

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

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	:	
In re:	:	Chapter 11
	:	
Ambri Inc., ¹	:	Case No. 24-10952 (LSS)
	:	
Debtor.	:	
	:	
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STATEMENT OF FINANCIAL AFFAIRS FOR AMBRI INC.
(CASE NO. 24-10952 (LSS))

¹ The Debtor’s mailing address is 53 Brigham Street, Unit 8, Marlborough, MA 01752, and the last four digits of the Debtor’s federal tax identification number are 0023.

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	X	

**GLOBAL NOTES, AND STATEMENT OF LIMITATIONS, METHODOLOGY AND
DISCLAIMERS REGARDING DEBTOR’S SCHEDULES OF ASSETS AND
LIABILITIES AND STATEMENTS OF FINANCIAL AFFAIRS**

The above-captioned debtor and debtor in possession (the “Debtor”), with the assistance of its advisors, has filed its Schedules of Assets and Liabilities (collectively, the “Schedules”) and Statements of Financial Affairs (collectively, the “Statements”) in the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), pursuant to section 521 of title 11 of the United States Code (the “Bankruptcy Code”) and Rule 1007 of the Federal Rules of Bankruptcy Procedure.

These Global Notes and Statement of Limitations, Methodology, and Disclaimers Regarding the Debtor’s Schedules of Assets and Liabilities and Statements of Financial Affairs (the “Global Notes”) pertain to, are incorporated by reference in, and comprise an integral part of each of the Schedules and Statements. These Global Notes should be referred to, considered, and reviewed in connection with any review of the Schedules and Statements.² In the event that the Schedules and/or Statements differ from these Global Notes, these Global Notes control.

While the Debtor’s management and advisors have made reasonable efforts to ensure that the Schedules and Statements are as accurate and complete as possible under the circumstances, based on information available at the time of preparation, subsequent information or discovery may result in material changes to these Schedules and Statements, and inadvertent errors, inaccuracies, or omissions may have occurred. Because the Schedules and Statements contain unaudited information, which is subject to further review, verification, and potential adjustment, there can be no assurance that these Schedules and Statements are complete. The Debtor reserves all rights to amend or supplement the Schedules and Statements from time to time, in all respects, as may be necessary or appropriate, including, without limitation, the right to amend the Schedules and Statements with respect to a claim (as defined in section 101(5) of the Bankruptcy Code, “Claim”)

¹ The Debtor’s mailing address is 53 Brigham Street, Unit 8, Marlborough, MA 01752, and the last four digits of the Debtor’s federal tax identification number are 0023.

² These Global Notes supplement and are in addition to any specific notes contained in the Debtor’s Schedules or Statements.

description or designation; dispute or otherwise assert offsets or defenses to any Claim reflected in the Schedules and Statements as to amount, liability, priority, status, or classification; subsequently designate any Claim as “disputed,” “contingent,” or “unliquidated;” or object to the extent, validity, enforceability, priority, or avoidability of any Claim. Any failure to designate a Claim in the Schedules or Statements as “disputed,” “contingent,” or “unliquidated” does not constitute an admission by the Debtor that such Claim or amount is not “disputed,” “contingent,” or “unliquidated.” Listing a Claim does not constitute an admission of liability by the Debtor. Nothing contained in the Schedules and Statements shall constitute a waiver of any right of the Debtor or an admission with respect to the Debtor’s Chapter 11 Case (as defined herein) (including, but not limited to, issues involving claims, substantive consolidation, defenses, equitable subordination, and/or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code or any other relevant non-bankruptcy laws to recover assets or avoid transfers).

The Debtor and its agents, attorneys, and financial advisors do not guarantee or warrant the accuracy or completeness of the data that is provided herein, and will not be liable for any loss or injury arising out of or caused in whole or in part by the acts, errors, or omissions, whether negligent or otherwise, in procuring, compiling, collecting, interpreting, reporting, communicating, or delivering the information contained herein. The Debtor and its agents, attorneys, and financial advisors expressly do not undertake any obligation to update, modify, revise, or re-categorize the information provided herein, or to notify any third party should the information be updated, modified, revised, or re-categorized, except as required by applicable law. In no event will the Debtor or its agents, attorneys or financial advisors be liable to any third party for any direct, indirect, incidental, consequential, or special damages (including, but not limited to, damages arising from the disallowance of a potential claim against the Debtor or damages to business reputation, lost business, or lost profits), whether foreseeable or not and however caused, even if the Debtor or its agents, attorneys, and financial advisors are advised of the possibility of such damages.

Nora Murphy, the Chief Financial Officer of the Debtor, has signed the Schedules and Statements. Ms. Murphy is an authorized signatory for the Debtor. In reviewing and signing the Schedules and Statements, Ms. Murphy has necessarily relied upon the efforts, statements, and representations of various third parties involved in the Debtor’s operations. Ms. Murphy has not (and could not have) personally verified the accuracy of each such statement and representation, including statements and representations concerning amounts owed to creditors.

GLOBAL NOTES AND OVERVIEW OF METHODOLOGY

Description of the Chapter 11 Case. On May 5, 2024 (the “Petition Date”), the Debtor filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtor is operating its business and managing its property as debtor in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code (the “Chapter 11 Case”). The information provided herein, except as otherwise noted, is reported as of the close of business on the Petition Date. On May 20, 2024, the United States Trustee for the District of Delaware (the “U.S. Trustee”) appointed an official committee of unsecured creditors (the “Committee”). No trustee or examiner has been appointed in the Chapter 11 Case.

Basis of Presentation. The Schedules and Statements do not purport to represent financial statements prepared in accordance with Generally Accepted Accounting Principles (“GAAP”), nor are they intended to fully reconcile to the financial statements prepared by the Debtor. Information contained in the Schedules and Statements has been derived from the Debtor’s books and records and historical financial statements.

Moreover, given, among other things, the extent of the Debtor’s unused net operating losses and the uncertainty surrounding the valuation and nature of certain of the Debtor’s assets and liabilities, to the extent that the Debtor shows more assets than liabilities, this is not an admission that the Debtor was solvent as of the Petition Date or at any time prior to the Petition Date. Likewise, to the extent the Debtor shows more liabilities than assets, this is not an admission that the Debtor was insolvent as of the Petition Date or any time prior to the Petition Date.

Reservation and Limitations. While reasonable efforts have been made to prepare and file complete and accurate Schedules and Statements, inadvertent errors or omissions may exist. The Debtor reserves all rights to amend or supplement the Schedules and Statements from time to time as is necessary or appropriate. Nothing contained in the Schedules and Statements constitutes a waiver of the Debtor’s rights or an admission of any kind with respect to this Chapter 11 Case, including, but not limited to, any rights or claims of the Debtor against any third party or issues involving substantive consolidation, equitable subordination, or defenses or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code or any other relevant applicable bankruptcy or non-bankruptcy laws to recover assets or avoid transfers. Any specific reservation of rights contained elsewhere in these Global Notes does not limit in any respect the general reservation of rights contained in this paragraph.

No Admission. Nothing contained in the Schedules and Statements is intended as, or should be construed as, an admission or stipulation of the validity of any claim against the Debtor, any assertion made therein or herein, or a waiver of the Debtor’s rights to dispute any claim or assert any cause of action or defense against any party.

General Disclosure Application to Schedules and Statements

Causes of Action. Despite its reasonable efforts to identify all known assets, the Debtor may not have listed all of its causes of action or potential causes of action against third parties as assets in the Schedules and Statements, including causes of actions arising under the provisions of Chapter 5 of the Bankruptcy Code and any other relevant nonbankruptcy laws to recover assets or avoid transfers. The Debtor reserves all of its rights with respect to any cause of action (including avoidance actions), controversy, right of setoff, cross claim, counterclaim, or recoupment, and any claim in connection with any contract, breach of duty imposed by law or in equity, demand, right, action, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, account, defense, power, privilege, license, and franchise of any kind or character whatsoever, known, unknown, fixed or contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertable directly or derivatively, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law (collectively, “Causes of Action”) it may have, and neither these Global Notes nor the Schedules nor the Statements shall be deemed a waiver of any Causes of Action or in any way prejudice or impair the assertion of any such Causes of Action.

Recharacterization. The Debtor has made reasonable efforts to correctly characterize, classify, categorize, and designate the claims, assets, executory contracts, unexpired leases, and other items reported in the Schedules and Statements. However, the Debtor may have inadvertently improperly characterized, classified, categorized, designated, or omitted certain items due to the complexity and size of the Debtor's business. Accordingly, the Debtor reserves all of its rights to recharacterize, reclassify, recategorize, or redesignate items reported in the Schedules and Statements at a later time as necessary or appropriate, including, without limitation, whether contracts or leases listed herein were deemed executory or unexpired as of the Petition Date and remain executory and unexpired postpetition.

Claim Designations. Listing a claim (i) on Schedule D as "secured," (ii) on Schedule E/F part 1 as "unsecured priority" or (iii) on Schedule E/F part 2 as "unsecured nonpriority," does not constitute a waiver of the Debtor's rights to recharacterize, reclassify, recategorize, or redesignate such claim. Furthermore, listing a contract on Schedule G as "executory" or "unexpired," does not constitute an admission by the Debtor that such contract or agreement is an executory contract or unexpired lease nor a waiver of the Debtor's right to recharacterize, reclassify or dispute the validity, status or enforceability of any contracts, agreements or leases set forth on Schedule G and to amend or supplement such Schedule, as necessary.

Unliquidated Claim Amounts. Claim amounts that could not be readily quantified by the Debtor, or which are not yet fixed in amount, are scheduled as "unliquidated."

Totals. All totals that are included in the Schedules and Statements represent totals of all known and estimated amounts. To the extent there are unknown, disputed, contingent, unliquidated, or otherwise undetermined amounts, the actual total may be materially different than the listed total. The description of an amount as "unknown," "disputed," "contingent," "unliquidated," or "undetermined" is not intended to reflect upon the materiality of such amount. Due to numerous unliquidated, contingent and/or disputed claims, it is possible that the summary statistics in the Schedules, Statements, and Global Notes may understate the Debtor's liabilities (possibly to a significant extent).

Court Orders. Pursuant to certain orders of the Bankruptcy Court, the Debtor was authorized (but not directed) to pay, among other things, certain prepetition claims of current and former employees, and certain vendors. Accordingly, certain of these liabilities may have been, or will be, satisfied in accordance with such orders and therefore generally are not listed in the Schedules. Otherwise, where the Schedules list creditors and set forth the Debtor's scheduled amount of such claims, such scheduled amounts reflect amounts owed as of the Petition Date. However, the estimates of claims set forth in the Schedules may not reflect assertions by the Debtor's creditors of a right to have such claims paid or reclassified under the Bankruptcy Code or orders of the Bankruptcy Court.

Other Paid Claims. To the extent the Debtor has reached any postpetition settlement with a vendor or other creditor, the terms of such settlement will prevail, supersede amounts listed in the Schedules and Statements, and shall be enforceable by all parties, subject to any necessary Bankruptcy Court approval. To the extent the Debtor pays any of the claims listed in the Schedules and Statements pursuant to any orders entered by the Bankruptcy Court, the Debtor reserves all rights to amend and supplement the Schedules and Statements and take other action, such as filing

claims objections or notices of satisfaction of such claims, as is necessary and appropriate to avoid overpayment or duplicate payment for such liabilities.

Liabilities. The Debtor allocated liabilities between the prepetition and postpetition periods based on the information and research conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available and further research is conducted, the allocation of liabilities between the prepetition and postpetition periods may change. The Debtor reserves all rights to modify, amend or supplement the Schedules and Statements as is necessary or appropriate. The liabilities listed on these Schedules do not reflect any analysis of claims under section 503(b)(9) of the Bankruptcy Code. Accordingly, the Debtor reserves all rights to dispute or challenge the validity of any asserted claims under section 503(b)(9) of the Bankruptcy Code or the characterization of the structure of any such transaction or any document or instrument related to such creditor's claim.

Exclusions. The Debtor has potentially excluded certain categories of assets, tax accruals, and liabilities from the Schedules and Statements, including without limitation, accrued salaries, employee benefit accruals, goodwill and other intangibles, and accrued liabilities. In addition, and as set forth above, the Debtor may have excluded amounts for which the Debtor has paid or has been granted authority to pay pursuant to orders that have been entered by the Bankruptcy Court. The Debtor also has excluded rejection damage claims of counterparties to executory contracts and unexpired leases that may be rejected (if any), to the extent such damage claims exist. Additionally, certain immaterial assets and liabilities may have been excluded.

Currency. Unless otherwise indicated, all amounts are reflected in U.S. dollars.

Valuation. The Debtor believes it would be prohibitively expensive, unduly burdensome, and an inefficient use of estate assets for the Debtor to obtain current market valuations of its assets. For these reasons, the Debtor has indicated in the Schedules and Statements that the values of certain assets and liabilities are undetermined or unknown. Unless otherwise indicated, the Schedules and Statements reflect net book values as of April 30, 2024. Exceptions to this include operating cash and certain other assets as described herein. Operating cash is presented as bank balances as of the Petition Date. Amounts ultimately realized may vary from net book value, and such variance may be material. The omission of an asset from the Schedules and Statements does not constitute a representation regarding the ownership of such asset, and any such omission does not constitute a waiver of any rights of the Debtor with respect to such asset.

Leases. Nothing in the Schedules or Statements (including, without limitation the failure to list leased property or equipment as owned property or equipment) is, or shall be construed as, an admission as to the determination of legal status of any lease (including whether any lease is a true lease or financing arrangement), and the Debtor reserves its rights with respect to such issues. The Debtor leases equipment and facilities under various lease agreements. These leases are reported on Schedule G. To the extent that there was an amount outstanding under any of these agreements as of the Petition Date, the amount owed to the applicable lessor has been listed on Schedule E/F Part 2.

Estimates. To prepare and file the Schedules in accordance with the deadline established in the Chapter 11 Case, management was required to make certain estimates and assumptions that affected

the reported amounts of these assets and liabilities as of the Petition Date. The Debtor reserves the right to amend the reported amounts of assets and liabilities to reflect changes in those estimates or assumptions.

Fiscal Year. The Debtor's fiscal year ends on December 31.

Intellectual Property Rights. Exclusion of certain intellectual property shall not be construed to be an admission that such intellectual property rights have been abandoned, have been terminated, or otherwise have expired by their terms, or have been assigned or otherwise transferred pursuant to a sale, acquisition, or other transaction. Conversely, inclusion of certain intellectual property shall not be construed to be an admission that such intellectual property rights have not been abandoned, have not been terminated, or otherwise have not expired by their terms, or have not been assigned or otherwise transferred pursuant to a sale, acquisition, or other transaction. The Debtor reserves its rights with respect to the legal status of any and all intellectual property rights.

Executory Contracts. The Debtor reserves its rights to amend Schedule G.

Liens. The inventories, property, and equipment listed in the Statements and Schedules are presented without consideration of any asserted mechanics', materialmen's, or similar liens that may attach (or have attached) to such inventories, property, and equipment.

Credits and Adjustments. The claims of individual creditors for, among other things, goods, products, services, or taxes are listed as the amounts entered on the Debtor's books and records and may not reflect credits, allowances, or other adjustments due from such creditors to the Debtor. The Debtor reserves all of its rights with regard to such credits, allowances, and other adjustments, including the right to assert claims objections and/or setoffs with respect to the same.

Setoffs. The Debtor incurs certain setoffs and other similar rights during the ordinary course of business. Offsets in the ordinary course can result from various items, including, without limitation, pricing discrepancies, returns, warranties, and disputes between the Debtor and its suppliers. These offsets and other similar rights are consistent with the ordinary course of business in the Debtor's industry and are not tracked separately. Therefore, although such offsets and other similar rights may have been accounted for when certain amounts were included in the Schedules, offsets are not independently accounted for, and as such, are excluded from the Schedules.

Insiders. In the circumstance where the Schedules and Statements require information regarding "insiders," the Debtor has included information with respect to certain individuals who the Debtor believes may be included in the definition of "insider" set forth in section 101(31) of the Bankruptcy Code during the relevant time periods. The listing of a party as an insider for purposes of the Schedules and Statements is not intended to be, nor should it be, construed as an admission of any fact, right, claim, or defense, and all such rights, claims, and defenses are hereby expressly reserved. Information regarding the individuals listed as insiders in the Schedules and Statements has been included for informational purposes only and such information may not be used for (1) the purposes of determining (i) control of the Debtor, (ii) the extent to which any individual exercised management responsibilities or functions or corporate decision making authority over the Debtor, or (iii) whether such individual could successfully argue that he or she is not an insider under

applicable law, including the Bankruptcy Code and federal securities laws, or with respect to any theories of liability or (2) any other purpose.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTOR'S SCHEDULES

Schedule A/B – All Assets. Except as otherwise set forth herein, the value of all assets listed on Schedule A/B are as of April 30, 2024, as reflected in the Debtor's books and records. The Debtor has performed no independent review of the value of these assets. The actual value of the assets listed may differ significantly from the amounts reflected in the Debtor's books and records.

Schedule A/B, Parts 1 and 2 – Cash and Cash Equivalents; Deposits and Prepayments. Details with respect to the Debtor's cash management system and bank accounts are provided in the *Debtor's Motion for Entry of Interim and Final Orders (I) Authorizing the Debtor to (A) Continue to Operate its Existing Cash Management System, (B) Honor Certain Prepetition Obligations Related Thereto, and (C) Maintain Existing Business Forms; (II) Authorizing the Debtor's Banks to Honor All Related Payment Request; and (III) Granting Related Relief* [Docket No. 11] (the "Cash Management Motion") and the orders of the Bankruptcy Court granting the Cash Management Motion. The Debtor's bank account balances, and the balances of deposits and prepayments, are reported as of the Petition Date.

Schedule A/B, Part 11 – Tax Refunds and Unused Net Operating Losses (NOLs). The balance for tax refunds and unused net operating losses is an estimate as of December 31, 2023. This estimate is based on preliminary calculations and is subject to change upon final determination by the relevant tax authorities.

Schedule A/B, Part 11 – Interests in Insurance Policies or Annuities. A list of the Debtor's insurance policies has been included on Schedule A/B, Part 11. The Debtor believes that there is little or no cash value to the majority of such insurance policies. Such policies have all been included on Schedule A/B, Part 11 with values listed as "undetermined."

Schedule D - Creditors Holding Secured Claims. The descriptions provided on Schedule D are intended only as a summary. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent and priority of any liens. Nothing in the Debtor's Schedule D shall be deemed a modification, interpretation, or waiver of the terms of any such agreements. Except as specifically stated, real property lessors, utility companies and other parties that may hold security deposits have not been listed on Schedule D. In addition, the Debtor has not included on Schedule D parties that may believe such claims are secured through setoff rights or inchoate statutory lien rights.

Schedule E/F - Creditors Holding Unsecured Priority and/or Unsecured Non-Priority Claims. The listing of any claim on Schedule E/F does not constitute an admission by the Debtor that such claim or any portion thereof is entitled to priority treatment under section 507 of the Bankruptcy Code. The Debtor reserves all of its rights to dispute the amount and/or the priority status of any claim on any basis at any time.

The Debtor has requested authority from the Bankruptcy Court to pay certain prepetition claims, including those of employees under the *Debtor's Motion for Interim and Final Orders Pursuant to 11 U.S.C. §§ 105(a), 363, 507(a), 541, 1107(a) and Debtor's Motion for Entry of Interim and Final*

Orders (I) Authorizing, But Not Directing, the Debtor to (A) Pay Prepetition Wages, Compensation, Employee Benefits, and Other Employee Obligations, (B) Continue Certain Employee Benefit Programs in the Ordinary Course, (II) Authorizing All Banks to Honor Prepetition Checks for Payment of Prepetition Employee Obligations, and (III) Granting Related Relief [Docket No. 10]. The Debtor currently expects that all or most prepetition claims of current employees for wages, salaries, benefits and other related obligations either have been paid or will be paid in the ordinary course of business. Thus, Schedule E/F Part 1 does not include prepetition claims of current employees. However, to the extent any such claims are not paid, the Debtor reserves the right to amend Schedule E/F Part 1 and Part 2, as necessary or appropriate.

The unsecured non-priority claims of creditors for among other things, products, goods or services are listed as either the lower of the amounts invoiced by the creditor or the estimated accrued amounts reflected on the Debtor's books and records and may not reflect credits or allowances due from such creditors to the Debtor.

Schedule E/F reflects the prepetition amounts owing to counterparties to executory contracts and unexpired leases. Such prepetition amounts, however, may be paid in connection with the assumption, or assumption and assignment, of an executory contract or unexpired lease. In addition, Schedule E/F does not include rejection damage claims of the counterparties to the executory contracts and unexpired leases that have been or may be rejected, to the extent such damage claims exist.

Schedule G - Unexpired Leases and Executory Contracts. The contracts, agreements and leases listed on Schedule G may have expired or may have been modified, amended or supplemented from time to time by various amendments, restatements, waivers, estoppels, certificates, letters, memoranda or other documents, instruments and agreements that may not be listed on Schedule G, despite the Debtor's use of reasonable efforts to identify such documents. Certain of the executory contracts and unexpired leases listed on Schedule G may contain certain renewal options, guarantees of payment, options to purchase, rights of first refusal, and other miscellaneous rights, which are not set forth separately on Schedule G. In addition, the Debtor may have entered into various other types of agreements in the ordinary course of business, such as subordination, non disturbance and attornment agreements, supplemental agreements, amendments/letter agreements, title agreements and confidentiality agreements. Such documents may not be set forth on Schedule G. Certain of the executory contracts may not have been memorialized and may be subject to dispute. Certain of the executory contracts or unexpired leases listed in Schedule G may include one or more ancillary documents, including but not limited to any underlying assignment and assumption agreements, amendments, supplements, full and partial assignments, renewals and partial releases. Executory contracts that are oral in nature, if any, have not been included on Schedule G. To the extent the Bankruptcy Court determines a particular contract is executory, the Debtor will amend Schedule G to add that contract, as necessary or appropriate.

In addition, Schedule G does not include rejection damage claims of the counterparties to the executory contracts and unexpired leases that have been or may be rejected, to the extent such damage claims exist.

Omission of a contract or agreement from Schedule G does not constitute an admission that such omitted contract or agreement is not an executory contract or unexpired lease. The Debtor's rights

under the Bankruptcy Code with respect to any such omitted contracts or agreements are not impaired by the omission.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTOR'S STATEMENTS

Statements Item 6 – Setoff. For a discussion of setoffs and nettings incurred by the Debtor, refer to the Global Notes above.

Statements Item 7 – Litigation. Despite reasonable efforts, the Debtor may not have identified all of its causes of action (filed or potential) against third parties as assets in its Schedules and Statements. The Debtor reserves all rights with respect to any causes of action and nothing in the Global Notes or the Schedules and Statements shall be deemed a waiver of any such causes of action.

Statements Item 11 – Payments Related to Bankruptcy. Out of an abundance of caution, the Debtor has included payments to all professionals who have rendered any advice related to the Debtor's bankruptcy proceedings in Statements Item 11. However, it is possible that the disclosed fees also relate to other, non-bankruptcy related services.

Statements Item 16 – Personally Identifiable Information. In the ordinary course of the Debtor's business, the Debtor collects and retains certain personally identifiable information of its employees, including, but not limited to, names, addresses, email addresses, and certain payment information.

Statements Item 21 – Property Held for Another. The Debtor routinely withholds or retains certain funds from employees for payment to certain governmental authorities. These funds are held in trust for turnover to the applicable governmental authority. Since the Debtor does not retain control of these funds, nor are these funds considered property of the estate, such amounts have not been included in Statements Item 21.

Fill in this information to identify the case:

Debtor Ambri Inc.

United States Bankruptcy Court for the: DELAWARE

Case number 24-10952
 (if known)

☐ Check if this is an amended filing

Official Form 207

Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy

04/22

The debtor must answer every question. If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and case number (if known).

Part 1: Income

1. Gross revenue from business

☐ None

Identify the beginning and ending dates of the debtor's fiscal year, which may be a calendar year		Sources of revenue Check all that apply	Gross revenue (before deductions and exclusions)
From 1/1/2024	To 4/30/2024	<input checked="" type="checkbox"/> Operating a business <input type="checkbox"/> Other	\$75,000.00
From 1/1/2023	To 12/31/2023	<input checked="" type="checkbox"/> Operating a business <input type="checkbox"/> Other	\$0.00
From 1/1/2022	To 12/31/2022	<input checked="" type="checkbox"/> Operating a business <input type="checkbox"/> Other	\$0.00

2. Non-business revenue

Include revenue regardless of whether that revenue is taxable. *Non-business income* may include interest, dividends, money collected from lawsuits, and royalties. List each source and the gross revenue for each separately. Do not include revenue listed in line 1.

☐ None

		Description of sources of revenue	Gross revenue from each source (before deductions and exclusions)
From 1/1/2024	To 4/30/2024	INTEREST INCOME & PROCEEDS FROM SALE OF SCRAP METAL AND EQUIPMENT	\$11,260.48
From 1/1/2023	To 12/31/2023	INTEREST INCOME & PROCEEDS FROM SALE OF SCRAP METAL AND EQUIPMENT	\$56,234.76
From 1/1/2022	To 12/31/2022	INTEREST INCOME & PROCEEDS FROM SALE OF SCRAP METAL AND EQUIPMENT	\$437,389.06

Part 2: List Certain Transfers Made Before Filing for Bankruptcy

3. Certain payments or transfers to creditors within 90 days before filing this case

List payments or transfers—including expense reimbursements—to any creditor, other than regular employee compensation, within 90 days before filing this case unless the aggregate value of all property transferred to that creditor is less than \$7,575. (This amount may be adjusted on 4/1/25 and every 3 years after that with respect to cases filed on or after the date of adjustment.)

☐ None

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
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(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
8X8, INC. 675 CREEKSIDE WAY CAMPBELL, CA 95008	02/16/2024	\$2,902.89	<input type="checkbox"/> Secured debt
	03/14/2024	\$2,902.89	<input type="checkbox"/> Unsecured loan repayment
	04/11/2024	\$2,902.89	<input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR 8X8, INC.		\$8,708.67	
ACCOUNTRESS LLC 3 COTTAGE STREET SHIRLEY, MA 01464	02/27/2024	\$5,205.00	<input type="checkbox"/> Secured debt
	04/02/2024	\$5,205.00	<input type="checkbox"/> Unsecured loan repayment
	05/03/2024	\$5,205.00	<input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR ACCOUNTRESS LLC		\$15,615.00	
ADP 1 ADP BOULEVARD ROSELAND, NJ 07068	02/09/2024	\$2,448.38	<input type="checkbox"/> Secured debt
	02/21/2024	\$1,834.80	<input type="checkbox"/> Unsecured loan repayment
	03/01/2024	\$1,333.56	<input type="checkbox"/> Suppliers or vendors
	03/15/2024	\$3,463.11	<input checked="" type="checkbox"/> Services
	03/29/2024	\$1,383.06	<input type="checkbox"/> Other
	04/12/2024	\$8,381.82	
	04/22/2024	\$26,581.18	
04/26/2024	\$1,240.16		
TOTAL FOR ADP		\$46,666.07	
ALLIANT INSURANCE SERVICES, INC. PO BOX 8377 PASADENA, CA 91109-8377	02/09/2024	\$33,471.00	<input type="checkbox"/> Secured debt
	02/23/2024	\$32,105.00	<input type="checkbox"/> Unsecured loan repayment
	03/29/2024	\$54,556.00	<input type="checkbox"/> Suppliers or vendors
	05/03/2024	\$37,696.00	<input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR ALLIANT INSURANCE SERVICES, INC.		\$157,828.00	
ALS ENVIRONMENTAL 3904 DEL AMO BLVD SUITE 801 TORRANCE, CA 90503	04/02/2024	\$7,315.00	<input type="checkbox"/> Secured debt
	04/26/2024	\$420.00	<input type="checkbox"/> Unsecured loan repayment
	05/03/2024	\$295.00	<input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR ALS ENVIRONMENTAL		\$8,030.00	
ATLANTIS EQUIPMENT CORPORATION 16941 NY22 STEPHENTOWN, NY 12168	02/07/2024	\$10,000.00	<input type="checkbox"/> Secured debt
	03/18/2024	\$15,755.00	<input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR ATLANTIS EQUIPMENT CORPORATION		\$25,755.00	
BCBS OF MASSACHUSETTS BOX 371318 PITTSBURGH, PA 15250-7314	02/27/2024	\$4,335.15	<input type="checkbox"/> Secured debt
	03/06/2024	\$65,092.59	<input type="checkbox"/> Unsecured loan repayment
	04/02/2024	\$78,082.11	<input type="checkbox"/> Suppliers or vendors
	05/03/2024	\$71,748.17	<input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR BCBS OF MASSACHUSETTS		\$219,258.02	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer <i>Check all that apply</i>
BOSTON SHIPPING CONSULTANTS 12-B LINS COTT RD WOBURN, MA 01801	02/16/2024	\$3,125.00	<input type="checkbox"/> Secured debt
	03/06/2024	\$3,125.00	<input type="checkbox"/> Unsecured loan repayment
	03/14/2024	\$3,725.00	<input type="checkbox"/> Suppliers or vendors
	03/21/2024	\$3,125.00	<input checked="" type="checkbox"/> Services
	04/02/2024	\$3,700.00	<input type="checkbox"/> Other
	05/03/2024	\$12,000.00	
TOTAL FOR BOSTON SHIPPING CONSULTANTS		\$28,800.00	
BOUNDARY STONE PARTNERS LLC 1001 PENNSYLVANIA AVENUE SUITE 740S WASHINGTON, DC 20004	02/07/2024	\$37,500.00	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input type="checkbox"/> Suppliers or vendors
			<input checked="" type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR BOUNDARY STONE PARTNERS LLC		\$37,500.00	
BPAZ HOLDINGS 28 LLC PO BOX 209366 AUSTIN, TX 78720-9366	02/27/2024	\$41,830.74	<input type="checkbox"/> Secured debt
	03/06/2024	\$93,830.74	<input type="checkbox"/> Unsecured loan repayment
	04/02/2024	\$67,830.74	<input checked="" type="checkbox"/> Suppliers or vendors
	05/03/2024	\$105,396.58	<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR BPAZ HOLDINGS 28 LLC		\$308,888.80	
BUEHLER, DIVISION OF ILLINOIS TOOLWORKS, INC. 39343 TREASURY CENTER CHICAGO, IL 60694	02/16/2024	\$1,006.94	<input type="checkbox"/> Secured debt
	03/20/2024	\$438.64	<input type="checkbox"/> Unsecured loan repayment
	04/16/2024	\$6,540.00	<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR BUEHLER, DIVISION OF ILLINOIS TOOLWORKS, INC.		\$7,985.58	
CALIFORNIA HEATING EQUIPMENT 1270 N. RED GUM STREET ANAHEIM, CA 92806	04/02/2024	\$68,950.00	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR CALIFORNIA HEATING EQUIPMENT		\$68,950.00	
CALIFORNIA NANOTECHNOLOGIES INC. 17220 EDWARDS RD CERRITOS, CA 90703	02/07/2024	\$4,500.00	<input type="checkbox"/> Secured debt
	02/23/2024	\$7,500.00	<input type="checkbox"/> Unsecured loan repayment
	02/27/2024	\$5,500.00	<input checked="" type="checkbox"/> Suppliers or vendors
	03/06/2024	\$3,750.00	<input type="checkbox"/> Services
	03/29/2024	\$2,500.00	<input type="checkbox"/> Other
	05/03/2024	\$2,000.00	
TOTAL FOR CALIFORNIA NANOTECHNOLOGIES INC.		\$25,750.00	
CALVARY ROBOTICS 855 PUBLISHERS PARKWAY WEBSTER, NY 14580	02/07/2024	\$42,622.00	<input type="checkbox"/> Secured debt
	03/19/2024	\$790,286.31	<input type="checkbox"/> Unsecured loan repayment
	05/03/2024	\$139,462.29	<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR CALVARY ROBOTICS		\$972,370.60	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer <i>Check all that apply</i>
CINCINNATI THERMAL SPRAY INC. 10904 DEERFIELD ROAD CINCINNATI, OH 45242	02/23/2024	\$9,000.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR CINCINNATI THERMAL SPRAY INC.		\$9,000.00	
CINTAS P.O. BOX 631025 CINCINNATI, OH 45263-1025	02/16/2024 02/22/2024 02/27/2024 03/28/2024 04/02/2024 04/11/2024 04/16/2024 04/26/2024 05/03/2024	\$3,524.74 \$1,288.38 \$1,113.25 \$3,680.15 \$1,113.25 \$1,283.45 \$1,113.25 \$1,283.45 \$3,757.15	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR CINTAS		\$18,157.07	
CITY OF MARLBOROUGH P.O. BOX 735 READING, MA 01867-0405	02/16/2024 03/06/2024 04/02/2024	\$3,249.54 \$1,201.68 \$3,249.54	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input checked="" type="checkbox"/> Other <u>TAXES</u>
TOTAL FOR CITY OF MARLBOROUGH		\$7,700.76	
CLEANCO MAINTENANCE CORP. 318 BEAR HILL ROAD STE. 8 WALTHAM, MA 02451	03/06/2024 03/29/2024 05/03/2024	\$3,860.00 \$3,385.00 \$3,385.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR CLEANCO MAINTENANCE CORP.		\$10,630.00	
COMSOL, INC. 100 DISTRICT AVENUE BURLINGTON, MA 01803	03/20/2024	\$20,784.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR COMSOL, INC.		\$20,784.00	
COMSTOCK INDUSTRIES 23 FOUNDRY AVENUE MEREDITH, NH 03253	02/16/2024 03/14/2024 04/26/2024	\$1,251.00 \$5,699.00 \$1,687.50	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR COMSTOCK INDUSTRIES		\$8,637.50	
CRYSTAL ENGINEERING CO., INC. 2 STANLEY TUCKER DRIVE NEWBURYPORT, MA 01950	02/16/2024 03/06/2024 05/03/2024	\$3,400.00 \$9,459.16 \$5,900.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR CRYSTAL ENGINEERING CO., INC.		\$18,759.16	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer <i>Check all that apply</i>
CSC LEASING COMPANY	02/14/2024	\$471,301.73	<input type="checkbox"/> Secured debt
6802 PARAGON PLACE SUITE 350	03/11/2024	\$314,157.79	<input type="checkbox"/> Unsecured loan repayment
RICHMOND, VA 23230			<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR CSC LEASING COMPANY		\$785,459.52	
DEBBIE HAINES	02/07/2024	\$6,590.00	<input type="checkbox"/> Secured debt
ADDRESS REDACTED	03/14/2024	\$4,590.00	<input type="checkbox"/> Unsecured loan repayment
			<input type="checkbox"/> Suppliers or vendors
			<input checked="" type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR DEBBIE HAINES		\$11,180.00	
DELL FINANCIAL SERVICES LLC	02/22/2024	\$2,193.68	<input type="checkbox"/> Secured debt
MAIL STOP RR1DF 23, ONE DELL WAY	04/02/2024	\$2,193.68	<input type="checkbox"/> Unsecured loan repayment
ROUND ROCK, TX 78682	05/03/2024	\$4,387.36	<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR DELL FINANCIAL SERVICES LLC		\$8,774.72	
DELL MARKETING L.P.	05/03/2024	\$13,020.97	<input type="checkbox"/> Secured debt
C/O DELL USA L.P.			<input type="checkbox"/> Unsecured loan repayment
PO BOX 676021			<input checked="" type="checkbox"/> Suppliers or vendors
DALLAS, TX 75267-6021			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR DELL MARKETING L.P.		\$13,020.97	
DHL EXPRESS- USA	02/07/2024	\$107.14	<input type="checkbox"/> Secured debt
16592 COLLECTIONS CENTER DRIVE	02/16/2024	\$4,748.24	<input type="checkbox"/> Unsecured loan repayment
CHICAGO, IL 60693	02/27/2024	\$3,653.58	<input type="checkbox"/> Suppliers or vendors
	03/06/2024	\$3,072.42	<input checked="" type="checkbox"/> Services
	04/26/2024	\$311.87	<input type="checkbox"/> Other
	05/03/2024	\$539.61	
TOTAL FOR DHL EXPRESS- USA		\$12,432.86	
DLA	02/16/2024	\$700.00	<input type="checkbox"/> Secured debt
55 LANE ROAD	03/29/2024	\$1,109.31	<input type="checkbox"/> Unsecured loan repayment
FAIRFIELD, NJ 07004	04/11/2024	\$26,054.31	<input type="checkbox"/> Suppliers or vendors
			<input checked="" type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR DLA		\$27,863.62	
ESSCO CALIBRATION LABORATORY	02/06/2024	\$7,552.15	<input type="checkbox"/> Secured debt
DEPT: AP	03/14/2024	\$291.00	<input type="checkbox"/> Unsecured loan repayment
27 INDUSTRIAL AVE	05/03/2024	\$1,144.00	<input checked="" type="checkbox"/> Suppliers or vendors
CHELMSFORD, MA 01824-3618			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR ESSCO CALIBRATION LABORATORY		\$8,987.15	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer <i>Check all that apply</i>
ETM MANUFACTURING CO. 24 PORTER ROAD LITTLETON, MA 01460	03/06/2024	\$2,594.20	<input type="checkbox"/> Secured debt
	03/14/2024	\$3,152.60	<input type="checkbox"/> Unsecured loan repayment
	04/11/2024	\$889.70	<input checked="" type="checkbox"/> Suppliers or vendors
	04/26/2024	\$725.92	<input type="checkbox"/> Services
	05/03/2024	\$3,911.84	<input type="checkbox"/> Other
TOTAL FOR ETM MANUFACTURING CO.		\$11,274.26	
EVERSOURCE 56 PROSPECT ST HARTFORD, CT 06103	02/07/2024	\$6,473.01	<input type="checkbox"/> Secured debt
	02/16/2024	\$13,233.37	<input type="checkbox"/> Unsecured loan repayment
	02/27/2024	\$4,955.52	<input checked="" type="checkbox"/> Suppliers or vendors
	03/20/2024	\$476.94	<input type="checkbox"/> Services
	03/29/2024	\$3,995.44	<input type="checkbox"/> Other
	04/11/2024	\$2,900.01	
	04/26/2024	\$248.83	
TOTAL FOR EVERSOURCE		\$32,283.12	
GOODWIN PROCTER LLP 620 EIGHTH AVENUE NEW YORK, NY 10018	02/16/2024	\$47,371.75	<input type="checkbox"/> Secured debt
	02/16/2024	\$47,371.75	<input type="checkbox"/> Unsecured loan repayment
	03/15/2024	\$34,315.58	<input type="checkbox"/> Suppliers or vendors
	04/12/2024	\$171,885.50	<input checked="" type="checkbox"/> Services
	04/26/2024	\$124,614.73	<input type="checkbox"/> Other
TOTAL FOR GOODWIN PROCTER LLP		\$425,559.31	
INDY HONEYCOMB 1012 MARY LAIDLEY DRIVE COVINGTON, KY 41017	02/07/2024	\$29,802.59	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR INDY HONEYCOMB		\$29,802.59	
JEOL USA, INC. 11 DEARBORN ROAD PEABODY, MA 01960	03/01/2024	\$2,441.70	<input type="checkbox"/> Secured debt
	03/06/2024	\$1,489.10	<input type="checkbox"/> Unsecured loan repayment
	03/20/2024	\$966.00	<input checked="" type="checkbox"/> Suppliers or vendors
	04/01/2024	\$2,441.70	<input type="checkbox"/> Services
	04/11/2024	\$1,489.10	<input type="checkbox"/> Other
	05/01/2024	\$2,441.70	
	05/03/2024	\$2,978.20	
TOTAL FOR JEOL USA, INC.		\$14,247.50	
KIRKLAND & ELLIS LLP 333 W WOLF POINT PLAZA CHICAGO, IL 60654	05/03/2024	\$100,000.00	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input checked="" type="checkbox"/> Other
TOTAL FOR KIRKLAND & ELLIS LLP		\$100,000.00	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
LAUREL TOOL AND DIE, INC 6285 E. BETHANY LEROY RD STAFFORD, NY 14143	03/20/2024	\$2,790.00	<input type="checkbox"/> Secured debt
	04/16/2024	\$2,375.00	<input type="checkbox"/> Unsecured loan repayment
	05/03/2024	\$8,650.00	<input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR LAUREL TOOL AND DIE, INC		\$13,815.00	
LINDE GAS & EQUIPMENT, INC. 10170 VIRGINIA AVE CHICAGO RIDGE, IL 60415	02/06/2024	\$352.56	<input type="checkbox"/> Secured debt
	02/15/2024	\$1,623.97	<input type="checkbox"/> Unsecured loan repayment
	02/16/2024	\$8,572.21	<input checked="" type="checkbox"/> Suppliers or vendors
	02/22/2024	\$1,514.82	<input type="checkbox"/> Services
	02/23/2024	\$1,737.52	<input type="checkbox"/> Other
	02/27/2024	\$707.92	
	03/05/2024	\$446.23	
	03/06/2024	\$5,436.36	
	03/14/2024	\$8,303.29	
	03/19/2024	\$527.81	
	03/28/2024	\$2,270.13	
	03/29/2024	\$7,311.01	
	04/11/2024	\$8,789.99	
	04/16/2024	\$438.32	
	04/26/2024	\$2,743.52	
	05/03/2024	\$33,573.24	
TOTAL FOR LINDE GAS & EQUIPMENT, INC.		\$84,348.90	
LIVE AUTOMATION INC. 106 PRATTS JUNCTION ROAD STERLING, MA 01564	02/23/2024	\$57,502.24	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR LIVE AUTOMATION INC.		\$57,502.24	
MASSIE & PARTNERS LLC 700 PENNSYLVANIA AVENUE SE SUITE 510 WASHINGTON, DC 20003	02/07/2024	\$15,000.00	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR MASSIE & PARTNERS LLC		\$15,000.00	
MCALPIN INDUSTRIES, INC 255 HOLLENBECK STREET ROCHESTER, NY 14621	02/07/2024	\$43,346.11	<input type="checkbox"/> Secured debt
	02/16/2024	\$46,364.59	<input type="checkbox"/> Unsecured loan repayment
	02/23/2024	\$28,355.03	<input checked="" type="checkbox"/> Suppliers or vendors
	02/27/2024	\$13,431.33	<input type="checkbox"/> Services
	03/06/2024	\$23,877.92	<input type="checkbox"/> Other
	03/14/2024	\$2,984.74	
	04/16/2024	\$1,492.37	
	05/03/2024	\$33,385.01	
TOTAL FOR MCALPIN INDUSTRIES, INC		\$193,237.10	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer <i>Check all that apply</i>
MCMASTER-CARR PO BOX 7690 CHICAGO, IL 60680-7690	02/07/2024	\$373.86	<input type="checkbox"/> Secured debt
	02/16/2024	\$1,531.57	<input type="checkbox"/> Unsecured loan repayment
	02/23/2024	\$2,106.41	<input checked="" type="checkbox"/> Suppliers or vendors
	02/27/2024	\$454.23	<input type="checkbox"/> Services
	03/06/2024	\$355.80	<input type="checkbox"/> Other
	03/14/2024	\$1,822.78	
	03/20/2024	\$2,068.81	
	03/29/2024	\$651.71	
	04/02/2024	\$838.23	
	04/11/2024	\$962.52	
	04/16/2024	\$1,865.82	
	04/26/2024	\$1,211.08	
	05/03/2024	\$5,644.67	
TOTAL FOR MCMASTER-CARR		\$19,887.49	
METAL WORKS INC 24 INDUSTRIAL DRIVE LONDONDERRY, NH 03053	02/16/2024	\$1,392.00	<input type="checkbox"/> Secured debt
	03/20/2024	\$7,060.50	<input type="checkbox"/> Unsecured loan repayment
	04/02/2024	\$4,181.25	<input checked="" type="checkbox"/> Suppliers or vendors
	04/26/2024	\$2,527.00	<input type="checkbox"/> Services
	05/03/2024	\$9,153.75	<input type="checkbox"/> Other
TOTAL FOR METAL WORKS INC		\$24,314.50	
MINSMART CO., LTD. 432 KEELUNG RD. SEC 1 ROOM 400 4FSINYI DISTRICT TAIPEI TAIWAN	02/06/2024	\$12,000.00	<input type="checkbox"/> Secured debt
	02/15/2024	\$24,457.00	<input type="checkbox"/> Unsecured loan repayment
	02/29/2024	\$12,000.00	<input checked="" type="checkbox"/> Suppliers or vendors
	04/03/2024	\$14,020.00	<input type="checkbox"/> Services
	04/15/2024	\$6,450.00	<input type="checkbox"/> Other
	04/25/2024	\$24,320.00	
	05/03/2024	\$12,475.50	
TOTAL FOR MINSMART CO., LTD.		\$105,722.50	
NATIONAL GRID 40 SYLVAN RD WALTHAM, MA 02451-1200	02/16/2024	\$82,944.71	<input type="checkbox"/> Secured debt
	02/23/2024	\$508.78	<input type="checkbox"/> Unsecured loan repayment
	03/06/2024	\$3,248.19	<input checked="" type="checkbox"/> Suppliers or vendors
	03/14/2024	\$205.59	<input type="checkbox"/> Services
	03/20/2024	\$8,460.44	<input type="checkbox"/> Other
	03/29/2024	\$433.85	
	04/11/2024	\$1,111.64	
	04/16/2024	\$3,212.12	
	04/17/2024	\$10,965.30	
	04/26/2024	\$43,422.41	
TOTAL FOR NATIONAL GRID		\$154,513.03	
NIKON METROLOGY INC. 12701 GRAND RIVER RD BRIGHTON, MI 48116-8506	02/23/2024	\$8,443.50	<input type="checkbox"/> Secured debt
	04/26/2024	\$6,437.50	<input type="checkbox"/> Unsecured loan repayment
TOTAL FOR NIKON METROLOGY INC.		\$14,881.00	<input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
NORTHSTAR PROJECT & REAL ESTATE SERVICES 1050 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02138	03/15/2024	\$23,833.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR NORTHSTAR PROJECT & REAL ESTATE SERVICES		\$23,833.00	
OPTUM BANK P.O. BOX 271629 SALT LAKE CITY, UT 84127	03/04/2024 03/30/2024 04/18/2024 05/01/2024	\$8,866.65 \$9,341.65 \$150.00 \$9,341.65	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR OPTUM BANK		\$27,699.95	
PDF SOLUTIONS CANADA LTD 555 WEST HASTINGS STREET VANCOUVER, BC V6B 4N6 CANADA	02/06/2024	\$24,330.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR PDF SOLUTIONS CANADA LTD		\$24,330.00	
PENNSYLVANIA STATE UNIVERSITY RESEARCH ACCOUNTING 227 WEST BEAVER AVE STE. 401 STATE COLLEGE, PA 16801-4819	02/07/2024 03/14/2024 05/03/2024	\$43,166.36 \$40,376.18 \$48,930.77	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR PENNSYLVANIA STATE UNIVERSITY		\$132,473.31	
PRINCE AND IZANT CO. 12999 PLAZA DR CLEVELAND, OH 44130	04/11/2024 05/03/2024	\$7,079.50 \$16,540.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR PRINCE AND IZANT CO.		\$23,619.50	
PRODIGY SURFACE TECH 807 ALDO AVENUE, SUITE 103 SANTA CLARA, CA 95054	02/16/2024 03/20/2024 04/11/2024 05/03/2024	\$1,254.45 \$1,547.05 \$4,418.60 \$2,422.35	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR PRODIGY SURFACE TECH		\$9,642.45	
QUADRO US INC. 62413 COLLECTIONS CENTER DR CHICAGO, IL 60693-0624	03/18/2024	\$20,559.45	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR QUADRO US INC.		\$20,559.45	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer <i>Check all that apply</i>
QUARRY SQUARE OWNER LLC 55 CAMBRIDGE STREET BURLINGTON, MA 01803	02/16/2024	\$39,291.92	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR QUARRY SQUARE OWNER LLC		\$39,291.92	
RAY ENGINEERING 1 PARK DRIVE UNIT 15 WESTFORD, MA 01886	02/27/2024	\$13,251.90	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
TOTAL FOR RAY ENGINEERING		\$13,251.90	
RSM 5155 PAYSHERE CIRCLE CHICAGO, IL 60674	02/07/2024	\$5,574.78	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
	02/16/2024	\$7,016.08	
	02/27/2024	\$3,825.00	
	03/06/2024	\$2,681.34	
	03/29/2024	\$5,626.88	
	04/02/2024	\$12,640.00	
	04/11/2024	\$5,916.75	
	04/16/2024	\$3,033.64	
	04/26/2024	\$20,750.00	
	05/03/2024	\$9,221.85	
TOTAL FOR RSM		\$76,286.32	
SMARTBOOKS SERVICES, LLC 2352 MAIN STREET SUITE 200 CONCORD, MA 01742	02/15/2024	\$3,778.50	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other
	03/13/2024	\$2,731.55	
	04/09/2024	\$1,839.57	
TOTAL FOR SMARTBOOKS SERVICES, LLC		\$8,349.62	
SUN LIFE PO BOX 807009 KANSAS CITY, MO 64184-7009	02/07/2024	\$33.63	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayment <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other
	02/27/2024	\$5,941.93	
	03/02/2024	\$33.63	
	04/02/2024	\$5,973.31	
	04/03/2024	\$33.63	
	04/26/2024	\$6,379.31	
	05/02/2024	\$33.63	
TOTAL FOR SUN LIFE		\$18,429.07	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
SVB CREDIT CARD	02/06/2024	\$10,000.00	<input type="checkbox"/> Secured debt
ATTN: HEATHER GILES	02/15/2024	\$10,000.00	<input type="checkbox"/> Unsecured loan repayment
SENIOR RELATIONSHIP ADVISOR	03/05/2024	\$10,000.00	<input type="checkbox"/> Suppliers or vendors
53 STATE STREET 28TH FLOOR	03/13/2024	\$10,000.00	<input type="checkbox"/> Services
BOSTON, MA 02109	03/27/2024	\$10,000.00	<input checked="" type="checkbox"/> Other <u>CREDIT CARD PAYMENT</u>
	04/03/2024	\$5,000.00	
	04/11/2024	\$5,000.00	
	04/16/2024	\$4,000.00	
	04/23/2024	\$5,000.00	
TOTAL FOR SVB CREDIT CARD		\$69,000.00	
SWEENEY METAL FABRICATORS, LLC	02/07/2024	\$4,395.00	<input type="checkbox"/> Secured debt
15 PROGRESS AVENUE	02/16/2024	\$6,480.00	<input type="checkbox"/> Unsecured loan repayment
NASHUA, NH 03062	02/27/2024	\$4,187.04	<input checked="" type="checkbox"/> Suppliers or vendors
	03/06/2024	\$1,081.50	<input type="checkbox"/> Services
	03/20/2024	\$5,468.50	<input type="checkbox"/> Other
	03/29/2024	\$1,970.00	
	04/02/2024	\$3,300.00	
	04/26/2024	\$5,472.50	
	05/03/2024	\$35,249.50	
TOTAL FOR SWEENEY METAL FABRICATORS, LLC		\$67,604.04	
TARGET MACHINE, INC.	04/11/2024	\$3,806.25	<input type="checkbox"/> Secured debt
36 MITCHELL ROAD	04/16/2024	\$9,050.00	<input type="checkbox"/> Unsecured loan repayment
IPSWICH, MA 01938	04/26/2024	\$6,187.50	<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR TARGET MACHINE, INC.		\$19,043.75	
THE MEZZANINE COMPANY	02/07/2024	\$34,280.00	<input type="checkbox"/> Secured debt
1390 VALLEY ROAD			<input type="checkbox"/> Unsecured loan repayment
UNIT 2J			<input checked="" type="checkbox"/> Suppliers or vendors
STIRLING, NJ 07980			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR THE MEZZANINE COMPANY		\$34,280.00	
TRIUMVIRATE, INC.	03/06/2024	\$10,189.05	<input type="checkbox"/> Secured debt
DEPT. 106091PO BOX 150502	03/20/2024	\$7,494.73	<input type="checkbox"/> Unsecured loan repayment
HARTFORD, CT 06115-0502	04/11/2024	\$2,000.00	<input checked="" type="checkbox"/> Suppliers or vendors
	04/16/2024	\$1,331.10	<input type="checkbox"/> Services
	05/03/2024	\$21,932.23	<input type="checkbox"/> Other
TOTAL FOR TRIUMVIRATE, INC.		\$42,947.11	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
ULINE SHIP SUPPLIES PO BOX 88741 CHICAGO, IL 60680-1741	02/07/2024	\$657.56	<input type="checkbox"/> Secured debt
	02/16/2024	\$297.22	<input type="checkbox"/> Unsecured loan repayment
	02/23/2024	\$662.87	<input checked="" type="checkbox"/> Suppliers or vendors
	02/27/2024	\$1,415.34	<input type="checkbox"/> Services
	03/06/2024	\$532.42	<input type="checkbox"/> Other
	03/14/2024	\$629.47	
	03/20/2024	\$1,028.14	
	03/29/2024	\$716.15	
	04/02/2024	\$427.04	
	04/11/2024	\$201.42	
	04/16/2024	\$48.75	
	04/26/2024	\$465.50	
	05/03/2024	\$6,328.98	
TOTAL FOR ULINE SHIP SUPPLIES		\$13,410.86	
VERYST ENGINEERING LLC 47 KEARNEY ROAD NEEDHAM, MA 02494	05/03/2024	\$9,500.00	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input checked="" type="checkbox"/> Suppliers or vendors
			<input type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR VERYST ENGINEERING LLC		\$9,500.00	
VODICKA & ASSOCIATES, LLC 1405 STEVENSON DR LIBERTYVILLE, IL 60048	02/07/2024	\$2,500.00	<input type="checkbox"/> Secured debt
	04/02/2024	\$3,200.00	<input type="checkbox"/> Unsecured loan repayment
	04/11/2024	\$2,050.00	<input type="checkbox"/> Suppliers or vendors
	05/03/2024	\$2,200.00	<input checked="" type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR VODICKA & ASSOCIATES, LLC		\$9,950.00	
WAGNER MACHINE CO. PO BOX 3969 CHAMPAIGN, IL 61826-3969	02/23/2024	\$2,300.00	<input type="checkbox"/> Secured debt
	03/14/2024	\$1,682.50	<input type="checkbox"/> Unsecured loan repayment
	03/20/2024	\$5,130.50	<input checked="" type="checkbox"/> Suppliers or vendors
	04/16/2024	\$263.56	<input type="checkbox"/> Services
	05/03/2024	\$7,904.45	<input type="checkbox"/> Other
TOTAL FOR WAGNER MACHINE CO.		\$17,281.01	
WAYDE SCHMIDT ADDRESS REDACTED	03/15/2024	\$9,405.00	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input type="checkbox"/> Suppliers or vendors
			<input checked="" type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR WAYDE SCHMIDT		\$9,405.00	
WB ENGINEERS & CONSULTANTS, INC. 33 WHITEHALL STREET, 17TH FLOOR NEW YORK, NY 10004	03/15/2024	\$20,000.00	<input type="checkbox"/> Secured debt
			<input type="checkbox"/> Unsecured loan repayment
			<input type="checkbox"/> Suppliers or vendors
			<input checked="" type="checkbox"/> Services
			<input type="checkbox"/> Other
TOTAL FOR WB ENGINEERS & CONSULTANTS, INC.		\$20,000.00	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer Check all that apply
WILSON SONSINI GOODRICH & ROSATI 650 PAGE MILL RD PALO ALTO, CA 94304	02/07/2024	\$25,546.05	<input type="checkbox"/> Secured debt
	02/16/2024	\$2,526.90	<input type="checkbox"/> Unsecured loan repayment
	02/23/2024	\$13,979.25	<input type="checkbox"/> Suppliers or vendors
	02/27/2024	\$515.40	<input checked="" type="checkbox"/> Services
	03/06/2024	\$3,491.75	<input type="checkbox"/> Other
	03/14/2024	\$18,099.68	
	03/20/2024	\$3,409.22	
	03/29/2024	\$8,054.21	
	04/02/2024	\$12,300.60	
	04/16/2024	\$8,807.85	
	05/03/2024	\$42,471.18	
TOTAL FOR WILSON SONSINI GOODRICH & ROSATI		\$139,202.09	
WSGR CLIENT TRUST ACCOUNT ACCOUNTS RECEIVABLE DEPT 650 PAGE MILL ROAD PALO ALTO, CA 94304-1050	03/06/2024	\$10,987.00	<input type="checkbox"/> Secured debt
	04/26/2024	\$876.60	<input type="checkbox"/> Unsecured loan repayment
TOTAL FOR WSGR CLIENT TRUST ACCOUNT		\$11,863.60	<input type="checkbox"/> Suppliers or vendors
XOMETRY INC 6116 EXECUTIVE BOULEVARD ROCKVILLE, MD 20852	02/06/2024	\$1,799.50	<input type="checkbox"/> Secured debt
	02/15/2024	\$3,845.00	<input type="checkbox"/> Unsecured loan repayment
	02/27/2024	\$306.60	<input checked="" type="checkbox"/> Suppliers or vendors
	03/05/2024	\$7,989.60	<input type="checkbox"/> Services
	03/19/2024	\$1,402.50	<input type="checkbox"/> Other
	05/03/2024	\$607.50	
TOTAL FOR XOMETRY INC		\$15,950.70	
GRAND TOTAL:		\$5,087,086.26	
4. Payments or other transfers of property made within 1 year before filing this case that benefited any insider List payments or transfers, including expense reimbursements, made within 1 year before filing this case on debts owed to an insider or guaranteed or cosigned by an insider unless the aggregate value of all property transferred to or for the benefit of the insider is less than \$7,575. (This amount may be adjusted on 4/1/25 and every 3 years after that with respect to cases filed on or after the date of adjustment.) Do not include any payments listed in line 3. <i>Insiders</i> include officers, directors, and anyone in control of a corporate debtor and their relatives; general partners of a partnership debtor and their relatives; affiliates of the debtor and insiders of such affiliates; and any managing agent of the debtor. 11 U.S.C. § 101(31).			
<input type="checkbox"/> None			
Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer
BRADWELL, DAVID 53 BRIGHAM STREET #8 MARLBOROUGH, MA 01752 Relationship to Debtor CO-FOUNDER, CHIEF TECHNOLOGY OFFICER	05/05/2023	\$9,615.38	SALARY
	05/19/2023	\$9,615.38	SALARY
	06/02/2023	\$9,615.38	SALARY
	06/16/2023	\$9,615.38	SALARY
	06/30/2023	\$9,615.38	SALARY
	07/14/2023	\$9,615.38	SALARY
	07/28/2023	\$9,615.38	SALARY
	08/11/2023	\$9,615.38	SALARY
	08/25/2023	\$9,615.38	SALARY
	09/08/2023	\$9,615.38	SALARY
	09/22/2023	\$9,615.38	SALARY
	10/06/2023	\$9,615.38	SALARY
	10/20/2023	\$9,615.38	SALARY
	11/03/2023	\$9,615.38	SALARY

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer
	11/17/2023	\$9,615.38	SALARY
	12/01/2023	\$9,615.38	SALARY
	12/15/2023	\$9,615.38	SALARY
	12/29/2023	\$9,615.38	SALARY
	12/31/2023	\$347.08	SALARY
	01/12/2024	\$9,615.38	SALARY
	01/26/2024	\$9,615.38	SALARY
	02/09/2024	\$9,615.38	SALARY
	02/23/2024	\$9,615.38	SALARY
	03/08/2024	\$9,615.38	SALARY
	03/22/2024	\$9,615.38	SALARY
	04/05/2024	\$9,615.38	SALARY
	04/19/2024	\$9,615.38	SALARY
	05/03/2024	\$125,000.00	BONUS
	05/03/2024	\$9,615.38	SALARY
TOTAL FOR BRADWELL, DAVID		\$384,962.34	
BRIGGS, ADAM	05/05/2023	\$9,615.38	SALARY
53 BRIGHAM STREET	05/19/2023	\$9,615.38	SALARY
#8	05/23/2023	\$440.28	EXPENSE REIMBURSEMENTS
MARLBOROUGH, MA 01752	06/02/2023	\$9,615.38	SALARY
Relationship to Debtor	06/16/2023	\$9,615.38	SALARY
CHIEF COMMERCIAL OFFICER	06/30/2023	\$9,615.38	SALARY
	07/14/2023	\$9,615.38	SALARY
	07/28/2023	\$9,615.38	SALARY
	08/11/2023	\$9,615.38	SALARY
	08/25/2023	\$9,615.38	SALARY
	09/08/2023	\$9,615.38	SALARY
	09/22/2023	\$9,615.38	SALARY
	10/06/2023	\$9,615.38	SALARY
	10/20/2023	\$9,615.38	SALARY
	11/03/2023	\$9,615.38	SALARY
	11/17/2023	\$9,615.38	SALARY
	12/01/2023	\$9,615.38	SALARY
	12/05/2023	\$617.05	EXPENSE REIMBURSEMENTS
	12/15/2023	\$9,615.38	SALARY
	12/29/2023	\$9,615.38	SALARY
	12/31/2023	\$347.08	SALARY
	01/12/2024	\$9,615.38	SALARY
	01/26/2024	\$9,615.38	SALARY
	02/09/2024	\$9,615.38	SALARY
	02/23/2024	\$9,615.38	SALARY
	03/08/2024	\$9,615.38	SALARY
	03/22/2024	\$9,615.38	SALARY
	04/05/2024	\$9,615.38	SALARY
	04/19/2024	\$9,615.38	SALARY
	05/03/2024	\$125,000.00	BONUS
	05/03/2024	\$9,615.38	SALARY
TOTAL FOR BRIGGS, ADAM		\$386,019.67	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer
LEFF, DAN	06/02/2023	\$14,167.67	SALARY
53 BRIGHAM STREET	07/10/2023	\$14,167.67	SALARY
#8	08/02/2023	\$14,167.67	SALARY
MARLBOROUGH, MA 01752	09/01/2023	\$14,167.67	SALARY
Relationship to Debtor	10/03/2023	\$14,167.67	SALARY
EXECUTIVE CHAIRMAN	10/31/2023	\$14,167.67	SALARY
	12/04/2023	\$14,167.67	SALARY
	01/03/2024	\$14,167.67	SALARY
	01/29/2024	\$9,813.12	EXPENSE REIMBURSEMENTS
	02/02/2024	\$14,167.67	SALARY
	02/27/2024	\$14,167.67	SALARY
	04/02/2024	\$14,167.67	SALARY
	05/03/2024	\$14,167.67	SALARY
TOTAL FOR LEFF, DAN		\$179,825.16	
MURPHY, NORA	05/05/2023	\$11,538.46	SALARY
53 BRIGHAM STREET	05/19/2023	\$11,538.46	SALARY
#8	05/23/2023	\$207.74	EXPENSE REIMBURSEMENTS
MARLBOROUGH, MA 01752	06/02/2023	\$44.73	EXPENSE REIMBURSEMENTS
Relationship to Debtor	06/02/2023	\$11,538.46	SALARY
CHIEF FINANCIAL OFFICER	06/16/2023	\$11,538.46	SALARY
	06/30/2023	\$11,538.46	SALARY
	07/14/2023	\$11,538.46	SALARY
	07/28/2023	\$11,538.46	SALARY
	08/11/2023	\$11,538.46	SALARY
	08/25/2023	\$11,538.46	SALARY
	09/08/2023	\$11,538.46	SALARY
	09/22/2023	\$11,538.46	SALARY
	10/06/2023	\$11,538.46	SALARY
	10/20/2023	\$11,538.46	SALARY
	11/03/2023	\$11,538.46	SALARY
	11/17/2023	\$11,538.46	SALARY
	12/01/2023	\$11,538.46	SALARY
	12/15/2023	\$11,538.46	SALARY
	12/29/2023	\$11,538.46	SALARY
	12/31/2023	\$347.08	SALARY
	01/12/2024	\$11,538.46	SALARY
	01/26/2024	\$11,538.46	SALARY
	02/09/2024	\$11,538.46	SALARY
	02/23/2024	\$11,538.46	SALARY
	03/08/2024	\$11,538.46	SALARY
	03/22/2024	\$11,538.46	SALARY
	03/29/2024	\$68.43	EXPENSE REIMBURSEMENTS
	04/05/2024	\$11,538.46	SALARY
	04/19/2024	\$11,538.46	SALARY
	05/03/2024	\$125,000.00	BONUS
	05/03/2024	\$11,538.46	SALARY
TOTAL FOR MURPHY, NORA		\$437,206.40	

(Name)

Creditor's name and address	Dates	Total amount or value	Reasons for payment or transfer
PRUEITT, JAMES	05/05/2023	\$11,538.46	SALARY
53 BRIGHAM STREET	05/19/2023	\$11,538.46	SALARY
#8	06/02/2023	\$11,538.46	SALARY
MARLBOROUGH, MA 01752	06/16/2023	\$11,538.46	SALARY
Relationship to Debtor	06/23/2023	\$951.02	EXPENSE REIMBURSEMENTS
CHIEF OPERATING OFFICER	06/30/2023	\$11,538.46	SALARY
	07/14/2023	\$11,538.46	SALARY
	07/28/2023	\$11,538.46	SALARY
	08/11/2023	\$11,538.46	SALARY
	08/25/2023	\$11,538.46	SALARY
	09/08/2023	\$11,538.46	SALARY
	09/22/2023	\$11,538.46	SALARY
	10/06/2023	\$11,538.46	SALARY
	10/20/2023	\$11,538.46	SALARY
	11/03/2023	\$11,538.46	SALARY
	11/13/2023	\$35,769.24	SALARY
	12/31/2023	\$286.67	SALARY
	01/12/2024	\$11,538.46	SEVERANCE
TOTAL FOR PRUEITT, JAMES		\$210,083.83	
GRAND TOTAL:		\$1,598,097.40	

5. Repossessions, foreclosures, and returns
List all property of the debtor that was obtained by a creditor within 1 year before filing this case, including property repossessed by a creditor, sold at a foreclosure sale, transferred by a deed in lieu of foreclosure, or returned to the seller. Do not include property listed in line 6.

☒ None

6. Setoffs
List any creditor, including a bank or financial institution, that within 90 days before filing this case set off or otherwise took anything from an account of the debtor without permission or refused to make a payment at the debtor's direction from an account of the debtor because the debtor owed a debt.

☒ None

Part 3: Legal Actions or Assignments**7. Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits**

List the legal actions, proceedings, investigations, arbitrations, mediations, and audits by federal or state agencies in which the debtor was involved in any capacity-within 1 year before filing this case.

☐ None

Case title	Nature of case	Court or agency's name and address	Status of case
J. CALNAN & ASSOCIATES, INC. V AMBRI, INC. ET AL Case number 2485CV00147	BREACH OF CONTRACT	MIDDLESEX COUNTY SUPERIOR COURT 200 TRADECENTER DRIVE 2ND FLOOR WOBURN, MA 01801	<input checked="" type="checkbox"/> Pending <input type="checkbox"/> On appeal <input type="checkbox"/> Concluded
QUARRY SQUARE OWNER, C V AMBRI, INC. Case number 2466SU00006	BREACH OF CONTRACT	MILFORD DISTRICT COURT 161 WEST ST. MILFORD, MA 01757	<input checked="" type="checkbox"/> Pending <input type="checkbox"/> On appeal <input type="checkbox"/> Concluded
QUARRY SQUARE OWNER, LLC V AMBRI INC, ET AL Case number 2481CV00543	BREACH OF CONTRACT	MIDDLESEX COUNTY SUPERIOR COURT 200 TRADECENTER DRIVE 2ND FLOOR WOBURN, MA 01801	<input checked="" type="checkbox"/> Pending <input type="checkbox"/> On appeal <input type="checkbox"/> Concluded

8. **Assignments and receivership**
List any property in the hands of an assignee for the benefit of creditors during the 120 days before filing this case and any property in the hands of a receiver, custodian, or other court-appointed officer within 1 year before filing this case.
☒ None

Part 4: Certain Gifts and Charitable Contributions

9. **List all gifts or charitable contributions the debtor gave to a recipient within 2 years before filing this case unless the aggregate value of the gifts to that recipient is less than \$1,000**
☒ None

Part 5: Certain Losses

10. **All losses from fire, theft, or other casualty within 1 year before filing this case.**
☒ None

Part 6: Certain Payments or Transfers

11. **Payments related to bankruptcy**
List any payments of money or other transfers of property made by the debtor or person acting on behalf of the debtor within 1 year before the filing of this case to another person or entity, including attorneys, that the debtor consulted about debt consolidation or restructuring, seeking bankruptcy relief, or filing a bankruptcy case.
☐ None

Who was paid or who received the transfer?	If not money, describe any property transferred	Dates	Total amount or
ANKURA CONSULTING GROUP LLC 150 N RIVERSIDE PLAZA CHICAGO, IL 60606 Email or website address HTTPS://ANKURA.COM/		2/16/2024	\$28,140.00
ANKURA CONSULTING GROUP LLC 150 N RIVERSIDE PLAZA CHICAGO, IL 60606 Email or website address HTTPS://ANKURA.COM/		2/2/2024	\$52,500.00
ANKURA CONSULTING GROUP LLC 150 N RIVERSIDE PLAZA CHICAGO, IL 60606 Email or website address HTTPS://ANKURA.COM/		1/29/2024	\$50,000.00
EPIQ CORPORATE RESTRUCTURING LLC 777 3RD AVENUE 12TH FLOOR NEW YORK, NY 10017 Email or website address HTTPS://WWW.EPIQGLOBAL.COM/EN-US/SE RVICES/RESTRUCTURING-BANKRUPTCY		5/3/2024	\$25,000.00
EPIQ CORPORATE RESTRUCTURING LLC 777 3RD AVENUE 12TH FLOOR NEW YORK, NY 10017 Email or website address HTTPS://WWW.EPIQGLOBAL.COM/EN-US/SE RVICES/RESTRUCTURING-BANKRUPTCY		4/26/2024	\$25,000.00
GOODWIN PROCTER LLP 620 EIGHTH AVENUE NEW YORK, NY 10018 Email or website address HTTPS://WWW.GOODWINLAW.COM/EN		4/17/2024	\$400,000.00

(Name)

Who was paid or who received the transfer?	If not money, describe any property transferred	Dates	Total amount or
GOODWIN PROCTER LLP 620 EIGHTH AVENUE NEW YORK, NY 10018 Email or website address HTTPS://WWW.GOODWINLAW.COM/EN		4/10/2024	\$550,000.00
GOODWIN PROCTER LLP 620 EIGHTH AVENUE NEW YORK, NY 10018 Email or website address HTTPS://WWW.GOODWINLAW.COM/EN		3/27/2024	\$550,000.00
GOODWIN PROCTER LLP 620 EIGHTH AVENUE NEW YORK, NY 10018 Email or website address HTTPS://WWW.GOODWINLAW.COM/EN		3/15/2024	\$100,000.00
GOODWIN PROCTER LLP 620 EIGHTH AVENUE NEW YORK, NY 10018 Email or website address HTTPS://WWW.GOODWINLAW.COM/EN		2/23/2024	\$100,000.00
GOODWIN PROCTER LLP 620 EIGHTH AVENUE NEW YORK, NY 10018 Email or website address HTTPS://WWW.GOODWINLAW.COM/EN		1/25/2024	\$100,000.00
POTTER ANDERSON AND CORROON LLP 1313 N. MARKET STREET 6TH FLOOR WILMINGTON, DE 19801 Email or website address HTTPS://WWW.POTTERANDERSON.COM/		5/1/2024	\$125,000.00
POTTER ANDERSON AND CORROON LLP 1313 N. MARKET STREET 6TH FLOOR WILMINGTON, DE 19801 Email or website address HTTPS://WWW.POTTERANDERSON.COM/		3/26/2024	\$125,000.00
TRIPLE P RTS LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		4/30/2024	\$75,000.00
TRIPLE P RTS LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		4/30/2024	\$105,000.00
TRIPLE P RTS LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		4/26/2024	\$125,000.00

(Name)

Who was paid or who received the transfer?	If not money, describe any property transferred	Dates	Total amount or
TRIPLE P RTS LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		4/16/2024	\$75,000.00
TRIPLE P RTS LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		3/26/2024	\$75,000.00
TRIPLE P SECURITIES LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		5/2/2024	\$75,000.00
TRIPLE P SECURITIES LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		4/16/2024	\$75,000.00
TRIPLE P SECURITIES LLC 640 5TH AVENUE 10TH FLOOR NEW YORK, NY 10019 Email or website address HTTPS://PORTAGEPOINTPARTNERS.COM/		3/26/2024	\$75,000.00

12. Self-settled trusts of which the debtor is a beneficiary
List any payments or transfers of property made by the debtor or a person acting on behalf of the debtor within 10 years before the filing of this case to a self-settled trust or similar device.
Do not include transfers already listed on this statement.

☒ None

13. Transfers not already listed on this statement
List any transfers of money or other property—by sale, trade, or any other means—made by the debtor or a person acting on behalf of the debtor within 2 years before the filing of this case to another person, other than property transferred in the ordinary course of business or financial affairs.
Include both outright transfers and transfers made as security. Do not include gifts or transfers previously listed on this statement.

☒ None

Part 7: Previous Locations**14. Previous addresses**

List all previous addresses used by the debtor within 3 years before filing this case and the dates the addresses were used.

☐ Does not apply

Address

196 E. MAIN STREET
MILFORD, MA 01757

Dates of occupancy

From 6/1/2022 To 5/5/2024

Part 8: Health Care Bankruptcies**15. Health Care bankruptcies**

Is the debtor primarily engaged in offering services and facilities for:

- diagnosing or treating injury, deformity, or disease, or
- providing any surgical, psychiatric, drug treatment, or obstetric care?

☒ No. Go to Part 9.

Part 9: Personal Identifiable Information

16. Does the debtor collect and retain personally identifiable information of customers?

- ☒ No.
☐ Yes. State the nature of the information collected and retained.

17. Within 6 years before filing this case, have any employees of the debtor been participants in any ERISA, 401(k), 403(b), or other pension or profit-sharing plan made available by the debtor as an employee benefit?

- ☐ No. Go to Part 10.
☒ Yes. Does the debtor serve as plan administrator?
☒ No.
☐ Yes. Fill in below:

Name of plan

ADP 401K PROFIT SHARING PLAN & TRUST

Employer identification number of the plan

27-3220023

Has the plan been terminated?

- ☒ No
☐ Yes

Part 10: Certain Financial Accounts, Safe Deposit Boxes, and Storage Units

18. Closed financial accounts

Within 1 year before filing this case, were any financial accounts or instruments held in the debtor's name, or for the debtor's benefit, closed, sold, moved, or transferred?

Include checking, savings, money market, or other financial accounts; certificates of deposit; and shares in banks, credit unions, brokerage houses, cooperatives, associations, and other financial institutions.

- ☐ None

Financial institution name and address	Last 4 digits of account number	Type of account	Date account was closed, sold, moved, or transferred	Last balance before closing or transfer
PACIFIC WESTERN BANK PO BOX 131207 CARLSBAD, CA 92013-1207	5933	<input type="checkbox"/> Checking <input type="checkbox"/> Savings <input checked="" type="checkbox"/> Money Market <input type="checkbox"/> Brokerage <input type="checkbox"/> Other	4/29/2024	\$23,393.77
SILICON VALLEY BANK ATTN: HEATHER GILES SENIOR RELATIONSHIP ADVISOR 53 STATE STREET 28TH FLOOR BOSTON, MA 02109	8238	<input checked="" type="checkbox"/> Checking <input type="checkbox"/> Savings <input type="checkbox"/> Money Market <input type="checkbox"/> Brokerage <input type="checkbox"/> Other	5/2/2024	\$0.00

19. Safe deposit boxes

List any safe deposit box or other depository for securities, cash, or other valuables the debtor now has or did have within 1 year before filing this case.

- ☒ None

20. Off-premises storage

List any property kept in storage units or warehouses within 1 year before filing this case. Do not include facilities that are in a part of a building in which the debtor does business.

- ☐ None

Facility name and address	Names of anyone with access to it	Description of the contents	Does debtor still have it?
BOSTON SHIPPING CONSULTANTS 12-B LINS COTT RD WOBURN, MA 01801	MARTHA ZIBA 53 BRIGHAM STREET #8, MARLBOROUGH, MA 01752	VARIOUS PARTS AND EQUIPMENT	<input type="checkbox"/> No <input checked="" type="checkbox"/> Yes
BOSTON SHIPPING CONSULTANTS 12-B LINS COTT RD WOBURN, MA 01801	SEB DALIS 53 BRIGHAM STREET #8, MARLBOROUGH, MA 01752	VARIOUS PARTS AND EQUIPMENT	<input type="checkbox"/> No <input checked="" type="checkbox"/> Yes

Part 11: Property the Debtor Holds or Controls That the Debtor Does Not Own

21. Property held for another

List any property that the debtor holds or controls that another entity owns. Include any property borrowed from, being stored for, or held in trust. Do not list leased or rented property.

☒ None

Part 12: Details About Environmental Information

For the purpose of Part 12, the following definitions apply:

- *Environmental law* means any statute or governmental regulation that concerns pollution, contamination, or hazardous material, regardless of the medium affected (air, land, water, or any other medium).
- *Site* means any location, facility, or property, including disposal sites, that the debtor now owns, operates, or utilizes or that the debtor formerly owned, operated, or utilized.
- *Hazardous material* means anything that an environmental law defines as hazardous or toxic, or describes as a pollutant, contaminant, or a similarly harmful substance.

Report all notices, releases, and proceedings known, regardless of when they occurred.

22. Has the debtor been a party in any judicial or administrative proceeding under any environmental law? Include settlements and orders.

☒ No
☐ Yes. Provide details below.

23. Has any governmental unit otherwise notified the debtor that the debtor may be liable or potentially liable under or in violation of an environmental law?

☒ No
☐ Yes. Provide details below.

24. Has the debtor notified any governmental unit of any release of hazardous material?

☒ No
☐ Yes. Provide details below.

Part 13: Details About the Debtor's Business or Connections to Any Business

25. Other businesses in which the debtor has or has had an interest

List any business for which the debtor was an owner, partner, member, or otherwise a person in control within 6 years before filing this case. Include this information even if already listed in the Schedules.

☐ None

Business name and address

AMBRI SECURITIES
53 BRIGHAM STREET
#8
MARLBOROUGH, MA 01752

Describe the nature of the business

NON-OPERATING AFFILIATE

Employer identification number

Do not include Social Security number or ITIN.

92-1430785

Date business existed

From: 12/21/2022 To: PRESENT

26. Books, records, and financial statements

26a. List all accountants and bookkeepers who maintained the debtor's books and records within 2 years before filing this case.

☐ None

Name and address

NORA MURPHY
53 BRIGHAM ST
#8
MARLBOROUGH, MA 01752

Dates of service

From 12/1/2021 To PRESENT

SMARTBOOKS
2352 MAIN STREET
SUITE 200
CONCORD, MA 01742

From 12/6/2020 To PRESENT

TODD ACORN
53 BRIGHAM ST
#8
MARLBOROUGH, MA 01752

From 6/5/2023 To PRESENT

26b. List all firms or individuals who have audited, compiled, or reviewed debtor's books of account and records or prepared a financial statement within 2 years before filing this case.

☐ None

(Name)

Name and address	Dates of service
DLA LLC 55 LANE ROAD FAIRFIELD, NJ 07004	From 5/27/2021 To PRESENT
GRANT THORNTON 33562 TREASURY CENTER CHICAGO, IL 60694-3500	From 5/31/2021 To PRESENT
KATZ NANNIS & SOLOMON 800 SOUTH STREET SUITE 250 WALTHAM, MA 02453	From 3/5/2011 To PRESENT

26c. List all firms or individuals who were in possession of the debtor's books of account and records when this case is filed .

☐ None

Name and address	If any books of account and records are unavailable, explain why
NORA MURPHY 53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	

26d. List all financial institutions, creditors, and other parties, including mercantile and trade agencies, to whom the debtor issued a financial statement within 2 years before filing this case.

☐ None

Name and address
BEDFORD RIDGE INVESTMENT COMPANY III LP 413 W 13TH ST, 2 NEW YORK, NY 10011
FORTISTAR INVESTMENTS LLC ONE NORTH LEXINGTON AVENUE WHITE PLAINS, NY 10601
GATES FRONTIER LLC 2365 CARILLON POINT KIRKLAND, WA 98033
JAPAN ENERGY CAPITAL 1 L.P. 1 KING WILLIAM ST LONDON EC4N 7AF UNITED KINGDOM
KHOSLA VENTURES IV, LP 2128 SAND HILL ROAD MENLO PARK, CA 94025
KLP ENTERPRISES, LLC 35 WINDSOR ROAD NORTH HAVEN, CT 06473
MASSACHUSETTS INSTITUTE OF TECHNOLOGY 77 MASSACHUSETTS AVE CAMBRIDGE, MA 02139
PAULSON & CO, INC. 1133 6TH AVENUE, 33RD FLOOR NEW YORK, NY 10036
RELIANCE NEW ENERGY LIMITED MAKER CHAMBERS – IV 3RD FLOOR, 222 NARIMAN POINT MUMBAI, MH 400 021

27. **Inventories**
Have any inventories of the debtor's property been taken within 2 years before filing this case?

☒ None

28. **List the debtor's officers, directors, managing members, general partners, members in control, controlling shareholders, or other people in control of the debtor at the time of the filing of this case.**

☐ None

(Name)

Name	Address	Position and nature of any interest	% of interest, if any
ADAM BRIGGS	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	CHIEF COMMERCIAL OFFICER	0.0%
BETHANY MAYER	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	DIRECTOR	0.0%
DANIEL P. LEFF	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	EXECUTIVE CHAIRMAN	0.0%
DAVID BRADWELL	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	CO-FOUNDER, CHIEF TECHNOLOGY OFFICER	1.6%
DONOLD SADOWAY	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	CO-FOUNDER, CHIEF SCIENTIFIC ADVISOR, DIRECTOR	1.8%
GATES FRONTIER, LLC	2365 CARILLON POINT KIRKLAND, WA 98033	EQUITY HOLDER	36.8%
KHOSLA VENTURES IV, LP AND KHOSLA VENTURES IV (CF), LP	2128 SAND HILL ROAD MENLO PARK, CA 94025	EQUITY HOLDER	5.2%
LEWIS VON THAER	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	DIRECTOR	0.0%
NORA MURPHY	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	CHIEF FINANCIAL OFFICER, TREASURER	0.0%
PAULSON PARTNERS L.P. AND PAULSON ADVANTAGE PLUS MASTER LTD.	1133 6TH AVENUE, 33RD FLOOR NEW YORK, NY 10036	EQUITY HOLDER	20.9%
RELIANCE NEW ENERGY LIMITED	MAKER CHAMBERS – IV 3RD FLOOR, 222 NARIMAN POINT MUMBAI, MH 400 021	EQUITY HOLDER	17.3%
SANJAY MASHRUWALA	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	DIRECTOR	0.0%
SYLVIA ACEVEDO	53 BRIGHAM ST #8 MARLBOROUGH, MA 01752	DIRECTOR	0.0%

29. Within 1 year before the filing of this case, did the debtor have officers, directors, managing members, general partners, members in control of the debtor, or shareholders in control of the debtor who no longer hold these positions?

☐ None

Name	Address	Position and nature of any interest	Period during which position or interest was held
MARCELO KIM	1133 6TH AVENUE 33RD FLOOR NEW YORK, NY 10036	PRIOR BOARD MEMBER	From 12/14/2022 To 3/1/2024

30. Payments, distributions, or withdrawals credited or given to insiders
Within 1 year before filing this case, did the debtor provide an insider with value in any form, including salary, other compensation, draws, bonuses, loans, credits on loans, stock redemptions, and options exercised?

☒ None

31. Within 6 years before filing this case, has the debtor been a member of any consolidated group for tax purposes?

☒ None

32. Within 6 years before filing this case, has the debtor as an employer been responsible for contributing to a pension fund?

☒ None

Part 14: Signature and Declaration

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

I have examined the information in this *Statement of Financial Affairs* and any attachments and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 06/03/2024.

X	/s/ Nora Murphy	Nora Murphy
	Signature of individual signing on behalf of the debtor	Printed Name
	Chief Financial Officer	
	Position or relationship to debtor	

Are additional pages to *Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy* (Official Form 207) attached?

- ☒ No
☐ Yes