

Objection Deadline: April 7, 2026 at 4:00 p.m. (Prevailing Eastern Time)

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Counsel for the Official Committee of Unsecured Creditors

**UNITED STATES BANKRUPTCY COURT
 SOUTHERN DISTRICT OF NEW YORK**

----- X
 In re: : Chapter 11
 :
 SPIRIT AVIATION HOLDINGS, INC., *et al.*, : Case No. 25-11897 (SHL)
 :
 Debtors.¹ : (Jointly Administered)
 :
 ----- X

**FIFTH MONTHLY FEE STATEMENT OF
 WILLKIE FARR & GALLAGHER LLP AS COUNSEL FOR
 THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR
 COMPENSATION AND REIMBURSEMENT OF EXPENSES INCURRED
 FOR THE PERIOD FEBRUARY 1, 2026 THROUGH FEBRUARY 28, 2026**

Name of Applicant:	Willkie Farr & Gallagher LLP
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors (the “Committee”)
Date of Retention:	November 25, 2025 effective as of September 18, 2025 [Docket No. 501]
Period for Which Compensation and Reimbursement is Sought:	February 1, 2026 through February 28, 2026 (the “Fee Period”)
Amount of Compensation Sought as Actual, Reasonable, and Necessary:	\$350,169.50 (80% = \$280,135.60)

¹ The Debtors’ names and last four digits of their respective employer identification numbers are as follows: Spirit Aviation Holdings, Inc. (1797); Spirit Airlines, LLC (7023); Spirit Finance Cayman 1 Ltd. (7020); Spirit Finance Cayman 2 Ltd. (7362); Spirit IP Cayman Ltd. (4732); and Spirit Loyalty Cayman Ltd. (4752). The Debtors’ mailing address is 1731 Radiant Drive, Dania Beach, FL 33004.

Amount of Expense Reimbursement Sought as Actual, Reasonable, and Necessary:	\$40.00
Total Compensation and Expenses for Which Interim Allowance is Sought:	\$350,209.50
Total Compensation and Expenses to be Paid Under Interim Compensation Order:	\$280,175.60

This is a(n) x monthly ___ interim final application. No prior application was filed for this Fee Period.²

² Notice of this Monthly Fee Statement (as defined herein) shall be served in accordance with the Interim Compensation Order and the Fee Examiner Appointment Order (as defined herein), and objections to the relief requested in this Monthly Fee Statement shall be addressed in accordance with the Interim Compensation Order and the Fee Examiner Appointment Order.

Pursuant to sections 327, 330, and 331 of chapter 11 of title 11 of the United States Code (the “Bankruptcy Code”), rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), rule 2016-1 of the Local Bankruptcy Rules for the United States Bankruptcy Court for the Southern District of New York (the “Local Rules”), the *Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases* (the “Local Guidelines”), the *Order Authorizing Retention and Employment of Willkie Farr & Gallagher LLP as Counsel for the Official Committee of Unsecured Creditors Effective as of September 18, 2025*, dated November 25, 2025 [Docket No. 501], the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses of Retained Professionals*, dated November 3, 2025 [Docket No. 387] (the “Interim Compensation Order”), and the *Order Authorizing Appointment of Independent Fee Examiner Pursuant to 11 U.S.C. § 105(a) and Modifying Interim Compensation Procedures for Certain Professionals Employed Pursuant to 11 U.S.C. § 327*, dated December 23, 2025 [Docket No. 635] (the “Fee Examiner Appointment Order”), Willkie Farr & Gallagher LLP (“Willkie” or the “Firm”), counsel for the Official Committee of Unsecured Creditors (the “Committee”), hereby submits this fifth monthly fee statement (the “Monthly Fee Statement”). By this Monthly Fee Statement, Willkie seeks (a) compensation in the amount of \$350,169.50 for the actual, reasonable, and necessary legal services rendered to the Committee during the Fee Period, less a twenty percent (20%) holdback in the amount of \$70,033.90, for a total fee request of \$280,135.60; and (b) reimbursement of actual, reasonable, and necessary expenses incurred by Willkie during the Fee Period in the amount of \$40.00.

Itemization of Services Rendered and Disbursements Incurred

1. In support of this Monthly Fee Statement, attached are the following exhibits:

- **Exhibit A** is a schedule of the number of hours expended and fees incurred (on an aggregate basis) by Willkie’s attorneys and paraprofessionals during the Fee Period with respect to each of the subject matter categories (*i.e.*, task codes) established by Willkie in accordance with its internal billing procedures.
- **Exhibit B** is a schedule providing certain information regarding Willkie’s attorneys and paraprofessionals for whose work on these chapter 11 cases compensation is sought in this Monthly Fee Statement. Attorneys and paraprofessionals have expended a total of 265.1 hours in connection with these chapter 11 cases during the Fee Period.
- **Exhibit C** is a schedule setting forth the total amount of reimbursement sought with respect to each category of expenses for which Willkie is seeking reimbursement in this Monthly Fee Statement.
- **Exhibit D** consists of Willkie’s time detail and records of fees and expenses incurred during the Fee Period.

Representations

2. Although every effort has been made to include all fees and expenses incurred by Willkie’s attorneys and paraprofessionals during the Fee Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused in connection with accounting and processing of such fees and expenses. Accordingly, Willkie reserves the right to make further application to this Court for allowance of such fees and expenses incurred during the Fee Period, but not included herein.

Notice and Objection Procedures

3. Pursuant to the Interim Compensation Order and the Fee Examiner Appointment Order, notice of this Monthly Fee Statement will be served upon the following parties (collectively, the “Compensation Notice Parties”): (a) the Debtors, c/o Spirit Aviation Holdings, Inc., 1731 Radiant Drive, Dania Beach, FL 33004, Attn: Legal Department; (b) counsel to the Debtors, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, NY, 10017, Attn: Marshall S. Huebner, Esq.; Darren S. Klein, Esq.; Christopher S. Robertson, Esq.;

and Joseph W. Brown, Esq. (spirit.notice@davispolk.com); (c) the U.S. Trustee, 1 Bowling Green, New York, NY 10004, Attn: Shara Cornell, Esq. (shara.cornell@usdoj.gov) and Rachael E. Siegel, Esq. (Rachael.E.Siegel@usdoj.gov); and (d) Bielli & Klauder, LLC, 1204 N. King Street, Wilmington, Delaware 19801, Attn: David M. Klauder, Esq. (dklauder@bk-legal.com). Willkie submits that, in light of the nature of the relief requested, no other or further notice need be given.

4. Objections to the Monthly Fee Statement, if any, must be filed and served upon Willkie Farr & Gallagher LLP, 787 Seventh Avenue, New York, NY 10019 (Attn: Brett H. Miller, Esq.; Todd M. Goren, Esq.; James H. Burbage, Esq.; and Jessica D. Graber, Esq.; Email: bmillier@willkie.com, tgoren@willkie.com, jburbage@willkie.com, and jgraber@willkie.com) no later than April 7, 2026 at 4:00 p.m. (prevailing Eastern Time) (the “Objection Deadline”). Objections to this Monthly Fee Statement, if any, must set forth the nature of the objection and the specific amounts of fees or expenses at issue.

5. If no objection to this Monthly Fee Statement is received by the Objection Deadline, the Debtors shall promptly pay Willkie 80% of the fees and 100% of the expenses identified in this Monthly Fee Statement. To the extent that an objection to this Monthly Fee Statement is received by the Objection Deadline, the Debtors shall withhold payment of that portion of this Monthly Fee Statement to which the objection is directed and promptly pay the remainder of the fees and expenses in the percentages set forth above. To the extent such objection is not resolved, it shall be preserved and scheduled for consideration at the next interim fee application hearing.

WHEREFORE, Willkie respectfully requests that it be paid compensation in the amount of \$350,169.50 for the actual, reasonable, and necessary legal services rendered to the Committee during the Fee Period, less a twenty percent (20%) holdback in the amount of \$70,033.90, for a

total fee request of \$280,135.60, together with reimbursement of actual, reasonable, and necessary expenses in the amount of \$40.00.

Dated: March 18, 2026
New York, New York

WILLKIE FARR & GALLAGHER LLP

By: /s/ Brett H. Miller
Brett H. Miller
Todd M. Goren
James H. Burbage
Jessica D. Graber
787 Seventh Avenue
New York, New York 10019
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*Counsel for the Official Committee of
Unsecured Creditors*

Exhibit A

Statement of Fees by Subject Matter (Task Code)

Matter	Total Hours Billed	Total Fees Requested
Asset Analysis and Recovery (001)	1.7	\$4,751.50
Asset Disposition (002)	12.5	\$20,665.00
Assumption and Rejection of Leases and Contracts (003)	6.4	\$7,445.00
Budgeting (005)	0.2	\$390.00
Business Operations (006)	21.1	\$46,923.00
Case Administration (007)	21.8	\$24,854.50
Claims Administration and Objections (008)	13.2	\$17,852.50
Financing & Cash Collateral (012)	0.4	\$780.00
First and Second Day Motions (013)	0.5	\$975.00
Hearings (015)	13.8	\$21,007.00
Meetings and Communications with Creditors (019)	43.5	\$84,840.50
Other Litigation (021)	0.2	\$390.00
Plan and Disclosure Statement (023)	9.0	\$22,525.00
Relief from Automatic Stay (025)	0.6	\$760.00
Reporting (026)	0.2	\$185.00
Non-Willkie Fee Statements and Applications (031)	45.7	\$52,425.00
Willkie Retention Application (033)	4.8	\$4,830.00
Willkie Fee Statements and Applications (035)	40.2	\$37,923.00
Willkie Fee Statement/Application Objections (036)	0.7	\$647.50
Time Entry Review (037)	28.6	\$26,455.00
Total Incurred:	265.1	\$376,624.50
Less Client Accommodation for Time Entry Review (100% of Fees Incurred):	28.60	\$26,455.00
Total Requested:	236.5	\$350,169.50

Exhibit B

Attorney and Paraprofessional Information

Name	Year Admitted or Number of Years with Firm¹	Department	Hourly Billing Rate	Total Hours Billed	Total Compensation
Partners					
Todd M. Goren	2003	Business Reorganization & Restructuring ("BR&R")	\$2,650.00	27.9	\$73,935.00
Brett H. Miller	1992	BR&R	\$2,795.00	22.4	\$62,608.00
James H. Burbage	2016	BR&R	\$2,075.00	2.2	\$4,565.00
Counsel					
Craig A. Damast	1992	BR&R	\$1,950.00	40.1	\$78,195.00
Associates					
Joseph Brandt	2021	BR&R	\$1,650.00	12.2	\$20,130.00
Jessica Graber	2022	BR&R	\$1,575.00	0.6	\$945.00
Philip Dalgarno	2023	BR&R	\$1,475.00	0.8	\$1,180.00
Zachary Charlton	2025	BR&R	\$1,150.00	9.2	\$10,580.00
Federico Curbelo	<1 year	BR&R	\$925.00	49.1	\$45,417.50
Law Clerks					
Alexandra Hough	<1 year	BR&R	\$925.00	62.9	\$58,182.50
Paraprofessionals					
Laura Guido	1 year	BR&R Senior Paralegal	\$650.00	21.6	\$14,040.00
Rohan Sasso	2 years	BR&R Paralegal	\$485.00	1.3	\$630.50
Joanna Zervaki	<1 year	BR&R Paralegal	\$420.00	14.8	\$6,216.00
Total Incurred:²				265.1	\$376,624.50
Less Client Accommodation for Time Entry Review (100% of Fees Incurred):				28.60	\$26,455.00
Total Requested:				236.5	\$350,169.50

¹ Unless noted otherwise, the year listed is the year the attorney was admitted to the bar in New York.

² The blended rate for attorneys and law clerks is \$1,564.37 per hour. The blended rate for paraprofessionals is \$554.02 per hour.

Exhibit C

Summary of Expenses for the Fee Period

Expense	Amount
Local Meals	\$40.00
Total Requested:	\$40.00

Exhibit D
Time Detail

WILLKIE FARR & GALLAGHER LLP

787 Seventh Avenue
New York, NY 10019-6099

Tel: 212 728 8000
Fax: 212 728 8111

Federal ID 13-5536844

Spirit Airlines 2 Official Committee of Unsecured Creditors

PLEASE INDICATE INVOICE
NUMBER ON REMITTANCE

Invoice No. 12606619

Client/Matter No. 136708.00001

March 17, 2026

Bankruptcy of Spirit Airlines

FOR PROFESSIONAL SERVICES RENDERED

through February 28, 2026 as set out in the
attached detail

Non-Willkie Fee Statements and Applications	\$	52,425.00
Asset Disposition		20,665.00
Willkie Fee Statements and Applications		37,923.00
Meetings and Communications with Creditors		84,840.50
Business Operations		46,923.00
Case Administration		24,854.50
Financing and Cash Collateral		780.00

WIRE FRAUD ALERT: Our wire instructions are included on the remittance page of this invoice and remain unchanged. You should not accept new wire instructions via email or change wire instructions on file without first performing an independent verbal verification, either through the attorney responsible for your matter or by contacting the Willkie Farr & Gallagher LLP Accounting Department directly. Even if an email looks like it has come from someone associated with our firm, please call first to verify any new or modified instructions before initiating a wire transfer or ACH.

Spirit Airlines 2 Official Committee of Unsecured Creditors
Bankruptcy of Spirit Airlines
Invoice No. 12606619
Client/Matter No. 136708.00001

Page 2

Claims Administration and Objections	17,852.50
Hearings	21,007.00
Relief from Automatic Stay	760.00
Willkie Retention Application	4,830.00
Reporting	185.00
Other Litigation	390.00
Plan and Disclosure Statement	22,525.00
First and Second Day Motions	975.00
Asset Analysis and Recovery	4,751.50
Assumption and Rejection of Leases and Contracts	7,445.00
Budgeting (Case)	390.00
Willkie Fee Statement/Application Objections	647.50
Disbursements and Other Charges	<u>40.00</u>
Total this Invoice	<u><u>\$ 350,209.50</u></u>

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Bankruptcy of Spirit Airlines

Asset Analysis and Recovery

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	B M	Draft memorandum regarding the Debtors' discussions with the DIP lenders on asset values.	0.50	\$ 1,397.50
2/12/26	B M	Review/comment on the valuation of the Debtors' assets (.5); review/comment on the lenders' open issues for a restructuring (.7).	1.20	3,354.00
Subtotal - Asset Analysis and Recovery			1.70	4,751.50

Asset Disposition

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	CAD	Review/analyze Debtors' draft motion to approve bidding procedures in connection w/ sale of 20 Airbus aircraft/to approve such sale, and related documents.	0.70	\$ 1,365.00
2/2/26	T G	Review/analyze draft O'Hare gate sale motion (.4) and correspondence w/ Willkie team re: same (.2).	0.60	1,590.00
2/2/26	F C	Review/analyze O'Hare gate sale motion (1.0); draft summary re: same (.8); corr. w/ Willkie team re: same (.2); corr. w/ J. Brandt re: same (.2).	2.20	2,035.00
2/2/26	J B	Review/analyze issues re: Debtors' O'Hare gate sale motion (.7); corr. w/ Willkie team re: same (.4).	1.10	1,815.00

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 4

Invoice No. 12606619

Client/Matter No. 136708.00001

2/3/26	CAD	Correspondence w/ Willkie, Davis Polk teams regarding comments to Debtors' second motion to sell airport gate/proposed order (.4); subsequent correspondence w/ Willkie team regarding same and relevant DIP credit agreement provisions (.3); correspondence w/ L. Ryan (Alton) regarding same (.4).	1.10	2,145.00
2/3/26	T G	Review/analyze held-for-sale aircraft documents (1.2); correspondence w/ Willkie team re: O'Hare gate sale motion (.2).	1.40	3,710.00
2/3/26	F C	Corr. w/ M. Huebner (Davis Polk) re: O'Hare gate sale motion.	0.20	185.00
2/3/26	A H	Review/analyze O'Hare gate sale motion (.3); corr. w/ Willkie, Alton teams re: same (.2).	0.50	462.50
2/4/26	CAD	Correspondence w/ Willkie, Alton teams regarding Debtors' O'Hare gate sale motion.	0.30	585.00
2/4/26	F C	Review/analyze O'Hare gate sale motion for impact on collective bargaining agreements (.6); corr. w/ J. Brandt re: same (.2).	0.80	740.00
2/4/26	J B	Review/analyze issues re: O'Hare gate sale motion (.4); provide comments to same (.9); corr. w/ UCC advisors re: same (.3).	1.60	2,640.00
2/5/26	CAD	Correspondence w/ Willkie, Davis Polk teams regarding Debtors' O'Hare gate sale motion (.4); correspondence w/ Willkie, Alton teams regarding same (.2).	0.60	1,170.00
2/5/26	F C	Corr. w/ J. Brandt re: O'Hare gate sale motion (.1); corr. w/ M. Huebner (Davis Polk) re: same (.1).	0.20	185.00

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 5

Invoice No. 12606619

Client/Matter No. 136708.00001

2/11/26	F C	Draft summary of held-for-sale aircraft sale motion (.4); corr. w/ Willkie team re: same (.1).	0.50	462.50
2/12/26	CAD	Correspondence w/ F. Curbelo regarding Debtors' as-filed held-for-sale aircraft sale motion (.1); review/analyze same (.3).	0.40	780.00
2/27/26	T G	Review/analyze proposed comments to held-for-sale aircraft sale motion.	0.30	795.00
Subtotal - Asset Disposition			12.50	20,665.00

Assumption and Rejection of Leases and Contracts

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	CAD	Correspondence w/ F. Curbelo regarding Debtors' amended notice of rejection of engine agreements (.1); review/analyze same (.1); correspondence w/ F. Curbelo regarding Debtors' notice of withdrawal of notice of rejection of lease w/ Aircastle (.1); review/analyze same (.1).	0.40	\$ 780.00
2/9/26	F C	Draft summary of Debtors' sixth notice of rejection of certain contracts/unexpired leases.	0.30	277.50
2/9/26	Z C	Review/analyze Debtors' sixth rejection notice of certain contracts/unexpired leases (.2); corr. with F. Curbelo re: same (.2).	0.40	460.00
2/10/26	CAD	Correspondence w/ F. Curbelo regarding Debtors' sixth notice of rejection of certain contracts/unexpired leases.	0.20	390.00
2/10/26	A H	Review/analyze amended schedule to third omnibus rejection motion (.5); corr. w/ Willkie team re: same (.2).	0.70	647.50

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 6

Invoice No. 12606619

Client/Matter No. 136708.00001

2/12/26	CAD	Correspondence w/ A. Hough, L. Ryan (Alton) regarding Debtors' amended equipment rejection schedule regarding third omnibus rejection motion.	0.20	390.00
2/13/26	F C	Review/analyze JSAI section 1110 stipulation extension notices (.5); corr. w/ A. Hough re: same (.2).	0.70	647.50
2/13/26	A H	Review/analyze first JSAI section 1110 stipulation (.6), subsequent JSAI stipulation (.6); corr. w/ Willkie team re: same (.3).	1.50	1,387.50
2/17/26	CAD	Correspondence w/ A. Hough regarding Debtors' section 1110(b) stipulations w/ JSAI.	0.20	390.00
2/17/26	A H	Review/analyze as-filed third JSAI section 1110 stipulation (.7); corr. (2x) w/ Willkie, Alton teams re: same (.7).	1.40	1,295.00
2/18/26	CAD	Correspondence w/ A. Hough, Alton team regarding Debtors' amended section 1110(b) stipulation w/ JSAI.	0.20	390.00
2/25/26	CAD	Correspondence w/ F. Curbelo regarding debtors' amendment to sixth notice of rejection amending rejection date for lease w/ Decatur (.1); review/analyze same (.1).	0.20	390.00
Subtotal - Assumption and Rejection of Leases and Contracts			6.40	7,445.00

Budgeting (Case)

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/11/26	CAD	Correspondence w/ L. Ryan (Alton), Willkie team regarding FTI fee estimates through emergence.	0.20	\$ 390.00
Subtotal - Budgeting (Case)			0.20	390.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Page 7

Business Operations

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	T G	Attend call w/ Debtors' professionals re: alternative business plan (.5); correspondence w/ Willkie team re: same (.3).	0.80	\$ 2,120.00
2/2/26	B M	Attend call with the Debtors regarding alternative business plan (.5); review/comment on the Alton valuation materials (.8).	1.30	3,633.50
2/3/26	B M	Review/comment on the Alton business operations materials.	0.50	1,397.50
2/5/26	CAD	Participate in call w/ Debtors' management/professionals and Committee professionals regarding revised business plan presentation (.8); debrief meeting w/ Willkie team, other Committee professionals regarding same (.3); review/analyze Debtors' business plan presentation (.3).	1.40	2,730.00
2/5/26	T G	Attend call w/ Debtors' professionals re: updated business plan (.8); follow-up call w/ UCC professionals re: same (.3); review/analyze updated business plan materials (.6).	1.70	4,505.00
2/5/26	JHB	Attend (partial) call with Debtors' advisors re: business plan modifications (.6); follow-up discussion (partial) with Committee advisors re: same (.2).	0.80	1,660.00
2/5/26	B M	Attend business plan meeting with the Debtors (.8); review/comment on the revised business plan (.5); draft memorandum regarding the open business plan issues (.5).	1.80	5,031.00

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 8

Invoice No. 12606619

Client/Matter No. 136708.00001

2/5/26	F C	Attend meeting w/ Debtors re: business plan (.8); attend meeting (partial) w/ Alton, Jefferies, Alix, Willkie teams re: same (.2).	1.00	925.00
2/5/26	A H	Prepare for (.2) and attend (.3) call w/ UCC advisors re: updated business plan; prepare for (.1) and attend (.8) call w/ Debtors, UCC advisors re: updated business plan.	1.40	1,295.00
2/6/26	CAD	Review/analyze Debtors' revised business plan presentation.	0.30	585.00
2/18/26	CAD	Correspondence w/ Willkie team, other Committee professionals regarding Debtors' revised business plan presentation/timing.	0.20	390.00
2/18/26	T G	Correspondence w/ Debtors/UCC advisors re business plan presentation.	0.30	795.00
2/19/26	CAD	Correspondence w/ PJT, Willkie team, other Committee professionals regarding forthcoming Debtors' management's revised business plan presentation to Committee.	0.30	585.00
2/19/26	F C	Review/analyze Debtors' revised business plan (.5); corr. w/ Willkie team re: same (.3); corr. w/ T. Goren re: same (.3).	1.10	1,017.50
2/19/26	T G	Correspondence w/ Debtor and UCC advisors re: business plan presentation to UCC.	0.40	1,060.00
2/19/26	F C	Corr. w/ Davis Polk team re: business plan meeting w/ Committee (.4); corr. w/ Willkie team re: same (.3); corr. w/ Z. Charlton re: same (.1).	0.80	740.00
2/20/26	CAD	Correspondence w/ L. Ryan (Alton), Willkie team regarding Spirit flights news.	0.40	780.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/20/26	T G	Correspondence w/ Willkie team re: business plan presentation call.	0.30	795.00
2/23/26	B M	Attend call with the Debtors regarding business plan negotiations with the DIP Lenders (.4); draft memorandum regarding open issues with the DIP Lenders (.5).	0.90	2,515.50
2/25/26	CAD	Correspondence w/ Davis Polk, Willkie teams regarding upcoming revised business plan presentation for Committee.	0.20	390.00
2/25/26	B M	Review/comment on the revised business plan (1.2); attend call with Alton Aviation regarding the business plan (.5); correspondence with the Debtors regarding a business plan presentation to the UCC (.4).	2.10	5,869.50
2/25/26	A H	Corr. w. Davis Polk team re: business plan presentation.	0.30	277.50
2/26/26	B M	Attend meeting with aircraft lessors regarding the revised business plan and lease concessions (1.3); attend discussions with the Debtors regarding the business plan presentation to the UCC (.7); draft memorandum regarding the revised business plan (.8).	2.80	7,826.00
Subtotal - Business Operations			21.10	46,923.00

Case Administration

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	CAD	Correspondence w/ L. Guido regarding calendar and docket updates.	0.10	\$ 195.00
2/2/26	F C	Draft agenda for 2/4 Committee meeting (.2); corr. w/ A. Hough re: same (.1).	0.30	277.50
2/2/26	L G	Review/analyze recent court filings (.3); update case calendar (.2) and provide updates to Willkie team re: same (.1)	0.60	390.00

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 10

Invoice No. 12606619

Client/Matter No. 136708.00001

2/2/26	J Z	Review/analyze docket for AAR Aircraft Services notice of appearance (.3); correspondence with Willkie team re: same (.2); correspondence with F. Curbelo re: same (.2).	0.70	294.00
2/3/26	CAD	Participate in weekly call w/ Debtors' professionals (matters discussed -- investment/strategic options update; business plan update; claims settlement procedures and gate sale motions).	0.50	975.00
2/3/26	T G	Attend weekly call w/ Debtors' professionals re: investment/strategic options update; business plan update; claims settlement procedures and gate sale motions (.5) and follow-up w/ Willkie team re: same (.2).	0.70	1,855.00
2/3/26	A H	Prepare for (.1) and attend (.5) weekly call w/ Debtors, UCC professionals re: business plan and investment/strategic options update.	0.60	555.00
2/3/26	F C	Attend weekly call (partial) w/ Debtors re: business plan updates, gate sale motion, held -for-sale aircraft.	0.40	370.00
2/3/26	J Z	Attend weekly meeting with Debtors' professionals re: business plan update.	0.50	210.00
2/3/26	B M	Attend (partial) call with the Debtors regarding operations and asset values.	0.40	1,118.00
2/4/26	J Z	Review/compile by-laws (.5); correspondence with F. Curbelo re: same (.1).	0.60	252.00
2/5/26	CAD	Correspondence w/ L. Guido regarding docket and calendar update.	0.10	195.00
2/5/26	L G	Corr. w/ Willkie team re: notice of ECF filings (.1); review/analyze recent court filings (.1).	0.20	130.00
2/6/26	CAD	Correspondence w/ L. Guido regarding calendar and docket updates.	0.10	195.00

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 11

Invoice No. 12606619

Client/Matter No. 136708.00001

2/6/26	L G	Corr. w/ Willkie team re: notice of ECF filings (.1); review/analyze recently filed pleadings (.2); review/revise case calendar (.2) and provide updates to Willkie team re: same (.1).	0.60	390.00
2/6/26	J Z	Review/analyze notices of appearance and pro hac vice applications (.3); correspondence with Willkie team re: same (.1).	0.40	168.00
2/9/26	CAD	Correspondence w/ L. Guido regarding calendar and docket updates.	0.10	195.00
2/9/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.2); review/revise case calendar (.1) and provide updates to Willkie team re: same (.1).	0.50	325.00
2/10/26	F C	Prepare for (.2) and attend (.4) weekly meeting with Debtors, Committee professionals re: business plan update.	0.60	555.00
2/10/26	Z C	Prepare for (.2) and attend (.4) weekly meeting with Debtors' professionals re: business plan.	0.60	690.00
2/10/26	A H	Prepare for (.1) and attend (.4) weekly call w/ Debtors' professionals re: business plan updates.	0.50	462.50
2/10/26	A H	Draft agenda for 2/11 weekly UCC meeting (.6); corr. w/ Willkie team re: same (.2); corr. w/ UCC re: same (.2.).	1.00	925.00
2/10/26	JHB	Prepare for (.1) and attend (.4) weekly call with Debtors professionals re: business plan updates.	0.50	1,037.50
2/10/26	J Z	Attend (partial) weekly meeting with Debtors' professionals re: business plan updates.	0.30	126.00
2/10/26	J B	Prepare for (.1) and participate in (.4) weekly meeting with Debtors and UCC advisors re: update on business plan.	0.50	825.00

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 12

Invoice No. 12606619

Client/Matter No. 136708.00001

2/11/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.1); review/revise case calendar (.1) and provide updates to Willkie team re: same (.1).	0.40	260.00
2/12/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.2).	0.30	195.00
2/13/26	CAD	Correspondence w/ L. Guido regarding docket and calendar update.	0.10	195.00
2/13/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.2); review/revise case calendar (.2) and provide updates to Willkie team re: same (.1).	0.60	390.00
2/13/26	J Z	Review/analyze notices of appearance and pro hac vice applications.	0.20	84.00
2/17/26	Z C	Corr. with F. Curbelo re: upcoming dates and deadlines (.2); review/analyze case calendar re: same (.3); corr. with L. Guido re: same (.2).	0.70	805.00
2/17/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.2); review/revise case calendar (.1) and provide updates to Willkie team re: same (.1).	0.50	325.00
2/17/26	CAD	Attend weekly call w/ Debtors' professionals (matters discussed -- exit financing/strategic options update; revised business plan presentation update) (.3);correspondence w/ L. Guido regarding calendar and docket updates (.1).	0.40	780.00
2/17/26	JHB	Attend weekly call with Debtors' professionals re: exit financing/strategic options update, revised business plan presentation update.	0.30	622.50

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 13

Invoice No. 12606619

Client/Matter No. 136708.00001

2/17/26	F C	Prepare for (.1) and attend (.3) weekly meeting w/ Debtors re: business plan updates.	0.40	370.00
2/17/26	J B	Prepare for (.2) and participate in (.3) weekly meeting with Debtors and UCC advisors re: update on business plan and discussions with lenders.	0.50	825.00
2/18/26	CAD	Correspondence w/ L. Guido regarding calendar and docket updates.	0.10	195.00
2/18/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.1).	0.20	130.00
2/19/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.2).	0.30	195.00
2/20/26	CAD	Correspondence w/ L. Guido regarding docket and calendar updates.	0.10	195.00
2/20/26	J Z	Review/analyze notices of appearance and pro hac vice applications (.5); correspondence with Willkie team re: same (.1).	0.60	252.00
2/20/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.1); review/revise case calendar (.2) and provide updates to Willkie team re: same (.1).	0.50	325.00
2/23/26	CAD	Correspondence w/ L. Guido regarding calendar and docket updates.	0.10	195.00
2/23/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.3); review/revise case calendar (.4) and provide updates to Willkie team re: same (.2).	1.00	650.00
2/24/26	B M	Review/comment on the agenda, exhibits and handouts for the UCC meeting regarding operations and the bondholder settlement.	1.40	3,913.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/24/26	F C	Draft agenda re: 2/25 Committee meeting (.3); corr. w/ Z. Charlton re: same (.1); corr. w/ J. Brandt re: same (.1).	0.50	462.50
2/24/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.2).	0.30	195.00
2/25/26	L G	Corr. w/ Willkie team re: ECF filings.	0.10	65.00
2/26/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.2).	0.30	195.00
2/27/26	L G	Corr. w/ Willkie team re: ECF filings (.1); review/analyze recent court filings (.1); review/revise case calendar (.2) and provide updates to Willkie team re: same (.1).	0.50	325.00
Subtotal - Case Administration			21.80	24,854.50

Claims Administration and Objections

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	CAD	Review/analyze proposed comments to Debtors' proposed claims objection and settlement procedures (.6); correspondence w/ A. Hough, Willkie team regarding same (.3); subsequent correspondence w/ A. Hough regarding same and next steps (.4).	1.30	\$ 2,535.00
2/2/26	T G	Review/analyze draft motion to approve omnibus claim settlement procedures.	0.50	1,325.00
2/2/26	P D	Review/analyze proposed omnibus claims objection procedures (.3) and precedent re: same (.3); corr. with A. Hough re: same (.2).	0.80	1,180.00
2/2/26	JHB	Correspondence with A. Hough and C. Damast re: claims objection procedures.	0.20	415.00

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 15

Invoice No. 12606619

Client/Matter No. 136708.00001

2/2/26	A H	Review/analyze draft omnibus claims objection procedures motion (3.3); corr. w/ P. Dalgarno re: comments to same (1.0); corr. w/ Willkie team re: same (.6); corr. w/ Alix, Alton teams re: same (1.2).	6.10	5,642.50
2/3/26	CAD	Correspondence w/ Willkie, Alix/Alton teams regarding Debtors' proposed claims settlement procedures/thresholds (.4); subsequent correspondence w/ P. Hoban (Alix) regarding same (.2); correspondence w/ A. Hough, Davis Polk team regarding same (.4).; review/analyze such proposed procedures (.2)	1.20	2,340.00
2/3/26	T G	Review/analyze revised claims objection procedures motion (.4) and correspondence w/ Willkie team re: same (.2).	0.60	1,590.00
2/3/26	A H	Various corr. w/ Willkie team re: Debtors' draft omnibus claims objection procedures motion (.6); corr. w/ Alton, Alix teams re: same (.4); corr. w/ C. Collins (Davis Polk) re: same (.3); review/analyze as-filed claims objection and settlement procedures motion (.3).	1.60	1,480.00
2/4/26	CAD	Correspondence w/ Davis Polk, Willkie, Alton teams regarding Debtors' draft reclamation demand report.	0.20	390.00
2/6/26	CAD	Correspondence w/ F. Curbelo regarding Debtors' reclamation report (.1); review/analyze same (.1); correspondence w/ F. Curbelo, Alton team regarding same (.1).	0.30	585.00
2/6/26	F C	Review/analyze reclamation demand filing (.2); corr. w/ Z. Charlton re: same (.2).	0.40	370.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Subtotal - Claims Administration and Objections **13.20** **17,852.50**

Financing and Cash Collateral

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	CAD	Correspondence w/ K. Huckins (FTI) regarding required reporting to Committee under final DIP order.	0.10	\$ 195.00
2/5/26	CAD	Correspondence w/ FTI team regarding required reporting to Committee under final DIP order.	0.10	195.00
2/9/26	CAD	Correspondence w/ K. Huckins (FTI) regarding required reporting to Committee under final DIP order.	0.10	195.00
2/12/26	CAD	Correspondence w/ K. Huckins (FTI) regarding required reporting to Committee under final DIP order.	0.10	195.00
Subtotal - Financing and Cash Collateral			0.40	780.00

First and Second Day Motions

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/9/26	CAD	Correspondence w/ K. Huckins (FTI) regarding required reporting to Committee under final insurance order.	0.10	\$ 195.00
2/25/26	CAD	Correspondence w/ K. Huckins (FTI) regarding required reporting to Committee under final insurance order.	0.10	195.00
2/26/26	CAD	Correspondence w/ K. Huckins (FTI) regarding required reporting to Committee under final insurance order.	0.10	195.00
2/27/26	CAD	Correspondence w/ K. Huckins (FTI) regarding required reporting to Committee under various first day orders.	0.20	390.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Subtotal - First and Second Day Motions 0.50 975.00

Hearings

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>		<u>Amount</u>
2/20/26	L G	Review/finalize 2/24 telephonic hearing appearances.	0.30	\$	195.00
2/22/26	F C	Review/analyze Committee interim fee applications in preparation for 2/24 hearing (.2); corr. w/ J. Brandt re: same (.1).	0.30		277.50
2/23/26	CAD	Correspondence w/ A. Hough regarding tomorrow's omnibus hearing (.1) and preparation/coordination w/ Davis Polk (.1); correspondence w/ Willkie, Davis Polk teams regarding same (.2).	0.40		780.00
2/23/26	F C	Corr. w/ L. Guido re: 2/24 omnibus hearing.	0.30		277.50
2/23/26	L G	Prepare 2/24 omnibus hearing materials re: fee applications, omnibus claims procedures motion, and second gate sale motion.	2.00		1,300.00
2/23/26	A H	Corr. w/ Willkie team re: 2/24 hearing logistics.	0.20		185.00
2/24/26	T G	Prepare for (.3) and attend (1.1) omnibus hearing re: interim fee applications, second gate sale, and omnibus claims objectionprocedures motion.	1.40		3,710.00
2/24/26	B M	Prepare for (.5) and attend (1.1) the Omnibus hearing before Judge Lane related to fee applications and asset sales.	1.60		4,472.00
2/24/26	F C	Attend (partial) hearing re: Committee retention applications, motion for stay relief.	0.60		555.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/24/26	J B	Prepare for (1.0) and participate in (1.1) hearing on interim applications, claims objections, and other motions.	2.10	3,465.00
2/24/26	L G	Review/revise 2/24 omnibus hearing materials re: fee applications, omnibus claims objection procedures motion, and second gate sale motion.	0.50	325.00
2/24/26	Z C	Prepare for (.2) and attend (.4) (partial) hearing re: professional fee applications.	0.60	690.00
2/24/26	A H	Corr. w/ Willkie team re: hearing logistics (.2); various corr. w/ UCC advisors re: same (.6); prepare for (.1) and attend (1.1) omnibus hearing re: fee applications, claims objection procedures, and gate sale motion.	2.00	1,850.00
2/24/26	CAD	Attend omnibus hearing (virtually) to consider Committee professionals' first interim fee applications and Debtors' second gate sale and omnibus claims objection and settlement procedures motions (1.1); correspondence w/ Willkie team, Committee professionals regarding preparation for same (.2);correspondence w/ Davis Polk, Willkie teams regarding submission of proposed interim fee order to chambers (.2).	1.50	2,925.00
Subtotal - Hearings			13.80	21,007.00

Meetings and Communications with Creditors

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	T G	Call w/ M. Burke (Pillsbury) re: case update.	0.20	\$ 530.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/3/26	CAD	Participate in weekly call w/ Committee professionals (matters discussed -- recap of today's call w/ Debtors' professionals; investment/strategic options update; business plan update; agenda for tomorrow's Committee meeting) (.4); correspondence w/ L. Ryan (Alton) regarding ALPA request for copies of Alton's weekly Committee presentations (.2).	0.60	1,170.00
2/3/26	T G	Attend weekly call w/ UCC professionals re: bond holder discussions/updated business plan, UCC call topics (.4); review/revise agenda for UCC weekly call (.2).	0.60	1,590.00
2/3/26	B M	Review/comment on the agenda, exhibits and materials for the 2/4 weekly UCC meeting regarding operations and DIP issues.	1.30	3,633.50
2/3/26	J B	Review/comment on agenda for forthcoming UCC meeting (.2); corr. w/ Willkie team re: same (.3);prepare for (.1) and participate in (.4) weekly call w/ UCC advisors and Debtors advisors re: update on bondholder discussions, business plan, and other case updates.	1.00	1,650.00
2/3/26	A H	Attend (partial) weekly call w/ Willkie team, UCC professionals re: strategic options update, fleet update.	0.30	277.50
2/3/26	J Z	Prepare for (.1) and attend (.4) weekly meeting with UCC professionals re: business plan, bondholder discussions.	0.50	210.00
2/3/26	B M	Attend weekly call (partial) with the UCC professionals regarding business operations.	0.40	1,118.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/3/26	F C	Attend weekly call (partial) w/ Jefferies, Alton, Willkie team re: business plan updates, gate sale motion, held for sale aircraft (.2); review/revise agenda for 2/4 Committee meeting (.3); corr. w/ Z. Charlton re: same (.2); corr. w/ J. Brandt, J. Graber re: same (.1).	0.80	740.00
2/4/26	CAD	Prepare for (.2) and participate in (.9) weekly Committee meeting (matters discussed -- business plan update; Alton update); review/analyze Alton materials for such meeting (.2).	1.30	2,535.00
2/4/26	T G	Prepare for (.3) and participate in (.9) weekly Committee call re: update on business plan/financial update; follow-up meeting w/ Willkie team re: same (.4); review/analyze Alton materials for UCC call (.6); call w/ B. Parlin (Holland & Knight) re: case status (.2); correspondence w/ ALPA re: UCC call questions (.2).	2.60	6,890.00
2/4/26	F C	Attend (partial) weekly Committee meeting re: business plan update, Alton update.	0.30	277.50
2/4/26	A H	Prepare for (.3) and attend (.9) weekly UCC meeting re: strategic transaction updates, fleet updates.	1.20	1,110.00
2/10/26	B M	Review/comment on the agenda, exhibits and materials for the 2/11 UCC meeting regarding operations and DIP issues.	1.20	3,354.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/10/26	CAD	Participate (partial) in weekly call w/ Committee professionals (matters discussed -- recap of today's call w/ Debtors' professionals; strategic options update; agenda for tomorrow's Committee meeting) (.2); participate (partial) in weekly call w/ Debtors' professionals (matters discussed -- strategic options update; timing of business plan presentation to Committee).). Discussion (.1) and correspondence (.1) w/ Willkie team regarding agenda for tomorrow's Committee meeting; review/analyze same (.1).	0.50	975.00
2/10/26	T G	Attend weekly call w/ UCC advisors re: UCC call topics, plan discussions(.4); review/revise agenda for UCC call (.2); call w/ M. Edelman (Vedder) re: plan discussion status (.2).	0.80	2,120.00
2/10/26	Z C	Attend (partial) weekly meeting with UCC professionals re: business plan, Committee meeting agenda.	0.30	345.00
2/10/26	A H	Attend weekly call w/ UCC advisors re: business plan discussions.	0.40	370.00
2/10/26	J Z	Prepare for (.1) and attend (.1) weekly meeting with UCC professionals re: business plan updates.	0.20	84.00
2/10/26	J B	Prepare for (.1) and participate in (.4) weekly call w/ UCC advisors re: update on business plan and lender discussions.	0.50	825.00
2/10/26	JHB	Attend weekly call with Committee professionals re: strategic options update, timing of business plan presentation to Committee.	0.30	622.50

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Page 22

2/11/26	CAD	Prepare for (.1) and participate in (.7) weekly Committee meeting (matters discussed -- update on strategic discussions; Alton update); review/analyze Alton materials for such meeting (.2).	1.00	1,950.00
2/11/26	T G	Prepare for (.3) and participate in (.7) weekly Committee call re: bondholder discussions, business update; follow-up meeting w/ Willkie team re: same (.4); review/analyze Alton materials for UCC call (.6).	2.00	5,300.00
2/11/26	B M	Prepare for (.3) and attend (.7) weekly UCC meeting to discuss business operations and financing options; call with B. Parlin (Holland & Knight) regarding lease agreements (.4); correspondence with the DIP Lenders regarding the business plan (.4); draft memorandum regarding lessor issues (.3).	2.10	5,869.50
2/11/26	F C	Attend weekly Committee meeting re: business plan update, Alton fleet update.	0.70	647.50
2/11/26	J B	Participate (partial) in weekly meeting with UCC re: update on business plan discussions, negotiations with lenders, and other case updates.	0.50	825.00
2/12/26	T G	Call w/ M. Edelman (Vedder) re: held-for-sale aircraft sale/case update.	0.60	1,590.00
2/13/26	T G	Call w/ M. Edelman (Vedder) re: case update (.2); discussion w/ L. Ryan (Alton) re: same (.2).	0.40	1,060.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/17/26	CAD	Participate (partial) in weekly call w/ Committee professionals (matters discussed -- recap of today's call w/ Debtors' professionals; update for Committee in lieu of tomorrow's Committee meeting) (.2); correspondence w/ A. Hough, Committee regarding update in lieu of this week's Committee meeting (.1).	0.30	585.00
2/17/26	T G	Correspondence w/ Willkie team re: status update/UCC call.	0.40	1,060.00
2/17/26	B M	Review/comment on the agenda, exhibits and handouts for the UCC meeting regarding operations and exit options.	1.30	3,633.50
2/17/26	A H	Attend (partial) weekly call w/ UCC advisors re: strategic transaction updates.	0.20	185.00
2/17/26	J B	Prepare for (.1) and participate in (.4) weekly meeting with UCC advisors re: update on business plan and discussions with lenders.	0.50	825.00
2/17/26	CAD	Review/analyze update to Committee in lieu of tomorrow's Committee meeting (.1); correspondence (.1) and discussion (.1) w/ Willkie team regarding same.	0.30	585.00
2/17/26	F C	Draft agenda for 2/18 Committee meeting (.4); attend weekly meeting w/ Willkie, Alix, Jefferies, Alton teams re: same (.2).	0.60	555.00
2/17/26	JHB	Attend (partial) weekly call with Committee professionals re: business plan update.	0.10	207.50
2/18/26	CAD	Review/analyze Alton materials for Committee in lieu of this week's Committee meeting.	0.20	390.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/19/26	CAD	Correspondence w/ F. Curbelo, Committee regarding tomorrow's revised business plan presentation by Debtors' management (.2); correspondence w/ Willkie team regarding plan valuation litigation research/precedent (.2).	0.40	780.00
2/19/26	F C	Corr. w/ Committee re: business plan meeting.	0.30	277.50
2/23/26	CAD	Correspondence w/ A. Hough, Committee regarding Debtors' agreement in principle w/ DIP lenders on restructuring plan.	0.10	195.00
2/23/26	T G	Correspondence to UCC re: plan process (.3); call w/ M. Burke (Pillsbury) re: same (.2); correspondence w/ E. Smith re: same (.1).	0.60	1,590.00
2/23/26	A H	Corr. w/ Committee re: agreement in principle between Debtors, DIP lenders.	0.20	185.00
2/24/26	CAD	Participate in meeting w/ Committee professionals regarding Debtors' restructuring plan key terms to be shared w/ Committee/presentation for tomorrow's Committee meeting (.9); review/analyze draft of agenda for tomorrow's Committee meeting (.1); correspondence w/ Willkie team regarding same (.2).	1.20	2,340.00
2/24/26	T G	Review/revise agenda for weekly UCC call (.2); call (.1) and correspondence (.1) w/ M. Edelman (Vedder) re: plan status.	0.40	1,060.00
2/24/26	J B	Participate (partial) in weekly call w/ UCC advisors re: business plan update, update on lender discussions, and other case updates.	0.50	825.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Page 25

2/24/26	A H	Prepare for (.2) and attend (.9) weekly UCC advisors call re: business plan updates.	1.10	1,017.50
2/24/26	J Z	Participate in weekly Debtors and UCC professionals' call re: business plan, RSA (.4); participate in weekly UCC professionals' call re: same (.4).	0.80	336.00
2/24/26	CAD	Review/revise summary of omnibus hearing for Committee (.1); correspondence w/ Willkie team regarding same (.2).	0.30	585.00
2/25/26	B M	Prepare for (.4) and attend (.9) the weekly UCC meeting re: business plan/plan updates; call with B. Parlin (Holland & Knight) regarding the restructuring agreement with the lenders (.3).	1.60	4,472.00
2/25/26	CAD	Prepare for (.1) and participate in (.9) weekly Committee meeting (matters discussed -- agreement in principle w/ bondholders; Alton update); review/analyze Jefferies (.2) and Alton (.2) materials for today's Committee meeting.	1.40	2,730.00
2/25/26	T G	Prepare for (.4) and participate on (.9) weekly Committee call re: plan status and financial update; review/analyze Jefferies and Alton materials for same (.8); follow-up meeting w/ Willkie team re: same (.4); prepare for (.2) and attend (.2) call w/ MoFo (US Treasury counsel) re: plan settlement announcement.	2.90	7,685.00
2/25/26	F C	Corr. w/ Committee re: weekly Committee meeting (.1); attend weekly Committee meeting re: bondholder deal update, Alton update (.9); prepare for (.1) and attend (.2) meeting w/ MoFo team (US Treasury counsel) re: unsecured noteholders issues.	1.30	1,202.50

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/25/26	J B	Prepare for (.1) and participate in (.9) weekly meeting with UCC and UCC advisors re: update on lender discussions, update on business plan, and next steps in case; prepare for (.2) and participate in (.2) call w/ UCC counsel and counsel to treasury department re: treatment of treasury notes and case updates.	1.40	2,310.00
2/25/26	A H	Prepare for (.2) and attend (partial) (.6) weekly UCC meeting re: business plan update, fleet update; attend call w/ Morrison & Foerster team (US Treasury counsel) re: government claims (.2).	1.00	925.00
2/25/26	J Z	Participate in call with MoFo team (US Treasury counsel) re: treasury claim (.5); participate in weekly Committee call re: business plan, DIP lenders' claim, potential sources of recovery (1.0).	1.50	630.00
Subtotal - Meetings and Communications with Creditors			43.50	84,840.50

Other Litigation

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/2/26	CAD	Correspondence w/ F. Curbelo regarding Debtors' stipulation w/ T. Mleczko/TM Defense to withdraw Debtors' motion for preliminary injunction (.1); review/analyze same (.1).	0.20	\$ 390.00
Subtotal - Other Litigation			0.20	390.00

Plan and Disclosure Statement

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
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Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 27

Invoice No. 12606619

Client/Matter No. 136708.00001

2/10/26	T G	Call w/ D. Klein (Davis Polk) re: plan discussions w/ bondholders (.2); call w/ Debtors' advisors re: same (.4); follow-up discussion w/ Willkie team re: same (.4); call w/ J. Rubin (Akin) re: same (.2).	1.20	\$	3,180.00
2/11/26	T G	Call w/ B. Parlin (Holland & Knight) re: plan/case update (.2) and follow-up call w/ D. Klein (Davis Polk) re: same (.1); review/analyze plan term sheet (.4).	0.70		1,855.00
2/12/26	CAD	Correspondence w/ PJT, Willkie teams regarding restructuring plan proposal key terms (.2); review/analyze same (.2).	0.40		780.00
2/20/26	T G	Correspondence w/ Davis Polk re: plan term sheet discussions (.2); call w/ L. Ryan (Alton) re: same (.2).	0.40		1,060.00
2/22/26	T G	Call w/ D. Klein (Davis Polk) and M. Huebner (Davis Polk) re: plan term sheet w/ DIP Lenders (.8); review/analyze term sheet (.4); correspondence w/ UCC professionals re: same (.3); corr. w/ B. Miller re: same (.1).	1.60		4,240.00
2/23/26	CAD	Review/analyze Debtors' restructuring plan term sheet (.2); telephone conference (.4) and correspondence (.2) w/ Willkie team, other Committee professionals regarding same; correspondence w/ Willkie team regarding same (.2).	1.00		1,950.00
2/23/26	T G	Review/analyze plan term sheet w/ DIP lenders (.3); call w/ UCC professionals re: same (.4); call w/ Debtors' professionals re: same (.5); follow-up call w/ L Szlezinger (Jefferies) re: same (.2) call w/ M. Huebner (Davis Polk) and D. Klein (Davis Polk) re: same (.2) and follow-up discussion w/ B. Miller re: same (.1).	1.70		4,505.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/23/26	A H	Review/analyze Bondholder deal summary.	0.20	185.00
2/24/26	T G	Review/analyze materials from Davis Polk re: plan (.2) and correspondence w/ M. Huebner (Davis Polk) and D. Klein (Davis Polk) re: same (.2); attend call w/ UCC professionals re: bondholder plan (.6).	1.00	2,650.00
2/26/26	T G	Correspondence w/ Davis Polk and UCC advisors re: business plan presentation/plan status.	0.40	1,060.00
2/27/26	T G	Correspondence w/ D. Klein (Davis Polk) re: proposed confirmation schedule (.1); correspondence w/ UCC advisors re: plan discussion status (.3).	0.40	1,060.00
Subtotal - Plan and Disclosure Statement			9.00	22,525.00

Relief from Automatic Stay

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>		<u>Amount</u>
2/2/26	CAD	Correspondence w/ F. Curbelo regarding order denying G. Greene stay relief motion (.1); review/analyze same (.1).	0.20	\$	390.00
2/24/26	F C	Review/analyze Cherilin stay relief stipulation (.2); corr. w/ Z. Charlton re: same (.2).	0.40		370.00
Subtotal - Relief from Automatic Stay			0.60		760.00

Reporting

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>		<u>Amount</u>
2/1/26	F C	Review/analyze 13-week cash flow reports.	0.20	\$	185.00
Subtotal - Reporting			0.20		185.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Non-Willkie Fee Statements and Applications

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/6/26	CAD	Correspondence w/ Willkie team regarding objection deadline for UCC professionals' interim fee applications/next steps (.2); correspondence w/ Willkie, Dentons teams regarding same (.2).	0.40	\$ 780.00
2/6/26	F C	Corr. w/ C. Damast re: interim fee application objection deadline (.2); corr. w/ S. Ruben (Dentons) re: same (.2).	0.40	370.00
2/9/26	Z C	Review/analyze UCC professionals' fee applications (.8); corr. with A. Hough re: same (.3); review/revise CNO re: same (.9); corr. with A. Hough, F. Curbelo re: same (.2).	2.20	2,530.00
2/12/26	CAD	Correspondence w/ Willkie team regarding preparation of omnibus fee order and accompanying CNO/COC for UCC professionals (.2); correspondence w/ Willkie, Dentons teams regarding Alton/Jefferies first interim fee applications (.2).	0.40	780.00
2/12/26	A H	Corr. w/ S. Ruben (Dentons) re: fee examiner agreed reductions re: interim fee application.	0.30	277.50
2/13/26	CAD	Review/revise draft CNO, proposed order, and schedule regarding Committee professionals' first interim fee applications (.5); correspondence w/ F. Curbelo regarding same and comments (.2); correspondence w/ F. Curbelo, respective Dentons teams regarding same and sign off on fee numbers (.3); correspondence w/ S. Schrag (Dentons), Z. Charlton regarding Alton first interim fee application (.2).	1.20	2,340.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/13/26	F C	Review/revise draft certificate of no objection re: Committee professionals' fee applications (2.0); corr. w/ Z. Charlton re: same (.2); corr. w/ C. Damast re: same (.2); corr. w/ Alix, Alton, Jefferies teams re: same (.4).	2.80	2,590.00
2/15/26	CAD	Correspondence w/ S. Rubens (Dentons), Willkie team regarding draft of Jefferies January 2026 monthly fee statement.	0.20	390.00
2/16/26	CAD	Correspondence w/ Alix, Dentons teams regarding clearance of CNO and proposed interim fee order.	0.30	585.00
2/17/26	CAD	Correspondence w/ F. Curbelo regarding CNO/proposed order regarding Alix interim fee application (.2); correspondence w/ Davis Polk, Willkie teams regarding request to add PJT and Ernst & Young to CNO/omnibus fee order (.2); discuss same w/ A. Hough (.2); correspondence w/ F. Curbelo regarding same and comments to CNO/proposed order (.2); subsequent correspondence w/ Willkie team regarding same (.2); correspondence w/ L. Bomito (Alix), Willkie team regarding Alix January 2026 monthly fee statement (.2); correspondence w/ Willkie team regarding clearance of CNO/proposed first interim fee order for submission to fee examiner (.2).	1.40	2,730.00
2/17/26	A H	Call w/ J. He (Davis Polk) re: omnibus CNO and proposed fee order.	0.10	92.50

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/17/26	A H	Call (.1) and corr. (.2) w/ J. He (Davis Polk) re: proposed omnibus fee order; corr. w/ C. Damast, Z. Charlton re: same (.5); review/revise Jefferies January fee statement (1.5); corr. w/ Willkie team re: same (.2); corr. (.3) and call (.1) w/ re: Willkie team re: UCC advisors' January fee statements; corr. w/ S. Ruben (Dentons) re: Jefferies January fee statement (.7).	3.60	3,330.00
2/18/26	CAD	Correspondence w/ S. Ruben (Dentons), Willkie team regarding Jefferies third monthly fee statement/passage of objection deadline (.2); correspondence w/ J. He (Davis Polk) regarding CNO/proposed fee order for PJT and Ernst & Young (.2); correspondence w/ Willkie team regarding same (.2).	0.60	1,170.00
2/18/26	A H	Review/analyze Alix January draft fee statement (1.0); corr. w/ Z. Charlton, F. Curbelo re: comments to same (.3); corr. w/ Z. Charlton re: Alton January fee statement (.1).	1.40	1,295.00
2/18/26	A H	Corr. w/ Dentons team re: Jefferies third monthly fee statement.	0.30	277.50

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/19/26	CAD	Review/revise draft of CNO/proposed order/schedule regarding Committee professionals and PJT/Ernst & Young first interim fee applications (2x) (1.3); correspondence (.3) and discussion (2x) (.4) w/ A. Hough regarding same; subsequent correspondence w/ F. Curbelo regarding same and next steps (2x) (.4); correspondence (.4) and discussion (.1) w/ Davis Polk team regarding same and comments; correspondence w/ A. Hough regarding comments to Alix January 2026 monthly fee statement (.2); correspondence w/ A. Hough regarding comments to Jefferies January 2026 monthly fee statement (.2).	3.30	6,435.00
2/19/26	A H	Corr. w/ J. Zervaki re: January fee statement draft (.3); correspondence w/ Willkie team regarding clearance of CNO/proposed first interim fee order for submission to fee examiner (.5).	0.80	740.00
2/19/26	A H	Review/revise omnibus certificate of no objection to first interim fee applications of UCC advisors, Ernst & Young, PJT (2.2); various corr. w/ Willkie team re: same (.8); corr. (.4) and calls (x3) (.2) w/ J. He (Davis Polk) re: same (.4); corr. w/ Alton team re: Alton January fee statement (.2); various corr. w/ Willkie team re: UCC advisors' fee statements (.7); review/revise Alix January fee statement (1.3); corr. w/ Alix team re: same (.2); review/revise Jefferies January fee statement (1.2); corr. w/ Jefferies team re: same (.2).	7.80	7,215.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/20/26	CAD	Correspondence w/ Willkie, Davis Polk teams regarding final comments to/sign off on CNO/proposed interim fee order (.3); correspondence w/ fee examiner regarding same (.1); correspondence w/ R. Sasso regarding same and filing (.1); correspondence w/ Willkie, Davis Polk teams regarding same (.2); correspondence w/ A. Hough, S. Ruben (Dentons) regarding final revisions to Jefferies January 2026 monthly fee statement (.3); subsequent correspondence w/ A. Hough regarding Jefferies and Alix January 2026 monthly fee statements (2x) (.5); discuss Alix January 2026 monthly fee statement w/ A. Hough (.2); correspondence w/ L. Guido regarding filing clearance for Alix and Jefferies January 2026 monthly fee statements (.3); correspondence w/ A. Hough, L. Bonito (Alix) regarding forthcoming Alix supplemental retention declaration (.2).	2.20	4,290.00
2/20/26	J Z	Review/revise Jefferies monthly fee statement (.5); correspondence with Willkie team re: same (.2); correspondence with A. Hough re: same (.1).	0.80	336.00
2/20/26	J Z	Review/revise Jefferies monthly fee statement (.8); correspondence with A. Hough re: same (.3).	1.10	462.00
2/20/26	L G	File AlixPartners' (.4) and Jefferies' (.2) fourth monthly fee statements; finalize service of same (.2).	0.80	520.00
2/20/26	R S	Corr. w/ Willkie team re: certificate of no objection to UCC professionals' first interim fee applications (.3); prepare same for filing (.6); file same (.2); serve same (.2).	1.30	630.50

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Page 34

2/20/26	A H	Corr. w/ J. He (Davis Polk) re: proposed omnibus fee order (.2); various corr. w/ Willkie team re: finalization of same (.7); various corr. w/ J. Zervaki re: comments to Jefferies January fee statement (.6); various corr. w/ C. Damast re: comments to Alix, Jefferies January fee statements (.8); various corr. w/ Alix team re: same (.5); corr. w/ Jefferies team re: same (.2); various corr. w/ Willkie team re: finalization/filing of same (.8).	3.80	3,515.00
2/25/26	A H	Corr. w/ K. Huckins (FTI) re: first and second fee statement holdbacks (.2); draft interim fee order/schedules (1.9); corr. w/ Willkie team re: same (.2); corr. (.2) and call (.1) w/ C. Damast re: same; corr. w/ K. Jaipursaud re: same (.2); corr. w/ Z. Charlton re: same (.4).	3.20	2,960.00
2/25/26	J Z	Review/analyze Debtors and UCC professionals January fee statements (1.8); correspondence with F. Curbelo, A. Hough re: same (.1).	1.90	798.00
2/26/26	CAD	Correspondence w/ Willkie team regarding revised interim compensation order and accompanying schedule (.3); correspondence w/ F. Curbelo, fee examiner regarding same (.2).	0.50	975.00
2/26/26	J B	Review/provide comments to draft omnibus fee order (.6); corr. w/ Willkie team re: same (.3).	0.90	1,485.00
2/26/26	J Z	Review/analyze December and January fee statements for UCC and Debtors' professionals (.2); correspondence with F. Curbelo; A. Hough re: same (.1).	0.30	126.00
2/27/26	CAD	Correspondence w/ Willkie team regarding finalizing proposed interim fee order/schedule and next steps.	0.30	585.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

2/27/26	J B	Review/analyze issues re: omnibus fee order (.6); corr. w/ Willkie team re: same (.5).	1.10	1,815.00
Subtotal - Non-Willkie Fee Statements and Applications			45.70	52,425.00

Willkie Retention Application

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/1/26	J G	Review/analyze notices of appearance re: Willkie retention declaration disclosures (.4); corr. with Willkie team re: same (.2).	0.60	\$ 945.00
2/1/26	F C	Review/revise second supplemental disclosure in connection with Willkie retention application.	2.00	1,850.00
2/2/26	F C	Review/analyze Willkie retention application disclosures (.3); attend call w/ J. Graber re: same (.1); review/analyze notice of appearance tracker re: same (.3); corr. w/ J. Zervaki re: same (.2); attend call w/ L. Guido re: supplemental disclosure timing (.2); corr. w/ L. Guido re: same (.1); review/revise supplemental retention declaration (.8); corr. w/ Willkie team re: same (.2).	2.20	2,035.00
Subtotal - Willkie Retention Application			4.80	4,830.00

Willkie Fee Statements and Applications

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/1/26	F C	Review/revise Willkie interim fee application.	0.90	\$ 832.50
2/5/26	J Z	Correspondence with F. Curbelo re: Willkie January fee statement.	0.20	84.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Page 36

2/7/26	F C	Review/analyze interim compensation order (.6), case management order (.4), and S.D.N.Y. local rules (.5) re: Willkie interim fee application; corr. w/ A. Hough re: same (.2); corr. w/ Z. Charlton re: same (.2); draft certificate of no objection for Willkie/other Committee professionals interim fee applications (2.3).	4.20	3,885.00
2/8/26	F C	Review/revise Willkie first interim fee application certificate of no objection draft (3.8); corr. w/ Z. Charlton re: same (.2).	4.00	3,700.00
2/9/26	CAD	Correspondence w/ Fee Examiner, Willkie team regarding Willkie first interim fee application (.4); correspondence w/ Fee Examiner regarding same (.2).	0.60	1,170.00
2/9/26	A H	Review/analyze UST comments to Willkie interim fee application (.5); multiple corr. w/ F. Curbelo re: response to same (.5); draft same (.9); corr. w/ Z. Charlton, F. Curbelo re: same (.2); corr. w/ Willkie team re: same (.2).	2.30	2,127.50
2/10/26	CAD	Correspondence w/ Willkie team regarding Willkie first interim fee application/Fee Examiner inquiries.	0.20	390.00
2/11/26	Z C	Corr. with F. Curbelo, A. Hough re: fee examiner comments to Willkie interim fee application (.4); review/analyze Willkie interim fee application (.2); corr. with Willkie team re: same (.2); review/revise Willkie interim fee application (.7); corr. with Willkie team re: same (.2); corr. with A. Hough re: same (.1).	1.80	2,070.00
2/12/26	CAD	Correspondence w/ Willkie team regarding preparation of omnibus fee order and accompanying CNO/COC.	0.20	390.00

Spirit Airlines 2 Official Committee of Unsecured Creditors
Invoice No. 12606619
Client/Matter No. 136708.00001

Page 37

2/12/26	F C	Review/revise certificate of no objection for Willkie first interim fee application/fee applications of other UCC professionals.	2.20	2,035.00
2/13/26	CAD	Correspondence w/ A. Hough regarding Willkie January 2026 monthly fee statement and timing.	0.20	390.00
2/16/26	F C	Review/revise certificate of no objection for Willkie first interim fee application (.3); corr. w/ Willkie team re: same (.1); corr. w/ Z. Charlton re: same (.1); corr. w/ T. Goren re: same (.2); corr. w/ C. Damast re: same (.2).	0.90	832.50
2/17/26	F C	Review/revise certificate of no objection draft for Willkie/other UCC professionals' first interim fee applications (.4); corr. w/ D. Klauder (Bielli Klauder) re: same (.2); corr. w/ Z. Charlton re: same (.2); corr. w/ C. Damast re: same (.2); further review/revise same (.6); corr. w/ Willkie team re: same (.2).	1.80	1,665.00
2/18/26	CAD	Discuss revised CNO/proposed interim fee order and next week's fee hearing w/ J. Brandt, A. Hough.	0.20	390.00
2/18/26	J Z	Draft Willkie January monthly fee statement (.6); correspondence with A. Hough and F. Curbelo re: same (.1).	0.70	294.00
2/19/26	F C	Further review/revise Willkie/other UCC professionals' first interim fee application certificate of no objection (2.5); multiple corr. w/ C. Damast re: same (.4); multiple corr. w/ Willkie team re: same (.4); multiple corr. w/ Davis Polk team re: same (.4); corr. w/ D. Klauder (Bielli Klauder) re: same (.2); corr. w/ B. Miller re: same (.2).	4.10	3,792.50

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 38

Invoice No. 12606619

Client/Matter No. 136708.00001

2/19/26	J Z	Draft/revise Willkie January fee statement (3.3); correspondence with A. Hough re: same (.2).	3.50	1,470.00
2/20/26	CAD	Review/revise Willkie January 2026 monthly fee statement (.3); correspondence w/ A. Hough regarding same, comments, and next steps (.2); correspondence w/ L. Guido regarding same and clearance for filing (.2).	0.70	1,365.00
2/20/26	F C	Further review/revise Willkie/other UCC professionals' first interim fee application certificate of no objection (.6); corr. w/ Davis Polk team re: same (.2); corr. w/ Willkie team re: same (.3).	1.10	1,017.50
2/20/26	L G	File (.3) and coordinate service of (.1) Willkie's fourth monthly fee statement.	0.40	260.00
2/20/26	A H	Review/revise Willkie January fee statement (4.7); corr. w/ Willkie team re: same (.2).	4.90	4,532.50
2/24/26	A H	Corr. (x2) w/ C. Damast re: Willkie January fee statement.	0.50	462.50
2/25/26	CAD	Correspondence w/ FTI, Willkie teams regarding Willkie first interim fee application.	0.20	390.00
2/26/26	CAD	Correspondence w/ K. Huckins (FTI), A. Hough regarding Willkie final fee application.	0.30	585.00
2/26/26	F C	Revise/revise Willkie/other Committee professionals' first interim fee application proposed order (2.7); corr. w/ Davis Polk team re: same (.2); corr. w/ Willkie team re: same (.3); corr. w/ D. Klauder (Bielli Klauder) re: same (.2).	3.40	3,145.00
2/26/26	A H	Revise Willkie interim fee order (.4); corr. w/ Willkie team re: same (.2); corr. w/ K. Huckins re: same (.1).	0.70	647.50

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 39

Invoice No. 12606619

Client/Matter No. 136708.00001

Subtotal - Willkie Fee Statements and Applications	40.20	37,923.00
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Willkie Fee Statement/Application Objections

<u>Date</u>	<u>Timekeeper</u>	<u>Description</u>	<u>Hours</u>	<u>Amount</u>
2/10/26	A H	Corr. w/ Z. Charlton, K. Jaipersaud re: discussions w/ fee examiner re: Willkie interim fee application (.3); corr. w/ fee examiner re: same (.4).	0.70	\$ 647.50
Subtotal - Willkie Fee Statement/Application Objections			0.70	647.50

Spirit Airlines 2 Official Committee of Unsecured Creditors

Page 40

Invoice No. 12606619

Client/Matter No. 136708.00001

<u>Timekeeper</u>	<u>Hours</u>		<u>Rate</u>		<u>Amount</u>
TODD GOREN	27.90	\$	2,650.00	\$	73,935.00
JAMES H. BURBAGE	2.20		2,075.00		4,565.00
BRETT MILLER	22.40		2,795.00		62,608.00
CRAIG A. DAMAST	37.80		1,950.00		73,710.00
ZACHARY CHARLTON	6.60		1,150.00		7,590.00
FEDERICO CURBELO	46.20		925.00		42,735.00
JOSEPH BRANDT	12.20		1,650.00		20,130.00
PHILIP DALGARNO	0.80		1,475.00		1,180.00
JESSICA GRABER	0.60		1,575.00		945.00
ALEXANDRA HOUGH	52.80		925.00		48,840.00
Joanna Zervaki	14.80		420.00		6,216.00
LAURA GUIDO	10.90		650.00		7,085.00
ROHAN SASSO	1.30		485.00		630.50

Disbursements and Other Charges

Local Meals	<u>\$ 40.00</u>
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Professional Fees	<u>\$ 350,169.50</u>
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Disbursements and Other Charges	<u>40.00</u>
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Total this Invoice	<u><u>\$ 350,209.50</u></u>
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WILLKIE FARR & GALLAGHER LLP

787 Seventh Avenue
New York, NY 10019-6099

Tel: 212 728 8000
Fax: 212 728 8111

Federal ID 13-5536844

REMITTANCE ADVICE

Spirit Airlines 2 Official Committee of Unsecured Creditors

Bankruptcy of Spirit Airlines

Remit To:

Willkie Farr & Gallagher LLP
787 Seventh Avenue, 37th Floor
New York, NY 10019-6099
Attention: Accounts Receivable

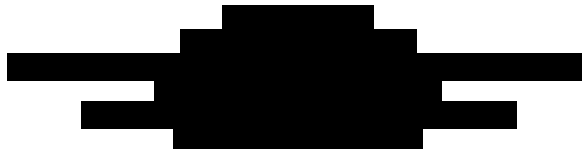
PLEASE INDICATE INVOICE
NUMBER ON REMITTANCE
Invoice No. 12606619
Client/Matter No. 136708.00001
March 17, 2026

FOR PROFESSIONAL SERVICES RENDERED
through February 28, 2026

Non-Willkie Fee Statements and Applications	\$	52,425.00
Asset Disposition		20,665.00
Willkie Fee Statements and Applications		37,923.00
Meetings and Communications with Creditors		84,840.50

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WILLKIE FARR & GALLAGHER LLP

787 Seventh Avenue
New York, NY 10019-6099

Tel: 212 728 8000
Fax: 212 728 8111

Federal ID 13-5536844

REMITTANCE ADVICE

Business Operations	46,923.00
Case Administration	24,854.50
Financing and Cash Collateral	780.00
Claims Administration and Objections	17,852.50
Hearings	21,007.00
Relief from Automatic Stay	760.00
Willkie Retention Application	4,830.00
Reporting	185.00
Other Litigation	390.00
Plan and Disclosure Statement	22,525.00
First and Second Day Motions	975.00

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WILLKIE FARR & GALLAGHER LLP

787 Seventh Avenue
New York, NY 10019-6099

Tel: 212 728 8000
Fax: 212 728 8111

Federal ID 13-5536844

REMITTANCE ADVICE

Asset Analysis and Recovery	4,751.50
Assumption and Rejection of Leases and Contracts	7,445.00
Budgeting (Case)	390.00
Willkie Fee Statement/Application Objections	647.50
Disbursements and Other Charges	<u>40.00</u>
Total this Invoice	<u><u>\$ 350,209.50</u></u>

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