPI  
 STATE OF NEVADA  
 STATE OF OKLAHOMA  
 STATE OF OKLAHOMA CITY TAX COMMISSION  
 SUMTER ELECTRIC COOPERATIVE, INC.  
 SYRACUSE NY - KEYSpan GAS EAST  
 CORPORATION DBA NATIONAL GRID CREDIT &  
 COLLECTION - 300 ERIE  
 TAMPA ELECTRIC COMPANY  
 TECO PEOPLES GAS  
 TENNESSEE DEPARTMENT OF REVENUE  
 TEXAS GAS SERVICE, TX  
 THE BOARD OF WATER, LIGHT AND SINKING  
 FUND COMMISSIONERS OF THE CITY OF DALTON  
 DBA DALTON UTILITIES  
 THE BROOKLYN UNION GAS COMPANY D/B/A  
 NATIONAL GRID NY  
 THE EMPIRE DISTRICT COMPANY  
 THE REGIONAL MUNICIPALITY OF DURHAM  
 TRAVELERS  
 TUCSON ELECTRIC POWER COMPANY  
 TULLAHOMA UTILITIES BOARD  
 TUPELO WATER & LIGHT DEPARTMENT  
 TUSCON ELECTRIC POWER COMPANY  
 U.S. CUSTOMS AND BORDER PROTECTION  
 UGI UTILITIES, INC.  
 UTAH DEPARTMENT OF ALCOHOLIC BEVERAGE  
 CONTROL  
 VILLAGE OF BOLINGBROOK  
 VILLAGE OF FORSYTH  
 VILLAGE OF ORLAND PARK  
 VIRGINIA ELECTRIC AND POWER COMPANY  
 WALTON EMC AND WALTON EMC NATURAL GAS  
 WELLS FARGO  
 WEST VIRGINIA ALCOHOL BEVERAGE CONTROL  
 ADMINISTRATION



**SCHEDULE A**

WITHLACOOCHEE RIVER ELECTRIC  
COOPERATIVE, INC.

**UNIONS**

ED FOOD AND COMMERCIAL WORKERS CANADA  
LOCAL 1006A  
UNITED FOOD AND COMMERCIAL WORKERS OF  
CANADA

**U.S. TRUSTEE OFFICE**

ALLYSAN MCGUIRE-GONZALEZ  
ANA ROSA RODRIGUEZ  
AUDREY ALESKOVSKY  
BRYAN BUENAVENTURA  
DANIEL MUNOZ  
DONNA MURRAY  
ILERAINE F. SALLOUM  
J. LEILA SINGH  
JILL KELSO  
LORI LUCE  
MAUREEN E. GIMENEZ  
MAXIE SELLERS  
MICHAEL W. APONTE  
PATRICIA A. SINCLAIR  
ROBERT LYNCH  
SCOTT E. BOMKAMP  
WILLIAM J. SIMONITSCH

**UTILITIES**

ALABAMA POWER  
AMEREN  
APS  
ATMOS ENERGY  
BP ENERGY RETAIL COMPANY LLC  
CENTERPOINT ENERGY  
CENTURY LINK  
COLUMBIA GAS  
COMCAST  
CON EDISON  
CONSUMERS ENERGY  
DIRECT ENERGY  
DOMINION ENERGY  
DOMINION VA/NC POWER  
DTE ENERGY  
DUKE ENERGY  
DYNEGY ENERGY SERVICES  
ENBRIDGE GAS INC  
ENERGY HARBOR  
ENTERGY  
FPL - FLORIDA POWER & LIGHT COMPANY  
GEORGIA POWER  
GFL ENVIRONMENTAL INC  
HUDSON ENERGY CANADA CORP

INTERCONN RESOURCES LLC  
PACIFIC GAS & ELECTRIC  
PSE&G-PUBLIC SERVICE ELEC & GAS CO  
PSEGLI  
SHELL ENERGY SOLUTIONS - CA  
SHELL ENERGY SOLUTIONS NE  
SMARTESTENERGY US LLC  
SOUTHERN CALIFORNIA EDISON  
SOUTHERN CALIFORNIA GAS (THE GAS CO.)  
SOUTHWEST GAS  
SYMMETRY ENERGY SOLUTION LLC  
TECO: PEOPLES GAS  
WASTE CONNECTIONS  
WASTE MANAGEMENT NATIONAL SERVICES INC  
XCEL ENERGY

**VENDORS**

1420 NOBLE AVE LLC  
1561 EAST 13TH STREET LLC  
2 GIRLS ENTERPRISES LLC  
2355 NORTH HIGHWAY 41 ASSOCIATES LLC  
2474 VALENTINE REALTY LLC  
2629574 ONT INC  
3B2 SOLUTIONS LLC  
A CLOSER LOOK LLC  
A GFS CANADA COMPANY  
A O SMITH WATER PRODUCTS  
ACCURATE BACKGROUND LLC  
ACI WORLDWIDE CORP  
ADOBE INC  
ADP INC  
AEROFUND HOLDINGS INC  
AETNA LIFE INSURANCE COMPANY  
AFCO CREDIT CORPORATION  
AIRE RITE AIR CONDITIONING & REFRIGERATION  
INC  
ALIXPARTNERS HOLDINGS LLP  
ALMADEN PLAZA MERCHANTS ASSOC  
ALSCO INC  
ALVAREZ & MARSAL HOLDINGS LLC  
AMERICAN CHAIR & SEATING  
AMERICAN FAST FREIGHT INC  
AMERITECH FACILITY SERVICES LLC  
AMW CONTRACTING INC  
ANALYTIC PARTNERS LP  
AP SERVICES LLC  
APEX SYSTEMS INC  
APPROVED MAINTENANCE LLC  
ARAMARK UNIFORM AND CAREER APPAREL  
GROUP INC  
ARCH PAINTING INC  
ATLANTIC BUILDING & REMODELING INC  
B & T FLOOR CARE LLC

SCHEDULE A

BAKER & HOSTETLER LLP  
 BAR HARBOR LOBSTER CO INC  
 BARKER NESTOR INC  
 BARKLEY INC  
 BBI LOGISTICS LLC  
 BEER STORE  
 BEVERAGE-AIR CORPORATION  
 BIX PRODUCE CO  
 BLACKHAWK NETWORK INC  
 BLODGETT OVEN CO INC  
 BOWRING MARSH BERMUDA LTD  
 BREAKTHRU BEVERAGE  
 BREWERS RETAIL INC  
 BRINKS INC  
 BROTHERS PRODUCE OF AUSTIN  
 BROTHERS PRODUCE OF DALLAS INC  
 BUNTIN ADVERTISING INC  
 C & S PRESS INC  
 C H ROBINSON COMPANY  
 CAJUN AIR INC  
 CAREPRO PAINTING INC  
 CARLOS PENA  
 CAUDLES CATCH SEAFOOD LTD  
 CB PORTFOLIO LLC  
 CHERNOFF SALES INC  
 CHICO PRODUCE INC  
 CINTAS CORPORATION NO 2  
 CITY PRODUCE OF FT WALTON BEACH INC  
 COASTAL SUNBELT PRODUCE  
 COBBS ALLEN CAPITAL LLC  
 COMM WORKS INVESTMENT HOLDING COMPANY  
 LLC  
 COMMONWEALTH OF PA-LIQ CTRL BRD  
 CONSTRUCTION OPERATIONS AND RENOVATION  
 EXPERTS  
 CONTINENTAL AMERICAN INSURANCE COMPANY  
 CORNERSTONE ON DEMAND INC  
 COSTA DO SOESTO LLC  
 CREATION GARDENS  
 CREDERA ENTERPRISES COMPANY LLC  
 CRI OUTPARCELS LLC  
 CURTIS R BARTELLS  
 DALE HARDEN  
 DAVACO LP  
 DDI GENERAL CONTRACTING LLC  
 DEPENDABLE BUILDING MAINTENANCE  
 SERVICES LLC  
 DINOVA INC  
 DIRECTIONS RESEARCH INC  
 DIRECTV  
 DISASTER RESTORATION SYSTEM LLC  
 DIXIE PRODUCE INC  
 DMC SERVICES LLC

DOHME PRODUCE CO INC  
 DONTSSLOWMEDOWN INC  
 DOORDASH INC  
 DRAFT BEER INTELLIGENCE LLC  
 E LA CARTE INC  
 ECO RESTORATION & CLEANING SERVICES  
 ECOLAB INC  
 ECOLAB PEST ELIMINATION  
 ELASTICSEARCH INC  
 EMERALD ACQUISITION INC  
 EMPLOYMENTGROUP INC  
 ENGIE INSIGHT SERVICES INC  
 ENTERPRISE FM TRUST  
 ENVIRO MASTER SERVICES LLC  
 EPLUS TECHNOLOGY INC  
 EVENTURES UNLIMITED INC  
 FACILITIES MAINTENANCE LLC  
 FBMWW OPCO LLC  
 FEDERAL EXPRESS CORPORATION  
 FEDERAL HEATH SIGN COMPANY LLC  
 FIFTH THIRD BANK  
 FIRST AMERICAN EXCHANGE COMPANY LLC  
 FIRST DATA CORPORATION  
 FORESTWOOD FARM INC  
 FOURTH ENTERPRISES LLC  
 FRANKLIN MACHINE PRODUCTS INC  
 FRESHPOINT INC  
 FRESHPOINT NORTH CAROLINA  
 FRONTIER PRODUCE INC  
 FSF MANUFACTURING INC  
 GARTNER INC  
 GEORGIA AIR & REFRIGERATION INC  
 GET FRESH PRODUCE INC  
 GFS CANADA LTD  
 GLACIER REFRIGERATION & AIR INC  
 GORDON FOOD SERVICE CANADA LTD  
 GREEN FARMS INC  
 GREEN FARMS OF NEVADA INC  
 GREENHEAD LOBSTER LLC  
 GUGGENHEIM SECURITIES LLC  
 GUIDEPOINT SECURITY LLC  
 GULF COAST PRODUCE DISTRIBUTORS INC  
 HELLOWORLD INC  
 HOBART CORP  
 I D ASSOCIATES INC  
 IF&P HOLDING COMPANY LLC  
 INDEED INC  
 INDEPENDENCE PROPERTIES 348 LLC  
 INFINITE TALENT INC  
 INFOSYS BPM LIMITED  
 INGENICO INC  
 INTERACTIVE COMMUNICATIONS  
 INTERNATIONAL INC

SCHEDULE A

INTERCEPTOR MANAGEMENT SYSTEMS INC	NAVID QTIP TRUST 07262020
INTRALINKS INC	NEI GLOBAL RELOCATION
IPFS CORPORATION OF CALIFORNIA	NUCO2 INC
IPSOS INSIGHT LLC	ODP BUSINESS SOLUTIONS LLC
ITW FOOD EQUIPMENT GROUP LLC	ONEDINE LLC
JADE SECURITY INC	OP OAKHURST REALTY LLC
JOHNSON CONTROLS US HOLDINGS LLC	ORACLE AMERICA INC
K2 ROOFING & SHEET METAL FLORIDA INC	PAINT FOLKS
KANTOR & SMITH LLC	PARK EAST LLC
KAUTZ CONSTRUCTION COMPANY	PEGNATO ROOF INTELLIGENCE NETWORK
KEGELS PRODUCE INC	PERLICK COMPANY INC
KENNETH O LESTER COMPANY INC	PIEDMONT CNL TOWERS ORLAND LLC
KEPLER GROUP LLC	PITCO FRIALATOR INC
KESSIMAKIS PRODUCE CO INC	PK II EL CAMINO NORTH LP
KFORCE INC	PLAINFIELD FRUIT AND PRODUCE CO INC
KIMBALL & THOMPSON PRODUCE CO INC	PLATINUM ROOFING SOLUTIONS INC
KINETICO INCORPORATED	PORT MCDONALD INC
KING APPLIANCE LLC	POTATO SPECIALTY CO INC
KORE WIRELESS INC	PPINC LLC
KPMG LLP	PREMIER PRODUCE CENTRAL FLORIDA INC
KUELAP LAND HOLDINGS LLC	PRESIDIO NETWORKED SOLUTIONS LLC
L&D MAINTENANCE CO	PRESTO AUTOMATION INC
LA GRASSO BROS INC	PRICEWATERHOUSE COOPERS LLP
LAKE FOREST BANK AND TRUST COMPANY N A	PRO AIR MECHANICAL INC
LATINA BOULEVARD FOODS LLC	PROGRESSIVE FLOORING SERVICES INC
LIBERTY FRUIT CO INC	PROVENDER HALL IV LLC
LIQUOR CONTROL BOARD OF ONTARIO	PUBLICIS CANADA INC
LOCKTON COMPANIES	PULEO INVESTMENTS INC
LOGAN CLARK III	QSR AUTOMATIONS INC
LOOMIS	QUICK SERVANT COMPANY INC
LUKES LOBSTER ME LLC	QWEST MECHANICAL CORP
LUXONE LLC	RAINMAKER THINKING INC
M SQUARED ONSTAGE INC	RED DAWN SEI BUYER INC
MAKE-A-WISH FOUNDATION OF AMERICA	RESTAURANT EQUIPMENT MAINTENANCE CO LLC
MANNINGTON MILLS INC	RETAIL TECHNOLOGY GROUP INCORPORATED
MARRIOTT HOTEL SERVICES INC	RING CENTRAL INC
MARSH USA INC	ROWORTH ENTERPRISES LLC
MCCARTNEY PRODUCE	ROYAL FOODSERVICE INC
MECHANICAL SOURCE SOLUTIONS LLC	RR DONNELLEY
MERKLE INC	RUBEN CORTEZ CORPORATION
MESA VALLEY HOUSING ASSOCIATES II LIMITED	RUBICON GLOBAL LLC
PARTNERSHIP	RUBIN POSTAER AND ASSOCIATES
MICHIGAN DEPARTMENT OF COMMERCE	RYAN LLC
MICROSOFT CORPORATION	RYAN SCOTT DAWSON
MICROSTRATEGY SERVICES CORPORATION	SALESFORCE.COM INC
MIDDLEBY MARSHALL INC	SANDY ALEXANDER INC
MIKE GLUCKMAN	SCHOENMANN PRODUCE COMPANY INC
MIR QUEENS PLACE LLC	SCHOOX INC
MOBO SYSTEMS INC	SEGOVIAS DISTRIBUTING INC
MOOD MEDIA NORTH AMERICA HOLDINGS CORP	SENN BROS DISTRIBUTORS
MOVABLE INC	SERVICE SOLUTIONS OF TEXAS LLC
MULTI-FRESH INC	SHB ANALYTICS LLC
NAVID BYPASS TRUST 07262020	SHEER ENTERPRISES INC



SCHEDULE A

SHEPHERD MECHANICAL LLC  
SHOP TOWNE CENTER INC  
SIRNA & SONS INC  
SLADE GORTON & CO INC  
SLM WASTE & RECYCLING SERVICES INC  
SMARTBEAR SOFTWARE INC  
SOUTH MIDTOWN PROPERTIES LLC  
SPADA PROPERTIES INC  
SPECTRUM BRANDS PET LLC  
SPIRIT REALTY LP  
SPRINKLR INC  
STAPLES INC  
STAR INTERNATIONAL HOLDINGS INC  
STAR-WEST GREAT NORTHERN MALL LLC  
STATE INDUSTRIES INC  
STRATEGIC SOLUTIONS INC  
SUN LIFE ASSURANCE COMPANY OF CANADA  
SYNQ3 RESTAURANT SOLUTIONS LLC  
SYRACUSE BANANA CO INC  
TDN2K LLC  
TEKSYSTEMS INC  
TENFOLD LLC  
THE WALDINGER CORPORATION  
THE WASSERSTROM COMPANY  
THELAB LLC  
THERMAL REFRIGERATION INC  
TOTAL QUALITY LOGISTICS LLC

TOUCHPOINT INC  
TOWN CENTER REFRIGERATION INC  
TRANE US INC  
TRAP-ZAP ENVIRONMENTAL SYSTEMS INC  
TWC SERVICES INC  
UNITED PARCEL SERVICE INC  
UNITED SALAD OF WASHINGTON INC  
URBAN AIRSHIP INC  
US BANK/FIRSTAR  
USA CONSTRUCTION & PROJECT MGMT  
EXCHANGE LLC  
USP APOLLO LLC  
VA DEPT OF ALCOHOLIC BEVERAGE CONTROL  
BOARD  
VACO ORLANDO LLC  
VANCO COMMERCIAL SERVICE LLC  
WA STATE DEPARTMENT OF LABOR &  
INDUSTRIES  
WEATHERITE CORPORATION  
WELLS FARGO BANK NA  
WEX BANK  
WILDWOOD MARKETING INC  
WILLIE ITULE  
WORKERS COMPENSATION BOARD ONT  
WV LONESTAR OWNER LLC  
YOUNG & CO LLC  
YOUR MAINTENANCE DEPT INC  
ZAFAR PRODUCE INC

**Schedule B** [Potential connections or related parties]

**Red Lobster****Current and Former Clients of A&M and/or its Affiliates<sup>1</sup>**

0510 KLN Lloyd's Syndicate  
 A GFS Canada Company  
 Ace American Insurance Company  
 Adobe Inc  
 ADP Inc  
 Aetna Life Insurance Company  
 AIG  
 A O Smith Water Products  
 Alabama Power Company  
 ALSCO Inc  
 Ameren  
 American Fast Freight Inc  
 American Guarantee and Liability  
 American Realty Capital Properties, Inc.  
 AP Services LLC  
 Aramark Uniform and Career Apparel  
   Group Inc.  
 Arch Insurance Company  
 At Home Holding Iii Inc  
 Atmos Energy  
 Axis Insurance Company  
 Baker & Hostetler LLP  
 Blackhawk Network Inc  
 Boise Towne Plaza Llc C/O General Growth  
   Properties  
 Brinks Inc  
 Brooklyn Union Gas Company, The, D/B/A  
   National Grid NY  
 Centerpoint Energy  
 Century Link  
 C H Robinson Company  
 Columbia Casualty Company  
 Columbia Gas  
 Cobbs Allen Capital LLC  
 Comcast  
 Con Edison  
 Direct Energy

DirecTV  
 Duke Energy Carolinas, LLC  
 E LA Carte Inc  
 EmploymentGroup Inc.  
 Enbridge Gas Inc  
 Endurance Assurance Corporation  
 Energy Harbor  
 Engie Insight Services Inc  
 Entergy  
 Epiq  
 ePlus Technology Inc  
 Everest Indemnity Insurance Co  
 Federal Express Corporation  
 Fifth Third Bank  
 Fireman's Fund Insurance Company  
 First Data Corporation  
 Florida Power & Light Company  
 Formosa Developers Inc  
 Fortress Credit Corp.  
 Gartner Inc  
 Georgia Power Company  
 GFL Environmental Inc  
 Gordon Food Service Canada Ltd  
 Guggenheim Securities, LLC  
 Hartford Fire Insurance Co.  
 Helloworld Inc  
 Hilco  
 Hobart Corp  
 Hudson Energy Canada Corp  
 Infosys BPM Limited  
 Ingenico Inc.  
 Intralinks Inc  
 ITW Food Equipment Group LLC  
 Johnson Controls US Holdings LLC  
 Kansas City Power and Light  
 Kansas Gas Service  
 Keyspan Gas East Corporation D/B/A  
   National Grid  
 KPMG LLP  
 Liberty Mutual Group  
 Loomis  
 Lowes Home Centers Inc  
 Macys Inc  
 Markel Bermuda  
 Marriott Hotel Services Inc  
 Marsh USA Inc  
 Merkle, Inc.

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<sup>1</sup> A&M and/ or an affiliate is currently providing or has previously provided certain consulting or interim management services to these parties or their affiliates (or, with respect to those parties that are investment funds or trusts, to their portfolio or asset managers or their affiliates) in wholly unrelated matters.

**Red Lobster**

Microsoft Corporation  
 Microstrategy Services Corporation  
 Mobile Gas Service Corporation  
 Mood Media North America  
 NADG NNN RLOB May NJ LP  
 NUCO2 Inc  
 Oaktree Investments 4 LLC  
 Oakwood Plaza LP  
 Oracle America Inc  
 Pacific Gas and Electric Company  
 Palms Insurance Company, Limited  
 PECO an Exelon Company  
 Pepsico Sales, Inc.  
 Proskauer  
 Presidio Networked Solutions LLC  
 Pricewaterhouse Coopers LLP  
 Prologis  
 PSE&G-Public Service Elec & Gas Co  
 Realty Income Corporation X 2293  
 Salesforce.com, Inc.  
 Sears, Roebuck & Co.  
 Shell Energy Solutions - CA  
 Silver Springs Series, A Series of Owl's  
     Nest Properties, LLC  
 Smartbear Software, Inc.  
 Southern California Gas (The Gas Co.)  
 Southwestern Electric Power Company /  
     American Electric Power Co.  
 Spectrum Brands Pet LLC  
 Spirit Realty LP  
 Sun Life Assurance Company of Canada  
 Staples Inc.  
 Star International Holdings Inc  
 Swiss Re Corporate Solutions Elite  
 Talbot Syndicate TAL1183  
 Target Stores  
 Texas Gas Service, TX  
 Trane US Inc  
 Travelers Property & Casualty Company of  
     America  
 Tucson Electric Power Company  
 United Parcel Service Inc  
 US Bank/Firststar  
 VNO 7000 Hadley Road LLC c/o Vornado  
     Realty Trust  
 Vanco Commercial Service LLC

Washington Prime Property LP  
 Waste Connection  
 Waste Management National Services Inc  
 Weil, Gotshal & Manges LLP  
 Wells Fargo  
 Wex Bank Inc.  
 Xcel Energy  
 Zurich American Insurance Company

**Significant Equity Holders of Current  
and Former A&M Clients<sup>2</sup>**

0510 KLN Lloyd's Syndicate  
 A GFS Canada Company  
 Adobe Inc  
 ADP Inc  
 Aerofund Holdings Inc  
 Aetna Life Insurance Company  
 AIG  
 Alix Partners  
 Brooklyn Union Gas Company, The, D/B/A  
     National Grid NY  
 Brinks Inc  
 Carroll Electric  
 Century Link  
 Clay Electric Cooperative, Inc.  
 Comcast  
 DirecTV  
 DTE Energy  
 Duke Energy Carolinas, LLC  
 Employee Share Trust  
 Enbridge Gas Inc  
 Engie Insight Services Inc  
 Entergy  
 Eventures Unlimited Inc  
 Everest Indemnity Insurance Co  
 Fifth Third Bank  
 First Data Corporation  
 Florida Power & Light Company  
 Fortress Credit Corp.  
 GFL Environmental Inc

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<sup>2</sup> These parties or their affiliates (or, with respect to those parties that are investment funds or trusts, their portfolio or asset managers or other funds or trusts managed by such managers) are significant equity holders of clients or former clients of A&M or its affiliates in wholly unrelated matters.

## Red Lobster

Gordon Food Service Canada Ltd  
Hilco  
Infosys BPM LIMITED  
Ironwood I, LLC  
Johnson Controls US Holdings LLC  
Keyspan Gas East Corporation D/B/A  
National Grid  
Liberty Mutual Group  
Lin, Steve  
Macys Inc  
Marsh USA Inc  
Microsoft Corporation  
Oaktree Investments 4 LLC  
Pepsico Sales, Inc.  
Salesforce.com, Inc.  
Shell Energy Solutions - CA  
Simon Property Group L.P  
Southern California Gas (The Gas Co.)  
Spectrum Brands Pet LLC  
Sun Life Assurance Company of Canada  
Swift Creek Associates, L.P. C/O Bet  
Investments  
Swiss Re Corporate Solutions Elite  
Tampa Electric Company  
Target Stores  
Trane US Inc  
Travelers Property & Casualty Company of  
America  
United Parcel Service Inc  
US Bank/Firststar  
VNO 7000 Hadley Road LLC c/o Vornado  
Realty Trust  
Waste Connection  
Waste Management National Services Inc  
Wells Fargo  
Xcel Energy  
Zurich American Insurance Company

### **Professionals & Advisors**<sup>3</sup>

Alix Partners

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<sup>3</sup> These professionals have represented clients in matters where A&M was also an advisor (or provided interim management services) to the same client. In certain cases, these professionals may have engaged A&M on behalf of such client.

Baker & Hostetler LLP  
Berger Singerman LLP  
Broadridge Apartments LLC  
Epiq  
Federal Express Corporation  
First Data Corporation  
Guggenheim Securities, LLC  
Hilco  
Intralinks Inc  
Keen-Summit  
King & Spalding LLP  
KPMG LLP  
Lockton Companies  
Markel Bermuda  
Marsh USA Inc  
Oaktree Investments 4 LLC  
Pricewaterhouse Coopers LLP  
Proskauer  
Ribeiro Hui Services Ltd  
Ryan, LLC  
Wells Fargo  
Weil, Gotshal & Manges LLP

### **Significant Joint Venture Partners**<sup>4</sup>

Adobe Inc  
Johnson Controls US Holdings LLC  
Microsoft Corporation  
United Parcel Service Inc

### **Board Members/Officers/Employees**<sup>5</sup>

Bartels, Patrick

### **Government and Regulatory**<sup>6</sup>

Birmingham Water Works Board

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<sup>4</sup> These parties or their affiliates are significant joint venture partners of other clients or former clients of A&M or its affiliates in wholly unrelated matters.

<sup>5</sup> These parties or their affiliates are or were board members, officers or members of management of other clients or former clients of A&M or their affiliates in wholly unrelated matters.

<sup>6</sup> A&M and/or an affiliate is currently providing or has provided certain consulting or interim management services to these government entities or regulatory agencies in wholly unrelated matters.

**Red Lobster**

City of East Point - (2777 East Point Street  
East Point, Ga 30344)  
City of Huntsville  
City of Mesquite  
City of Richmond  
Orlando Utilities Commission  
South Carolina Public Service Authority  
(Santee Cooper)  
State of Mississippi  
State of Nevada  
State of Oklahoma  
WA State Department of Labor & Industries

**A&M Vendors**<sup>7</sup>

0510 KLN Lloyd's Syndicate  
Ace American Insurance Company  
Adobe Inc  
ADP Inc  
Aetna Life Insurance Company  
AIG  
Alix Partners  
Aramark Uniform and Career Apparel  
Group Inc  
Baker & Hostetler LLP  
Comcast  
Con Edison  
Engie Insight Services Inc  
Federal Express Corporation  
Federal Insurance Company (Subsidiary of  
Chubb)  
Gartner Inc  
Great America Financial Services  
Corporation  
Guggenheim Securities, LLC  
GuidePoint Security LLC  
Indeed, Inc.  
Intralinks Inc  
King & Spalding LLP  
KPMG LLP  
Liberty Mutual Group

Marriott Hotel Services Inc  
Marsh USA Inc  
Meile Investment, LLC D/B/A Doubletree  
By Hilton Monrovia-Pasadena  
Microsoft Corporation  
Microstrategy Services Corporation  
Oracle America Inc  
Pacific Gas and Electric Company  
Presidio Networked Solutions LLC  
Pricewaterhouse Coopers LLP  
Proskauer  
Salesforce.com, Inc.  
Staples Inc.  
Swiss Re Corporate Solutions Elite  
United Parcel Service Inc  
Vaco Orlando LLC  
Weil, Gotshal & Manges LLP  
Wells Fargo  
Zurich American Insurance Company

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