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*Co-Counsel for Reorganized Debtors*

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**UNITED STATES BANKRUPTCY COURT  
DISTRICT OF NEW JERSEY**

In re:  
  
WEWORK INC., *et al.*,  
  
Reorganized Debtors.<sup>1</sup>

Chapter 11  
  
Case No. 23-19865 (JKS)  
  
(Jointly Administered)

**SEVENTH NOTICE OF SATISFACTION OF CLAIMS**

**PLEASE TAKE NOTICE** that the above-captioned debtors and debtors in possession (collectively, the “Reorganized Debtors”) have identified you as holding certain Claim(s)<sup>2</sup> against Debtors listed in the table at the end of this notice, which have been satisfied in full according to the Reorganized Debtors’ books and records.

<sup>1</sup> The Reorganized Debtor with an open case remaining in these chapter 11 cases (along with the last four digits of its federal tax identification number) is WeWork Inc. (4904). A complete list of each of the Reorganized Debtors whose chapter 11 cases have been closed may be obtained on the website of the Reorganized Debtor’s claims and noticing agent at <https://dm.epiq11.com/WeWork>. The location of the Reorganized Debtor’s principal place of business is 71 5th Avenue, 2nd Floor, New York, NY 10003; the Reorganized Debtor’s service address in these chapter 11 cases is WeWork Inc. c/o EpIQ Corporate Restructuring, LLC 10300 SW Allen Blvd. Beaverton, OR 97005.

<sup>2</sup> Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Satisfaction Procedures.

**YOU SHOULD LOCATE YOUR REFERENCE NUMBER OR CLAIM NUMBER AND YOUR CLAIM(S) ON THE SCHEDULE ATTACHED HERETO. PLEASE TAKE NOTICE THAT YOUR CLAIM(S) MAY BE EXPUNGED FROM THE CLAIMS REGISTER AND YOU SHALL NOT BE TREATED AS A CREDITOR WITH RESPECT TO SUCH CLAIM FOR PURPOSES OF DISTRIBUTION AS A RESULT OF THE SEVENTH NOTICE OF SATISFACTION. THEREFORE, PLEASE READ THIS NOTICE VERY CAREFULLY AND DISCUSS IT WITH YOUR ATTORNEY. IF YOU DO NOT HAVE AN ATTORNEY, YOU MAY WISH TO CONSULT ONE.**

**Important Information Regarding the Seventh Notice of Satisfaction**

Grounds for the Seventh Notice of Satisfaction. The Reorganized Debtors are seeking to expunge your Claim(s) listed in the table at the end of this notice on the grounds that such Claim(s), have been satisfied in full according to the Reorganized Debtors' books and records.

Satisfaction Procedures. On May 8, 2024, the United States Bankruptcy Court for the District of New Jersey (the "Court") entered an order [Docket No. 1892] (the "Order") approving procedures for serving Notices of Satisfaction of Claims asserted against the Debtors in these chapter 11 cases (the "Satisfaction Procedures"), which are attached to the Order at Exhibit 3. *Please review the Satisfaction Procedures carefully to ensure your response, if any, is timely filed and served correctly. You may obtain a copy of the Order as set forth in the Additional Information section below.*

**Resolving the Notice of Satisfaction Regarding Your Claim(s)**

1. Resolving Disputes Regarding Notices of Satisfaction. Claimants that hold Claims subject to a Notice of Satisfaction shall, prior to filing a response to such Notice of Satisfaction, attempt to consensually resolve such dispute in good faith by contacting co-counsel to the Reorganized Debtors, Cole Schotz P.C., Court Plaza North, 25 Main Street, Hackensack, New Jersey 07601, Attn.: Michael D. Sirota, Esq. (msirota@coleschotz.com), Warren A. Usatine, Esq. (wusatine@coleschotz.com), Felice R. Yudkin, Esq. (fyudkin@coleschotz.com), and Daniel J. Harris (DHarris@coleschotz.com) within ten (10) calendar days following the date of this Notice of Satisfaction or such other date as the Reorganized Debtors may agree in writing (email being sufficient). Please have your Proof(s) of Claim and any related material available for any such discussions.

2. Parties Required to File a Response. Any party who disputes this Notice of Satisfaction of Claims and is unable to consensually resolve the Notice of Satisfaction filed with respect to such party's claim must file a response (a "Response") with the Court in accordance with the procedures described below; *provided, however*, that such party may not object to any amount with respect to which the Court has previously approved payment pursuant to an order. **The failure to file a Response as provided below may result in the expungement of your claim.**

3. Response Contents. Each Response to a Notice of Satisfaction must contain the following (at a minimum):

- a. a caption stating the name of the Court, the name of the Reorganized Debtors, the case number, the Notice of Satisfaction to which the Response is directed, and, if applicable, the Proof of Claim number(s) related thereto from the Claims Register;
- b. a concise statement setting forth the reasons why the Court should not enter the order with respect to the Notice of Satisfaction regarding such Claim, including the specific factual and legal bases upon which the claimant will rely in opposing the Notice of Satisfaction;
- c. a copy of any other documentation or other evidence of the Claim, to the extent not already included with the Proof of Claim (if applicable), upon which the claimant will rely in opposing the Notice of Satisfaction; *provided, however*, that the claimant need not disclose confidential, proprietary, or otherwise protected information in the Response; *provided further, however*, that the claimant shall disclose to the Reorganized Debtors all information and provide copies of all documents that the claimant believes to be confidential, proprietary, or otherwise protected and upon which the claimant intends to rely in support of its Claim, subject to appropriate confidentiality constraints; and
- d. the following contact information for the responding party:
  - i. the name, address, telephone number, and email address of the responding claimant or the claimant's attorney or designated representative to whom the attorneys for the Reorganized Debtors should serve a reply to the Response, if any; or
  - ii. the name, address, telephone number, and email address of the party with authority to reconcile, settle, or otherwise resolve the Notice of Satisfaction on the claimant's behalf.
- e. For the avoidance of doubt, a Response may also, but is not required to, include a statement that discovery is necessary to resolve the dispute related to the Notice of Satisfaction. The statement needs only to clarify that the affected claimant believes discovery is necessary, but does not need to set

forth the discovery requested. If the affected claimant includes such statement in his or her Response, such claimant must serve notice of his or her request in accordance with the below. The scheduled hearing will then be treated as a status conference during which the parties will request that the Court issue a scheduling order to discuss what, if any, discovery is necessary to facilitate dismissal or resolution of the litigation. Such notice must be provided in a separate notice.

4. Filing and Serving the Response. A Response shall be deemed timely only if it is filed with the Court and served on co-counsel to the Reorganized Debtors, Cole Schotz P.C., Court Plaza North, 25 Main Street, Hackensack, New Jersey 07601, Attn.: Michael D. Sirota, Esq. (msirota@coleschotz.com), Warren A. Usatine, Esq. (wusatine@coleschotz.com), Felice R. Yudkin, Esq. (fyudkin@coleschotz.com), and Daniel J. Harris (DHarris@coleschotz.com) so as to be actually received **by or before 4:00 p.m. (prevailing Eastern Time) on the day that is seven (7) calendar days before the Hearing (defined below) on the Notice of Satisfaction (the “Response Deadline”).**

5. Failure to Respond. A Response that is not filed with the Court and served in accordance with the procedures set forth herein may not be considered at the Hearing before the Court. **Absent reaching an agreement with the Reorganized Debtors in writing (email being sufficient) resolving the Response to the Notice of Satisfaction, failure to both timely file and serve a Response as set forth herein may result in the Reorganized Debtors’ causing their Notice and Claims Agent to expunge such Claims from the Claims Register without further notice or hearing, and such claimant shall not be treated as a creditor with respect to such Claim for purposes of distribution.**

#### **Hearing on the Response**

6. Date, Time, and Location. A hearing (the “Hearing”) on the Seventh Notice of Satisfaction will be held on **March 17, 2025, at 10:00 a.m., prevailing Eastern Time**, before the Honorable John K. Sherwood, United States Bankruptcy Judge for the District of New Jersey. The Hearing will be conducted virtually using Zoom for Government. To the extent parties wish to present their argument at the Hearing, a request for “Presenter Status” must be submitted to the Court at least one (1) business day prior to the Hearing by emailing Chambers (chambers\_of\_jks@njb.uscourts.gov) and providing the following information: (i) name of presenter, (ii) email address of presenter, (iii) presenter’s connection to the case, and/or (iv) what party or interest the presenter represents. If the request is approved, the presenter will receive appropriate Zoom credentials and further instructions via email. The Hearing may be adjourned to a subsequent date in these cases in the Court’s or Reorganized Debtors’ discretion. **You must attend the Hearing if you disagree with the Seventh Notice of Satisfaction and have filed a Response that remains unresolved prior to the Hearing.** If such Claims cannot be resolved and a Hearing is determined to be necessary, the Reorganized Debtors shall file with the Court and serve on the affected claimants a notice of the Hearing to the extent the Reorganized Debtors did not file a notice of Hearing previously.

7. Reply to a Response. The Reorganized Debtors shall be permitted to file a reply to any Response no later than one (1) business day before the Hearing with respect to the relevant Notice of Satisfaction.

8. Discovery. If the Reorganized Debtors determine that discovery is necessary in advance of a Hearing on a Notice of Satisfaction, the Reorganized Debtors shall serve notice on the affected claimant and its counsel of record that the scheduled Hearing shall be treated as a status conference during which the parties shall request that the Court issue a scheduling order to facilitate dismissal or resolution of the litigation. Such notice may be incorporated into the initial agenda letter for the Hearing or may be provided in a separate notice. Unless otherwise agreed between the Reorganized Debtors and the applicable claimant, the first Hearing on any contested Notice of Satisfaction with respect to a particular Claim will not be an evidentiary Hearing, and there is no need for any witnesses to appear at such Hearing unless the Court orders otherwise.

#### **Additional Information**

9. Copies of these procedures, the Order, the Notice of Satisfaction, or any other pleadings filed in these chapter 11 cases are available for free online at <https://dm.epiq11.com/WeWork>. Copies of these documents may also be obtained upon written request to Epiq, the Reorganized Debtors' Notice and Claims Agent by (i) accessing the Reorganized Debtors' restructuring website at <https://dm.epiq11.com/WeWork>; (ii) writing to WeWork Inc. Ballot Processing, c/o Epiq Corporate Restructuring, LLC, 10300 SW Allen Blvd., Beaverton, OR 97005; (iii) emailing [WeWorkinfo@epiqglobal.com](mailto:WeWorkinfo@epiqglobal.com); or (iv) calling the balloting agent at the following number: (877) 959-5845 (U.S. /Canada Toll-Free), +1 (503) 852-9067 (International).

#### **Reservation of Rights**

10. NOTHING IN ANY NOTICE SHALL BE DEEMED TO CONSTITUTE A WAIVER OF ANY RIGHTS OF THE REORGANIZED DEBTORS OR ANY OTHER PARTY IN INTEREST TO DISPUTE ANY CLAIMS, ASSERT COUNTERCLAIMS, EXERCISE RIGHTS OF OFFSET OR RECOUPMENT, RAISE DEFENSES, OBJECT TO ANY CLAIMS ON ANY GROUNDS NOT PREVIOUSLY RAISED IN AN OBJECTION (UNLESS THE COURT HAS ALLOWED THE CLAIM OR ORDERED OTHERWISE), OR SEEK TO ESTIMATE ANY CLAIM AT A LATER DATE. AFFECTED PARTIES WILL BE PROVIDED APPROPRIATE NOTICE THEREOF AT SUCH TIME.

*[Remainder of page intentionally left blank]*

Dated: February 5, 2026

*/s/ Michael D. Sirota*

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**COLE SCHOTZ P.C.**

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*Co-Counsel for Reorganized Debtors*

**WeWork Inc.: Case No. 23-19865-JKS**

**SEVENTH NOTICE OF SATISFACTION**

<u>Name</u>	<u>Date Filed</u>	<u>Case #</u>	<u>Debtor</u>	<u>Claim #</u>	<u>Claim Amount</u>
NEW YORK STATE DEPARTMENT OF TAXATION AND FINANCE  New York State Dept. of Tax & Finance P.O. Box 5300 Albany, NY 12205	4/16/2024	23-19940	750 Lexington Avenue Tenant	11209	\$1,024,371.64
NEW YORK STATE DEPARTMENT OF TAXATION AND FINANCE  New York State Dept. of Tax & Finance P.O. Box 5300 Albany, NY 12205	4/16/2024	23-20010	135 Madison Ave Tenant LLC	11210	\$2,895,687.30
NEW YORK STATE DEPARTMENT OF TAXATION AND FINANCE  New York State Dept. of Tax & Finance P.O. Box 5300 Albany, NY 12205	4/16/2024	23-20215	500 7th Avenue Tenant LLC	11212	\$3,596,094.30
NEW YORK STATE DEPARTMENT OF TAXATION AND FINANCE  New York State Dept. of Tax & Finance P.O. Box 5300 Albany, NY 12205	4/16/2024	23-20339	18 West 18th Street Tenant LLC	11214	\$1,937,261.60

<p>LOS ANGELES COUNTY TREASURER AND TAX COLLECTOR</p> <p>LA County Treasurer &amp; Tax Collector Attn: Bankruptcy Unit P.O. Box 54110 Los Angeles, CA 90054</p>	4/29/2024	23-20312	12655 Jefferson Blvd Tenant LLC	11221	\$24,063.92
<p>NEW YORK STATE DEPARTMENT OF TAXATION AND FINANCE</p> <p>New York State Dept. of Tax &amp; Finance P.O. Box 5300 Albany, NY 12205</p>	5/8/2024	23-20337	524 Broadway Tenant LLC	11252	\$312,283.26
<p>NEW YORK STATE DEPARTMENT OF TAXATION AND FINANCE</p> <p>New York State Dept. of Tax &amp; Finance P.O. Box 5300 Albany, NY 12205</p>	4/16/2024	23-20118	315 W 36th Street Tenant LLC	11260	\$342,427.94
<p>SAN DIEGO COUNTY TREASURER AND TAX COLLECTOR</p> <p>San Diego County Treasurer and Tax Collector 1600 Pacific Hwy, Room 162 Attn: BK Desk El Cajon, CA 92101</p>	8/20/2024	23-19865	WeWork Inc.	11327.01	\$31,964.32
<p>U.S. DEPARTMENT OF THE TREASURY – INTERNAL REVENUE SERVICE</p> <p>Department of Treasury – IRS P.O. Box 7346 Philadelphia, PA 19101-7346</p>	11/26/2024	23-19865	WeWork Inc.	11352	\$0.00